Quarterly Activities Report

FOR THE PERIOD ENDED 31 MARCH 2025

Bannerman Energy Ltd (ASX: BMN, OTCQX: BNNLF, NSX: BMN) (Bannerman or the Company) is pleased to report on the continued progress of its Etango Uranium Project (**Etango**) during the quarter, with significant developments across a range of key workstreams. The Company continues to target a positive Final Investment Decision (**FID**) on Etango during 2025, market conditions permitting.

HIGHLIGHTS

- Etango early works construction activities tracking in line with budget and schedule:
 - Primary crusher site fully excavated.
 - All construction power overhead infrastructure erected and transformer installed.
 - Construction water supply in full operation; installation of site distribution infrastructure advancing well.
 - Manufacture of key long lead item, High Pressure Grinding Rolls (HPGR) tertiary crusher, remains ahead of schedule.
 - Draft permanent power supply and acid facility lease agreements received and under review.
- Financing and offtake discussions progressed across multiple counterparties, including conventional and strategic funding options.
- Strong quarter-end cash balance of A\$68.8 million, with zero debt.
- Long-term uranium price outlook remains positive, closing the quarter at US\$80/lb U_3O_8 .

Bannerman Executive Chairman, Brandon Munro, commented:

"Bannerman's staged development of the Etango Project progressed well during the quarter, with the primary crusher site fully excavated, construction water and power infrastructure operational, and manufacture of the long-lead tertiary crusher advancing ahead of planned delivery. These activities are proceeding in parallel with financing and offtake marketing workstreams.

"The current dislocation between long-term fundamentals and current trading conditions in the global uranium market is a sharp one. As a result, and despite being at a highly advanced stage with respect to all key workstreams, we are not seeing the appropriate market conditions to warrant finalising offtake and financing arrangements with respect to development of Etango.

"However, we remain optimistic on the potential for a recovery in broader uranium trading conditions and suitable utility contracting appetite through H2 2025. Accordingly, we continue to target a positive FID on Etango during 2025, market conditions permitting of course. In the meantime, our strong balance sheet and gated approach to project development means that we can comfortably progress our early construction works program, putting ourselves in a stronger position to finalise suitable offtake and financing agreements when the time is right."

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Etango Uranium Project (Bannerman 95% ownership)

No substantive impact from heavy rain event

Namibia has recently experienced unusually heavy rains. Whilst a welcome event in such an arid country, these rains and subsequent flooding and ephemeral river flows have disrupted transportation and infrastructure in the Erongo region and elsewhere. This event has had minimal impact on Bannerman's infrastructure and early works construction, limited to restricted site access over several days and minor repair works to stormwater causeways and roads.

Early works and long lead construction activities

Bannerman's strong cash position and flexible approach to project development enables the Company to exercise a gated approach to Etango development, with phased green lighting of various construction works in line with advancement across broader project workstreams and financial capacity.

All early works contracts are fully funded from Bannerman's existing cash reserves.

Bulk earthworks

The bulk earthworks contract for the Etango Project was awarded in August 2024. Execution of this key 24-month contract continues to advance well. Over 16km of site perimeter boundary fencing has been completed.

Primary crusher site

The first blast of the box cut for the primary crusher site was achieved in November 2024. The final three blasts were completed and excavation of the box cut undertaken. Excavation works and removal of all blasted material is now finished, with confirmatory dimensional checking of the excavation finalised.

Setting out of the laydown area and backfilling is now complete. Final blasting of the stockpile tunnel was completed in February, with loading out of blasted material in progress.



Figure 1: Significant progress continues on bulk earthworks at Etango, a key enabler of future construction and development activities. The primary crusher has been fully excavated and its dimensions confirmed, while work advances on the permanent road and conveyor belt line to the secondary and tertiary crushing areas.



Heap leach infrastructure

The contract for the blasting, crushing, and placement of the drainage layer on the Etango heap leach pads has been adjudicated and a letter of intent issued to the contractor to secure the contract. Finalisation of the contract is planned during the June quarter of 2025.

In preparation for this work, setting out of the heap leach pad area has been undertaken, and clearing commenced on Pads 1 and 2.



Figure 2: Clearing in preparation for heap leach pads 1 and 2.

Construction water

Following its completion in July 2024, the construction water supply has been in full operation.

Installation of site water distribution infrastructure is progressively advancing, with all 160mm and 180mm main distribution pipes now welded. Current activities are focussed on trenching, laying and backfilling of these distribution pipe channels.

Construction power

The contract for build of the construction power facilities was awarded in October 2024. The key elements of these works include construction of all the permanent 33kV overhead powerlines on the Etango site and the temporary connection to the local electrical distributor in the Erongo Region. Work on this contract is also advancing in line with schedule.

All pole infrastructure for main line across the Etango site has now been erected. Installation of the conductor stringing and the 22/33kV transformer is ongoing.

All residual items to complete this work are on site. Work is currently progressing on areas where the power infrastructure crosses roads.





Figure 3: The electrical infrastructure currently under development will support both construction and operational activities on-site. The Etango Project will benefit from a highly reliable power supply sourced from the local grid.

Manufacture of the High-Pressure Grinding Rolls (**HPGR**) tertiary crusher, a key identified long lead item for the Etango process plant, commenced in May 2024 and remains ahead of schedule with delivery forecast for end of 2025.

Off-site infrastructure and utilities supply

Utility arrangements for the construction period have been fully secured, ensuring uninterrupted access to both water and power throughout the build. Discussions around long-term supply for the operational phase are progressing well and have reached an advanced point in line with the project's timeline.

Etango's operational water will be sourced from NamWater, using desalinated supply delivered to the Base Reservoir in Swakopmund, then transported via a planned permanent pipeline and pumping system to the site, where it will be stored in a terminal reservoir.

A letter of intent was signed with NamWater in October 2024, securing the full operational water supply for Etango's initial 15-year mine life, following commercial discussions that began in 2021. A back-to-back letter of intent was also signed between NamWater and the Erongo Desalination Plant operator to secure the source supply.

The next step in this commercial process is the execution of the agreement between NamWater and Bannerman, which is planned to be signed upon the taking of a positive FID on Etango.

Power

A commercial proposal for the permanent operational power supply to the Etango site has been received from NamPower and accepted by Bannerman, reflecting a definitive supply solution agreed between the parties. A draft supply agreement is now under commercial and legal review. Under the proposed arrangement, power will be sourced from the 220 kV national grid via NamPower's Kuiseb substation.

Acid

Bannerman has received and reviewed a draft site lease agreement for the proposed acid storage and import/export facility at Walvis Bay port. The agreement is now under final review by Namport, which has already approved Bannerman's proposal to lease the site. The associated Environmental and Social Impact Assessment process is currently in progress.

The Walvis Bay facility is intended to support Etango's sulphuric acid requirements by enabling both local supply and international imports. An existing Memorandum of Understanding with a local supplier provides for the transport of acid to the port facility, from where it will be trucked to the Etango site. The facility will also be configured to receive and handle imported sulphuric acid from international sources.

Detailed design

Detailed engineering is advancing steadily under the leadership of Wood Group PLC (**Wood**), in collaboration with Bannerman's Namibian owner's team, using certified vendor drawings obtained prior to finalising equipment orders. Progress now extends across both the dry and wet plants, with design and procurement activities advancing in line with the project schedule.

Dry plant

The detailed structural calculations for concrete and steel requirements for the dry process plant have been finalised. Detailed modelling and Issued for Construction (**IFC**) drawings for the concrete are progressing on schedule.

Plant piping and electrical layout configurations are now final.

Wet plant

The detailed review and confirmation of all process and mass balance calculations is in progress. A minor design change to the process ponds has increased effective capacity.

Mechanical layouts are being concluded based on vendor data. Mechanical procurement packages are being put to market in line with design schedule requirements.

Sustainability

On 17 April 2025, Bannerman published its **Sustainability Scorecard and Targets 2024/25** on the Company's website. The report outlines Bannerman's performance against key environmental, social and governance (ESG) indicators during 2024, and sets out priority initiatives for 2025 across the Company's three sustainability pillars: **People**, **Planet**, and **Performance**.

The report is intended to support internal accountability and provide stakeholders with a clear view of Bannerman's approach to responsible resource development, social investment, and governance practices. Key focus areas include workforce health and safety, community engagement, environmental management, and corporate oversight.

The report is available at: https://bannermanenergy.com/sustainability/



Financing

The Etango financing process advanced during the quarter, with Bannerman assessing a range of funding options to support project development. These options range from conventional debt facilities to strategic joint ventures, consistent with the Company's objective to optimise its capital structure.

Azure Capital and Vermilion Partners, affiliates of Natixis, are advising Bannerman on the structuring and execution of financing arrangements. Confidential discussions progressed with multiple counterparties during the period.

The evaluation process remains focused on achieving an appropriate balance between return and risk. Key considerations include funding cost, required levels and terms of offtake coverage, covenant frameworks, counterparty strength, and alignment with the project's development schedule.

Bannerman's current financial position, including a strong cash balance and absence of debt, provides flexibility to optimise financing terms and sequencing in parallel with project execution and improving market conditions.

Offtake marketing

Bannerman's marketing strategy remains focused on securing multiple uranium sales agreements that support long-term market fundamentals while balancing price exposure and revenue certainty.

During the quarter, Bannerman progressed confidential discussions with several counterparties regarding initial uranium sales contracts. These engagements are intended to preserve the long-term value of the Etango Project and contribute to financing flexibility.

The Company continues to receive inbound interest from utilities and other market participants across key jurisdictions, reflecting Etango's relevance as a source of supply diversification. Bannerman's phased development approach ensures that offtake marketing activity remains aligned with project advancement and the financing strategy.

Committed expenditure and project schedule

Bannerman continues to take a disciplined approach to project expenditure. As of 31 March 2025, Bannerman's cash balance was A\$68.8 million, with A\$26.1 million committed to residual early works programs and A\$42.7 million uncommitted and available for working capital and discretionary expenditure.

Further construction commitments will be assessed in line with Bannerman's gated approach to project expenditure, considering uranium market dynamics and progress in term contracting. Bannerman continues to target a positive FID in 2025, market conditions permitting.

Corporate

Key Board and management additions

On 22 January 2025, Bannerman announced the appointment of proven senior finance executive, Ms Felicity Gooding, as a non-executive director.

Felicity has over 20 years' experience in senior finance and management roles within multinational and ASX-listed organisations, based in both Australia and internationally. Her core areas of expertise include strategic and financial analysis, debt funding, corporate finance, mergers and acquisitions and sustainability reporting. She has deep experience across a range of key industry sectors, notably green energy, mining, infrastructure, consumer goods, agriculture and philanthropy. Felicity holds a Bachelor of Commerce from the University of Western Australia and a Graduate Diploma from the Institute of Chartered Accountants. She is also a Graduate of the Australian Institute of Company Directors and has been awarded a fellowship of the Institute of Chartered Accountants.

On 28 January 2025, Mr Matt Horgan commenced as Vice President, Corporate Development.



Matt is a high-performing mining executive who has worked across a variety of functional areas including technical (chemical engineering), marketing, commercial, investor relations, project development, and corporate development/M&A. In particular, he has recent and direct experience in the technical and commercial project development of African domiciled mineral assets. Matt holds a Bachelor of Chemical Engineering (First Class Honours) from Canterbury University and a Master of Business Administration from the University of Western Australia. He is also a Graduate of the Australian Institute of Company Directors.

On 10 March 2025, Bannerman announced that Mr Mike Leech would retire as a non-executive director of the Company, for personal reasons. Mr Leech continues in his role as a Director of Bannerman's Namibian subsidiary, Bannerman Mining Resources (Namibia) (Pty) Ltd.

Following the appointments of Ms Felicity Gooding (22 January 2025) and Mr Bruce McFadzean (18 November 2024) as Non-Executive Directors of Bannerman, the Board has determined that its composition is appropriate at this current point in time and will not be seeking to appoint a replacement director in the near term.

Strong liquidity

Bannerman's cash balance at 31 March 2025 was A\$68.8 million (31 December 2024: A\$81.1 million), with no debt (other than typical creditor balances) or convertible instruments.

Total exploration and development expenditure for the quarter was A\$11.7 million, primarily directed towards detailed design and early construction works for the Etango mine.

The strong cash balance has enabled the Company to fund early construction works, including the construction water supply, access roads, initial site infrastructure, bulk earthworks and long-lead items such as the High-Pressure Grinding Rolls tertiary crusher.

Bannerman's gated approach to project development, together with prudent cost control, ensures robust management of execution and market risks whilst optimising cash allocation ahead of making a targeted positive FID on Etango. This approach ensures progression on project-critical timelines while maintaining flexibility to secure funding and offtake agreements that reflect long-term uranium market fundamentals. Bannerman continues to preserve maximum flexibility with the majority of its current cash balance remaining uncommitted and available for working capital and discretionary expenditure.

For the purpose of item 6.1 of Appendix 5B, aggregate payments during the quarter to related parties totalled A\$171,036 comprising directors' fees and salaries.

Cancellation and issue of securities

During the quarter, the Company issued and cancelled the following securities:

- Conversion of Performance Rights: 37,124 fully paid ordinary shares were issued upon conversion of unlisted performance rights in accordance with the terms of the Employee Incentive Plan (EIP).
- **Exercise of Options:** 19,140 unlisted Zero Exercise Price Options (ZEPOs) were exercised for NIL consideration in accordance with the terms of the EIP.
- Cancellation of Options: 4,200 unlisted employee performance options, pursuant to the terms of the EIP, were forfeited and cancelled following non-satisfaction of the relevant performance criteria
- **Granting of Options:** 60,000 unlisted ZEPOs were granted in accordance with the EIP as approved by shareholders on 16 November 2022.

Issued securities

At the date of this report, the Company has 178,840,760 fully paid ordinary shares, 2,039,608 unlisted performance rights, and 2,262,633 unlisted options on issue. The performance rights and options are subject to various performance targets and continuous employment periods.



Uranium Market

Quarterly update

During the quarter ended 31 March 2025, uranium market activity was shaped by geopolitical developments, trade friction, and evolving utility procurement strategies. Spot U_3O_8 prices opened at US\$73.50/lb in January and declined steadily to close at US\$64.00/lb in March. The high for the period was US\$76.00/lb, with a low of US\$63.00/lb and a quarterly average of US\$68.06/lb, reflecting softening short-term demand and cautious trading behaviour. Transaction volumes remained subdued, with approximately 1.4 million lbs U_3O_8 equivalent transacted in March across 15 deals. Spot market volatility moderated throughout the quarter, with weekly price movements narrowing to less than 0.5% by March.

The mid-term price decreased from US\$78.00/lb at the end of December 2024 to US\$70.00/lb by quarter-end. The decline was attributable to limited contracting activity and a lack of price convergence between buyers and sellers. The long-term price remained unchanged at US\$80.00/lb throughout the quarter, supported by ongoing utility interest in securing long-term supply underpinned by nuclear growth strategies, despite the absence of material new term contracting.

Long-term demand fundamentals remained intact, supported by reactor life extensions and new build commitments across key jurisdictions. The United States reaffirmed its target to develop 200 GW of nuclear capacity by 2050, with Small Modular Reactor (SMR) support programmes continuing. China advanced the construction of additional large-scale reactors and expanded its strategic uranium stockpile, while India progressed with new build approvals and private sector engagement. Europe and Japan also extended the operational life of existing reactors, contributing to stable baseline demand forecasts.

Despite softer near-term pricing, the uranium market continued to reflect structural supply tightness and strategic procurement positioning by utilities. The long-term outlook remained aligned with increased nuclear deployment in support of decarbonisation targets and energy security objectives.

No current tariffs on Namibian uranium exports

The Executive Order "Regulating Imports with a Reciprocal Tariff to Rectify Trade Practices that Contribute to Large and Persistent Annual United States Goods Trade Deficits" that was issued by the United States administration came into effect at 12.01am (US Eastern Time) on 5 April 2025 (**Executive Order**), and included a 21% reciprocal tariff on Namibian imports. However, the Executive Order contained exemptions for energy products, including uranium.

Specifically, Annex II of the Executive Order exempts the following Harmonized Tariff Schedule (HTS) codes related to uranium:

- HTS Code 26121000 Uranium ores and concentrates (U₃O₈)
- HTS Code 28441020 Natural uranium compounds, including uranium hexafluoride (UF6)
- HTS Code 28442000 Uranium enriched in U235, plutonium compounds, alloys, dispersions, ceramic products, and mixtures containing these materials (Enriched Uranium Product - EUP)

The global trade situation is dynamic, and the Company will continue to engage with advisers and industry participants to monitor developments as they unfold.

This ASX release was authorised on behalf of the Bannerman Board by:

Brandon Munro, Executive Chairman

24 April 2025



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Important Notices

This announcement contains forward-looking statements which are identified by words such as 'may', 'could', 'believes', 'estimates', 'targets', 'expects', or 'intends' and other similar words that involve risks and uncertainties. These statements are based on an assessment of present economic and operating conditions, and on a number of assumptions regarding future events and actions that, as at the date of this announcement, are considered reasonable. Such forward-looking statements are not a guarantee of future performance and involve known and unknown risks, uncertainties, assumptions, and other important factors, many of which are beyond the control of the Company, the Directors, and the management. The Directors cannot and do not give any assurance that the results, performance, or achievements expressed or implied by the forward-looking statements contained in this announcement will actually occur and investors are cautioned not to place undue reliance on these forward-looking statements. The Directors have no intention to update or revise forward-looking statements, or to publish prospective financial information in the future, regardless of whether new information, future events or any other factors affect the information contained in this announcement, except where required by law or the ASX listing rules. The information contained in this announcement does not constitute investment or financial product advice (nor taxation, accounting, or legal advice), is not a recommendation to acquire Bannerman shares and is not intended to be used or relied upon as the basis for making an investment decision. This announcement has been prepared without taking into account the investment objectives, financial situation or needs of any individuals. Before making any investment decisions, prospective investors should consider the appropriateness of the information having regard to their own investment objectives, financial situation and needs and should seek legal, accounting and taxation advice appropriate to their jurisdiction. Bannerman is not licensed to provide investment or financial product advice in respect of Bannerman shares.



ABOUT BANNERMAN ENERGY (ASX:BMN, NSX:BMN, OTCQX:BNNLF)

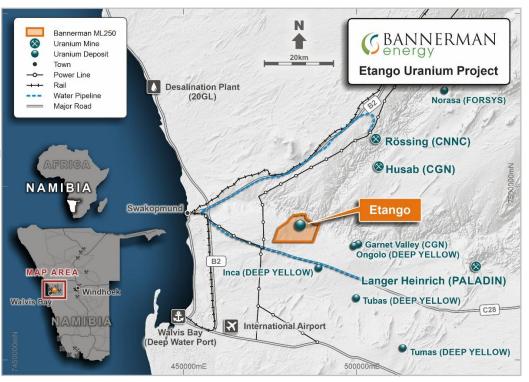
Bannerman Energy Ltd is a uranium development business listed on the Australian and Namibian stock exchanges and traded on the OTCQX Market in the US. Its flagship asset is the advanced Etango Uranium Project located in the Erongo Region of Namibia.

Etango has benefited from extensive exploration and feasibility activity over the past 15 years. The Etango tenement possesses a globally large-scale uranium mineral resource¹. In December 2022, a Definitive Feasibility Study (DFS)² was completed on the Etango-8 Project, confirming to a definitive-level the strong technical and economic viability of conventional open pit mining and heap leach processing of the Etango deposit at 8Mtpa throughput (for average annual output of 3.5 Mlbs U₃O₈). In March 2024, a scoping study³ demonstrated the capacity to expand annual production to 6.7 Mlbs U₃O₈.

Etango's advanced credentials are further highlighted by the construction and multi-year operation of the Etango Heap Leach Demonstration Plant, which comprehensively de-risked the conventional acid heap leach process to be utilised on the Etango ore. All environmental approvals have been received for the proposed Etango mine and external mine infrastructure, based on a 12-year environmental baseline. Bannerman was awarded the Mining Licence for Etango in December 2023 and is progressing all key project workstreams towards a targeted positive Final Investment Decision (FID) in parallel with strengthening long-term uranium market fundamentals.

Namibia is a premier uranium investment jurisdiction, with a 45-year history of uranium production and export, excellent infrastructure and support for uranium mining from both government and community. As the world's third largest producer of uranium, Namibia is an ideal development jurisdiction boasting political stability, security, a strong rule of law and an assertive development agenda. The Bannerman team has ample direct experience in the development, construction and operation of uranium projects in Namibia, as well as extensive links into the downstream nuclear power industry.

Bannerman has long established itself as an Environmental, Social and Governance (ESG) leader in the uranium and nuclear energy sector. It is also a leader within Namibia on social development and community engagement and exercises best-practice governance in all aspects of its business. This was recently recognised with receipt of the 2023 African Mining Indaba's ESG Award for Community Engagement.



1 and 2. Refer to Bannerman's ASX release dated 6 December 2022, *Etango-8 Definitive Feasibility Study*. Bannerman confirms that it is not aware of any new information or data that materially affects the information included in that release. All material assumptions and technical parameters underpinning the estimates in that ASX release continue to apply and have not materially changed.

3. Refer to Bannerman's ASX release dated 18 March 2024, *Etango-XP and Etango-XT Scoping Study*.



Forward Looking Statements

The information in this announcement is not intended to guide any investment decisions in Bannerman Energy Ltd. This material contains certain forecasts and forward-looking information, including possible or assumed future performance, costs, production levels or rates, reserves and resources, prices and valuations and industry growth and other trends. Such forecasts and information are not a guarantee of future performance and involve many risks and uncertainties, as well as other factors. Actual results and developments may differ materially from those implied or expressed by these statements and are dependent on a variety of factors. The Company believes that it has a reasonable basis for making the forward-looking statements in the announcement, based on the information contained in this and previous ASX announcements.

Bannerman is not aware of any new information or data that materially affects the information included in this ASX release, and Bannerman confirms that, to the best of its knowledge, all material assumptions and technical parameters underpinning the estimates in this release continue to apply and have not materially changed.

Competent Person's Statement

The information in this announcement as it relates to Exploration Results is based on, and fairly represents, information and supporting documentation prepared by Mr Marthinus Prinsloo. Mr Prinsloo is a full-time employee of Bannerman Energy Ltd and is a Member of the Australasian Institute of Mining and Metallurgy (AusIMM). Mr Prinsloo has sufficient experience which is relevant to the style of mineralisation and type of deposit under consideration, and to the activities, which he is undertaking. This qualifies Mr Prinsloo as a "Competent Person" as defined in the 2012 Edition of the 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves' and a Qualified Person as defined by Canadian National Instrument 43-101. Mr Prinsloo consents to the inclusion in this announcement in the form and context in which it appears. Mr Prinsloo holds shares and performance rights in Bannerman Energy Ltd.

Listing Rule 5.3.3 Tenement Schedule:

BANNERMAN ENERGY LTD CONSOLIDATED BASIS				
SCHEDULE OF INTERESTS IN MINING TENEMENTS				
Project	Mining tenements held	Location of tenements	Beneficial % interest at end of the quarter	Change in the quarter
Etango	Mining Licence (ML) 250	Namibia	95%	-