

10 September 2025

ASX Announcement

General Meeting – Chairman's Address and Presentation

Diversified investment house, Washington H. Soul Pattinson and Company Limited ("**Soul Patts**" or "**SOL**") (ASX:SOL) refers to its announcement released to the ASX on 5 August 2025 in relation to the Notice of General Meeting.

In accordance with ASX Listing Rule 3.13.3, attached to this announcement are the following documents to be presented at the General Meeting being held at 11:00am (Sydney time) today to be adjourned until immediately following the conclusion of the SOL Share Scheme Meeting:

- Chairman's address; and
- General Meeting presentation.

The General Meeting will be held at The Grand Ballroom, The Fullerton Hotel, 1 Martin Place, Sydney NSW 2000. All registered SOL Shareholders as at 7.00 pm on Monday, 8 September 2025 will be eligible to attend and vote in person, or by completing the proxy appointment in the proxy and voting form accompanying the Notice of General Meeting which needs to be received by 11.00 am (Sydney time) on Monday 8 September 2025.

SOL Shareholders who are unable to attend in person can view a livestream of the General Meeting at <https://www.streamgate.co/soulpatts-scheme-meeting-2025/>. The voting results of the General Meeting will be released to the ASX shortly after the conclusion of the General Meeting.

Further information

SOL Shareholders can contact the Shareholder Information Line on 1300 271 284 (within Australia) or +61 3 9938 4382 (outside Australia) between the hours of 8.30am – 5.00pm (Sydney time) Monday to Friday. SOL Shareholders can also visit the Soul Patts Investor Centre: <https://soulpatts.com.au/investor-centre/investor-overview>

–ENDS–

This ASX announcement has been authorised for release by the Soul Patts Board.

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About Soul Patts

Washington H. Soul Pattinson ("Soul Patts") is an Australian public company that first listed on the Sydney Stock Exchange (now ASX) on 21 January 1903. With origins in owning and operating Australian pharmacies, Soul Patts has since evolved into an investment house with a diversified and uncorrelated portfolio of assets across multiple industries. Soul Patts takes a long-term approach to investing with an objective to deliver superior returns by creating capital growth and regular dividends. Through owning SOL shares, an investor gains access to the following asset classes: listed equities, private markets, credit, and property. More information: SoulPatts.com.au



Annexure A – Chairman's Address – General Meeting

SOL GENERAL MEETING ADDRESS – CHAIRMAN

Thank you, David. It is a pleasure to see many of our shareholders in attendance today, and I am pleased to say that following the required majorities approving the Scheme Meeting for Soul Patts, I now resume the General Meeting.

Shareholders are being asked to approve a grant of FY26 performance rights to Todd Barlow, the proposed Managing Director & CEO of Topco, under the Topco Rights Plan.

The Topco Rights Plan is summarised in the explanatory notes set out within the Notice of Meeting. The remuneration framework that Topco will adopt is consistent with the historical approach taken by Soul Patts, with a significant portion of total remuneration at-risk and performance based.

I will take the Notice of General Meeting as read.

With the exception of Mr Todd Barlow, who abstained, the Board unanimously recommends that shareholders vote in favour of the Resolution. As Chair of this meeting, I intend to vote all available proxies in favour of this Resolution as set out in the Notice of Meeting.

Formal business

Please refer to the BLUE voting card you would have received at the time of registration.

Displayed on the screen is the sole item of business. The meeting is asked to consider and, if thought fit, pass the ordinary resolution.

Proxy voting

Displayed on screen are the proxy voting outcomes.

Brickworks Shareholders voted in favour of this resolution at their General Meeting held earlier today, with over 97% of proxies in favour of the resolution.

Questions

Are there any questions on this resolution.

For shareholders in the room holding either a BLUE or YELLOW card, please line up behind one of the standing microphones and provide your name to one of our team members assisting with microphones.

Your question should be stated clearly and be directly related to the resolution.

Voting

If there are no further questions, I will shortly be closing the poll, so please complete your BLUE voting papers now.

I now formally declare the poll closed. Representatives from Computershare will now come around to collect your completed voting cards.

That concludes the SOL General Meeting.

Thank you everyone for attending today and participating in the vote. This is a monumental day in the history of Soul Patts and Brickworks and we thank you for your support.

The time is right to evolve and reposition Soul Patts for the future with the merger being a logical step forward in strengthening long-term shareholder returns.

Before I close the meeting, I would like to announce to shareholders that we are hosting Shareholder Briefings on the 7th, 8th and 9th of October in Sydney, Melbourne and Adelaide, respectively. We will also be visiting Brisbane in December.

Details for these events will be soon be announced to the ASX platform, and on our company website.

Thank you, and I now declare the General Meeting closed.



Annexure B – General Meeting Presentation

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General Meeting

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Formal business

(blue voting card)

Resolution – Grant of Performance Rights to the proposed Managing Director & CEO of Topco

*Subject to and conditional upon the SOL Share Scheme becoming Effective, to approve for the purposes of Listing Rule 10.14 (if applicable) and all other purposes, the grant to the proposed Managing Director & CEO of First Services Company Ltd (ACN 687 534 023) (**Topco**) (**MD & CEO**), Mr Todd Barlow, of 121,884 performance rights (**FY26 LTI**) over the ordinary shares in Topco under the Topco Rights Plan on the terms set out in the Explanatory Notes to the Notice of Meeting.*

Proxy voting

	Number of votes cast	% of votes cast
For	211,184,711	96.77%
Open¹	3,550,271	1.62%
Against:	3,516,282	1.61%
Total	218,251,264	100.00%
Abstain²	475,674	

Requisite Majorities for resolution to pass

More than 50%

Please note that the above table only shows the numbers and percentages of Soul Patts Shareholders who appointed a proxy and votes covered by proxies lodged prior to the General Meeting. Not all Soul Patts Shareholders have lodged a proxy and Soul Patts Shareholders retain the discretion to vote at this General Meeting rather than by an appointed proxy. Certain validation procedures will also be run following the close of the poll. Accordingly, the result of this General Meeting will not be known until after the meeting

- ¹ Open proxies in favour of the Chairman will be voted in favour of the Resolution.
- ² Votes relating to a Soul Patts Shareholder who abstains from voting are not counted in determining whether the Requisite Majorities have been met.

Questions



Thank you

For more information please contact:

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SoulPatts.com.au

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