

MARKET ANNOUNCEMENT

6 August 2024, Vista Group International Ltd, Auckland, New Zealand

Vista Group's EBITDA increases 188%, with free cash flow positive in sight

Vista Group International Limited (NZX & ASX: VGL) reported its half year results for the six months ending 30 June 2024 today, demonstrating benefits of its 2023 business transformation – delivering a significant operating improvement over 1H23, growing momentum of cloud client transitions, and reaffirmed it will be free cash flow positive for the fourth quarter of 2024.

Financial overview

- EBITDA¹ of \$7.2m (up \$4.7m on 1H23)
- ARR² of \$129.4m (up 9% on 30 June 2023)
- Total revenue of \$69.6m (in line with 1H23), with Recurring Revenue³ of \$63.4m (up 5% on 1H23) and SaaS Revenue³ of \$25.4m (up 20% on 1H23)
- Operating cashflow of \$3.0m, or \$6.1m after adjusting for movements in working capital⁴ (up \$8.5m on 1H23 on a like for like basis)
- Loss for the period of \$2.7m (a 68% improvement on 1H23).

Outlook

- 2024 total revenue guidance of \$148m-\$153m (was \$152-\$157m), Recurring Revenue³ of \$133m-\$137m and Non-Recurring Revenue³ of \$15m-\$16m (was ~\$18m)
- On track to be Free Cash Flow⁵ positive in 4Q24
- 2024 EBITDA¹ margin of 13-14% (stronger than expected)
- 2025 EBITDA¹ margin upgraded to 16-18% (was 15%+)
- On target to achieve December 2025 ARR² of \$175m+.

Operational overview

- 247 sites were live on Vista Cloud solutions on 5 August 2024, including Major Cineplex (79 sites), Everyman (44 sites), Pathé (29 sites), NCG (27 sites), and Megaplex (15 sites)
- New client Cine Colombia (48 sites) has signed to move its cinema circuit to Vista Cloud's Moviegoer Engagement solution
- The new business structure is now fully operational, with a \$4.8m reduction in total cost to serve and operating expenses⁶ from 1H23.

Industry overview

- *Deadpool & Wolverine* has smashed domestic box office records, becoming only the ninth film to open above US\$200m, representing the sixth-highest opening weekend, and the highest R-rated film opening weekend of all time⁷
- Animated coming-of-age Pixar film *Inside Out 2* has taken US\$1.5b at the box office, making it the highest grossing animated film of all time⁷
- Highly successful film franchises anchor the 2H24 movie slate including *Joker: Folie à Deux*, *Moana 2*, *Transformers One*, *The Lord of the Rings: The War of the Rohirrim*, *Mufasa: The Lion King*, and *Gladiator II*
- 1H24 domestic box office of US\$3.6b, down ~19% on 1H23⁷ due to the impacts of the 2023 writers' and actors' strikes.

Please refer to the following attachments for full details of the results:

- 2024 Interim Report
- 2024 Half Year Result Investor Presentation
- 2024 Half Year Result Media Announcement
- 2024 Half Year NZX Results Announcement.

To assist investors in understanding Vista Group's new segmental reporting⁸ from 2024 onwards, an excel data sheet including comparative values to 1 January 2020 has been included in Vista Group's Investor Centre: vistagroup.co.nz/investor-centre. Also included in this data sheet are other previously reported financial metrics and site count information.

- 1 EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).
- 2 ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four. Aspirations for 2025 ARR assume no delays in key cloud transition projects and no adverse change in industry or operating outlook.
- 3 Recurring Revenue, SaaS Revenue and Non-Recurring Revenue are defined in section 1 of the 2024 Interim Report.
- 4 Net changes in working capital are reported in section 3.1 of the 2024 Interim Report.
- 5 Free Cash Flow and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash used or applied to business acquisitions / earn-outs / movement in loans / exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).
- 6 Total cost to serve and operating expenses are disclosed in section 2.3 of the 2024 Interim Report.
- 7 Sources: Box Office Pro, Box Office Mojo, Rotten Tomatoes and Variety Magazine.
- 8 New reporting segments are defined in section 2.2 of the 2024 Interim Report, with 1H23 and FY23 comparative values also supplied. A datasheet is available on vistagroup.co.nz/investor-centre which contains reporting segment details by 6 month intervals from 1H20.

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For further information please contact:

Stuart Dickinson
Chief Executive Officer
Vista Group International Limited
Contact: +64 9 984 4570

Matt Cawte
Chief Financial Officer
Vista Group International Limited
Contact: +64 9 984 4570

About Vista Group

Vista Group International Limited is a global leader in providing technology solutions to the international film industry. With brands including Vista, Veezi, Movio, Numero, Maccs, Flicks and Powster, Vista Group's expertise covers cinema management software; loyalty, moviegoer engagement and marketing; film distribution software; box office reporting; creative studio solutions; and the Flicks movie, cinema and streaming website and app.

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Vista Group
Interim Report
2024

Management commentary

The following consolidated unaudited interim financial statements for Vista Group International Limited (**Company**) and its subsidiaries (collectively, **Vista Group**) are for the six months ended 30 June 2024 (**1H24**) and represent the half year results for Vista Group. Comparisons are to the first six months of 2023 (**1H23**).

Vista Group delivered a strong performance during 1H24 with the benefits of a simplified organisation flowing through, not just to deliver improved operational efficiencies and margin expansion, but also a more connected client experience.

The new business structure is now fully operational, with a \$4.8m reduction in total cost to serve and operating expenses⁶ from 1H23.

Vista Cloud client onboarding accelerated during 1H24, and on 5 August 2024, 138 sites were live on Vista Cloud and 247 on digital solutions.

In addition to existing clients transitioning to Vista Cloud, new name clients to Vista Group continued to sign during the period including Silky Otter in New Zealand and Cine Colombia in South America.

Vista Group’s reported revenue of \$69.6m was consistent with 1H23, with Recurring Revenue³ up 5% and SaaS Revenue³ up 20%. EBITDA¹ of \$7.2m was up 188% or \$4.7m on 1H23, with the new business structure delivering significant operating leverage improvement. The EBITDA¹ margin for 1H24 was 10%, up from 4% on 1H23.

Vista Group continues to expect to be Free Cash Flow⁵ positive in 4Q24.

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- 1H24 domestic box office of US\$3.6b, down ~19% on 1H23⁷ due to the impacts of the 2023 writers’ and actors’ strikes.

Group results

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Vista Group’s balance sheet remains sound with cash of \$20.0m (\$0.9m net of bank borrowings) now expected to approximate to its lowest point before Free Cash Flow⁵ positive is realised in 4Q24. At 30 June 2024, Vista Group had \$42.9m of cash and bank facilities available for use (\$20.0m cash and \$22.9m undrawn bank facilities).

Vista Group generated \$3.0m cashflow from operating activities, which after adjusting for movements in working capital⁴ would be \$6.0m (up \$8.5m on 1H23 on a like for like basis).

A continued focus on working capital has resulted in cash collections from clients representing 108% of total revenue, a pleasing outcome given the content delays from the 2023 writers’ and actors’ strikes.

Segmental results

The management reports which are regularly reviewed by the CEO to make strategic decisions changed in the 2024 financial year to align to the newly transformed business.

Cinema

Vista Group’s largest reporting segment ‘Cinema’⁸, represents ~80% of Vista Group’s revenue, and includes software solutions for the cinema industry, primarily Vista Cloud, Movio EQ, Vista Classic (legacy on-premises) and Veezi.

The Cinema segment reported total revenue of \$55.4m (in line with 1H23). Recurring Revenue³ was up 4% and SaaS Revenue³ was up 20%. The Cinema segment contribution margin⁹ of \$17.1m was up 4% on 1H23. The Cinema segment’s global market share¹⁰ of enterprise clients, excluding China and India, remained at 46% at 30 June 2024.

Client signings to Vista Cloud continue, with new client Cine Colombia being signed in July 2024. Vista Group sees this as a strong market validation, with 247 sites live on Vista Cloud’s Digital Enablement, Moviegoer Engagement and Operational Excellence capabilities on 5 August 2024, and about 800 sites are expected to be live on Vista Cloud solutions by the end of 2024.

Movio Cinema EQ, a data analytics and campaign management solution offered as part of Vista Cloud’s Moviegoer Engagement capability, continues to increase engagement and visitation.

Film

Vista Group’s new ‘Film’ segment⁸ includes software solutions for film studios and distributors, including Maccs and Numero (for box office reporting and film distribution), Movio Research, Powster and Flicks.

The Film segment reported total revenue of \$14.2m is in line with 1H23, with a segment contribution margin⁹ of \$5.5m, up 22% on 1H23.

Box office reporting and film distribution products (Maccs, Numero, Movio Research) performed exceptionally well with revenue up 12% on 1H23, primarily driven by the continued geographic expansion of the Numero platform, with complete coverage of UK box office data achieved in 1H24.

The Powster creative studio business, which is one of the few Vista Group brands that was directly impacted by the content delays caused by the writers’ and actors’ strikes, saw revenue decline 22% on 1H23. This drop in creative revenue is expected to be temporary, with substantial improvements forecast in the 2H24 box office and movie slate.

Flicks, the cinema and streaming discovery app, reported revenue up another 20%, and is now reaching 22 million unique users globally each year. Flicks continue to innovate through a new membership offering, and rewarding users by offering discounts and tickets from partner brands.

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9 Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs.

10 Management’s estimate of the Cinema segment percentage of the world market for Cinema Exhibition Companies with 20+ screens, excluding China and India.

Income statement

For the six months ended 30 June 2024

CONTINUING OPERATIONS	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
Total revenue	2.1, 2.2	69.6	69.7
Cost to serve	2.3	(28.9)	(26.4)
Gross profit		40.7	43.3
Sales and marketing costs	2.3	(4.9)	(7.7)
Research and development costs	2.3	(13.2)	(14.6)
Contribution margin ¹	2.2	22.6	21.0
General and administration costs	2.3	(14.6)	(17.6)
Foreign currency losses	2.3	(0.8)	(0.9)
EBITDA ²		7.2	2.5
Amortisation	4.3	(6.7)	(6.6)
Depreciation		(3.0)	(3.2)
Finance costs		(1.3)	(1.4)
Finance income		0.2	0.6
Other gains and losses	2.3	-	(1.8)
Loss before tax		(3.6)	(9.9)
Taxation benefit	5.1	0.9	1.4
Loss for the period		(2.7)	(8.5)
Loss for the period is attributable to:			
Owners of the parent		(2.4)	(8.7)
Non-controlling interests		(0.3)	0.2
Loss for the period		(2.7)	(8.5)
Basic and diluted earnings per share (dollars)	6.2	(\$0.01)	(\$0.04)

1 Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs. It is the profit measure that the Chief Operating Decision Maker (CODM) and Board use to monitor operating segment performance.

2 EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and “other gains & losses” (see section 2.3).

Statement of other comprehensive income

For the six months ended 30 June 2024

	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
Items that may be reclassified subsequently to the income statement ¹			
Translation of foreign operations		1.8	3.8
Items that will not be reclassified to the income statement			
Excess income tax benefit / (expense) on share-based payments	6.1	0.3	(0.2)
Total other comprehensive income		2.1	3.6
Loss for the period		(2.7)	(8.5)
Total comprehensive loss for the period		(0.6)	(4.9)
Total comprehensive loss for the period is attributable to:			
Owners of the parent		(0.3)	(5.1)
Non-controlling interests		(0.3)	0.2
Total comprehensive loss for the period		(0.6)	(4.9)

1 Items of other comprehensive income will be reclassified to the income statement when specific conditions are met.

Statement of changes in equity

For the six months ended 30 June 2024

	CONTRIBUTED EQUITY NZ\$m	RETAINED EARNINGS NZ\$m	FOREIGN CURRENCY RESERVE NZ\$m	SHARE- BASED PAYMENT RESERVE NZ\$m	TOTAL EQUITY ATTRIBUTABLE TO OWNERS NZ\$m	NON- CONTROLLING INTERESTS NZ\$m	TOTAL EQUITY NZ\$m
2024 (UNAUDITED)							
Balance at 1 January 2024	140.5	(12.0)	4.5	2.8	135.8	1.5	137.3
Total comprehensive income movement:							
Loss for the period	-	(2.4)	-	-	(2.4)	(0.3)	(2.7)
Other comprehensive income ¹	0.3	-	1.8	-	2.1	-	2.1
Total comprehensive income / (loss)	0.3	(2.4)	1.8	-	(0.3)	(0.3)	(0.6)
Transactions with owners:							
Share-based payments	2.4	-	-	(1.3)	1.1	-	1.1
Balance at 30 June 2024	143.2	(14.4)	6.3	1.5	136.6	1.2	137.8
2023 (UNAUDITED)							
Balance at 1 January 2023	135.0	1.9	3.8	5.3	146.0	2.0	148.0
Total comprehensive income movement:							
Loss for the period	-	(8.7)	-	-	(8.7)	0.2	(8.5)
Other comprehensive (loss) / income ¹	(0.2)	-	3.8	-	3.6	-	3.6
Total comprehensive (loss) / income	(0.2)	(8.7)	3.8	-	(5.1)	0.2	(4.9)
Transactions with owners:							
Share-based payments	5.7	-	-	(3.4)	2.3	-	2.3
Dividends paid	-	-	-	-	-	(0.7)	(0.7)
Balance at 30 June 2023	140.5	(6.8)	7.6	1.9	143.2	1.5	144.7

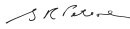
1. Items of other comprehensive income will be reclassified to the income statement when specific conditions are met.


Statement of financial position

As at 30 June 2024

		30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
SECTION			
CURRENT ASSETS			
Cash		20.0	28.5
Trade and other receivables	4.1	31.1	38.4
Contract assets	4.1	5.2	4.1
Net investment in sublease		0.6	-
Income tax receivable		0.5	0.4
Total current assets		57.4	71.4
NON-CURRENT ASSETS			
Contract assets	4.1	1.0	0.5
Property, plant and equipment		2.4	3.2
Lease assets		7.3	8.7
Net investment in sublease		0.7	-
Goodwill	4.2	58.7	57.7
Other intangible assets	4.3	57.1	54.8
Deferred tax asset	5.2	25.4	24.1
Total non-current assets		152.6	149.0
Total assets		210.0	220.4
CURRENT LIABILITIES			
Borrowings	3.2	1.9	1.0
Trade and other payables		14.5	22.3
Lease liabilities		6.2	5.5
Deferred revenue		25.2	26.7
Provisions	4.4	0.2	1.2
Contingent consideration		-	0.5
Income tax payable		-	0.1
Total current liabilities		48.0	57.3
NON-CURRENT LIABILITIES			
Borrowings	3.2	18.2	17.6
Lease liabilities		5.1	7.0
Deferred revenue		0.7	0.5
Provisions	4.4	0.2	0.1
Deferred tax liability	5.2	-	0.6
Total non-current liabilities		24.2	25.8
Total liabilities		72.2	83.1
Net assets		137.8	137.3
EQUITY			
Contributed equity	6.1	143.2	140.5
Retained earnings		(14.4)	(12.0)
Foreign currency reserve		6.3	4.5
Share-based payment reserve		1.5	2.8
Total equity attributable to owners of the parent		136.6	135.8
Non-controlling interests		1.2	1.5
Total equity		137.8	137.3

For, and on behalf, of the Board who approved these interim financial statements for issue on 5 August 2024.


Susan Peterson
Chair


James Miller
Chair, Audit and Risk Committee

The above statement should be read in conjunction with the accompanying notes.

Interim financial statements • 7

Statement of cashflows

For the six months ended 30 June 2024

SECTION	30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
CASHFLOWS FROM OPERATING ACTIVITIES		
Receipts from clients	75.3	78.4
Payments to suppliers and employees	(70.4)	(71.7)
Payments associated to the 2023 business transformation	2.3	-
Taxes (paid) / received	(0.2)	0.1
Interest paid	(1.2)	(0.6)
Net cash inflow from operating activities	3.1	6.2
CASHFLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	(0.2)	(0.5)
Purchase of internally generated software and other intangibles	4.3	(10.8)
Interest received	0.4	0.6
Contingent consideration paid	(0.5)	(1.3)
Net cash applied to investing activities	(9.5)	(12.0)
CASHFLOWS FROM FINANCING ACTIVITIES		
Lease payments - principal elements	(3.0)	(2.7)
Loan drawdown - ASB	3.2	-
Loan repayment - ASB	3.2	-
Loan drawdown - RDTI loan	3.2	-
Loan repayment - related parties	3.2	-
Dividends paid to non-controlling interests	-	(0.7)
Net cash applied to financing activities	(2.2)	(3.4)
Net decrease in cash	(8.7)	(9.2)
Cash at beginning of period	28.5	46.0
Foreign exchange differences	0.2	0.3
Cash at period end	20.0	37.1

Notes to the financial statements

1. Basis of preparation

The consolidated interim financial statements of Vista Group have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (**NZ GAAP**). Vista Group is a for-profit entity for the purposes of complying with NZ GAAP. The consolidated interim financial statements comply with NZ IAS 34 *Interim Financial Reporting*, and are not required to include all the notes presented in the Annual Report. Accordingly, this report is to be read in conjunction with the 2023 Annual Report.

With exception to changes in reporting segments in section 2.2, the accounting policies and methods of computation and presentation adopted in the consolidated interim financial statements are consistent with those described and applied in the 2023 Annual Report.

Taxes on income in the interim periods are accrued using the tax rate that would have been applicable in respect of the total annual profit or loss.

Impact of climate-related matters on these financial statements

Vista Group continues to assess the impact of climate change on its business along with plans to set targets and to reduce its emissions. The current commitments made by Vista Group are detailed within the 2023 Group Climate Statement, located at vistagroup.co.nz/investor-centre. The main emission commitments include:

1. An absolute reduction for Scope 2 GHG emissions of 42% by 2030, from the 2022 base year;
2. Measuring all applicable Scope 3 GHG emission categories; and
3. Setting reduction targets for Scope 3 GHG emissions aligned with science-based targets.

To the best of our knowledge, when preparing this interim report, Vista Group determined there were no material impacts from climate-related matters on these financial statements, including sources of estimation uncertainty or significant judgements.

Non-GAAP financial measures

Vista Group’s CODM (being Vista Group’s CEO) and Board use the following non-GAAP financial measures to evaluate the financial performance of Vista Group and its reporting segments:

- **Contribution margin:** which closely correlates to the operating cashflows of each reporting segment that the business leads can control. It is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs. A reconciliation by reporting segment is provided in section 2.2.
- **EBITDA:** which closely correlates to operating cashflows, and therefore is considered useful to investors. It is defined as earnings before net finance costs, income tax, depreciation, amortisation, and “other gains and losses” (see section 2.3). A reconciliation is provided on the income statement.
- **Recurring and Non-Recurring Revenues:** Recurring revenue is the portion of revenues that are expected to give rise to recurring cash receipts that will continue until the service is cancelled. Unlike non-recurring revenues, these revenues are predictable, stable and can be expected to occur at regular intervals going forward with a relatively high degree of certainty. This classification of revenue is also expected to help investors understand the nature of Vista Group’s revenue.
- **SaaS Revenues:** are those derived from subscription-based cloud-hosted software, with the software located on externally provided servers.
- **Non-SaaS Revenues:** are those derived from recurring revenue streams that are not cloud-hosted software.

Non-GAAP financial information does not have a standardised meaning prescribed by NZ GAAP and therefore may not be comparable to similar financial information presented by other entities.

2. Financial performance

i This section outlines further details of Vista Group’s financial performance by building on information presented in the income statement.

2.1 Revenue

F Vista Group recognises revenue when performance obligations have been settled. A performance obligation is settled when the client has received all the benefits associated with the performance obligation.

Revenue by category

	30 JUNE 2024		30 JUNE 2023	
	NZ\$m	%	NZ\$m	%
	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED
SaaS revenue	25.4		21.1	
Non-SaaS revenue	38.0		39.4	
Recurring revenue	63.4	91%	60.5	87%
Perpetual software	1.4		2.7	
Hardware	0.9		1.6	
Services & development - one off	3.7		4.6	
Other revenue	0.2		0.3	
Non-recurring revenue	6.2	9%	9.2	13%
Total revenue¹	69.6	100%	69.7	100%

¹ No individual client exceeded 10% of revenue in either the current or prior comparative period.

Revenue by domicile of entity

Vista Group recognises revenue within entities across several jurisdictions. Revenue is allocated to geographical regions based on where the sale is recorded by each operating entity within Vista Group. Independent resellers are used to promote Vista Group’s products in multiple jurisdictions. The revenues recognised via these independent resellers are not allocated geographically, rather they are shown within jurisdictions based on the location of the transacting Vista Group entity.

	30 JUNE 2024	30 JUNE 2023
	NZ\$m	NZ\$m
	UNAUDITED	UNAUDITED
New Zealand	12.3	13.0
United States	25.2	25.3
United Kingdom	18.9	18.8
Mexico	5.3	6.1
Other ¹	7.9	6.5
Total revenue	69.6	69.7

¹ The other category includes entities in Australia, Brazil, Malaysia, Netherlands, Romania and South Africa.

Revenue process and policy

The following details Vista Group’s approach to categorising revenue:

REVENUE CATEGORY	REVENUE TYPE	REPORTING SEGMENT	DESCRIPTION	TIMING OF REVENUE RECOGNITION
SaaS revenue <i>Recurring revenue</i>	Vista recurring subscriptions – annual fee	Cinema	A subscription for the right to access cloud-hosted software.	Over time Benefits are simultaneously received and consumed; revenue is recognised over the contract term.
	Vista recurring subscriptions – variable fee	Cinema	Variable revenue based on the number of tickets sold.	Point in time Variable fees recognised at the end of each month once usage-based quantities are known.
	Movio Cinema – annual fee	Cinema	Movio cloud-hosted data, marketing and analytics platform. Clients are charged an annual access fee to the platform plus a variable component (see below).	Over time Platform access is recognised over time as benefits are simultaneously received and consumed.
	Movio Cinema – variable fee	Cinema	Variable revenue based on the number of active members managed and the number of promotional messages sent during a given period.	Point in time Variable license revenue is recognised at the end of each month once usage-based quantities are known.
	Movio Research – platform fee	Film	Movio Research cloud-hosted data, marketing and analytics platform.	Over time Platform access is recognised over time as benefits are simultaneously received and consumed.
	Maccs platforms – annual fee	Film	A subscription for the right to access the Maccs platforms, including Maccs Box, DCHub and Theatrical Distribution Services.	Over time Platform access is recognised over time as benefits are simultaneously received and consumed.
	Maccs platforms – variable fee	Film	Variable revenue based on the use of Maccs platforms, including Maccs Box, DCHub and Theatrical Distribution Services.	Point in time Variable license revenue is recognised at the end of each month once usage-based quantities are known.
	Numero platform	Film	A subscription for the right to access cloud-hosted regular box office reporting.	Over time Platform access is recognised over time as benefits are simultaneously received and consumed.

REVENUE CATEGORY	REVENUE TYPE	REPORTING SEGMENT	DESCRIPTION	TIMING OF REVENUE RECOGNITION
Non-SaaS revenue <i>Recurring revenue</i>	On-premises subscription fees	Cinema	A subscription for the right to access on-premise software (i.e. not hosted on the cloud). This service includes the right to basic support and any enhancements or upgrades in the software.	Over time Benefits are simultaneously received and consumed; revenue is recognised over the subscription term.
	Maintenance	Cinema & Film	Basic support and any enhancements or upgrade to the software.	Over time Benefits are simultaneously received and consumed; revenue is recognised over the maintenance term.
	Services & development - recurring	Cinema & Film	Annually committed bespoke development of software.	Over time Recognised when the service or development is complete or on a stage of completion basis.
	Showtimes platform	Film	Website and marketing platform for feature films, incorporating Showtimes data.	Point in time Recognised when the platform is made available to the client.
Non-recurring revenue	Perpetual software	Cinema & Film	Perpetual ERP software license targeted at larger cinema circuits.	Point in time Recognised at the point in time when the software goes live, which is when the client can benefit from using the software.
	Website development	Film	Creation of websites for new films about to be released.	Point in time Recognised when the website has been delivered to the client.
	Services & development - one off	Cinema & Film	Fees charged for one off value-add services, implementation services and bespoke development of software.	Over time Recognised when the service or development is complete or on a stage of completion basis.
	Hardware	Cinema	Revenue from the one off sale of hardware.	Point in time Recognised at a point in time when delivery has been made.

2.2 Reporting segments

The management reports which are regularly reviewed by the CODM to make strategic decisions changed in the 2024 financial year to align to the newly transformed business. The new reporting segments are as follows:

- **Cinema segment:** Software products predominantly sold to the cinema industry, including Vista Cinema, Veezi, Share Dimension and movieXchange (each previously included within the 2023 Cinema segment), and also includes Movio Classic and Movio Cinema EQ (previously included within the Movio segment).
- **Film segment:** Software products predominantly sold to film studios and distributors, including Maccs and Numero (both being box office reporting software products), Movio Research and Movio Media (each previously included within the Movio segment), Powster and Flicks.

Reporting segment performance¹

The table below provides a breakdown of Vista Group’s new reporting segments. Comparative disclosures for the periods ending 30 June 2023 and 31 December 2023 have been restated in this table to align to the new segmental reporting. Unaudited historical reporting segment results are available in the Investor Centre section of Vista Group's website vistagroup.co.nz/investor-centre.

	FOR THE SIX MONTHS ENDED 30 JUNE 2024 (UNAUDITED)			% OF REVENUE	FOR THE SIX MONTHS ENDED 30 JUNE 2023 (UNAUDITED)			% OF REVENUE
	CINEMA NZ\$m	FILM NZ\$m	TOTAL NZ\$m		CINEMA NZ\$m	FILM NZ\$m	TOTAL NZ\$m	
SaaS revenue	19.5	5.9	25.4		16.2	4.9	21.1	
Maintenance revenue	19.4	2.5	21.9		22.3	2.3	24.6	
Other non-SaaS revenue	12.0	4.1	16.1		10.3	4.5	14.8	
Recurring revenue	50.9	12.5	63.4		48.8	11.7	60.5	
Hardware revenue	0.9	-	0.9		1.6	-	1.6	
Other non-recurring revenue	3.6	1.7	5.3		5.1	2.5	7.6	
Non-recurring revenue	4.5	1.7	6.2		6.7	2.5	9.2	
Total revenue	55.4	14.2	69.6		55.5	14.2	69.7	
Hardware cost of sales	(0.5)	-	(0.5)		(1.1)	-	(1.1)	
Other cost to serve	(23.9)	(4.5)	(28.4)	41%	(19.8)	(5.5)	(25.3)	36%
Cost to serve	(24.4)	(4.5)	(28.9)		(20.9)	(5.5)	(26.4)	
Gross profit	31.0	9.7	40.7		34.6	8.7	43.3	
Gross profit %	56%	68%	58%		62%	61%	62%	
Gross profit (excl hardware) %	56%	68%	59%		63%	61%	63%	
Sales and marketing costs	(2.9)	(2.0)	(4.9)	7%	(6.2)	(1.5)	(7.7)	11%
Research and development costs	(11.0)	(2.2)	(13.2)	19%	(11.9)	(2.7)	(14.6)	21%
Contribution margin²	17.1	5.5	22.6		16.5	4.5	21.0	
Contribution margin %	31%	39%	32%		30%	32%	30%	

¹ Vista Group’s CODM does not regularly review assets and liabilities for each reporting segment. The prior comparative period values (30 June 2023 and 31 December 2023) have been restated to align to Vista Group’s new reporting segments.

² Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs. It is the profit measure that the CODM and Board use to monitor operating segment performance.

Reporting segment performance (prior year)

	FOR THE YEAR ENDED 31 DECEMBER 2023 (UNAUDITED)			% OF REVENUE
	CINEMA NZ\$m	FILM NZ\$m	TOTAL NZ\$m	
SaaS revenue	35.5	10.4	45.9	
Maintenance revenue	41.0	4.6	45.6	
Other non-SaaS revenue	23.3	9.2	32.5	
Recurring revenue	99.8	24.2	124.0	
Hardware revenue	3.7	-	3.7	
Other non-recurring revenue	10.7	4.6	15.3	
Non-recurring revenue	14.4	4.6	19.0	
Total revenue	114.2	28.8	143.0	
Hardware cost of sales	(2.6)	-	(2.6)	
Other cost to serve	(39.9)	(10.8)	(50.7)	35%
Cost to serve	(42.5)	(10.8)	(53.3)	
Gross profit	71.7	18.0	89.7	
Gross profit %	63%	63%	63%	
Gross profit (excl hardware) %	64%	63%	64%	
Sales and marketing costs	(12.4)	(2.9)	(15.3)	11%
Research and development costs	(23.0)	(5.4)	(28.4)	20%
Contribution margin¹	36.3	9.7	46.0	
Contribution margin %	32%	34%	32%	

¹ Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs. It is the profit measure that the CODM and Board use to monitor operating segment performance.

Non-current assets by domicile of entity

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
New Zealand	71.0	69.3
United States	19.9	20.7
United Kingdom	9.8	8.5
Mexico	12.7	12.3
Other ¹	13.8	14.1
Non-current assets²	127.2	124.9

¹ The other category includes entities in Australia, Brazil, Malaysia, Netherlands, Romania and South Africa.

² As required by NZ IFRS 8 *Operating Segments*, non-current operating assets in the table above excludes deferred tax assets.

2.3 Expenses and other income

Classification of operating expenses on the income statement



Cost to serve: are the incremental direct costs incurred in deriving Vista Group's revenue. Examples of such costs include hosting, technical staff, transaction fees and the cost of hardware.

Sales and marketing costs: are those costs incurred by Vista Group in directly selling or marketing its products, including associated personnel costs, sales commissions, trade shows and client conferences.

Research and development costs: include staffing and supplier costs directly associated with researching, developing and maintaining Vista Group's software platforms. These costs are net of development costs which meet the criteria of being capitalised as an intangible asset.

General and administration costs: are the overhead costs incurred by Vista Group that are not directly associated with cost to serve, sales and marketing costs, or research and development costs. Amortisation and depreciation are separated from this category as they are non-cash costs, and it also enables Vista Group's non-GAAP financial measure, EBITDA (as defined in section 1) to be presented clearly on the income statement.

Impact of the business transformation on the classification of operating expenses

On December 2023, Vista Group completed a business transformation by unifying its seven operating businesses into a single SaaS-focused business. As a result of this transformation, significant changes were made to Vista Group's operating model which have impacted how personnel costs are now categorised within the operating expense classifications (cost to serve, sales & marketing costs, research & development costs, and general & administration costs). Prior year classifications have not been re-categorised as they better reflect how the business was operating at that time.

Total cost to serve and operating expenses

The table below provides a breakdown of the various types of expenditure incurred within 'cost to serve' and 'operating expenses'. The prior period values have been represented to show the capitalised development costs in a like for like manner (those that were recognised on the income statement).

SECTION	30 JUNE 2024 NZ\$m	30 JUNE 2023 NZ\$m
	UNAUDITED	Represented UNAUDITED
Direct cost of sales (excl. hardware and personnel)	8.1	7.8
Hardware cost of sales	0.5	1.1
Personnel costs	43.5	46.6
Share-based payment expense	1.1	2.3
Defined contribution plans and employee insurances	4.7	4.8
Capitalised development	4.3 (8.8)	(9.7)
Government grants	2.3 (0.6)	(0.1)
Computer equipment and software	3.0	3.2
Marketing costs	1.1	1.2
Travel related costs	1.0	1.3
ECL expense / (benefit)	4.1 0.4	(1.5)
Bad debt expense	4.1 0.1	1.0
Foreign currency losses	0.8	0.9
Group auditor remuneration	0.3	0.3
Other operating expenses	7.2	8.0
Total cost to serve and operating expenses	62.4	67.2

Other gains and losses

‘Other gains and losses’ are excluded from operating expenses, contribution margin and EBITDA because they result from non-cash activities, or relate to unusual transactions not derived in the ordinary course of business. They have been disclosed separately in order to improve a reader’s understanding of the financial statements.

		30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
	SECTION		
Business transformation costs		-	(0.8)
CEO transition costs		-	(0.5)
Fair value movements on contingent consideration		-	0.8
Impairment charges - Contract assets	4.1	-	(0.2)
Impairment charges - Retriever client contracts	4.3	-	(2.4)
Impairment reversal - Sublease asset		-	1.3
Total other gains and losses		-	(1.8)

Details of the other gains and losses recognised in the prior period:

- Business transformation costs:** On 6 July 2023, Vista Group announced it had commenced consultation with its people around a proposed business transformation designed to streamline operations into a single business approach and reduce the global workforce by 6-8%. These business transformation costs predominantly related to a constructive obligation for impacted people consulted prior to 30 June 2023 and do not include the expected redundancy payments for impacted people consulted after 30 June 2023. These costs were considered unusual as they were non-recurring in nature and were presented separately to ensure the reader can better project future cashflows. Full details of the 2023 full year business transformation costs of \$5.4m are available in the 2023 Annual Report.

At 31 December 2023, Vista Group recognised a \$0.8m provision relating to business transformation costs expected to be settled during the 2024 financial year. At 30 June 2024, \$0.5m of this provision had been settled in cash.
- CEO transition costs:** To help facilitate a seamless CEO transition where momentum was maintained, Vista Group’s Board agreed to a cross-over consulting arrangement in 2023 with the incoming and departing CEOs. These incremental costs were presented separately to ensure the reader can better project future cashflows. Full details of the 2023 full year CEO transition costs of \$1.1m are available in the 2023 Annual Report.
- Fair value movements on contingent consideration:** The acquisition price for Retriever included contingent cash consideration through two earn-outs. In the prior period Vista Group recognised a fair value gain of \$0.8m as the amount likely to be settled had reduced.

The final amount due under the Retriever earn-outs was \$0.5m, which was settled in the current period. No fair value gains or losses were recognised in the current year.
- Impairment reversal – Sublease asset:** During the 2022 financial year, the subtenant of Vista Group’s Los Angeles premises abandoned their sublease with 4 years remaining on its term. Prior to the end of 2022, the sublease was terminated and the leased asset reverted to being a right of use asset of Vista Group. An impairment charge of \$1.5m was recognised at 31 December 2022.

By 30 June 2023, Vista Group had started using the space as at that time it was considered unlikely to be re-sublet on its own. This resulted in an impairment reversal of \$1.3m at 30 June 2023.

By 31 December 2023, Vista Group had found a new subtenant for the same space with the lease commencing in March 2024. The new sublease asset has therefore been reclassified from lease assets and recognised as a sublease asset in 2024. The impairment charge reversal of \$1.3m recognised at 30 June 2023 was then reduced to \$0.6m at 31 December 2023.

Government grants (significant accounting judgement)

Government grants are recognised when there is reasonable assurance that the grant will be received, and all attached conditions will be complied with. Government grants are recognised in the income statement within operating expenses on a systematic basis over the periods in which Vista Group recognises the related costs that the grants are intended to compensate. Grants relating to capitalised development are included within the cost of the developed intangible asset recognised.

Total Government grants recognised in the income statement during the period were \$0.6m (30 June 2023: \$0.1m):

- Employee Retention Credit (ERC):** Vista Group made an ERC claim with the US Government which could refund up to US\$2.0m of pandemic related wage costs. While Vista Group believes it is eligible to make this claim, due to its complexity and various procedural factors, Vista Group applied judgement in determining that reasonable assurance will only be achieved when the claim has been accepted, meaning no ERC claim has been recognised.
- New Zealand Research & Development Tax Incentives (RDTI):** Vista Group recognised \$0.5m of Government grants associated to the RDTI (30 June 2023: \$1.2m). The amount recognised on the income statement was \$0.1m (30 June 2023: \$0.1m) and the amount recognised as an offset to capitalised intangible asset costs was \$0.4m (30 June 2023: \$1.1m). Vista Group determines claims under the RDTI are reasonably probable when a general approval has been received by the Inland Revenue.


Cash flows and borrowings

This section outlines further details of Vista Group’s cash flows and liquidity.

3.1 Reconciliation of net profit to operating cash flows

		30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m Represented UNAUDITED
	SECTION		
Loss for the period		(2.7)	(8.5)
Non-cash items:			
Amortisation	4.3	6.7	6.6
Depreciation		3.0	3.2
Impairment charges	2.3	-	1.3
Fair value movements in contingent consideration	2.3	-	(0.8)
Share-based payment expense		1.1	2.3
Deferred tax benefit	5.1	(1.9)	(3.1)
Non-cash finance charges		0.3	0.8
Unrealised foreign currency losses / (gains)		0.3	(0.6)
Movement in ECL provision through the income statement	4.1	0.4	(1.5)
Movement in revenue provisions	4.1	(0.2)	(2.5)
Movement in other provisions	4.4	(0.9)	0.4
Net non-cash items		8.8	6.1
Movements in working capital:			
Decrease in related party trade and other payables		-	(0.1)
Decrease in related party trade and other receivables, net of deferred revenue		-	0.2
Decrease in trade and other payables		(8.2)	(4.4)
Decrease in trade and other receivables, net of deferred revenue		4.8	12.3
Decrease in net taxation receivable		0.3	0.6
Net change in working capital		(3.1)	8.6
Net cash inflow from operating activities		3.0	6.2

3.2 Borrowings

 Borrowings are initially recognised at fair value less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. Borrowing costs are expensed as incurred.

The table below details the movement in borrowings during the period:

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Balance at 1 January	18.6	18.1
Repayments during the period	(2.1)	(0.1)
Drawdowns during the period	2.9	0.5
Movement in foreign exchange	0.7	0.1
Total borrowings at period end	20.1	18.6
<i>Represented by:</i>		
Current portion	1.9	1.0
Non-current portion	18.2	17.6
Total borrowings at period end	20.1	18.6

A schedule of all debt facilities is shown below:

FACILITY PROVIDER	REASON FOR LOAN	EXPIRY DATE	CURRENT LIMIT (NZ\$m)	WEIGHTED AVERAGE INTEREST RATE		DEBT DRAWN (NZ\$m)	
				30-Jun-24	31-Dec-23	30-Jun-24	31-Dec-23
ASB - revolving credit	General commercial / Future acquisitions	Jan 2026	40.0	7.31%	7.43%	18.2	17.6
ASB - overdraft	Working capital	On demand	2.0	10.13%	10.13%	0.9	-
Related parties	Working capital	On demand	0.3	4.00%	4.00%	0.3	0.5
RDTI loans	Government grants	May 2025	0.7	-	-	0.7	0.5
Total borrowings at period end						20.1	18.6

ASB facilities

A line fee of 1.45% is paid on the credit limit of the ASB revolving credit facility, and a line fee of 1.30% is payable on the overdraft facility.

ASB facilities are secured by an interest in Vista Group's tangible assets. Agreed covenants include:


- Gearing ratio of not greater than 2.5 times;
- Interest cover of equal or greater than 3.0 times; and
- A rolling 12 month normalised EBITDA of the charging group not being less than 80% of Vista Group.

Vista Group has been compliant with all ASB covenants for both the current and prior reporting periods.

Other borrowings

The related party loan has been provided by the co-shareholder of Powster. This is unsecured, incurs interest at 4% per annum and is likely to be repaid within the next 12 months.

4. Assets and liabilities


 This section outlines details of Vista Group's financial performance by building on information presented in the statement of financial position.

4.1 Trade and other receivables

Carrying value of trade and other receivables

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Trade receivables	25.7	31.5
Sundry receivables	2.6	2.2
Prepayments	2.8	4.7
Total trade and other receivables	31.1	38.4

Contract assets

 Contract assets primarily relate to Vista Group's rights to consideration for performance obligations completed but not billed at the reporting date. Vista Group also recognises contract assets for 'costs to fulfil a contract' (i.e. Vista Cloud implementation costs), where direct costs are incurred with the performance obligations being settled over time.

The movement in contract assets during the period was as follows:

	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Balance at 1 January		4.6	5.3
Amounts included in opening balance released in the current period		(3.3)	(4.5)
Additional contract assets recognised during the period		4.9	3.8
Impairment charges	2.3	-	(0.2)
Exchange movements		-	0.2
Contract assets at period end		6.2	4.6
<i>Represented by:</i>			
Current portion		5.2	4.1
Non-current portion		1.0	0.5
Contract assets at period end		6.2	4.6

❗ Revenue provisioning (significant estimation uncertainty)

During the pandemic period, Vista Group was required to assess its trade receivable and contract asset balances for revenue related provisions as follows:

- **Credit risk provision:** During the initial impact of the pandemic (March 2020 to June 2021), Vista Group applied ‘variable consideration’ rules when recognising revenue from each of its clients. This was because NZ IFRS 15 *Revenue from Contracts with Customers* only permits revenue to be recognised when it is probable that Vista Group will collect the consideration.

All receivables relating to this period, but still on balance sheet at 30 June 2024, have incurred a 100% revenue provision. An exception is made for any clients which have agreed and are adhering to a payment plan, or if recovery of the debt is considered highly probable. These balances have not been written off as Vista Group continues to seek recovery of these amounts owed.
- **Concession discounts:** To ensure timely payment from clients, or to facilitate support to clients during the pandemic, Vista Group granted concessions to payment terms or discounts to recurring fees. Concession discounts are recognised as a reduction to revenue when they have been agreed, or where the client has a reasonable expectation of being entitled to a discount.

Due to the above, total revenue may include a reversal of prior period revenue provisioning, where the performance obligations were performed in a prior period. In the current period the amount was less than \$0.1m (30 June 2023: \$1.1m).

❗ ECL provisioning (significant estimation uncertainty)

For trade receivables and contract assets, Vista Group applies the simplified approach permitted by NZ IFRS 9 *Financial Instruments*, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

Trade receivables and contract assets are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with Vista Group and a failure to make contractual payments for a period of greater than 180 days past due.

To measure ECL, trade receivables and contract assets have been grouped and reviewed based on the number of days past due. The ECL has been calculated by considering the impact of the following characteristics:

- The baseline characteristic considers the age of each invoice and applies an increasing ECL estimate as the trade receivable ages.
- The aging and write off characteristics consider the history of write off related to the specific client and the relative size of aged debt to current debt. If the trade receivable aged over 180 days makes up more than 45% of the total trade receivable for a specific client, a further provision for ECL is added.
- The country, client and market characteristics consider the relative risk related to the country and / or region within which the client resides and assesses the financial strength of the client and the market position that Vista Group has achieved within that market.

To avoid double counting, the specific and general ECL provisions are calculated after deducting the associated amount recognised as a revenue provision.

Vista Group applied additional judgement in determining the ECL provision:

- **Specific provision:** All client invoices and contract assets have been reviewed with a specific provision made for clients that are known to have liquidity / solvency issues, or where the debt is older than 180 days. Vista Group takes into account any forward-looking information (such as macro-economic variables) when applying the provision to each specific client.
- **General provision:** Vista Group applies an ECL matrix to its trade receivables and contract assets revenues to determine its general ECL provision. This matrix was prepared using historical loss rates, updated to also include both the current and future economic environment (both of which are largely unknown).

The movement in the ECL provision during the period was as follows:

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Balance at 1 January	1.5	4.4
Bad debts written off	(0.1)	(1.6)
Movement in provision through the income statement	0.5	(0.7)
Movement in provision through deferred revenue	-	(0.7)
Exchange differences	-	0.1
ECL provision at period end	1.9	1.5

The table below illustrates how the carrying value of the ECL has been derived:

30 JUNE 2024 (UNAUDITED)	0-90 DAYS NZ\$m	91-180 DAYS NZ\$m	181-270 DAYS NZ\$m	271-360 DAYS NZ\$m	361+ DAYS NZ\$m	TOTAL NZ\$m
Net trade receivables and contract assets¹	29.4	2.2	1.3	0.2	0.7	33.8
Baseline	0.1	-	-	-	-	0.1
Aging, write offs and collection	-	-	0.1	-	-	0.1
Country, client and market	0.1	-	-	-	-	0.1
ECL - general provision	0.2	-	0.1	-	-	0.3
ECL - specific provision	0.7	0.1	0.1	-	0.7	1.6
Total ECL provision	0.9	0.1	0.2	-	0.7	1.9
<i>General provision effective rate</i>	<i>0.7%</i>	<i>0.0%</i>	<i>7.7%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.9%</i>

31 DECEMBER 2023 (AUDITED)						
Net trade receivables and contract assets¹	33.2	2.6	0.8	0.3	0.7	37.6
Baseline	0.1	-	-	-	-	0.1
Aging, write offs and collection	-	-	-	-	-	-
Country, client and market	0.1	-	-	-	-	0.1
ECL - general provision	0.2	-	-	-	-	0.2
ECL - specific provision	0.2	0.3	0.1	0.1	0.6	1.3
Total ECL provision	0.4	0.3	0.1	0.1	0.6	1.5
<i>General provision effective rate</i>	<i>0.6%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.5%</i>

1 Net trade receivables and contract assets have been adjusted for the impact of concession discounts and credit risk provisioning.

Total revenue and ECL provisioning

The below table highlights the proportion of total provisioning made against trade receivables and contract assets. Vista Group believes that cumulative ECL and revenue provisions of 7.8% is a reasonable level to provide against trade receivables and contract assets.

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Trade receivables and contract assets	34.6	38.6
Revenue provision - credit risk	0.8	1.0
ECL provision	1.9	1.5
Total provisioning	2.7	2.5
<i>Total provisioning effective rate</i>	<i>7.8%</i>	<i>6.5%</i>

4.2 Goodwill

Testing for indicators of goodwill impairment

Vista Group reviewed the carrying value of its goodwill for indicators of impairment at 30 June 2024. No such indicators were noted. In accordance with NZ IAS 36 *Impairment of Assets*, no impairment review was performed at 30 June 2024.

Details of the significant estimates Vista Group applied in the 2023 annual impairment testing of goodwill, along with sensitivity disclosures, are included in section 4.4 of the 2023 Annual Report. The 2024 annual impairment testing of goodwill will be performed at 31 August 2024 (same month as prior year reviews).

4.3 Other intangible assets

Development costs and internally generated software (significant accounting judgement)

Capitalised development: Internally developed software is capitalised as an intangible asset when it meets the recognition criteria of NZ IAS 38 *Intangible Assets*. This requires Vista Group to establish that the expenditure can be reliably measured, and the development is:

- technically feasible;
- likely to be completed and then used or sold;
- likely to generate probable future economic benefits; and
- Vista Group will have adequate technical, financial and other resources available to complete the development.

Carrying amount of other intangible assets

30 JUNE 2024 (UNAUDITED)	INTERNALLY GENERATED SOFTWARE NZ\$m	SOFTWARE LICENSES NZ\$m	INTELLECTUAL PROPERTY NZ\$m	CLIENT RELATIONSHIPS NZ\$m	TOTAL NZ\$m
Gross carrying amount					
Balance at 1 January	80.9	4.6	2.5	14.0	102.0
Additions	8.8	-	-	-	8.8
Exchange differences	0.1	-	-	0.4	0.5
Balance at period end	89.8	4.6	2.5	14.4	111.3
Accumulated amortisation					
Balance at 1 January	(33.9)	(3.5)	(2.1)	(7.7)	(47.2)
Current period amortisation	(6.0)	(0.3)	(0.1)	(0.3)	(6.7)
Exchange differences	-	-	-	(0.3)	(0.3)
Balance at period end	(39.9)	(3.8)	(2.2)	(8.3)	(54.2)
Intangible assets at 30 June 2024	49.9	0.8	0.3	6.1	57.1

31 DECEMBER 2023 (AUDITED)	INTERNALLY GENERATED SOFTWARE NZ\$m	SOFTWARE LICENSES NZ\$m	INTELLECTUAL PROPERTY NZ\$m	CLIENT RELATIONSHIPS NZ\$m	TOTAL NZ\$m
Gross carrying amount					
Balance at 1 January	64.7	4.5	2.6	16.2	88.0
Additions	18.7	-	-	-	18.7
Disposals	(0.7)	-	-	-	(0.7)
Impairment charges	(2.0)	-	-	(2.4)	(4.4)
Exchange differences	0.2	0.1	(0.1)	0.2	0.4
Balance at period end	80.9	4.6	2.5	14.0	102.0
Accumulated amortisation					
Balance at 1 January	(24.1)	(2.9)	(1.9)	(6.1)	(35.0)
Current period amortisation	(10.7)	(0.6)	(0.2)	(1.5)	(13.0)
Disposals	0.7	-	-	-	0.7
Impairment charges	0.2	-	-	-	0.2
Exchange differences	-	-	-	(0.1)	(0.1)
Balance at period end	(33.9)	(3.5)	(2.1)	(7.7)	(47.2)
Intangible assets at 31 December 2023	47.0	1.1	0.4	6.3	54.8

Internally generated software cash additions

The costs reported above on developing internally generated software differ from the cash outflows recognised in the statement of cashflows due to timing of cash receipts relating to RDTI Government grants. For example:

- **30 June 2024:** Additions in the table above of \$8.8m include a \$0.4m RDTI Government grant accrual (see more details in section 2.3). The total cash outflow for the period was therefore \$9.2m.
- **31 December 2023:** Additions in the table above of \$18.7m include a \$0.8m RDTI Government grant accrual. The total cash outflow for the year ended 31 December 2023 was therefore \$19.5m.

Impairment of intangible assets (significant estimation uncertainty)

Vista Group reviewed the carrying value of its internally generated software for indicators of impairment at 30 June 2024. As no such indicators were noted, in accordance with NZ IAS 36 no impairment review was performed at 30 June 2024.


Vista Group reviewed the carrying value of its internally generated software for indicators of impairment in the prior periods and recognised the following impairment changes:

- **Capitalised development:** Due to a change in the expectations of the Madex product, the carrying value was fully impaired in the second half of 2023, resulting in an impairment charge of \$1.8m being recognised within ‘other gains and losses’ at 31 December 2023 (30 June 2023: \$nil).
- **Retriever client contracts:** On 16 February 2022, Vista Group announced it acquired the client relationship assets of Retriever Software Inc. (**Retriever**). The fundamental driver behind this transaction was to onboard their largest North American client to Vista Cloud, which has created significant intrinsic value in assisting Vista Cloud’s development. The secondary driver was to transfer their smaller clients to the Veezi platform.

Vista Group progressed with the closure of the Retriever legacy platform on 31 July 2023 which resulted in a higher client churn rate than anticipated. An impairment review was performed using a multi-excess earnings method (**MEEM**) at 30 June 2023, which is a Fair Value Less Costs to Dispose (**FVLCD**) model that uses level 3 fair value measurement techniques. This model concluded that the \$8.0m carrying value exceeded the \$5.6m recoverable amount by \$2.4m. Vista Group recognised the \$2.4m as an impairment charge within ‘other gains and losses’ at 30 June 2023 (see section 2.3).

Key inputs applied to the MEEM are included in section 4.5 of the 2023 Annual Report.

4.4 Provisions

 A provision is a liability of uncertain timing or amount and is recognised when Vista Group has a present obligation (legal or constructive) as a result of a past event; it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and a reliable estimate can be made of the amount of the obligation.


Carrying amount of provisions

	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Business transformation constructive obligations	2.3	0.2	0.8
Lease dilapidations		0.2	0.5
Total provisions at period end		0.4	1.3
<i>Represented by:</i>			
Current		0.2	1.2
Non-current		0.2	0.1
Total provisions at period end		0.4	1.3


Movement in provisions

	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Balance at 1 January		1.3	0.7
US sales taxes		-	(0.3)
Business transformation constructive obligations	2.3	(0.6)	0.8
Lease dilapidations		(0.3)	0.1
Total provisions at period end		0.4	1.3

5. Taxation

 This section outlines details of the income tax expense incurred by Vista Group and the deferred taxes recognised on the statement of financial position.

5.1 Income tax expense

 The income tax expense for the period comprises current and deferred tax. Taxation is recognised in the income statement, except when it relates to items recognised directly in equity (in which case the income tax is recognised in the statement of other comprehensive income). Income tax expense is based on tax rates and regulation enacted, or substantively enacted at the balance date, in the jurisdiction in which the respective entity operates.

Composition of income tax expense

	SECTION	30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
Current tax expense		1.0	1.7
Deferred tax benefit	5.2	(1.9)	(3.1)
Total taxation benefit		(0.9)	(1.4)

Reconciliation of income tax expense

The relationship between the expected tax expense based on the domestic effective tax rate of the Company at 28% (30 June 2023: 28%) and the reported tax expense in the income statement can be reconciled as follows:

	30 JUNE 2024 NZ\$m UNAUDITED	30 JUNE 2023 NZ\$m UNAUDITED
Loss before tax	(3.6)	(9.9)
Domestic tax rate for Vista Group International Limited	28%	28%
Expected taxation benefit	(1.0)	(2.8)
Foreign subsidiary company tax	(0.1)	(0.1)
Non-assessable income / non-deductible expenses	0.2	0.1
Prior period adjustments	(0.1)	0.1
Other	0.1	1.3
Total taxation benefit	(0.9)	(1.4)
<i>Effective tax rate</i>	<i>25%</i>	<i>14%</i>

Unrecognised tax losses and imputation credits

Vista Group had \$3.1m (31 December 2023: \$3.2m) of unused tax losses for which no deferred tax asset has been recognised, as they did not meet the required recognition criteria.

At 30 June 2024, the value of Vista Group's imputation credits available for use in subsequent reporting periods reduced to \$1.3m (31 December 2023: \$10.9m). This is due to significant changes in Vista Group's share register resulting in the associated shareholder continuity requirement no longer being met.

5.2 Deferred tax assets and liabilities



Deferred tax is recognised for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax is based on the expected manner of realisation of the carrying amount of assets and liabilities, using tax rates enacted or substantially enacted at the end of the period. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available for the asset to be utilised.



Recognition of deferred tax assets (significant estimation uncertainty)

Deferred tax at period end includes temporary timing differences and income tax losses available to carry forward against future profits. A deferred tax asset is recognised on losses, only when it is considered probable that sufficient taxable profits will be available to utilise the losses in the near future. Vista Group applies judgement when reviewing current business plans and forecasts to ascertain the likelihood of future taxable profits. The financial forecasts used in this assessment are the same as those used in the annual impairment review of goodwill and other assets (see section 4.4 of the 2023 Annual Report).

Deferred taxes can be summarised as follows:

	OPENING BALANCE NZ\$m	RECLASS (TO) / FROM CURRENT TAX NZ\$m	RECOGNISED IN OTHER COMPREHENSIVE INCOME NZ\$m	RECOGNISED IN INCOME STATEMENT NZ\$m	CLOSING BALANCE NZ\$m
30 JUNE 2024 (UNAUDITED)					
Trade and other receivables	1.0	-	-	0.9	1.9
Property, plant and equipment	(2.7)	-	-	(1.1)	(3.8)
Lease assets	(2.2)	-	-	0.4	(1.8)
Intangible assets	(0.6)	-	-	0.1	(0.5)
Employee benefits	2.9	-	0.3	(1.0)	2.2
Lease liabilities	3.1	-	-	(0.6)	2.5
Available tax losses	21.3	-	-	3.4	24.7
Other	0.7	(0.3)	-	(0.2)	0.2
Deferred tax net asset at 30 June 2024	23.5	(0.3)	0.3	1.9	25.4

31 DECEMBER 2023 (AUDITED)					
Trade and other receivables	2.6	-	-	(1.6)	1.0
Property, plant and equipment	(2.2)	-	-	(0.5)	(2.7)
Lease assets	(2.7)	-	-	0.5	(2.2)
Intangible assets	(1.0)	-	-	0.4	(0.6)
Employee benefits	3.2	-	(0.2)	(0.1)	2.9
Lease liabilities	3.8	-	-	(0.7)	3.1
Available tax losses	13.9	-	-	7.4	21.3
Other	0.1	-	-	0.6	0.7
Deferred tax net asset at 31 December 2023	17.7	-	(0.2)	6.0	23.5

Deferred tax net asset is represented by:

	30 JUNE 2024 NZ\$m UNAUDITED	31 DECEMBER 2023 NZ\$m AUDITED
Deferred tax asset	25.4	24.1
Deferred tax liability	-	(0.6)
Deferred tax net asset	25.4	23.5

The deferred tax asset of \$24.7m recognised for available tax losses relate to the New Zealand (\$23.1m), United States (\$0.7m), United Kingdom (\$0.6m) and Netherlands (\$0.3m) tax jurisdictions. As none of these jurisdictions impose an expiry date on tax losses, and due to management prepared 5-year business models projecting a return to profitability, Vista Group applied judgement in determining that it is probable that these tax losses will be utilised.

6. Capital structure



This section outlines Vista Group's capital structure, earnings per share and share-based employee incentives which have an impact on Vista Group's equity.

6.1 Contributed capital

At 30 June 2024, there were 237,676,202 shares in issue (31 December 2023: 236,243,042). The following reflects where these shares were allocated:

	MILLIONS OF SHARES		NZ\$m	
	30 JUNE 2024 UNAUDITED	31 DECEMBER 2023 AUDITED	30 JUNE 2024 UNAUDITED	31 DECEMBER 2023 AUDITED
Shares issued and fully paid:				
Balance at 1 January	236.2	233.2	140.5	135.0
Ordinary shares issued during the period:				
Employee incentives	1.5	3.0	2.4	5.7
Excess income tax benefit / (expense) on share-based payments	-	-	0.3	(0.2)
Total contributed equity at period end	237.7	236.2	143.2	140.5

No dividends were paid during the year (31 December 2023: \$nil).

6.2 Earnings per share



Vista Group presents basic and diluted earnings per share (EPS) data for its ordinary shares.

Basic EPS is calculated by dividing the profit or loss attributable to owners of the parent by the weighted average number of ordinary shares in issue during the period.

Diluted EPS is determined by adjusting the profit or loss attributable to owners of the parent and the weighted average number of ordinary shares in issue during the period for the effects of all dilutive potential ordinary shares, which for Vista Group comprise share rights and performance rights. Potential ordinary shares are treated as dilutive when their conversion to ordinary shares would decrease EPS or increase the loss per share.

Earnings per share calculation

	30 JUNE 2024 UNAUDITED	30 JUNE 2023 UNAUDITED
Weighted average ordinary shares for basic EPS (millions)	236.8	234.5
<i>Effect of dilution:</i>		
Share options and awards (millions)	3.1	3.6
Weighted average ordinary shares adjusted for the effect of dilution (millions)	239.9	238.1
Loss for the period attributable to owners of the parent (NZ\$m)	(2.4)	(8.7)
Basic and diluted EPS (dollars)	(\$0.01)	(\$0.04)

7. Other disclosures

7.1 Financial instruments by category

	FINANCIAL ASSETS AT AMORTISED COST NZ\$m	FINANCIAL INSTRUMENTS AT FAIR VALUE THROUGH P&L NZ\$m	FINANCIAL LIABILITIES AT AMORTISED COST NZ\$m
30 JUNE 2024 (UNAUDITED)			
Cash	20.0	-	-
Trade receivables	25.7	-	-
Sundry receivables	2.6	-	-
Net investment in sublease	1.3	-	-
Total financial assets	49.6	-	-
Borrowings	-	-	20.1
Trade payables	-	-	1.2
Sundry payables	-	-	3.6
Lease liabilities	-	-	11.3
Total financial liabilities	-	-	36.2
31 DECEMBER 2023 (AUDITED)			
Cash	28.5	-	-
Trade receivables	31.5	-	-
Sundry receivables	2.2	-	-
Total financial assets	62.2	-	-
Borrowings	-	-	18.6
Trade payables	-	-	7.6
Sundry payables	-	-	4.0
Lease liabilities	-	-	12.5
Contingent consideration	-	0.5	-
Total financial liabilities	-	0.5	42.7

Vista Group's financial instruments that are measured after initial recognition at fair value are grouped into levels based on the degree to which the fair value is observable:

- Level 1** Fair value measurements derived from quoted prices in active markets for identical assets.
- Level 2** Fair value measurements derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3** Fair value measurements derived from valuation techniques that include inputs for the asset or liability which are not based on observable market data.

During the current period, there have been no transfers between fair value measurement levels.

7.2 Related parties

Related parties are materially consistent with those disclosed in the 2023 Annual Report. There have been no transactions with any associate companies during the period.

7.3 Going concern

These financial statements have been prepared on a going concern basis, which requires the Board to have reasonable grounds to believe that Vista Group will be able to pay their debts as and when they become due. The minimum requirement by NZ IAS 1 *Presentation of Financial Statements* being at least, but not limited to, twelve months from the end of the reporting period.

Vista Group has prepared cash flow projections factoring in the current market, covering a period of at least twelve months after these financial statements have been authorised for issue. This takes into account forecast revenue, operating cash flows, forecast capital expenditure and Vista Group's liquidity position.

At 30 June 2024, Vista Group had \$42.9m in cash liquidity (net cash), with \$20.0m in cash and \$22.9m of undrawn ASB revolving credit and overdraft facilities. In addition to this, Vista Group's EBITDA and operating cash flows are positive. The ASB facilities are due to mature in January 2026.

Due to the above, the Board determined that the going concern basis of accounting is appropriate in the preparation of these interim financial statements.

7.4 Capital commitments

There were no significant capital commitments for Vista Group at 30 June 2024 (31 December 2023: \$nil).

7.5 Events after balance date

There were no significant events between the balance date and the date that these financial statements were authorised for issue.

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Vista Group International Limited

Shed 12, City Works Depot
90 Wellesley St West
Auckland 1010
New Zealand

+64 9 984 4570
info@vistagroup.co.nz
vistagroup.co

2024 Half Year Results

6 August 2024

vista

numero

MOVIO

maccs

POWSTER



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- may include statements relating to the past performance of Vista Group, which are not, and should not be regarded as, a reliable indicator of future performance.

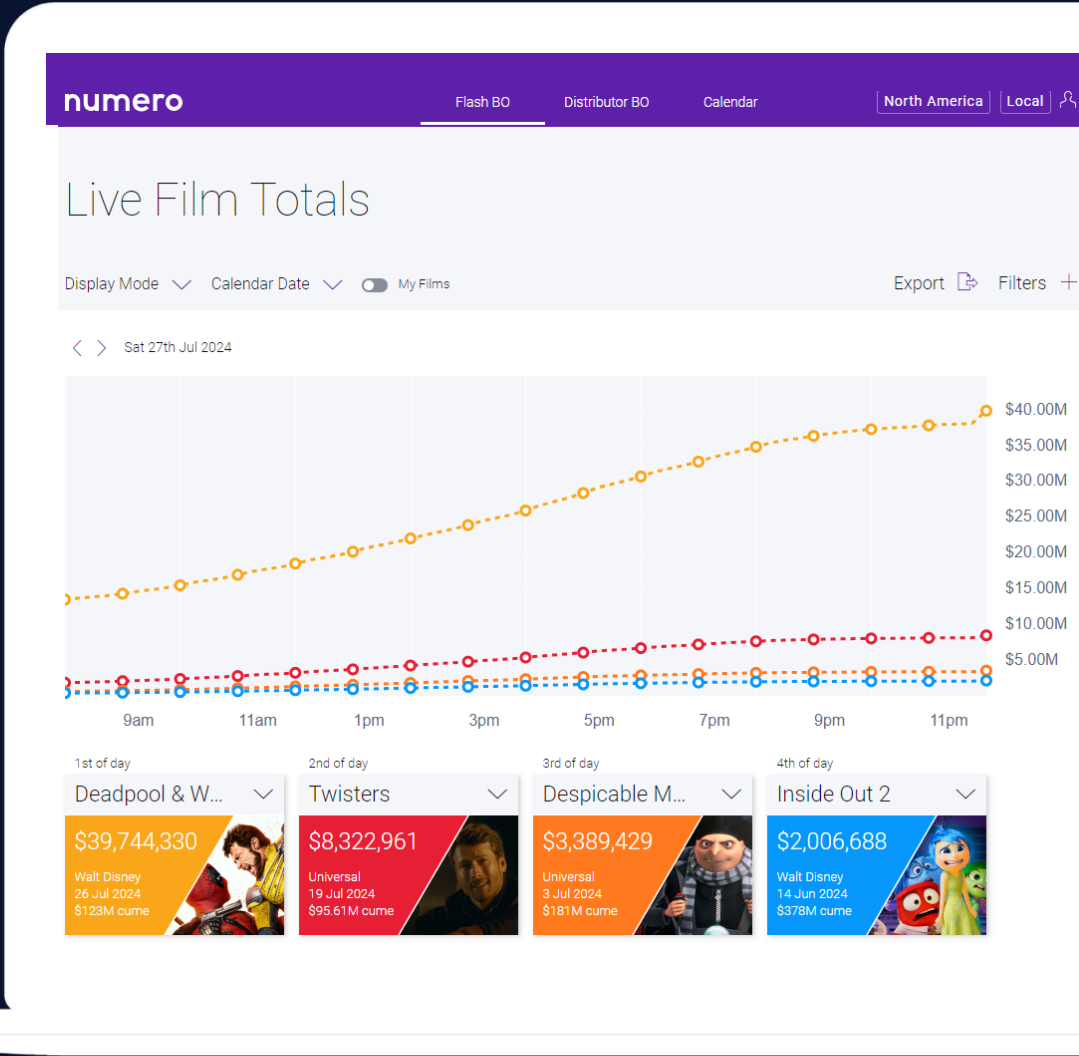
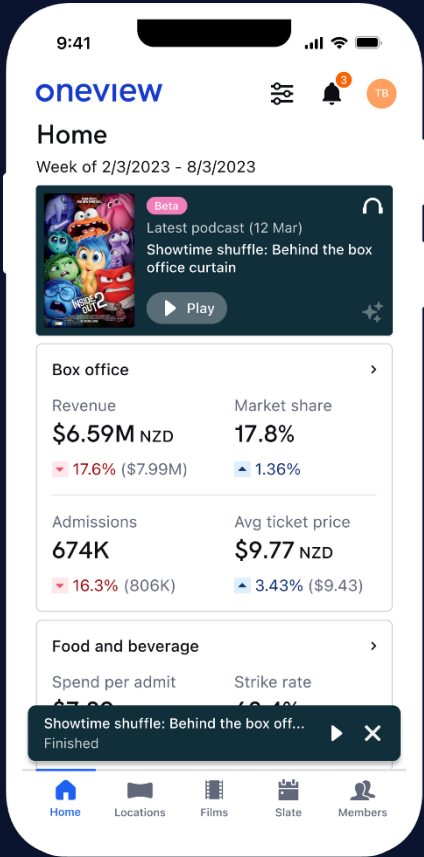
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Unless otherwise stated, all information in this presentation is expressed at the date of this presentation and all currency amounts are in NZ dollars.

Agenda

- | | | |
|-----------|------------------------------|---------------------------------------------------|
| 01 | Highlights / Strategy | Stuart Dickinson Chief Executive Officer |
| 02 | Financial Results | Matt Cawte Chief Financial Officer |
| 03 | Questions | |

Highlights



Vista Group's **vision** is for our digital ecosystem to **connect the film industry** and **power the moviegoer experience**.



Financial Highlights

Total Revenue	\$69.6m	n/c	1H24	\$69.6m
			1H23	\$69.7m
			1H22	\$62.4m
Recurring Revenue ¹	\$63.4m	▲ 5%	1H24	\$63.4m
			1H23	\$60.5m
			1H22	\$53.5m
SaaS Revenue ¹	\$25.4m	▲ 20%	1H24	\$25.4m
			1H23	\$21.1m
			1H22	\$18.0m
ARR ²	\$129.4m	▲ 9%	1H24	\$129.4m
			1H23	\$118.3m
			1H22	\$112.0m
EBITDA ³	\$7.2m	▲ 188%	1H24	\$7.2m
			1H23	\$2.5m
			1H22	\$3.1m
Operating Cashflow	\$3.0m	▼ 52%	1H24	\$3.0m
			1H23	\$6.2m
			1H22	\$5.1m

1. Recurring Revenue and SaaS Revenue are defined in section 1 of the 2024 Interim Report.

2. ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four.

3. EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).

4. Movements in working capital are disclosed in section 3.1 of the Interim Report, and represent (\$3.1m) cash outflows in 1H24, and \$8.6m cash inflows in 1H23.

- Strong Recurring Revenue¹ and SaaS Revenue¹ growth
- EBITDA³ margin of 10%, up from 4% in 1H23
- Disciplined focus on getting clients live with Vista Cloud capabilities
- Good client momentum with new signings
- Operating cash flows up \$8.5m on 1H23, after adjusting for working capital⁴

The Industry and 1H24

The Industry

- Impacts of delayed movies, due to the writers' and actors' strikes, flowed through the first five months of 2024
- Stronger end to the period with:
 - *Inside Out 2* the highest grossing animated movie of all time¹
 - *Deadpool & Wolverine* has the sixth-highest opening weekend of all time¹

Industry Impact for Vista Group 1H24

- Impact to clients flowing through to Vista Group on a short-term basis primarily across non-recurring revenue (hardware, services, creative)
- Vista Cloud full steam, 17 roll-outs July - August

1. Source: Box Office Mojo and Variety.com



Strong 2H24 Movie Slate

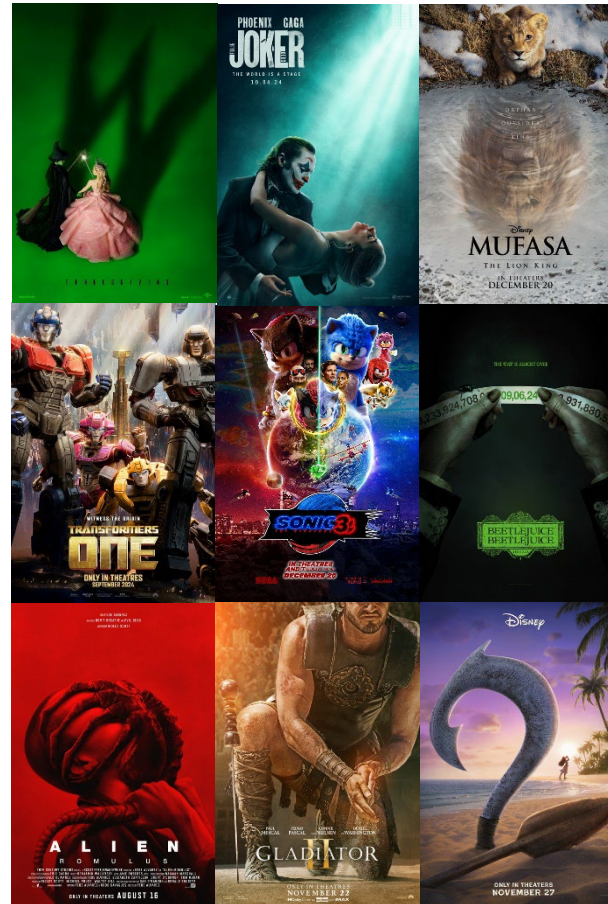
Building box office momentum



Inside Out 2

Released June 2024: **US\$1.5B+**¹

1. Source: Box office mojo
2. Source: Omdia
3. Source: The Numbers



2H24

Wide releases every week for rest of year³

\$8B+

Domestic market forecast²

Vista Cloud – The Proof Points

2023

Proving product-market fit



2024

Proving delivery at scale

On track for ~800 sites live on Vista Cloud capabilities by end of 2024

2025

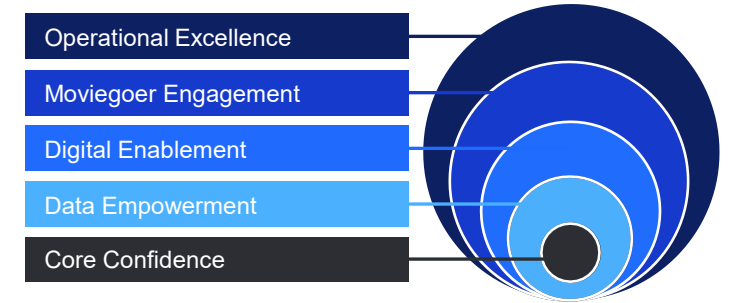
Delivery at scale, at pace

On track for \$175m+ ARR¹ by end of 2025

1. ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four. Aspirations for 2025 ARR assume no delays in key cloud transition projects and no adverse change in industry or operating outlook.

Clear Client Pathway to Vista Cloud Adoption

Delivers early benefits, path and pace tailored to client priorities



Data Empowerment

Reveal how I am performing, why, and recommend what I should do to seize every opportunity

Digital Enablement

Allow me to scale to blockbuster moments and deliver amazing user experiences regardless of who builds my sales channels

Moviegoer Engagement

Allow me to drive incremental returns and boost moviegoer retention with tailored interfaces, communications and offers

Operational Excellence

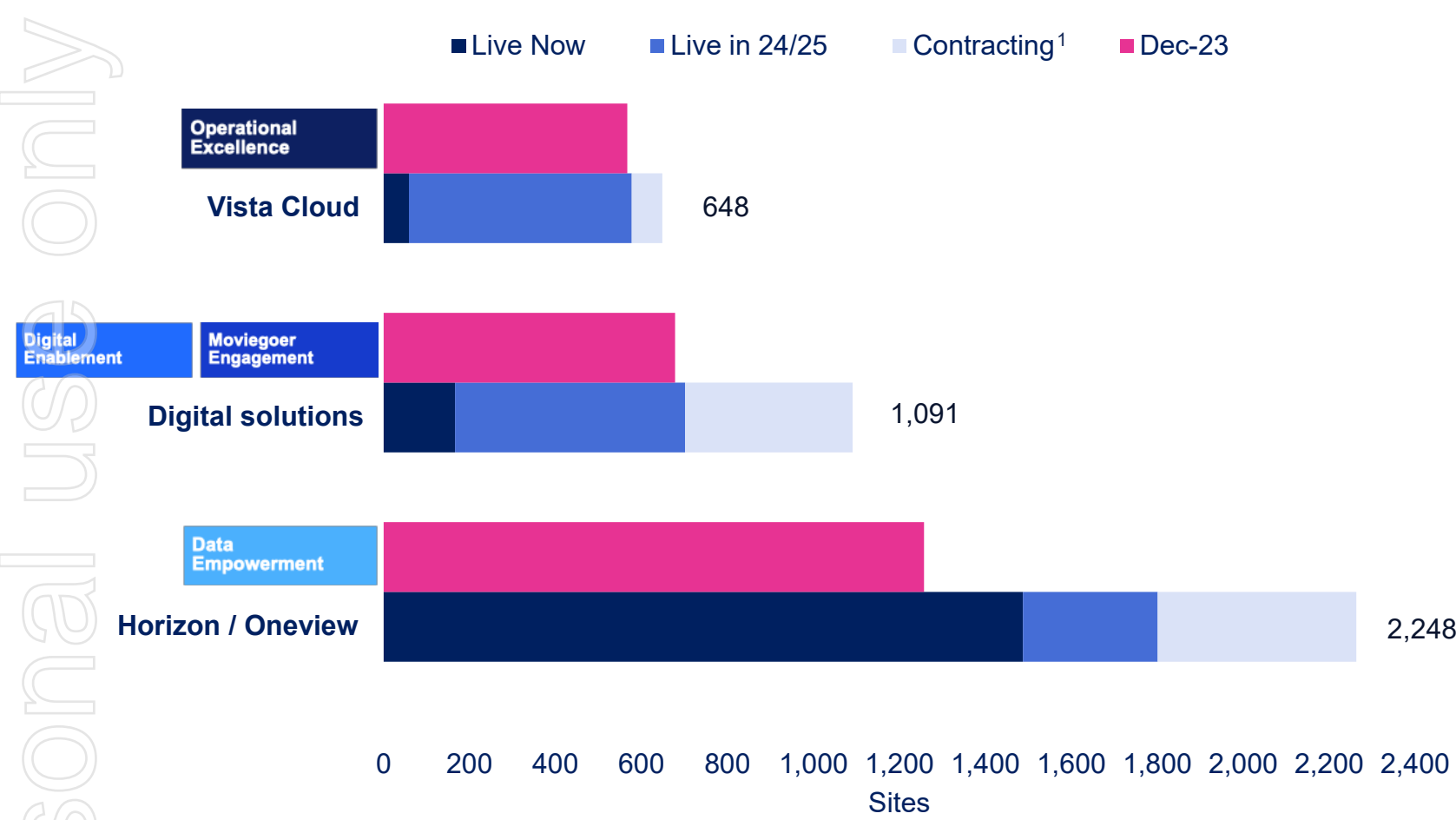
I want my team to serve our guests and operate our theatres as efficiently and effectively as possible

Progressive steps through Vista Cloud



Cinema Cloud Momentum

Acceleration across all cloud solution areas



1. Clients currently negotiating an agreement for the service.

Sites 'live'

	Live 30 Jun 2024	Live 5 Aug 2024	Target 31 Dec 2024	Target 31 Dec 2025
Vista Cloud	59	138	~400	700 – 1,000
Digital solutions	166	247	~800	1,600+

Cinema Alignment to Industry Drivers

Solutions enable clients to capture value

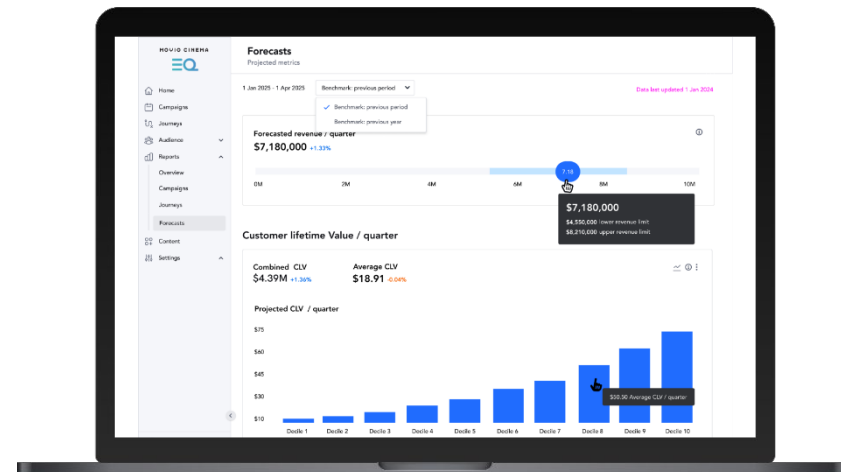
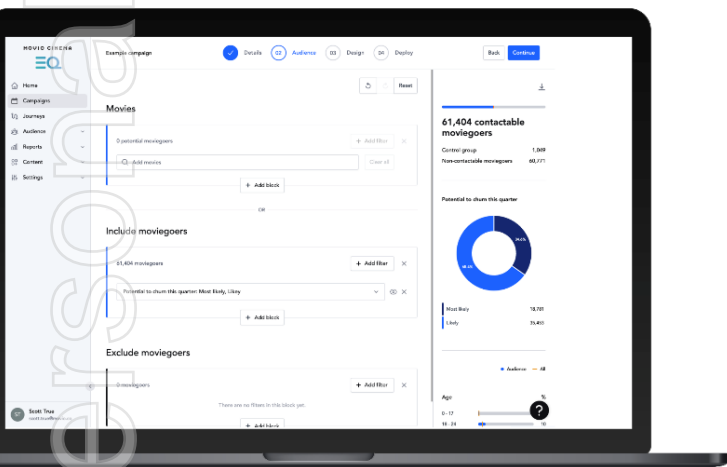
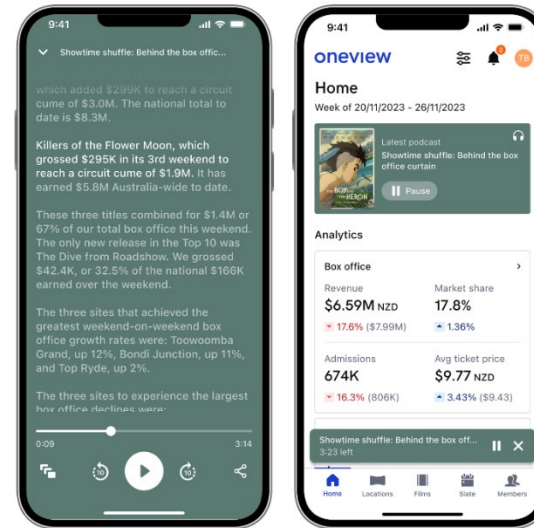
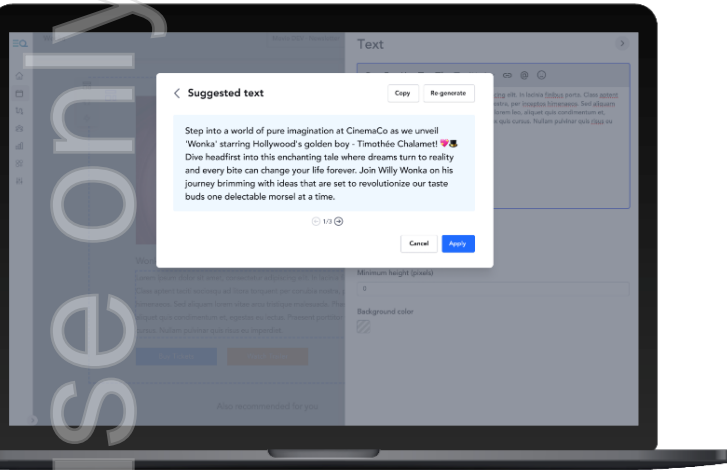
Exhibition Client Value Drivers

Increase in revenue and per admit spend	The movie and more	Create memorable experiences with broader entertainment offerings
	Loyalty and engagement	Build audience engagement, drive incremental returns, and boost moviegoer retention
	Premiumisation	Increase spend per head by developing premium experiences
Reduction in cost to serve	Operational efficiency	Improve labour productivity
	Revenue & cost optimisation	Maximise attendance and revenue while reducing costs



Real AI-Driven Solutions to Empower our Clients

Delivering practical business-oriented benefits



“Vista Group is ahead of the curve. They’re using leading-edge [AI] tools like agents, which have really only been around as a concept for less than a year.”

Microsoft New Zealand

Our Connected Ecosystem



Financial Results

Income Statement

NZ\$m (Six months – Unaudited)	1H24	1H23	% Change
Total revenue	69.6	69.7	-
Total segmental expenditure	(47.0)	(48.7)	-3%
Contribution margin¹	22.6	21.0	+8%
General and administrative expenses	(14.6)	(17.6)	-17%
Foreign exchange losses	(0.8)	(0.9)	
EBITDA²	7.2	2.5	+188%
Depreciation and amortisation	(9.7)	(9.8)	
Net finance costs	(1.1)	(0.8)	
Other gains and losses ³	-	(1.8)	
Loss before tax	(3.6)	(9.9)	+64%
Net loss attributable to VGL shareholders	(2.4)	(8.7)	+72%

1. Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and R&D costs.
2. EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).
3. Other gains and losses are excluded from operating expenditure and EBITDA¹ because they result from non-cash activities, or are not derived in the normal course of business (more details are provided in section 2.3 of the 2024 Interim Report).
4. Recurring Revenue and SaaS Revenue are defined in section 1 of the 2024 Interim Report.
5. ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four.

- Total revenue flat, non-recurring down 33%
- Recurring Revenue⁴ up 5% and SaaS Revenue⁴ up 20%
- ARR⁵ \$129.4m
- Business transformation full year savings evident in lower cost run rate
- Strong contribution margin¹ and EBITDA² growth
- EBITDA² margin now 10%, up from 4% in 1H23

Six Monthly Breakdown – SaaS P&L

NZ\$m (Six months – Unaudited)	1H22	2H22	1H23	2H23	1H24
Recurring revenue ¹	53.5	58.8	60.5	63.5	63.4
Non-recurring revenue ¹	8.9	13.9	9.2	9.8	6.2
Total revenue	62.4	72.7	69.7	73.3	69.6
Cost to serve	21.6	24.3	25.3	25.4	28.4
Hardware cost of sales	2.4	2.3	1.1	1.5	0.5
Gross profit	38.4	46.1	43.3	46.4	40.7
Sales and marketing	6.8	7.5	7.7	7.6	4.9
Research and development	12.6	15.0	14.6	13.8	13.2
Contribution margin²	19.0	23.6	21.0	25.0	22.6
<i>Contribution margin² %</i>	<i>30%</i>	<i>32%</i>	<i>30%</i>	<i>34%</i>	<i>32%</i>
General and administration	15.7	16.9	17.6	15.2	14.6
EBITDA³ (ex FX)	3.3	6.7	3.4	9.8	8.0
<i>EBITDA³ (ex FX) margin</i>	<i>5%</i>	<i>9%</i>	<i>5%</i>	<i>13%</i>	<i>11%</i>
Foreign exchange (gains)/losses	0.2	(0.8)	0.9	(1.0)	0.8
EBITDA³	3.1	7.5	2.5	10.8	7.2
<i>EBITDA³ margin</i>	<i>5%</i>	<i>10%</i>	<i>4%</i>	<i>15%</i>	<i>10%</i>

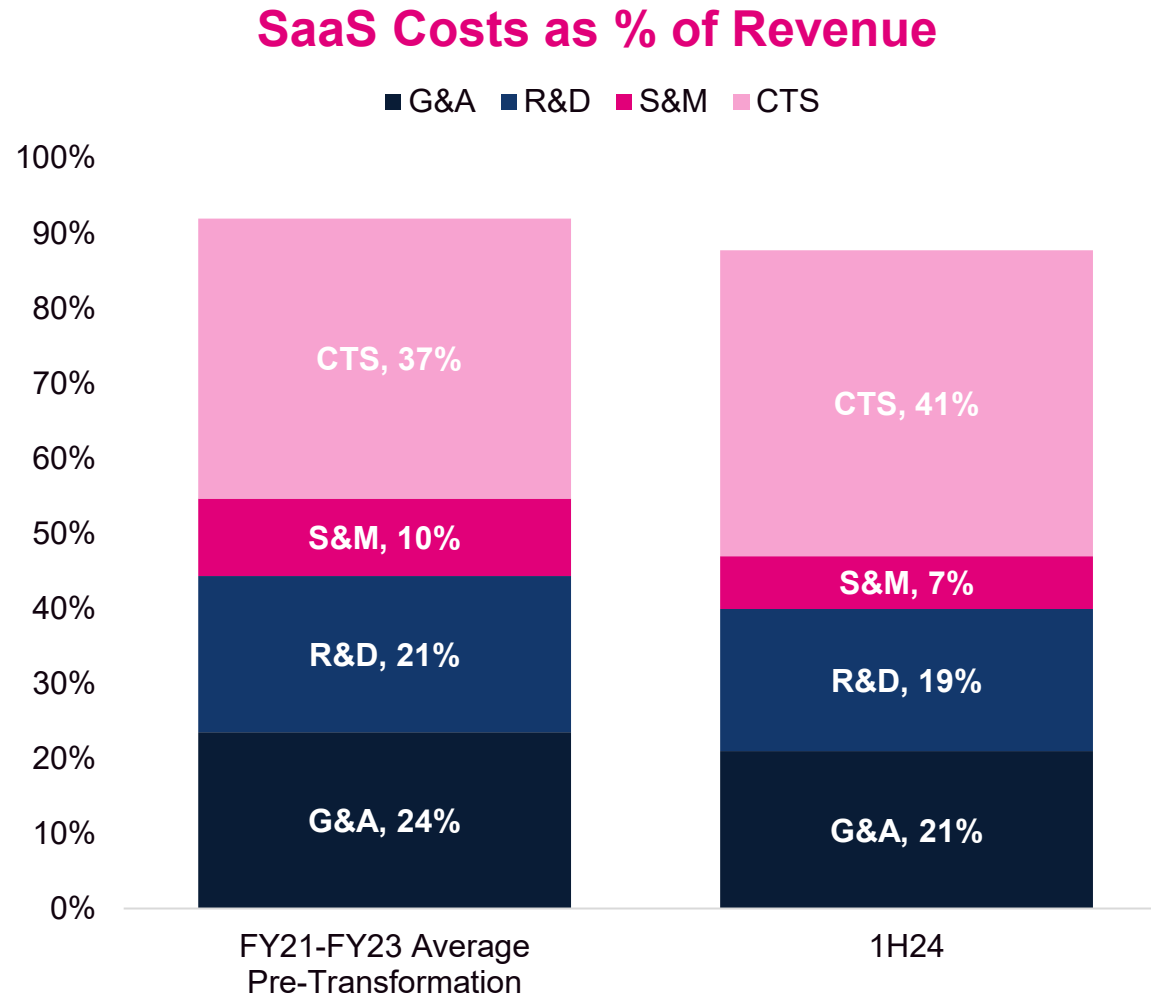
1. Recurring revenue and Non-recurring revenue are defined in section 1 of the 2024 Interim Report.

2. Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs.

3. EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).

- Recurring revenue¹ growth underpinned by SaaS revenue¹ acceleration
- Post transformation costs below 2023 US Investor Day run rate
- Movement between SaaS cost classifications due to transformation, primarily S&M and G&A to CTS (see next slide)
- Improving, sustainable EBITDA³ growth
- Operating leverage expected to continue to improve through 2H24 and FY25

Post Transformation SaaS Costs



- Overall operating leverage showing significant improvement
- Business transformation has changed cost classifications
- Account management now classified as CTS (previously S&M)

Reporting Segments¹

Cinema Segment – NZ\$m (Unaudited)	1H23	2H23	1H24
SaaS revenue ²	16.2	19.3	19.5
Non-SaaS revenue ²	32.6	31.7	31.4
Recurring revenue²	48.8	51.0	50.9
Non-recurring revenue ²	6.7	7.7	4.5
Total revenue	55.5	58.7	55.4
Contribution margin³	16.5	19.8	17.1
<i>Contribution margin³ %</i>	<i>30%</i>	<i>34%</i>	<i>31%</i>

Film Segment – NZ\$m (Unaudited)	1H23	2H23	1H24
SaaS revenue ²	4.9	5.5	5.9
Non-SaaS revenue ²	6.8	7.0	6.6
Recurring revenue²	11.7	12.5	12.5
Non-recurring revenue ²	2.5	2.1	1.7
Total revenue	14.2	14.6	14.2
Contribution margin³	4.5	5.2	5.5
<i>Contribution margin³ %</i>	<i>32%</i>	<i>36%</i>	<i>39%</i>

1. New reporting segments are defined in section 2.2 of the 2024 Interim Report.

2. SaaS revenue, Non-SaaS revenue, Recurring revenue and Non-recurring revenue are defined in section 1 of the 2024 Interim Report.

3. Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs.

Cinema

- SaaS Revenue² up 20%, supporting overall 4% Recurring Revenue² growth on 1H23
- Contribution margin³ up 4% on 1H23

Film

- SaaS Revenue² up 20%, supporting overall 7% Recurring Revenue² growth on 1H23
- Strong contribution margin³ growth, 22% up on 1H23

Financial Position

NZ\$m	Jun 2024 <i>Unaudited</i>	Dec 2023 <i>Audited</i>	% Change
Cash	20.0	28.5	-30%
Receivables and other current assets	37.4	42.9	-13%
Non-current assets	152.6	149.0	+2%
Current liabilities	(48.0)	(57.3)	-16%
Non-current liabilities	(24.2)	(25.8)	-6%
Net assets / total equity	137.8	137.3	+0%

- Cash position of \$20.0m (\$0.9m net of bank borrowings)
- Cash and undrawn bank facilities of \$42.9m
- Continued strong client collections improving the receivables book

FCF / Cash Usage¹

NZ\$m (Unaudited)	1H22	2H22	1H23	2H23	1H24
Net movement in cash held	(9.1)	(6.0)	(9.2)	(8.0)	(8.7)
Adjust for loan movements	0.1	-	-	(0.4)	(0.8)
Adjust for business transformation items ²	-	-	-	5.0	0.5
Adjust for acquisitions / earn-outs	3.3	-	1.3	-	0.5
FCF / Cash Usage¹	(5.7)	(6.0)	(7.9)	(3.4)	(8.5)
Cash Usage¹ per month	(1.0)	(1.0)	(1.3)	(0.6)	(1.4)

1. Free Cash Flow (FCF) and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash applied to business acquisitions / earn-outs, and less cash used to settle exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).
2. Business transformation items represents the cash outflow for the business transformation and CEO transition in 2023.
3. Movements in working capital are disclosed in section 3.1 of the Interim Report.

- Working capital was \$3.1m adverse in 1H24³, after a sustained period of positive contribution from strong post pandemic receivables management
- 1H24 Cash Usage¹ when adjusted for working capital movements³ was similar to 2H23
- On track for 4Q24 FCF¹ positive

Cashflow

NZ\$m (Unaudited)	1H24	1H23	% Change
Receipts from clients	75.3	78.4	-4%
Payments to suppliers & employees	(70.4)	(71.7)	-2%
Business transformation items ¹	(0.5)	-	
Tax & interest	(1.4)	(0.5)	
Cash flow from operating activities	3.0	6.2	-52%
Capitalised development	(9.2)	(10.8)	-15%
Retriever earn-outs	(0.5)	(1.3)	
Other investing activities	0.2	0.1	
Loan drawdowns	0.8	-	
Other financing activities	(3.0)	(3.4)	
Net movement in cash held	(8.7)	(9.2)	
Opening cash	28.5	46.0	
Foreign exchange differences	0.2	0.3	
Closing cash	20.0	37.1	

1. Business transformation items relate to cash outflow associated with the 2023 business transformation and CEO transition.
2. Net changes in working capital are reported in section 3.1 of the 2024 Interim Report.
3. Free Cash Flow and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash used / applied to business acquisitions / earn-outs / movement in loans / cash used to settle exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).

- Adjusting for changes in working capital², operating cash flows of \$6.1m
- Capitalised development down 15% on 1H23 due to transformation and delivery of Vista Cloud

Outlook

Vista Group Outlook

Strong cost control and accelerated client onboarding leads to margin expansion and 4Q24 FCF¹ positive

- 2024 total revenue guidance of \$148m-\$153m (was \$152m-\$157m)
 - Recurring Revenue² of \$133m-\$137m (was \$134m-\$139m, implied)
 - Non-Recurring Revenue² of \$15m-\$16m (was ~\$18m)
- Free Cash Flow¹ positive in 4Q24
- 2024 EBITDA³ margin of 13-14% (stronger than expected)
- 2025 EBITDA³ margin upgraded to 16-18% (was 15%+)
- On target to achieve December 2025 ARR⁴ of \$175m+

1. Free Cash Flow and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash applied to business acquisitions / earn-outs, and less cash used to settle exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).

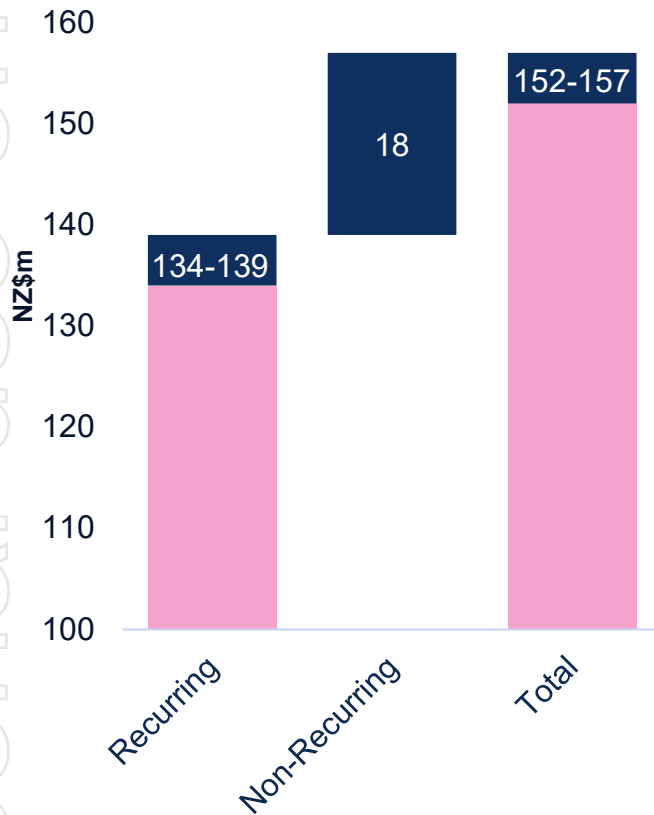
2. Recurring revenue and Non-recurring revenue are defined in section 1 of the 2024 Interim Report.

3. EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).

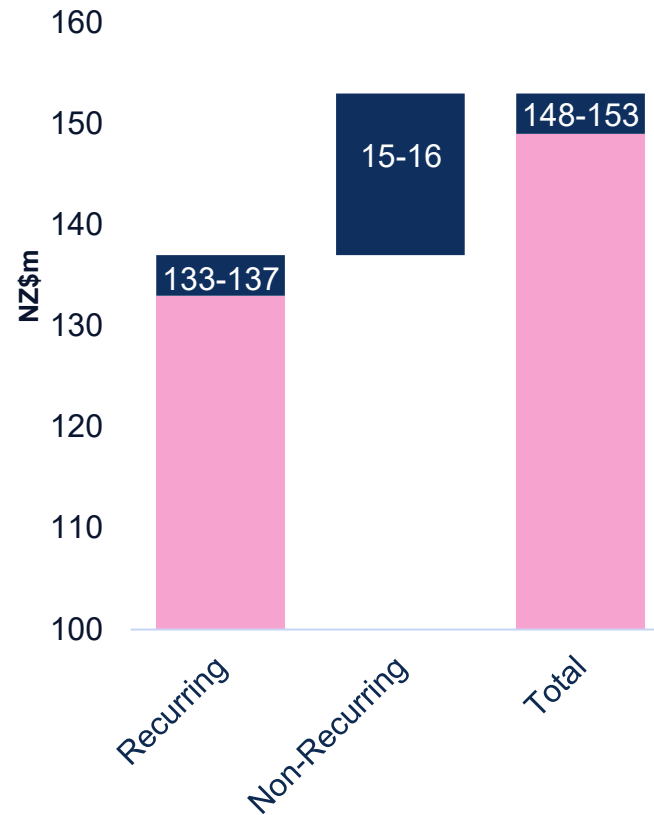
4. ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four. Aspirations for 2025 ARR assume no delays in key cloud transition projects and no adverse change in industry or operating outlook.

FY24 Recurring v Non-Recurring Guidance

Feb 24 Revenue Guidance



Aug 24 Revenue Guidance



Aug 2024 Key Assumptions:

- Improved 2H24 domestic box office, full year now \$8b+²
- Recovery of non-recurring purchasing of hardware and services

1. Recurring and Non-recurring revenue is defined in section 1 of the 2024 Interim Report.
2. Source: Omdia.

Guidance and aspirations updated, higher EBITDA¹ margin

	Jun 2024 <i>Actuals</i>	FY24 <i>Guidance</i>	Dec 2025 <i>Aspirations</i>	100% Platform <i>Aspirations (not updated)</i>
Revenue		Recurring \$133m-137m Non-recurring \$15m-16m Total \$148m-153m		
Sites		~800 (~400 on Vista Cloud)	1,600+ (Digital solutions or Cloud)	6,000+
ARR²	\$129m		\$175m+	\$300m+
EBITDA¹ margin	10%	13-14%	16-18% Was 15%+	25-30%+
Free cash flow³		Positive for 4Q24		
Impact of GTV⁴ on Revenue	12%			50%+ (Cinema 60-70%)

1. EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).
2. ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four. Aspirations for 2025 ARR assume no delays in key cloud transition projects and no adverse change in industry or operating outlook.
3. Free Cash Flow and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash applied to business acquisitions / earn-outs, and less cash used to settle exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).
4. Gross Transactional Value.

Questions

Appendix

Enterprise Site Count

On-Premises & Vista Cloud: Compared to 30 June 2024

Market	Channel	31 Dec 2023	New Sites ¹	Closures / Losses ¹	30 Jun 2024
Enterprise	Direct	4,630	50	(49)	4,631
	India	1,663	106	(309)	1,460
	China ²	362			362
	Total Enterprise	6,655			6,453
Independent	Veezi	1,008	48	(69)	987
	Veezi China ²	148			148
TOTAL		7,811			7,588

1. Management estimate: New sites, closures and losses are aggregated when the split is not known or includes seasonal client changes.

2. China market share not updated, as Vista Group renegotiates its China reseller arrangement.

3. Management's estimate of the Cinema segment percentage of the world market for Cinema Exhibition Companies with 20+ screens, excluding China and India.

Enterprise Market Share³

46%

Thank You

vista

numero

MOVIO

maccs

POWSTER



FLICKS

ersonal use only



For immediate release

Vista Group's EBITDA increases 188%, with free cash flow positive in sight

Auckland, New Zealand, 6 August 2024 – Vista Group International Limited (NZX & ASX: VGL) reported its half year results for the six months ending 30 June 2024 today. As part of the announcement, Vista Group demonstrated the benefits of its 2023 business transformation – delivering a significant operating improvement over 1H23, growing momentum of cloud client transitions, and reaffirmed it will be free cash flow positive for the fourth quarter of 2024.

Stuart Dickinson, Vista Group's Chief Executive, said: "I am delighted to report our strong operating leverage improvement and strong SaaS and recurring revenue growth for Vista Group in the first half of 2024. It is encouraging to be able to show the value of our recurring revenue stream and, at the same time, demonstrate improvements in all our profitability measures. This is especially pleasing given the lower box office in the first half of 2024 resulting from last year's actors' and writers' strikes."

"Significant progress has also been made in our clients' journey to Vista Cloud. We have more than 20 client transition projects underway today, with the number of sites successfully transitioning to our Vista Cloud solutions ramping up considerably over the second half of 2024. On 30 June 2024, we had 166 sites live on our Vista Cloud solutions and by 5 August 2024 this had increased to 247 sites. We remain on track to have ~800 sites live on our Vista Cloud solutions by the end of the year – with ~400 of these expected to be live with all of our Vista Cloud capabilities. Our service, delivery and technology teams are doing an incredible job."

Financial overview

- EBITDA¹ of \$7.2m (up \$4.7m on 1H23)
- ARR² of \$129.4m (up 9% on 30 June 2023)
- Total revenue of \$69.6m (in line with 1H23), with Recurring Revenue³ of \$63.4m (up 5% on 1H23) and SaaS Revenue³ of \$25.4m (up 20% on 1H23)
- Operating cashflow of \$3.0m, or \$6.1m after adjusting for movements in working capital⁴ (up \$8.5m on 1H23 on a like for like basis)
- Loss for the period of \$2.7m (a 68% improvement on 1H23).

Outlook

- 2024 total revenue guidance of \$148m-\$153m (was \$152m-\$157m), Recurring Revenue³ of \$133m-\$137m and Non-Recurring Revenue³ of \$15m-\$16m (was ~\$18m)
- On track to be Free Cash Flow⁵ positive in 4Q24
- 2024 EBITDA¹ margin of 13-14% (stronger than expected)
- 2025 EBITDA¹ margin upgraded to 16-18% (was 15%+)
- On target to achieve December 2025 ARR² of \$175m+.

Operational overview

- 247 sites were live on Vista Cloud solutions on 5 August 2024, including Major Cineplex (79 sites), Everyman (44 sites), Pathé (29 sites), NCG (27 sites), and Megaplex (15 sites)
- New client Cine Colombia (48 sites) has signed to move its cinema circuit to Vista Cloud's Moviegoer Engagement solution
- The new business structure is now fully operational, with a \$4.8m reduction in total cost to serve and operating expenses⁶ from 1H23.

Industry overview

- *Deadpool & Wolverine* has smashed domestic box office records, becoming only the ninth film to open above US\$200m, representing the sixth-highest opening weekend, and the highest R-rated film opening weekend of all time⁷
- Animated coming-of-age Pixar film *Inside Out 2* has taken US\$1.5b at the box office, making it the highest grossing animated film of all time⁷
- Highly successful film franchises anchor the 2H24 movie slate including *Joker: Folie à Deux*, *Moana 2*, *Transformers One*, *The Lord of the Rings: The War of the Rohirrim*, *Mufasa: The Lion King*, and *Gladiator II*
- 1H24 domestic box office of US\$3.6b, down ~19% on 1H23⁷ due to the impacts of the 2023 writers' and actors' strikes.

Group results

Vista Group's reported revenue of \$69.6m was consistent with 1H23, with Recurring Revenue³ up 5% and SaaS Revenue³ up 20%. EBITDA¹ of \$7.2m was up 188% or \$4.7m on 1H23, with the new business structure delivering significant operating leverage improvement. The EBITDA¹ margin for 1H24 was 10%, up from 4% on 1H23.

Segmental results

Cinema: Vista Group's largest reporting segment 'Cinema'⁸, represents ~80% of Vista Group's revenue, and includes software solutions for the cinema industry, primarily Vista Cloud, Movio EQ, Vista Classic (legacy on-premises) and Veezi.

The Cinema segment reported total revenue of \$55.4m (in line with 1H23). Recurring Revenue³ was up 4% and SaaS Revenue³ was up 20%. The Cinema segment contribution margin⁹ of \$17.1m was up 4% on 1H23. The Cinema segment's global market share¹⁰ of enterprise clients, excluding China and India, remained at 46% at 30 June 2024.

Client signings to Vista Cloud continue, with new client Cine Colombia being signed in July 2024. Vista Group sees this as a strong market validation, with 247 sites live on Vista Cloud's Digital Enablement, Moviegoer Engagement and Operational Excellence capabilities on 5 August 2024, and about 800 sites are expected to be live on Vista Cloud solutions by the end of 2024.

Movio Cinema EQ, a data analytics and campaign management solution offered as part of Vista Cloud's Moviegoer Engagement capability, continues to increase engagement and visitation.

Film: Vista Group's new 'Film' segment⁸ includes software solutions for film studios and distributors, including Maccs and Numero (for box office reporting and film distribution), Movio Research, Powster and Flicks.

The Film segment reported total revenue of \$14.2m is in line with 1H23, with a segment contribution margin⁹ of \$5.5m, up 22% on 1H23.

Box office reporting and film distribution products (Maccs, Numero, Movio Research) performed exceptionally well with revenue up 12% on 1H23, primarily driven by the continued geographic expansion of the Numero platform, with complete coverage of UK box office data achieved in 1H24.

The Powster creative studio business, which is one of the few Vista Group brands that was directly impacted by the content delays caused by the writers' and actors strikes', saw revenue decline 22% on 1H23. This drop in creative revenue is expected to be temporary, with substantial improvements forecast in the 2H24 box office and movie slate.

Flicks, the cinema and streaming discovery app, reported revenue up another 20%, and is now reaching 22 million unique users globally each year. Flicks continue to innovate through a new membership offering, and rewarding users by offering discounts and tickets from partner brands.

- 1 EBITDA is a non-GAAP measure which is defined as earnings before net finance costs, income tax, depreciation, amortisation, and "other gains & losses" (see section 2.3 of the 2024 Interim Report).
- 2 ARR is Annualised Recurring Revenue, calculated as trailing 3 month Recurring Revenue multiplied by four. Aspirations for 2025 ARR assume no delays in key cloud transition projects and no adverse change in industry or operating outlook.
- 3 Recurring Revenue, SaaS Revenue and Non-Recurring Revenue are defined in section 1 of the 2024 Interim Report.
- 4 Net changes in working capital are reported in section 3.1 of the 2024 Interim Report.
- 5 Free Cash Flow and Cash Usage are non-GAAP measures and are calculated using the net movement in cash held, less cash used or applied to business acquisitions / earn-outs / movement in loans / exceptional items included within "other gains and losses" (see section 2.3 of the 2024 Interim Report).
- 6 Total cost to serve and operating expenses are disclosed in section 2.3 of the 2024 Interim Report.
- 7 Sources: Box Office Pro, Box Office Mojo, Rotten Tomatoes and Variety Magazine.
- 8 New reporting segments are defined in section 2.2 of the 2024 Interim Report, with 1H23 and FY23 comparative values also supplied. A datasheet is available on vistagroup.co.nz/investor-centre which contains reporting segment details by 6 month intervals from 1H20.
- 9 Contribution margin is a non-GAAP measure which is calculated as total revenue, less cost to serve, sales & marketing costs, and research & development costs.
- 10 Management's estimate of the Cinema segment percentage of the world market for Cinema Exhibition Companies with 20+ screens, excluding China and India.

ENDS

For further information please contact:

Media Contact:

Holly Fraser
Communications Specialist
Holly.Fraser@vista.co
021 0855 3124

About Vista Group

Vista Group International Ltd (Vista Group) is a public company, founded in New Zealand in 1996 and listed on both the New Zealand and Australian stock exchanges in 2014 (NZX & ASX: VGL). Vista Group is a global leader in providing tech solutions to the international film industry. With brands including Vista, Veezi, Movio, Numero, Maccs, Flicks and Powster, Vista Group's expertise covers cinema management software; loyalty, moviegoer engagement and marketing; film distribution software; box office reporting; creative studio solutions; and the Flicks movie, cinema and streaming website and app.

Vista Group International Limited

Results Announcement

Results for announcement to the market		
Name of Issuer	Vista Group International Limited (NZX & ASX: VGL)	
Reporting Period	6 months to 30 June 2024	
Previous Reporting Period	6 months to 30 June 2023	
Currency	New Zealand Dollars	
	Amount (000s)	Percentage change
Revenue from continuing operations	\$69,600	(0.1%)
Total Revenue	\$69,600	(0.1%)
Net profit/(loss) from continuing operations	(\$2,700)	68.2%
Total net profit/(loss)	(\$2,700)	68.2%
Interim Dividend		
Amount per Quoted Equity Security	No interim dividend will be paid	
Imputed amount per Quoted Equity Security	Not applicable	
Record Date	Not applicable	
Dividend Payment Date	Not applicable	
	Current period	Prior comparable period
Net tangible assets per Quoted Equity Security	(\$0.01430518)	\$0.04486905
A brief explanation of any of the figures above necessary to enable the figures to be understood	Net tangible assets (NTA) per quoted equity security is negative in the current period, as primarily all of Vista Group’s value is held through its internally developed software (an intangible asset which is held at cost, and not included in NTA). This announcement should be read in conjunction with the Interim Report for the six months ended 30 June 2024 that accompany this announcement.	
Authority for this announcement		
Name of person authorised to make this announcement	Matt Cawte – Chief Financial Officer	
Contact person for this announcement	Matt Cawte – Chief Financial Officer	
Contact phone number	09 984 4570	
Contact email address	matt.cawte@vista.co	
Date of release through MAP	6 August 2024	

Unaudited interim financial statements accompany this announcement.