

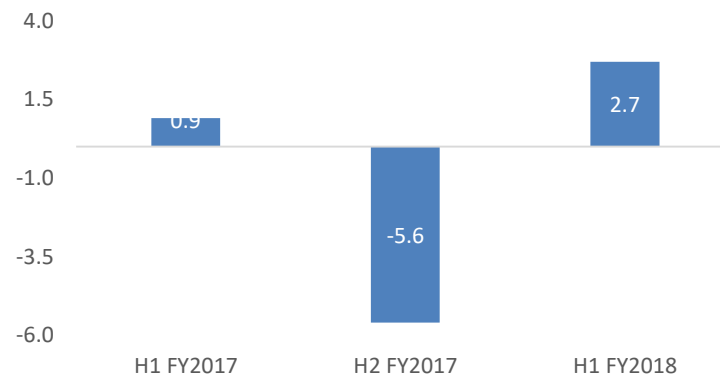
## FY18 Half Year Results January 31<sup>st</sup> 2018



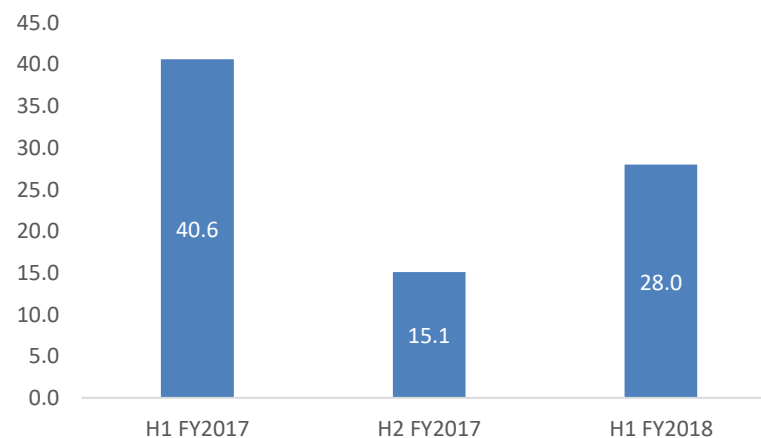
# 1H FY18 Results Highlights

- **EBITDA of \$2.7m (excluding profit on debt forgiveness):**
  - 200% increase on prior first half year 2017
  - 8% up on upper end of forecast to market
- **NPAT of \$35.3m (including debt forgiveness)**
- **Revenue of \$28.0m:**
  - 31% decrease on prior first half year 2017
  - strategic decision to move away from unprofitable revenue lines
- **Gross margin increased to 39%:**
  - 7 % points increase on prior first half year 2017
  - Improved sales mix
- **Overhead costs reduced by 33% to \$8.3m**
- **Finance costs reduced by 40% to \$1.2m**

EBITDA (A\$m)\*









Revenue (A\$m)



\*Pre Impairment and debt forgiveness

# FY18 H1 Results

	H1 FY2017	H2 FY2017	H1 FY2018	Change vs H1 2017
Revenue	\$40.6m	\$15.1m	<b>\$28.0m</b>	 31%
Gross Profit	\$13.0m	\$3.9m	<b>\$10.9m</b>	 16%
Gross Margin	32%	26%	<b>39%</b>	 7% points
Overheads	\$12.3m	\$10.7m	<b>\$8.3m</b>	 33%
EBITDA/(Loss)	\$0.9m	(\$5.6m)	<b>\$2.7m</b>	 200%
NPAT/(Loss)	(\$4.4m)	(\$29.1m)	<b>\$35.3m</b>	 Large

# Achievements in the Last 6 months

The Board and Management is implementing the recommendations of the 2017 strategic review.

<b>Bank refinancing</b>	Finalised debt reduction of \$35m in August	✓
<b>Capital raising</b>	\$8.2m equity raising in September	✓
<b>Razor contract renewal</b>	In November renewed distribution contract with Razor, the Global leader in electric and push scooters	✓
<b>Improve commercial relationships</b>	Re-engagement with major factories and suppliers	✓
<b>Improve sales mix</b>	Dramatically improved 'go to market' process	✓
<b>Significant cost reductions</b>	International sale and exit high cost base	✓
<b>Management restructure</b>	Complete management restructure and cost initiatives post part international business sale	✓
<b>Strong first half result</b>	Delivered operating EBITDA of \$2.7m (excluding profit on debt forgiveness), 200% increase on prior first half year 2017	✓

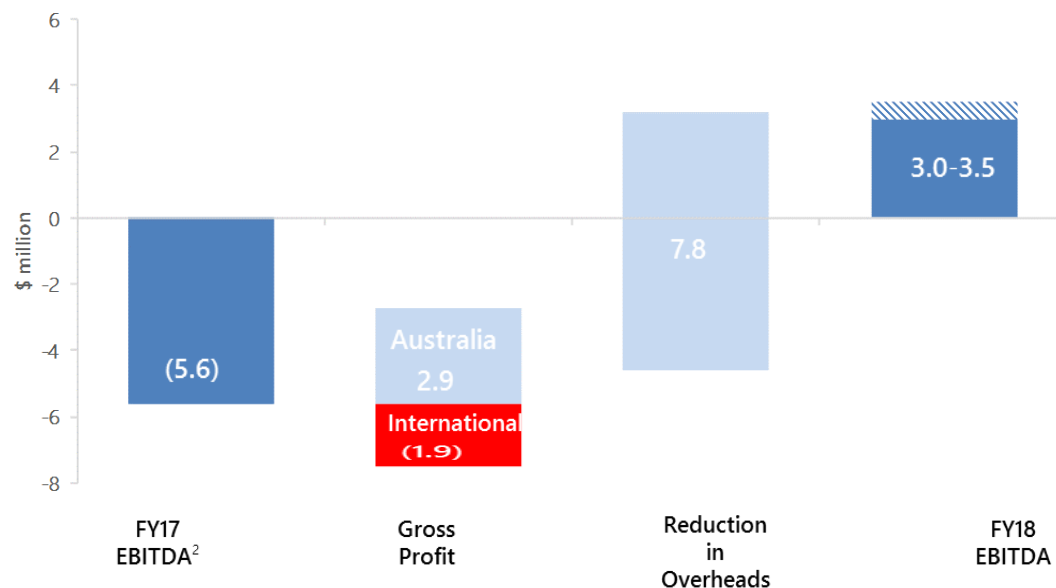
# Priorities for the next 6 months

The Board and Management is implementing the recommendations of the 2017 strategic review to turn a H2 2017 EBITDA loss of \$5.6m into a positive EBITDA for H2 2018.

<b>Product development</b>	Grow and build our brands in Toys & Plush. Continue to grow Apparel contracts. Secure additional licencing and agency agreements with Tech and Confectionery.
<b>Cash conversion</b>	Significant operating cash flow performance
<b>E-commerce</b>	Drive e-commerce, social marketing and new channels of distribution
<b>Commercial relationships</b>	Further develop long term supply partnerships and reduce the dependence of one-off transactional opportunities
<b>Debt</b>	Restructure bank facility post September 2018

# Outlook & Guidance

- **FY18 EBITDA guidance of \$3.0m to \$3.5m is confirmed.**
- **Significant improvement in operating cashflow for H2 vs H1.**
- **The stronger performance and outlook is driven by:**
  - **Success with a number of new products**
  - **Improved gross margins due to sales mix**
  - **Stricter criteria in our product portfolio**



THANK YOU

