

Operational review for the nine months ended 31 March 2025

Record iron ore and copper production demonstrating resilience of business

"BHP's performance in FY25 to date demonstrates the resilience of our business, with our copper and iron ore operations achieving record nine-month production amid challenging operating and market conditions. Group copper production rose 10%, underpinned by a 20% increase in output at Escondida and strong performances at Spence and Copper SA. In our WA iron ore operations, we continue to demonstrate supply chain excellence from pit to port, and delivered record tonnes from the Central Pilbara hub. At BMA in Queensland, in the highest rainfall wet season in more than a decade, steelmaking coal volumes rose by 5% following a strong performance across the open cut mines.

BHP recently achieved 40% female representation across our global employee base, a 23% point increase since 2016. The efforts that have underpinned this have made BHP a safer, more productive, and better performing business. We have a distinctive competitive advantage in responding to labour and skills shortages across our sector.

Despite the limited direct impact of tariffs on BHP, the implication of slower economic growth and a fragmented trading environment could be more significant. China's ability to shift toward a consumption-led economy and for trade flows to adapt to the new environment will be key to sustaining the global outlook.

In the face of global volatility and policy uncertainty, BHP is poised to benefit from a flight to quality with tier one assets, industry-leading margins and high-return organic growth opportunities that will underpin value and returns through the cycle."

Mike Henry BHP Chief Executive Officer

Summary

Growth

expansion at Escondida.

Operational excellence

Record iron ore and copper production

BHP delivered record nine-month group copper production of 1.5 million tonnes, driven by a 20% increase at Escondida and strong underlying performances across all other operated copper assets.

We also delivered record nine-month iron ore production, with WAIO demonstrating its resilience to offset the impact of Tropical Cyclone Zelia and Tropical Storm Sean, and as Samarco continues to ramp up.

Growing in copper and potash

We are executing on our growth program with Jansen

the DIA permit relating to the Laguna Seca concentrator

Stages 1 and 2 now 66% and 8% complete (respectively), the formation of the Vicuña joint venture, and the submission of

Guidance

Production on track; Escondida MT updated

We are on track to deliver production in the upper half of the FY25 guidance ranges at Escondida, Pampa Norte and NSWEC, with Samarco expected at the upper end. FY25 production guidance ranges at all assets remain unchanged, with BMA now no longer guided to the upper half due to wet weather. We also remain on track to deliver FY25 unit cost guidance across all assets, except BMA where we expect unit costs to be higher due to weather and geotechnical challenges at Broadmeadow.

We have optimised the growth program schedule at Escondida, including extending the expected life of the Los Colorados concentrator beyond FY29. This and other operational measures add ~400 kt of incremental production and extend medium term guidance of 900 – 1,000 ktpa to FY31.

Social value

Progress on decarbonisation

We are on track to achieve our target of reducing operational greenhouse gas emissions by at least 30% by FY30ⁱ. The pace of development of some decarbonisation technology has slowed, particularly relating to the displacement of diesel used for materials movement. We continue to work with our Original Equipment Manufacturer partners to advance zero emission technology and we are progressing certain site trials.

Production	Qua	rter perform	ance	YTD perfo	ormance	FY25	production guida	nce
				YTD Mar	v YTD Mar			
	Q3 FY25	v Q2 FY25	v Q3 FY24	FY25	FY24	Previous	Current	
Copper (kt)	513.2	0%	10%	1,500.2	10%	1,845 - 2,045	1,845 - 2,045	
Escondida (kt)	333.6	(2%)	16%	977.6	20%	1,180 – 1,300	1,180 – 1,300	Upper half
Pampa Norte (kt)"	67.9	3%	10%	194.2	(3%)	240 – 270 ⁱⁱ	240 – 270 ⁱⁱ	Upper half
Copper South Australia (kt)	78.9	11%	(0%)	223.5	(4%)	300 - 325	300 - 325	Unchanged
Antamina (kt)	30.9	1%	(9%)	97.7	(7%)	115 – 135	115 – 135	Unchanged
Carajás (kt)	1.9	(37%)	(39%)	7.2	17%	-	-	-
Iron ore (Mt)	61.8	(7%)	0%	192.6	1%	255 - 265.5	255 - 265.5	
WAIO (Mt)	60.1	(7%)	(0%)	188.3	1%	250 - 260	250 - 260	Unchanged
WAIO (100% basis) (Mt)	67.8	(7%)	(0%)	212.5	1%	282 - 294	282 - 294	Unchanged
Samarco (Mt)	1.6	11%	39%	4.4	18%	5 - 5.5	5 - 5.5	Upper end
Steelmaking coal - BMA (Mt)	3.9	(12%)	(35%)	12.9	(26%)	16.5 – 19	16.5 – 19	Original
BMA (100% basis) (Mt) ⁱⁱⁱ	7.8	(12%)	(35%)	25.7	(26%)	33 - 38	33 - 38	Original
Energy coal – NSWEC (Mt)	3.6	(3%)	(13%)	11.0	(6%)	13 – 15	13 – 15	Upper half
Nickel – Western Australia Nickel (kt) ^{iv}	2.3	(71%)	(88%)	29.9	(49%)	-	-	-

Note: Updates with respect to FY25 production guidance since the HY25 Results Announcement are shown in italics. Refer page 5 for footnotes.

Segment and asset performance | FY25 YTD v FY24 YTD

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Further information in Appendix 1

Detailed production and sales information for all operations in Appendix 2

Copper

Production

1,500 kt +10%

YTD Mar FY24 1,360 kt

FY25e 1,845 - 2,045 kt

Average realised price

US\$4.19/lb +13%

YTD Mar FY24 US\$3.72/lb

Total copper production increased 10% to a record 1,500 kt. Copper production guidance for FY25 remains unchanged at between 1,845 and 2,045 kt.

Escondida 978 kt 20% (100% basis)

Production increased primarily due to strong material mined, higher concentrator feed grade of 1.05%, increasing from 0.85%, and higher concentrator throughput. This was partially offset by planned lower cathode production, as the integration of the Full SaL leaching project continued. The project remains on track for first production later in FY25.

Production guidance for FY25 remains unchanged at between 1,180 and 1,300 kt and is now expected to be in the upper half of this range, as strong operational performance across the year offset the challenges of Union N°1 strike action, sea swells at Puerto Coloso and the national Chilean power outage in February. Concentrator feed grade is now expected to be above 0.95% (previously above 0.90%) for FY25.

Following the site visit in November 2024, we have continued to optimise our growth program schedule to reduce production impacts. It is expected the operation of the Los Colorados concentrator will be extended beyond FY29, without any impact to the remainder of the growth program. We anticipate this extension and other operational measures will increase production across the period from 2027 to 2031, to between 900 – 1,000 ktpa, extending current medium term guidance. The actions have the potential to add an incremental ~400 kt of production across the period.

Pampa Norte 194 kt 43%

Pampa Norte consists of Spence and Cerro Colorado. Spence production increased 3% due to improved stacked material and grades, notwithstanding the impact of the national Chilean power outage in February. Concentrator feed grade was broadly in line with the prior period.

Production guidance for FY25 for Spence remains unchanged at between 240 and 270 kt, with production now expected to be in the upper half of the range.

Cerro Colorado remains in temporary care and maintenance having contributed 11 kt of copper production in HY24.

Copper South Australia 224 kt \$4%

Strong underlying performance following the weather-related power outage in Q2. The Olympic Dam smelter and refinery demonstrated operating stability, delivering strong copper cathode production and record refined gold and silver production in the quarter.

Carrapateena is achieving higher productivity from the sub-level cave enabled by Crusher 2, delivering record mine and concentrator performance. Production was lower at Prominent Hill due to the impacts of the minor pit geotechnical instability and ventilation constraints in Q1, which was partially offset by inventory drawdowns.

Production guidance for FY25 remains unchanged at between 300 and 325 kt.

Other copper

At Antamina, copper production decreased 7% to 98 kt reflecting planned lower concentrator throughput and a slight decline in feed grade. Zinc production was 22% lower at 68 kt, as a result of planned lower feed grade and lower throughput.

For FY25, at Antamina, copper production guidance of between 115 and 135 kt and zinc production guidance of between 90 and 110 kt remain unchanged.

Carajás produced 7.2 kt of copper and 5.5 troy koz of gold.

Iron ore

Production

193 Mt + 1%

YTD Mar FY24 190 Mt

FY25e 255 - 265.5 Mt

Average realised price

US\$82.93/wmt +21%

YTD Mar FY24 US\$104.53/wmt Iron ore production increased 1% to a record 193 Mt. Production guidance for FY25 remains unchanged at between 255 and 265.5 Mt.

WAIO 188 Mt 1% | 213 Mt (100% basis)

Production increased as a result of continued strong supply chain performance, with record volumes delivered from the Central Pilbara hub (South Flank and Mining Area C) following the completion of the ramp up of South Flank in FY24 and a 13% increase in productive movement.

The Port Debottlenecking Project 1 (PDP1), which was delivered in CY24, has continued to unlock improved car dumper and ship loader performance with record nine-month shipments of iron ore.

This strong performance was partially offset by the impact of Tropical Cyclone Zelia and Tropical Storm Sean, and the planned increase in tie-in activity of the multi-year Rail Technology Programme (RTP1).

Production guidance for FY25 remains unchanged at between 250 and 260 Mt (282 and 294 Mt on a 100% basis).

Samarco 4.4 Mt 18% | 8.8 Mt (100% basis)

Production continues to increase following the restart of the second concentrator in December. Ramp up is progressing well and production capacity is expected to increase to ~16 Mtpa of pellets (100% basis) once fully ramped up by the end of FY25 (ahead of schedule).

Production guidance for FY25 remains unchanged at between 5 and 5.5 Mt, with production expected to be at the upper end of the range.

Coal

Steelmaking coal

Production

12.9 Mt +26%

YTD Mar FY24 17.4 Mt

FY25e 16.5 - 19 Mt

Average realised price

US\$200.12/t +26%

YTD Mar FY24 US\$272.09/t

BMA 12.9 Mt **4**26% | 25.7 Mt (100% basis)

Production increased 5% (excluding the contribution of Blackwater and Daunia in FY24). Strong performance across the open cut mines, underpinned by improved truck productivity and a draw down of inventory, helped mitigate the impact of significant wet weather^v in the December and March quarters.

At Broadmeadow, we are operating at slower mining rates to safely manage the geotechnical characteristics of the current longwall panel. We expect this will continue into Q1 FY26.

Production guidance for FY25 remains unchanged at between 16.5 and 19 Mt (33 and 38 Mt on a 100% basis). Following the impact of significant wet weather and geotechnical challenges at Broadmeadow, production is now no longer guided to the upper half of the range and unit costs for FY25 are now expected to be between US\$128/t and US\$133/t^{vi}.

Our work to improve raw coal inventory levels in prior periods has assisted in stabilising operating performance across the asset, as we have drawn down on inventory this quarter to help mitigate the impact of wet weather and geotechnical challenges. This will extend the inventory rebuild into CY27.

Energy coal

Production

11.0 Mt +6%

YTD Mar FY24 11.6 Mt

FY25e 13 - 15 Mt

Average realised price

US\$115.99/t +4%

YTD Mar FY24 US\$120.97/t

Group & Unallocated

Nickel

Production

30 kt 49%

YTD Mar FY24 59 kt

NSWEC 11.0 Mt **\$6%**

Production decreased as a result of reduced truck availability, increased wet weather and a higher proportion of washed coal, partially offset by a draw down of inventory.

Production guidance for FY25 remains unchanged at between 13 and 15 Mt, with production expected to be in the upper half of the range.

On 16 April 2025, we received approval from the NSW Government to extend mining to 30 June 2030.

Western Australia Nickel (WAN) transitioned into temporary suspension in HY25. No production guidance has been provided for FY25. BHP intends to review the decision to temporarily suspend WAN by February 2027.

Quarterly performance | Q3 FY25 v Q2 FY25

Western Australia Nickel 30 kt 49%

Copper		Iron ore	
513 kt -% Q2 FY25 511 kt	Higher production at Copper SA with strong performance following the weather-related power outage in Q2 was offset by lower production at Escondida due to a national Chilean power outage and high sea swells which prevented concentrate loading onto vessels resulting in a temporary suspension to upstream concentrator operations.	62 Mt ₹7% Q2 FY25 66 Mt	Lower production at WAIO as a result of the impact of Tropical Cyclone Zelia and Tropical Storm Sean.
Steelmaking	coal	Energy coal	
3.9 Mt ↓ 12% Q2 FY25 4.4 Mt	Lower production due to significant wet weather, partially offset by inventory draw down.	3.6 Mt +3% Q2 FY25 3.7 Mt	Lower production due to reduced wash plant availability and the impact of wet weather.
Nickel			
2.3 kt + 71%	Inventory was drawn down as		

Q2 FY25 8.0 kt

operations transitioned into temporary suspension in HY25.

Footnotes

- i Our operational GHG emissions are the Scopes 1 and 2 emissions from our operated assets. Our FY30 reduction target is from our FY20 baseline, adjusted for acquisitions, divestments and greenhouse gas emission calculation methodology changes. The latest BHP GHG Emissions Calculation Methodology is available at bhp.com/climate.
- ii YTD March FY24 includes 11 kt from Cerro Colorado, which entered temporary care and maintenance in December 2023. Excluding these volumes, YTD March FY25 production increased 3%. Production guidance for FY25 is for Spence only. Refer to copper and the production and sales report for further information.
- III YTD March FY24 production includes 5 Mt (10 Mt on a 100% basis) from the Blackwater and Daunia mines, which were divested on 2 April 2024. Excluding these volumes, YTD March FY25 production increased 5%. Following the impact of significant wet weather and geotechnical challenges, production is now no longer guided to the upper half of the guidance range. Refer to steelmaking coal and the production and sales report for further information.
- iv Western Australia Nickel ramped down and entered temporary suspension in December 2024. Refer to nickel and the production and sales report for further information.

649mm of rainfall recorded at Moranbah in the nine months ended 31 March 2025, 32% higher than the nine months ended 31 March 2024 (493mm). FY25 unit cost guidance is based on an exchange rate of AUD/USD 0.66.

Appendix 1

Average realised pricesⁱ

		Quarter performance	YTD performance			
	Q3 FY25	v Q2 FY25	v Q3 FY24	YTD Mar FY25	v YTD Mar FY24	
Copper (US\$/Ib) ⁱⁱ	4.56	22%	18%	4.19	13%	
Iron ore (US\$/wmt, FOB)	86.85	6%	(18%)	82.93	(21%)	
Steelmaking coal (US\$/t) 🗉	184.98	(7%)	(34%)	200.12	(26%)	
Energy coal (US\$/t) ^{iv}	97.81	(21%)	(16%)	115.99	(4%)	

Based on provisional, unaudited estimates. Prices exclude sales from equity accounted investments, third party product and internal sales, and represent the weighted average of various sales terms (for example: FOB, CIF and CFR), unless otherwise noted. Includes the impact of provisional pricing and finalisation adjustments.

Sales from Carrapateena and Prominent Hill acquired through the purchase of OZL are included since Q4 FY24 period.

From FY25, steelmaking coal refers to hard coking coal which is generally those steelmaking coals with a Coke Strength after Reaction (CSR) of 35 and above. Comparative periods include impacts from weak coking coal, which refers generally to those steelmaking coals with a CSR below 35, which were sold by Blackwater and Daunia mines, divested on 2 April 2024.

Export sales only. Includes thermal coal sales from steelmaking coal mines.

Current year unit cost guidance

171	FY25 guidance ⁱ	
Unit cost	Current	
Escondida (US\$/lb)	1.30 - 1.60	Unchanged
Spence (US\$/lb)	2.00 - 2.30	Unchanged
Copper SA (US\$/lb) ⁱⁱ	1.30 – 1.80	Upper half
WAIO (US\$/t)	18.00 – 19.50	Unchanged
BMA (US\$/t)	128 – 133	Increased

Spence (US\$/lb)	2.00 - 2.30	Unchanged
Copper SA (US\$/lb) ⁱⁱ	1.30 – 1.80	Upper hal
WAIO (US\$/t)	18.00 - 19.50	Unchanged
BMA (US\$/t)	128 – 133	Increased
FY25 unit cost guidance is based on exchange rates of AUD/USD 0.66 and USD/CLP 842. Calculated using the following assumptions for by-products: gold US\$2,000/oz, and uranium US\$80/lb. Medium term guidance ⁱ		
	Production	Unit cos
		Unit cos
	guidance	
Escondida ⁱⁱⁱ		guidance
Escondida ⁱⁱⁱ Spence	guidance	guidance US\$1.50 - 1.80/Ił US\$2.05 - 2.35/Ił
	<mark>guidance</mark> 900 – 1,000 ktpa	<mark>guidance</mark> US\$1.50 – 1.80/II

Major projects

Commodity	Project and ownership	Project scope / capacity	Capital expenditure US\$M	First production target date	Progress
Potash	Jansen Stage 1 (Canada) 100%	Design, engineering and construction of an underground potash mine and surface infrastructure, with capacity to produce 4.15 Mtpa.	5,723	End-CY26	Project is 66% complete
Potash	Jansen Stage 2 (Canada) 100%	Development of additional mining districts, completion of the second shaft hoist infrastructure, expansion of processing facilities and addition of rail cars to facilitate production of an incremental 4.36 Mtpa.	4,859	FY29	Project is 8% complete

The operating expenditure related to Potash for FY25 is expected to be ~US\$300 m.

Exploration

Minerals exploration and evaluation expenditure was US\$279 m for YTD March FY25 (YTD March FY24: US\$311 m) of which US\$241 was expensed (YTD March FY24: US\$267 m).

Appendix 2

						Pro	duction						
				(Quarter ende	d		Yea	ar to date			(Quarte
			Mar	Jun	Sep	Dec	Mar	Mar	Mar	Var	Mar	Jun	
			2024	2024	2024	2024	2025	2025	2024	%	2024	2024	2
Group production	n and sales summary												
By commodity													
Metals production is p	ayable metal unless otherwise noted.												
Throughout this report	t figures in italics indicate that this figure has been ac	ljusted since it was previous	y reported.										
Copper	Payable metal in concentrate	kt	339.0	370.4	360.9	391.4	379.6	1,131.9	965.1	17%	281.5	378.7	3
	Escondida	kt	239.2	258.5	264.8	295.4	288.4	848.6	668.2	27%	204.0	261.3	:
	Pampa Norte	kt	39.5	39.4	35.7	36.6	36.1	108.4	110.9	(2)%	26.9	49.3	
	Copper South Australia	kt	23.3	32.1	21.8	25.9	22.3	70.0	74.2	(6)%	17.1	28.0	
	Antamina	kt	33.9	38.3	36.3	30.5	30.9	97.7	105.6	(7)%	31.3	37.4	
	Carajás	kt	3.1	2.1	2.3	3.0	1.9	7.2	6.2	17%	2.2	2.7	
	Cathode	kt	126.8	134.4	115.4	119.3	133.6	368.3	395.2	(7)%	120.1	142.3	
	Escondida	kt	49.0	50.7	39.4	44.4	45.2	129.0	147.9	(13)%	44.3	54.6	
	Pampa Norte	kt	22.1	26.5	24.4	29.6	31.8	85.8	88.8	(3)%	22.1	26.5	
	Copper South Australia	kt	55.7	57.2	51.6	45.3	56.6	153.5	158.5	(3)%	53.7	61.2	
	Total	kt	465.8	504.8	476.3	510.7	513.2	1,500.2	1,360.3	10%	401.6	521.0	ļ
Lead	Payable metal in concentrate	t	-	131	21	148	234	403	201	100%	108	9	
	Antamina	t	-	131	21	148	234	403	201	100%	108	9	-
Zinc	Payable metal in concentrate	t	18,409	15,839	19,374	22,792	26,026	68,192	87,553	(22)%	17,559	14,118	1
	Antamina	t	18,409	15,839	19,374	22,792	26,026	68,192	87,553	(22)%	17,559	14,118	1
Gold	Payable metal in concentrate	troy oz	79,159	100,013	85,668	90,468	89,841	265,977	262,947	1%	70,398	92,323	9
	Escondida	troy oz	38,955	45,410	46,963	37,293	44,527	128,783	135,651	(5)%	38,955	45,410	4
	Pampa Norte	troy oz	1,819	4,676	4,043	2,635	3,341	10,019	8,604	16%	1,819	4,676	
	Copper South Australia	troy oz	36,427	48,355	32,928	48,309	40,457	121,694	114,706	6%	28,136	40,507	
	Carajás	troy oz	1,958	1,572	1,734	2,231	1,516	5,481	3,986	38%	1,488	1,730	
	Refined gold	troy oz	49,128	49,139	37,385	47,478	57,006	141,869	157,984	(10)%	41,710	52,687	4
	Copper South Australia	troy oz	49,128	49,139	37,385	47,478	57,006	141,869	157,984	(10)%	41,710	52,687	4
	Total	troy oz	128,287	149,152	123,053	137,946	146,847	407,846	420,931	(3)%	112,108	145,010	13
Silver	Payable metal in concentrate	troy koz	2,620	3,317	3,150	3,277	3,418	9,845	8,276	19%	2,431	3,137	
	Escondida	troy koz	1,328	1,549	1,546	1,619	1,787	4,952	3,897	27%	1,328	1,549	
	Pampa Norte	troy koz	327	583	503	451	428	1,382	1,071	29%	327	583	
	Copper South Australia	troy koz	252	312	223	253	186	662	822	(19)%	189	311	
	Antamina	troy koz	713	873	878	954	1,017	2,849	2,486	15%	587	694	
	Refined silver	troy koz	248	265	206	133	462	801	730	10%	188	329	
	Copper South Australia	troy koz	248	265	206	133	462	801	730	10%	188	329	
	Total	troy koz	2,868	3,582	3,356	3,410	3,880	10,646	9,006	18%	2,619	3,466	
Uranium	Payable metal in concentrate	t	863	929	672	725	783	2,180	2,674	(18)%	394	1,554	
	Copper South Australia	t	863	929	672	725	783	2,180	2,674	(18)%	394	1,554	
Molybdenum	Payable metal in concentrate	t	824	699	1,084	751	801	2,636	1,917	38%	677	678	
	Pampa Norte	t	203	117	182	136	187	505	677	(25)%	219	134	
	Antamina	t	621	582	902	615	614	2,131	1,240	72%	458	544	
lron ore	Western Australia Iron Ore (WAIO)	kt	60,299	68,173	63,363	64,751	60,137	188,251	186,763	1%	61,868	67,323	6
	Samarco	kt	1,174	1,041	1,285	1,471	1,635	4,391	3,707	18%	1,258	1,043	
	Total	kt	61,473	69,214	64,648	66,222	61,772	192,642	190,470	1%	63,126	68,366	6
Other all stand and stand and stand	BHP Mitsubishi Alliance (BMA)	kt	6,035	4,922	4,515	4,430	3,919	12,864	17,353	(26)%	6,359	4,904	
Steelmaking coal	· · ·				3,675	3,698	3,596	10,969	11,617	(6)%	3,932	3,678	
Steelmaking coal ¹	NSW Energy Coal (NSWEC)	KI	<u>4 149</u>	3 / 5 /									
Energy coal	NSW Energy Coal (NSWEC) Western Australia Nickel	kt kt	4,149 18.8	3,751 23.0	19.6	8.0	2.3	29.9	58.6	(49)%	18.8	23.2	

1 Production and sales included contribution from Blackwater and Daunia mines until their divestment on 2 April 2024. BMA includes thermal coal sales.

2 WA Nickel ramped down and entered temporary suspension in December 2024.

		Sales								
ded			Y	Year to date						
)	Dec	Mar	Mar	Mar	Var					
Ļ	2024	2025	2025	2024	%					

99.0	1,163.3	896.0	30%
09.2	857.4	625.2	37%
36.5	117.0	93.1	26%
23.8	80.1	70.9	13%
27.4	100.3	102.4	(2)%
2.1	8.5	4.4	93%
33.3	364.0	389.6	(7)%
47.4	128.2	145.7	(12)%
30.7	84.8	89.8	(6)%
55.2	151.0	154.1	(2)%
32.3	1,527.3	1,285.6	19%
181	341	353	(3)%
181	341	353	(3)%
249	67,186	88,563	(24)%
,249	67,186	88,563	(24)%
357	280,467	257,054	9%
,527	128,783	135,651	(5)%
,341	10,019	8,604	16%
,825	135,305	109,794	23%
.664	6,360	3,005	112%
982	141,787	151,095	(6)%
,982	141,787	151,095	(6)%
339	422,254	408,149	3%
,198	9,408	7,896	19%
,787	4,952	3,897	27%
428	1,382	1,071	29%
173	686	811	(15)%
810	2,388	2,117	13%
486	798	629	27%
486	798	629	27%
684	19,614	16,421	19%
710	2,027	1,770	15%
710	2,027	1,770	15%
839	2,573	1,709	51%
223	542	684	(21)%
616	2,031	1,025	98%
,234	186,983	188,654	(1)%
,445	3,955	3,723	6%
679	190,938	192,377	(1)%
,791	12,790	17,390	(26)%
509	11,263	11,489	(2)%
2.2	33.3	57.7	(42)%
-	415	481	(14)%
			(,

91.5	372.8	399.0
273.2	275.0	309.2
44.0	36.5	36.5
30.4	25.9	23.8
39.6	33.3	27.4
4.3	2.1	2.1
10.7	120.0	133.3
37.6	43.2	47.4
24.1	30.0	30.7
49.0	46.8	55.2
02.2	492.8	532.3
125	35	181
125	35	181
609	25,328	22,249
,609	25,328	22,249
,936	89,174	92,357
,963	37,293	44,527
,043	2,635	3,341
1,761	47,719	42,825
3,169	1,527	1,664
,326	43,479	57,982
,326	43,479	57,982
,262	132,653	150,339
3,126	3,084	3,198
,546	1,619	1,787
503	451	428
295	218	173
782	796	810
202	110	486
202	110	486
,328	3,194	3,684
677	640	710
677	640	710
862	872	839
181	138	223
681	734	616
,408	64,341	59,234
,002	1,508	1,445
,410	65,849	60,679
,273	4,726	3,791
,951	3,803	3,509
19.9	11.2	2.2
294	121	-

						Pro	duction							Sales				
				G	uarter ende	d		Ye	ar to date			Q	uarter endeo			Yea	r to date	
			Mar	Jun	Sep	Dec	Mar	Mar	Mar	Var	Mar	Jun	Sep	Dec	Mar	Mar	Mar	Va
			2024	2024	2024	2024	2025	2025	2024	%	2024	2024	2024	2024	2025	2025	2024	c ·
Production	and sales																	
By asset																		
Copper																		
	ion is payable metal unless otherwise noted.																	
Escondida, C		BHP interest S																
	Material mined	kt	103,872	102,752	100,416	116,083	117,038	333,537	286,502	16%								
	Concentrator throughput	kt	31,653	34,377	32,488	35,293	32,889	100,670	99,737	1%								
	Average copper grade - concentrator	%	0.92%	0.99%	1.00%	1.06%	1.09%	1.05%	0.85%	24%								
	Production ex mill	kt	238.6	279.5	269.9	309.8	295.6	875.3	681.9	28%								
	Payable copper	kt	239.2	258.5	264.8	295.4	288.4	848.6	668.2	27%	204.0	261.3	273.2	275.0	309.2	857.4	625.2	37
	Copper cathode (EW)	kt	49.0	50.7	39.4	44.4	45.2	129.0	147.9	(13)%	44.3	54.6	37.6	43.2	47.4	128.2	145.7	(12
	Oxide leach	kt	14.4	13.8	7.8	12.2	14.3	34.3	48.9	(30)%								
	Sulphide leach	kt	34.6	36.9	31.6	32.2	30.9	94.7	99.0	(4)%								
	Total copper	kt	288.2	309.2	304.2	339.8	333.6	977.6	816.1	20%	248.3	315.9	310.8	318.2	356.6	985.6	770.9	28
	Payable gold concentrate	troy oz	38,955	45,410	46,963	37,293	44,527	128,783	135,651	(5)%	38,955	45,410	46,963	37,293	44,527	128,783	135,651	(5
<u> </u>	Payable silver concentrate	troy koz	1,328	1,549	1,546	1,619	1,787	4,952	3,897	27%	1,328	1,549	1,546	1,619	1,787	4,952	3,897	27
1 Shown on a 1																		
Pampa Norte		BHP interest 1																
Copper	Payable metal in concentrate	kt	39.5	39.4	35.7	36.6	36.1	108.4	110.9	(2)%	26.9	49.3	44.0	36.5	36.5	117.0	93.1	26
	Cathode	kt	22.1	26.5	24.4	29.6	31.8	85.8	88.8	(3)%	22.1	26.5	24.1	30.0	30.7	84.8	89.8	(6
	Total copper	kt	61.6	65.9	60.1	66.2	67.9	194.2	199.7	(3)%	49.0	75.8	68.1	66.5	67.2	201.8	182.9	10
Gold		troy oz	1,819	4,676	4,043	2,635	3,341	10,019	8,604	16%	1,819	4,676	4,043	2,635	3,341	10,019	8,604	16
Silver		troy koz	327	583	503	451	428	1,382	1,071	29%	327	583	503	451	428	1,382	1,071	29
Molybdenum		t	203	117	182	136	187	505	677	(25)%	219	134	181	138	223	542	684	(21
Cerro Colora																		
	Material mined	kt	-	-	-	-	-	-	-	-								
	Ore stacked	kt	-	-	-	-	-	-	154	(100)%								
	Average copper grade - stacked	%	-	-	-	-	-	-	0.58%	(100)%								
	Copper cathode (EW)	kt	-	-	-	-	-	-	11.1	(100)%		-	-	-	-	-	12.5	(100
Spence																		
	Material mined	kt	15,968	19,951	23,260	25,238	21,848	70,346	69,595	1%								
	Ore stacked	kt	6,008	5,926	4,928	5,974	5,584	16,486	15,865	4%								
	Average copper grade - stacked	%	0.56%	0.54%	0.73%	0.81%	0.62%	0.72%	0.58%	24%								
	Concentrator throughput	kt	8,055	7,766	7,547	7,722	7,754	23,023	23,679	(3)%								
	Average copper grade - concentrator	%	0.64%	0.70%	0.64%	0.62%	0.63%	0.63%	0.64%	(2)%								
	Payable copper	kt	39.5	39.4	35.7	36.6	36.1	108.4	110.9	(2)%	26.9	49.3	44.0	36.5	36.5	117.0	93.1	26
	Copper cathode (EW)	kt	22.1	26.5	24.4	29.6	31.8	85.8	77.7	10%	22.1	26.5	24.1	30.0	30.7	84.8	77.3	10
	Total copper	kt	61.6	65.9	60.1	66.2	67.9	194.2	188.6	3%	49.0	75.8	68.1	66.5	67.2	201.8	170.4	18
	Payable gold concentrate	troy oz	1,819	4,676	4,043	2,635	3,341	10,019	8,604	16%	1,819	4,676	4,043	2,635	3,341	10,019	8,604	16
	Payable silver concentrate	troy koz	327	583	503	451	428	1,382	1,071	29%	327	583	503	451	428	1,382	1,071	29

1 Cerro Colorado entered temporary care and maintenance in December 2023.

Year to date Year to date Quarter ended Year to date Quarter ended Quarter end	Sales Mar	Ye				
Mar Jun Sep Dec Mar Mar Var Mar Jun Sep Dec	Mar	Ye		New techter		
	Iviar		ear to date	Man		
	2025	Mar 2025	Mar 2024	Var %		
Copper (continued)	2020	2020	2021			
Copper South Australia, Australia BHP interest 100%						
Copper Payable metal in concentrate kt 27.4 34.7 27.9 28.0 24.8 80.7 84.2 (4)% 17.1 28.0 30.4 25.9	23.8	80.1	70.9	13%		
Cathode kt 55.7 57.2 51.6 45.3 56.6 153.5 (3)% 53.7 61.2 49.0 46.8	55.2	151.0	154.1	(2)%		
Total copper kt 83.1 91.9 79.5 73.3 81.4 234.2 242.7 (4)% 70.8 89.2 79.4 72.7	79.0	231.1	225.0	3%		
Payable metal in concentrate transfer to Olympic Dam kt (4.1) (2.6) (6.1) (2.1) (2.5) (10.7) (10.0) 7%						
Net copper kt 79.0 89.3 73.4 71.2 78.9 223.5 232.7 (4)%						
Gold Payable metal in concentrate troy oz 43,209 52,045 46,452 52,288 46,097 144,837 132,684 9% 28,136 40,507 44,761 47,719	42,825	135,305	109,794	23%		
Refined gold troy oz 49,128 49,139 37,385 47,478 57,006 141,869 157,984 (10)% 41,710 52,687 40,326 43,479	57,982	141,787	151,095	(6)%		
Total gold troy oz 92,337 101,184 83,837 99,766 103,103 286,706 290,668 (1)% 69,846 93,194 85,087 91,198	100,807	277,092	260,889	6%		
Payable metal in concentrate transfer to Olympic Dam troy oz (6,782) (3,690) (13,524) (3,979) (5,640) (23,143) (17,978) 29%						
Net gold troy oz 85,555 97,494 70,313 95,787 97,463 263,563 272,690 (3)%						
Silver Payable metal in concentrate troy koz 282 333 254 264 198 716 876 (18)% 189 311 295 218	173	686	811	(15)%		
Refined silver troy koz 248 265 206 133 462 801 730 10% 188 329 202 110	486	798	629	27%		
Total silver troy koz 530 598 460 397 660 1,517 1,606 (6)% 377 640 497 328	659	1,484	1,440	3%		
Payable metal in concentrate transfer to Olympic Dam troy koz (30) (21) (31) (11) (12) (54) (54) 0%						
Net silver troy koz 500 577 429 386 648 1,463 1,552 (6)%	740	0.007	4 770	450/		
Uranium t 863 929 672 725 783 2,180 2,674 (18)% 394 1,554 677 640	710	2,027	1,770	15%		
Olympic Dam						
Material mined kt 2,747 2,815 2,734 1,918 2,498 7,150 7,939 (10)% Ore milled kt 2,511 2,912 2,617 2,407 2,462 7,486 7,741 (3)%						
Average copper grade % 1.96% 2.00% 1.99% 2.09% 1.99% 2.02% 2.01% 0%						
Average uranium grade kg/t 0.57 0.58 0.60 0.59 0.56 0.58						
Copper cathode (ER and EW) kt 55.7 57.2 51.6 45.3 56.6 153.5 158.5 (3)% 53.7 61.2 49.0 46.8	55.2	151.0	154.1	(2)%		
Refined gold troy oz 49,128 49,139 37,385 47,478 57,006 141,869 157,984 (10)% 41,710 52,687 40,326 43,479	57,982	141,787	151,095	(6)%		
Refined silver troy koz 248 265 206 133 462 801 730 10% 188 329 202 110	486	798	629	27%		
Payable uranium t 863 929 672 725 783 2,180 2,674 (18)% 394 1,554 677 640	710	2,027	1,770	15%		
Prominent Hill						
Material mined kt 1,094 1,175 927 1,111 1,119 3,157 3,329 (5)%						
Ore milled kt 1,473 1,815 1,559 1,761 1,364 4,684 4,925 (5)%						
Average copper grade % 0.86% 0.94% 0.73% 0.72% 0.82% 0.75% 0.85% (11)%						
Concentrate produced kt 22.3 28.4 19.6 21.5 19.2 60.3 69.7 (13)%						
Payable copper kt 10.9 14.6 9.5 10.9 9.7 30.1 35.9 (16)% 6.5 7.3 10.9 8.0	9.5	28.4	25.5	11%		
Payable gold concentrate troy oz 21,019 25,357 20,976 25,445 24,309 70,730 68,829 3% 14,644 12,955 18,719 19,658	22,614	60,991	50,213	21%		
Payable silver concentrate troy koz 62 90 63 70 63 190 3% 38 48 73 48	51	172	150	15%		
				_		
Carrapateena						
Material mined kt 1,232 1,486 1,470 1,202 4,148 3,743 11%						
Ore milled kt 1,226 1,450 1,446 1,429 1,306 4,181 3,763 11%						
Average copper grade % 1.52% 1.57% 1.45% 1.37% 1.31% 1.38% 1.44% (5)%						
Concentrate produced kt 45.9 62.0 59.2 57.6 50.6 167.4 132.7 26% Double compare 14 16.5 20.1 19.4 17.1 15.1 50.6 10.7 10.5 20.7 10.5 1	110	F4 7		4 40/		
Payable copper kt 16.5 20.1 18.4 17.1 15.1 50.6 48.3 5% 10.6 20.7 19.5 17.9 Develop copper travez 22.100 26.688 25.476 26.842 21.788 74.107 63.855 10.6 20.7 19.5 17.9	14.3	51.7	45.4	14%		
Payable gold concentrate troy oz 22,190 26,688 25,476 26,843 21,788 74,107 63,855 16% 13,492 27,552 26,042 28,061 Payable silver concentrate troy koz 220 243 191 194 135 520 686 (24)% 151 263 222 170	20,211	74,314	59,581	25%		
Payable silver concentrate troy koz 220 243 191 194 135 520 686 (24)% 151 263 222 170	122	514	661	(22)%		

20,260

47,063

67,323

75,898

1,043

19,175 42,693

61,868

69,775

							Proc	duction							
					Q	uarter ende	d		Yea	ar to date			Q	uarter ende	d
				Mar	Jun	Sep	Dec	Mar	Mar	Mar	Var	Mar	Jun	Sep	
				2024	2024	2024	2024	2025	2025	2024	%	2024	2024	2024	
	Copper (continue	d)													_
	Antamina, Peru		BHP interest 33	3.75%											
		Material mined	kt	56,233	62,481	64,094	57,497	51,529	173,120	181,082	(4)%				
>		Concentrator throughput	kt	14,312	14,534	13,096	13,323	13,140	39,559	43,382	(9)%				
		Average head grade - copper	%	0.83%	0.91%	0.91%	0.77%	0.81%	0.83%	0.85%	(3)%				
		Average head grade - zinc	%	0.68%	0.68%	0.67%	0.84%	0.85%	0.79%	0.96%	(18)%				
		Payable copper	kt	33.9	38.3	36.3	30.5	30.9	97.7	105.6	(7)%	31.3	37.4	39.6	
		Payable zinc	t	18,409	15,839	19,374	22,792	26,026	68,192	87,553	(22)%	17,559	14,118	19,609	
		Payable silver	troy koz	713	873	878	954	1,017	2,849	2,486	15%	587	694	782	
		Payable lead	t	-	131	21	148	234	403	201	100%	108	9	125	
	2	Payable molybdenum	t	621	582	902	615	614	2,131	1,240	72%	458	544	681	
	Carajás, Brazil		BHP interest 10	0%											
		Material mined	kt	163	134	180	152	140	472	352	34%				
		Ore milled	kt	163	135	161	170	128	460	353	30%				
		Average copper grade	%	2.07%	1.68%	1.61%	1.92%	1.64%	1.73%	1.91%	(9)%				
		Production ex mill	kt	12.9	8.8	9.9	12.6	7.9	30.4	25.7	18%				
		Average gold grade	g/t	0.50	0.48	0.46	0.54	0.50	0.50	0.48	4%				
		Payable copper	kt	3.1	2.1	2.3	3.0	1.9	7.2	6.2	17%	2.2	2.7	4.3	Ī
))	Payable gold concentrate	troy oz	1,958	1,572	1,734	2,231	1,516	5,481	3,986	38%	1,488	1,730	3,169	
	Iron ore														
	Iron ore production ar	nd sales are reported on a wet tonnes basis.													
	WAIO, Australia		BHP interest 85	5%											I
											4				1

alia		BHP interest	: 85%							
	Newman Joint Venture	kt	15,032	14,368	13,358	13,796	11,991	39,145	43,734	(10)%
	Area C Joint Venture	kt	24,920	29,070	28,839	29,578	27,869	86,286	76,798	12%
	Yandi Joint Venture	kt	4,434	5,293	4,440	3,777	3,819	12,036	12,562	(4)%
	Jimblebar ¹	kt	15,913	19,442	16,726	17,600	16,458	50,784	53,669	(5)%
	Total	kt	60,299	68,173	63,363	64,751	60,137	188,251	186,763	1%
	Total (100%)	kt	68,131	76,773	71,593	73,071	67,844	212,508	210,249	1%
	Lump	kt								
	Fines	kt								
	Total	kt								
	Total (100%)	kt								
ı a 100% l	basis. BHP interest in saleable production is 85%.									

1 Presented	l on a 100%	basis. BHF	Pinterest i	n saleabl	e produc	tion is 85%.	

amarco, Brazil		BHP interest 50%									
	Total	kt	1,174	1,041	1,285	1,471	1,635	4,391	3,707	18%	1,258

BHP | Operational Review for the nine months ended 31 March 2025

		Sales			
ded			Y	ear to date	
)	Dec	Mar	Mar	Mar	Var
Ļ	2024	2025	2025	2024	%

.6	33.3	27.4	100.3	102.4	(2)%
09	25,328	22,249	67,186	88,563	(24)%
82	796	810	2,388	2,117	13%
25	35	181	341	353	(3)%
81	734	616	2,031	1,025	98%

4.3	2.1	2.1	8.5	4.4	93%
3,169	1,527	1,664	6,360	3,005	112%

19,377	20,319	18,822	58,518	59,320	(1)%
44,031	44,022	40,412	128,465	129,334	(1)%
63,408	64,341	59,234	186,983	188,654	(1)%
71,543	72,594	66,765	210,902	211,863	0%

1,002	1,508	1,445	3,955	3,723	6%

				uction	Pro			
		ar to date	Ye			uarter ended	Qı	
Mar	Var	Mar	Mar	Mar	Dec	Sep	Jun	Mar
2024	%	2024	2025	2025	2024	2024	2024	2024

Coal

Coal production	n is reported on the basis of saleable product.									
BMA, Australi	ia	BHP interest 5	0%							
	Blackwater ¹	kt	1,070	25	-	-	-	-	3,547	(100)%
	Goonyella	kt	1,824	2,047	1,359	1,439	1,228	4,026	4,387	(8)%
	Peak Downs	kt	1,012	1,238	1,249	1,073	1,098	3,420	2,979	15%
	Saraji	kt	759	817	940	1,171	883	2,994	2,470	21%
	Daunia ¹	kt	524	13	-	-	-	-	1,500	(100)%
	Caval Ridge	kt	846	782	967	747	710	2,424	2,470	(2)%
	Total ²	kt	6,035	4,922	4,515	4,430	3,919	12,864	17,353	(26)%
	Total (100%) ²	kt	12,070	9,844	9,030	8,860	7,838	25,728	34,706	(26)%
	Coking coal	kt								
	Weak coking coal	kt								
615	Thermal coal	kt								
	Total ¹	kt								
	Total (100%) ¹	kt								

1 Production and sales included contribution from Blackwater and Daunia mines until their divestment on 2 April 2024.

2 Production figures include some thermal coal.

ISWEC, Australia Export Domestic		BHP interest 100%								
Export	rt	kt								
Domes	estic	kt								
Total		kt	4,149	3,751	3,675	3,698	3,596	10,969	11,617	(6)%

Other

	Other										
	Nickel production is reported on the basis of saleable product.										
1	Western Australia Nickel, Australia ¹		BHP interest	: 100%							
	Mt Keith	Nickel concentrate	kt	32.4	42.6	35.9	5.4	-	41.3	118.9	(65)%
		Average nickel grade	%	15.2	17.8	17.1	16.7	-	17.0	16.3	4%
	Leinster	Nickel concentrate	kt	60.3	76.6	72.5	-	-	72.5	189.7	(62)%
		Average nickel grade	%	7.8	9.0	8.8	-	-	8.8	8.0	10%
		Refined nickel ²	kt	8.8	14.7	12.1	0.1	-	12.2	35.2	(65)%
		Nickel sulphate ³	kt	1.0	1.6	0.3	-	-	0.3	2.6	(88)%
		Intermediates and nickel by-products ⁴	kt	9.0	6.7	7.2	7.9	2.3	17.4	20.8	(16)%
		Total nickel	kt	18.8	23.0	19.6	8.0	2.3	29.9	58.6	(49)%
		Cobalt by-products	t	179	181	294	121	35	450	553	(19)%

1 WA Nickel ramped down and entered temporary suspension in December 2024.

2 High quality refined nickel metal, including briquettes and powder.

3 Nickel sulphate crystals produced from nickel powder.

4 Nickel contained in matte and by-product streams.

11

			Sales			
Q	uarter ended			Ye	ear to date	
n	Sep	Dec	Mar	Mar	Mar	Var
4	2024	2024	2025	2025	2024	%

Jun

2024

4,862

4,904

9,808

3,254

3,678

424

14.8

1.5

6.9

23.2

181

42

4,273

4,273

8,546

3,416

535

13.5

0.6

5.8

19.9

294

3,951

-

-

5,410

927

22

6,359

12,718

3,558

3,932

374

8.6

0.8

9.4

179

18.8

4,695	3,708	12,676	14,663	(14)%
-	-	-	2,208	(100)%
31	83	114	519	(78)%
4,726	3,791	12,790	17,390	(26)%
9,452	7,582	25,580	34,780	(26)%

3,471	3,128	10,015	10,587	(5)%
332	381	1,248	902	38%
3,803	3,509	11,263	11,489	(2)%

0.8	-	14.3	34.8	(59)%
0.3	0.1	1.0	2.3	(57)%
10.1	2.1	18.0	20.6	(13)%
11.2	2.2	33.3	57.7	(42)%
121	-	415	481	(14)%

Variance analysis relates to the relative performance of BHP and/or its operations during the nine months ended March 2025 compared with the nine months ended March 2024, unless otherwise noted. Production volumes, sales volumes and capital and exploration expenditure from subsidiaries are reported on a 100% basis; production and sales volumes from equity accounted investments and other operations are reported on a proportionate consolidation basis. Numbers presented may not add up precisely to the totals provided due to rounding. Medium term refers to a five-year horizon, unless otherwise noted.

The following abbreviations may have been used throughout this report: billion tonnes (Bt); cost and freight (CFR); cost, insurance and freight (CIF), carbon dioxide equivalent (CO2-e), dry metric tonne unit (dmtu); free on board (FOB); giga litres (GL); greenhouse gas (GHG); grams per cubic centimeter (g/cm3), grams per tonne (g/t); high-potential injury (HPI); kilograms per tonne (kg/t); kilometre (km); million ounces per annum (Mozpa); metres (m), million pounds (MIb); million tonnes (Mt); million tonnes per annum (Mtpa); percentage point (ppt); ounces (oz); OZ Minerals Limited (OZL); part per million (ppm), pounds (lb); thousand ounces (koz); thousand ounces per annum (kozpa); thousand tonnes (kt); thousand tonnes per day (ktpd); tonnes (t); total recordable injury frequency (TRIF); wet metric tonnes (wmt); and year to date (YTD).

In this release, the terms 'BHP', the 'Group', 'BHP Group', 'we', 'us', 'our' and 'ourselves' are used to refer to BHP Group Limited and, except where the context otherwise requires, our subsidiaries. Refer to Note 30 - Subsidiaries of the Financial Statements in BHP's 2024 Annual Report for a list of our significant subsidiaries. Those terms do not include non-operated assets. Notwithstanding that this release may include production, financial and other information from non-operated assets, non-operated assets are not included in the BHP Group and, as a result, statements regarding our operations, assets and values apply only to our operated assets unless stated otherwise. Our non-operated assets include Antamina, Samarco and Vicuña. BHP Group cautions against undue reliance on any forward-looking statement or guidance in this release. These forward-looking statements are based on information available as at the date of this release and are not guarantees or predictions of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond our control and which may cause actual results to differ materially from those expressed in the statements contained in this release.

Further information on BHP can be found at <u>bhp.com</u>

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