



## Prospectus

Toys'R'Us ANZ Limited ACN 063 886 199

Issue of up to 863,500 Convertible Notes to Mercer with a face value of \$1 per Convertible Note (the **Offer**)

**This is an important document and should be read in its entirety. If, after reading this document, you have any questions about the securities being offered for issue under it or any other matter, you should contact your stockbroker, solicitor, accountant or other professional adviser.**

**This is a transaction-specific prospectus issued in accordance with section 713 of the *Corporations Act 2001* (Cth) and ASIC Corporations (Offers of Convertibles) Instrument 2016/83.**

Legal Adviser

Lawyers | McCullough  
Robertson

# Table of contents

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**IMPORTANT NOTICES ----- 1**

**Letter from the Chairman ----- 1**

**1 Investment overview----- 2**

**2 Details and effect of the Offer----- 6**

**3 How to apply ----- 8**

**4 Financial information-----10**

**5 Risk factors-----13**

**6 Material agreements -----18**

**7 Additional information -----22**

**Glossary -----27**

**Corporate directory -----29**

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## IMPORTANT NOTICES

### General

This Prospectus is dated 9 July 2024. A copy of this Prospectus was lodged with ASIC on that date. Neither ASIC nor ASX takes any responsibility for the contents of this Prospectus or the merits of any investment under this Prospectus. No Convertible Notes will be allotted or transferred on the basis of this Prospectus after the expiry date. This Prospectus expires on 9 July 2025.

No person may give any information or make a representation about the Offer, which is not in this Prospectus. Information or representations not in this Prospectus must not be relied on as authorised by the Company, or any other person, in connection with the Offer.

This Prospectus provides information for Mercer to decide if it wishes to invest in TOY. Read this document in its entirety. Examine the assumptions underlying the risk factors that could affect the financial performance of TOY. Consider these factors carefully in light of your personal financial circumstances. Seek professional advice from your accountant, stockbroker, lawyer or other professional adviser before deciding whether to invest. The Offer does not take into account the investment objectives, financial situation or the needs of Mercer.

### Transaction Specific Prospectus

This Prospectus is a transaction specific prospectus for an offer of continuously quoted securities and has been prepared in accordance with section 713 of the Corporations Act and ASIC Corporations (Offers of Convertibles) Instrument 2016/83. It does not contain the same level of disclosure as an initial public offering prospectus. In making representations in this Prospectus regard has been had to the fact that the Company is a disclosing entity for the purposes of the Corporations Act and certain matters may reasonably be expected to be known to Mercer and professional advisers that Mercer may consult.

### Risk Factors

Mercer should be aware that subscribing for Convertible Notes involves a number of risks. The key risk factors of which Mercer should be aware of are set out in section 5. These risks together with other general risks applicable to all investments in listed securities not specifically referred to, may affect the value of the Shares in the future. Accordingly, an investment in the Company should be considered highly speculative. Mercer should consider consulting their professional advisers before deciding whether to apply for Convertible Notes pursuant to this Prospectus.

### Electronic prospectus

This Prospectus is available electronically at [www.toysrus.com.au](http://www.toysrus.com.au). Electronic versions of this Prospectus should be downloaded and read in their entirety. Obtain a paper copy of the Prospectus (free of charge) by telephoning 07 3010 9393. Applications for Convertible Notes may only be made on the Application Form attached to this Prospectus or in its paper copy form downloaded in its entirety from [www.toysrus.com.au](http://www.toysrus.com.au).

### Foreign selling restrictions

No action has been taken to register or qualify the Shares or the Offer in any jurisdiction outside Australia, or otherwise to permit a public offering of the Convertible Notes outside Australia.

The Prospectus does not constitute an offer or invitation in any jurisdiction where, or to any person to whom, the offer or invitation would be unlawful. The distribution of this Prospectus in jurisdictions outside Australia may be restricted by law and persons who come into possession of this Prospectus should seek advice on and observe any of those restrictions. Any failure to comply with the restrictions may constitute a violation of applicable securities laws.

Mercer warrants and represents that they will not offer or sell the Convertible Notes in the United States or in any other jurisdiction outside Australia, or to a United States person, except in transactions exempt from registration under the US *Securities Act 1933* as amended, and in compliance with all applicable laws in the jurisdiction in which the Convertible Notes are offered and sold.

### Forward-looking statements

Statements in this Prospectus may be forward looking statements.

Forward looking statements can be identified by the use of forward-looking terminology such as, but not limited to, 'may', 'will', 'expect', 'anticipate', 'estimate', 'would be', 'believe', or 'continue' or the negative or other variations of comparable terminology. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those projected. The Directors' expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis. They are based on, among other sources, the examination of historical operating trends, data in the Company's records and other data available from third parties. There can be no assurance, however, that the Directors' expectations, beliefs or projections will give the results projected in the forward-looking statements. Mercer should not place undue reliance on these forward-looking statements.

Additional risk factors that could cause actual results to differ materially from those indicated in the forward-looking statements are set out in section 5.

### Exposure period

The Company must not process Application Forms during the seven day period after the date of lodgement of this Prospectus with ASIC, in accordance with s727(3) of the Corporations Act. This period may be extended by ASIC for up to a further seven days. This exposure period enables the Prospectus to be examined by ASIC and market participants. Application Forms accepting offers for Convertible Notes which are received during the exposure period will not be processed until after the expiry of that period. No preference will be given to Application Forms received during the exposure period.

### Disclosure of sale offer for convertible notes

The on-sale of Shares issued on exercise of the Convertible Notes which are issued under this Prospectus do not breach Part 6D.2 of the Corporations Act by relying on the relief provided under ASIC Corporations (Sale Offers That Do Not Need Disclosure) Instrument 2016/80.

### **Privacy**

The Company and the Share Registry collect, hold and use personal information received from you to communicate and provide services to Shareholders. The Company may disclose information to its agents, service providers (such as the Share Registry) and government bodies. The Company's privacy policy sets out how you may access, correct and update the personal information that the Company holds about you (by contacting the Share Registry), how you can complain about privacy related matters and how the Company responds to complaints.

### **Defined terms**

Capitalised terms used in this Prospectus are defined in the Glossary.

### **Currency**

Monetary amounts shown in this Prospectus are expressed in Australian dollars unless otherwise stated.

### **Photographs and diagrams**

Photographs used in this Prospectus without descriptions are only for illustration. The people shown are not endorsing this Prospectus or its contents. Diagrams used in this Prospectus may not be drawn to scale. The assets depicted in photographs in this Prospectus are not assets of the Company unless otherwise stated.

**THIS DOCUMENT IS IMPORTANT AND SHOULD BE READ IN ITS ENTIRETY**

# Letter from the Chairman

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9 July 2024

Dear Shareholder

This Prospectus relates to the redeemable, unsecured convertible notes (**Convertible Notes**) to be issued to Mercer Street Global Opportunity Fund II LP (**Mercer**) pursuant to a convertible securities agreement between TOY and Mercer dated 15 March 2024 (**Convertible Securities Agreement**).

Under the Convertible Securities Agreement, Mercer has agreed to advance to the Company an amount to be agreed in writing by the Company and Mercer of between \$500,000 and not more than \$3,500,000 (**Subsequent Investment Amount**). In consideration of this advance, the Company has agreed to issue to Mercer the Convertible Notes with an aggregate face value equal to 110% of the relevant Subsequent Investment Amount.

Mercer proposes to invest a further \$785,000. Accordingly, the Company will issue up to 863,500 Convertible Notes with a face value of \$1, being an aggregate face value of \$863,500, to Mercer in accordance with the terms of the Convertible Securities Agreement.

Given the suspension of the Company's Shares in July 2023, this Prospectus has been prepared primarily for the purpose of the Offer being made in accordance with 713 of the Corporations Act to ensure that there are no trading restrictions on any subsequent sale of any shares issued on conversion of the Convertible Notes.

The Offer is only available to Mercer. An Application Form will be provided to Mercer only.

I encourage you to read this Prospectus in its entirety before making an investment decision.

Yours faithfully



**Kelly Humphreys**  
**Non-Executive Director**

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# 1 Investment overview

## 1.1 Summary offer details

Terms of Offer	Details
Face value per Convertible Note	\$1
Conversion price per Convertible Note	As set out in the Mercer Convertible Securities Agreement
Total number of Convertible Notes offered under this Prospectus	863,500
Total face value for all Convertible Notes offered under this Prospectus	\$863,500

## 1.2 Important dates

Event	Date
Prospectus date	9 July 2024
Opening date	16 July 2024
Anticipated date of allotment of Convertible Notes	17 July 2024
Closing Date (5:00pm, Sydney time)	18 July 2024

**All dates and times are subject to change and are indicative only. All times are to Sydney time. The Company reserves the right to vary these dates and times without notice.**

**Opening and closing dates are subject to the exposure period. ASIC may extend the exposure period by up to seven calendar days in which case the opening date for the offer and other dates may be varied accordingly without notice.**

## 1.3 Use of funds

Proceeds from the issue of the Convertible Notes will be applied principally to support the investment in inventory, launch and acquisition of new brands to support House of Brands strategy, delivery of growth and investment in technology to support operational infrastructure.

## 1.4 Shareholding structure

The following table shows the shareholding structure of TOY on completion of the Offer:

<b>Existing Convertible Notes on issue as at 9 July 2024 (the date of this Prospectus)</b>	793,000
<b>Approximate Convertible Notes to be issued under the Offer</b>	863,500
<b>Approximate total number of Convertible Notes after the Offer</b>	1,656,500
<b>Ordinary Shares</b>	115,690,728
<b>Options</b>	6,105,290
<b>Service Rights</b>	1,686,364
<b>Share Appreciation Rights</b>	1,467,546
<b>Warrants</b>	1

## 1.5 Potential questions and answers

<b>Question</b>	<b>Answer</b>	<b>Section</b>
<b>Who is the issuer of this Prospectus?</b>	Toys'R'Us ANZ Limited ACN 063 886 199	Not applicable
<b>What is the Offer?</b>	The Offer is an issue of up to 863,500 Convertible Notes in TOY to Mercer with a face value of \$1 per Convertible Note on the terms set out in the Convertible Securities Agreement.	section 2.1 and 2.2
<b>What is the price of the Convertible Notes under the Offer?</b>	The Convertible Notes have a face value of \$1, with an investment amount of \$0.9091 each (representing a total investment amount of \$785,000 with a total face value of \$863,500) and are convertible as set out in the Convertible Securities Agreement.	section 2.1 and 2.2

Question	Answer	Section
<p><b>What rights and liabilities attach to the Convertible Notes?</b></p>	<p>The key terms of the Convertible Notes include:</p> <ul style="list-style-type: none"> <li>(a) Convertible Notes are issued to Mercer in accordance with the Convertible Securities Agreement;</li> <li>(b) the face value of the Convertible Notes are \$1 each; and</li> <li>(c) each Convertible Note will have a maturity date that is 15 months after the date of issue under this Prospectus (<b>Maturity Date</b>).</li> </ul> <p>The rights and liabilities attaching to all Convertible Notes are set out in the Convertible Securities Agreement.</p>	<p>section 2.2</p>
<p><b>What is the Company's financial position?</b></p>	<p>The Company's financial position is set out in detail in section 4 of this Prospectus.</p>	<p>section 4</p>
<p><b>What risks are involved with an investment in the Company?</b></p>	<p>An investment in TOY is subject to both general and specific risks which you should consider before making a decision to apply for Convertible Notes. Key specific risks include:</p> <ul style="list-style-type: none"> <li>(a) if TOY is unable to manage its indebtedness and the restrictions applicable to it as a result of this indebtedness, its ability to implement its business strategy may be impaired and the results of its operations and financial condition may be adversely affected;</li> <li>(b) TOY may require additional funds to satisfy its existing and future debt facilities and to invest in its other activities and future projects;</li> <li>(c) TOY is exposed to a range of operational risks including equipment failures and other accidents, industrial action or disputes, lease renewals, damage by third parties, floods, fire, major cyclone, earthquake, terrorist attack or other disaster which may have a material adverse impact on TOY's financial performance and cash flows;</li> <li>(d) the sustainability and growth in the level of TOY's revenue and profit margins is dependent on its continued ability to secure and maintain relationships with customers and suppliers;</li> <li>(e) disruption to any aspect of TOY's supply chain could have a material adverse impact on TOY's operational and financial performance;</li> <li>(f) the failure of any of TOY's or its customers' IT systems, including inventory management systems, could have a significant impact on TOY's ability to trade;</li> <li>(g) third parties, such as customers, suppliers and other counterparties to contracts may not</li> </ul>	<p>section 5</p>



Question	Answer	Section
	<p>be willing or able to perform their obligations to TOY;</p> <p>(h) any adverse change in TOY’s existing relationships with key distributors and retailers could have a material adverse impact on its operations and financial performance;</p> <p>(i) TOY relies on a range of parties for its product sourcing and licensing strategy. Any change in existing relationships (including termination of any key supply arrangements) or any change in terms or conditions of overseas suppliers and any change in the international political or economic environment may lead to material adverse changes to TOY’s operational and financial performance; and</p> <p>(j) the Company has a wide range of competitors including major international companies, and a large number of smaller companies. The actions of these competitors or changes in consumer preferences may adversely affect TOY’s financial performance.</p>	
<b>Is the Offer underwritten?</b>	The Offer is not underwritten.	section 2.1
<b>Further questions</b>	If you have questions about the Offer, please contact the Company Secretary on 07 3010 9393.	section 2.10

**1.6 Important notice**

This section is not intended to provide full details of the investment opportunity. Mercer must read this Prospectus in full to make an informed investment decision. The Convertible Notes under this Prospectus carry no guarantee of return of capital, return on investment, payment of dividends or on the future value of the Shares.

## **2 Details and effect of the Offer**

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### **2.1 Purpose of prospectus**

The Company has been suspended from trading on the ASX for more than 5 days in the last 12 months and as a result was precluded from issuing a 'cleansing' notice in accordance with section 708A(5) of the Corporations Act to ensure the Convertible Notes (and Shares issued on conversion of the Convertible Notes) are not subject to on-sale restrictions. This Prospectus will remove the on-sale restrictions.

### **2.2 Overview**

The Offer is an issue of up to 863,500 Convertible Notes with a face value of \$1 per Convertible Note to Mercer (before direct offer costs including fees paid to advisers and to providers of specific services to cover Share Registry, printing and postage costs).

The Board intends to use the proceeds of the Offer to support the investment in inventory, launch and acquisition of new brands to support House of Brands strategy, delivery of growth and investment in technology to support operational infrastructure.

The Offer is only available to Mercer and an Application Form will be provided to Mercer only.

Mercer should be aware that an investment in TOY involves risks. The key risks identified by TOY are set out in section 5 of this Prospectus.

### **2.3 Underwriting**

The Offer is not underwritten.

### **2.4 Purpose of the Prospectus**

This Prospectus has been prepared primarily to facilitate the secondary trading of Shares issued on conversion of the Convertible Notes.

Only Mercer is eligible to receive Convertible Notes under this Prospectus.

### **2.5 Impact on control**

The issue of the Convertible Notes under this Prospectus is not expected to have any material effect on the control of the Company.

### **2.6 Financial position**

The effect of the Offer on the financial position of the Company is set out in section 4.

### **2.7 Taxation considerations**

The taxation consequences of an investment in the Company depend upon your particular circumstances. You should make your own enquiries about the taxation consequences of an investment in the Company. If you are in doubt about the course you should follow, you should consult your accountant, stockbroker, lawyer or other professional adviser.

## **2.8 Foreign selling restrictions**

No action has been taken to register or qualify the Convertible Notes or the Offer in any jurisdiction outside Australia and New Zealand, or otherwise to permit a public offering of the Convertible Notes outside Australia and New Zealand.

The Prospectus does not constitute an offer or invitation in any jurisdiction where, or to any person to whom, the offer or invitation would be unlawful. The distribution of this Prospectus in jurisdictions outside Australia and New Zealand may be restricted by law and persons who come into possession of this Prospectus should seek advice on and observe any of those restrictions. Any failure to comply with the restrictions may constitute a violation of applicable securities laws.

Mercer warrants and represents that they will not offer or sell the Convertible Notes in the United States or in any other jurisdiction outside Australia or New Zealand, or to a United States person, except in transactions exempt from registration under the US *Securities Act 1933* as amended, and in compliance with all applicable laws in the jurisdiction in which the Convertible Notes are offered and sold.

## **2.9 Withdrawal**

The Company reserves the right to withdraw the Offer, at any time before the allotment of Convertible Notes. If the Offer do not proceed, the Application Money is refunded. No interest is paid on any Application Money refunded because of the withdrawal of the Offer.

## **2.10 Enquiries**

If you have questions about the Offer, please contact the Company Secretary on 07 3010 9393.

## **3 How to apply**

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### **3.1 Applying for Convertible Notes**

A completed Application Form for the Convertible Notes must be mailed or delivered to the Company by the Closing Date set out in section 1.2 in accordance with the instructions provided by the Company to Mercer.

The Opening Date and Closing Date for the Offer (as set out in section 1.2) are indicative only and subject to change without notice. The Company may vary these dates, including to close the Offer early, extend the Closing Date or to withdraw the Offer at any time prior to issue. If any of the dates are changed, subsequent dates may also change. You are encouraged to lodge your Application Form as soon as possible after the opening date.

### **3.2 Payment**

The consideration for the Convertible Notes is payable in full on application. The Application Form must be accompanied by the Application Money. The Company will contact you with details regarding how payment can be made.

Receipts for payment will not be issued.

### **3.3 Application Form is binding**

A completed and lodged Application Form, or a payment made through BPAY, constitutes a binding offer to acquire Convertible Notes on the terms of this Prospectus and cannot be withdrawn.

If the Application Form is not completed correctly, it may still be treated as a valid application for Convertible Notes. The Directors' (or their delegates) decision whether to treat an acceptance as valid and how to construe, amend or complete the Application Form is final.

By completing and returning your personalised Application Form with the requisite Application Money or making a payment by BPAY, you will also be taken to have acknowledged, represented and warranted on behalf of each person on whose account you are acting that you:

- (a) are not a person to whom it would be illegal to make an offer or issue Convertible Notes under the Offer; and
- (b) acknowledge that the Shares have not been, and will not be, registered under the US *Securities Act of 1933* or under the laws of any other jurisdiction outside Australia or New Zealand.

### **3.4 Validity of Application Forms**

An Application Form may only be distributed with, attached to or accompany a complete and unaltered copy of this Prospectus.

By completing and lodging an Application Form received with this Prospectus, Mercer represents and warrants that it has personally received a complete and unaltered copy of this Prospectus before completing the Application Form.

The Company does not accept a completed Application Form if it has reason to believe Mercer has not received a complete copy of the Prospectus or it has reason to believe that the Application Form has been altered in any way.

### **3.5 Brokerage and Stamp Duty**

No brokerage fee is payable by Mercer to apply for Convertible Notes. No stamp duty is payable for subscribing for Convertible Notes under the Offer.

### **3.6 Information Availability**

Mercer can obtain a copy of this Prospectus from TOY's website at [www.toysrus.com.au](http://www.toysrus.com.au) or by calling the Share Registry on 1300 288 664 (within Australia) and +61 2 9698 5414 (outside Australia) at any time from 8.30am to 7.00pm (Sydney time) until the Closing Date.

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## 4 Financial information

### 4.1 Historical and pro forma consolidated balance sheet as at 31 January 2024

Set out below is a summary of the unaudited historical financial information for TOY as at 31 January 2024 (**Historical Financial Information**) and a pro-forma historical statement of the financial position as at 30 June 2024 (**Pro Forma Historical Financial Information**) (collectively, **Financial Information**). The Financial Information has been prepared to illustrate the effect of the Offer.

	31 July 2023 Historical (Audited)	31 Jan 2024 Historical (Unaudited)	Feb 2024 Capital Raising	Mar 2024 Capital Raising	Jun 2024 Convertible Note	Cash Burn 1 Feb to 30 June 2024	30 June 2024 Pro forma Historical
	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>							
<b>CURRENT ASSETS</b>							
Cash and cash equivalents	1,766,000	1,100,000	505,000	178,000	700,000	(1,807,000)	1,396,000
Trade and other receivables	837,000	371,000				(371,000)	0
Inventory and other current assets	5,113,000	1,047,000				(66,000)	981,000
Assets of group held for sale	3,119,000	1,692,000					1,692,000
<b>TOTAL CURRENT ASSETS</b>	<b>10,835,000</b>	<b>4,210,000</b>	<b>505,000</b>	<b>178,000</b>	<b>700,000</b>	<b>(1,524,000)</b>	<b>4,069,000</b>
<b>NON-CURRENT ASSETS</b>							
Property, plant and equipment	2,767,000	2,259,000					2,259,000
Goodwill and other intangibles	6,899,000	6,709,000					6,709,000
Other Non-Current Assets	2,935,000	2,756,000				(400,000)	2,356,000
Right of use assets	11,167,000	10,554,000				(510,000)	10,044,000
<b>TOTAL NON-CURRENT ASSETS</b>	<b>23,768,000</b>	<b>22,278,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(910,000)</b>	<b>21,368,000</b>
<b>TOTAL ASSETS</b>	<b>34,603,000</b>	<b>26,488,000</b>	<b>505,000</b>	<b>178,000</b>	<b>700,000</b>	<b>(2,434,000)</b>	<b>25,437,000</b>
<b>LIABILITIES</b>							
<b>CURRENT LIABILITIES</b>							
Trade and other payables	3,405,000	1,880,000				(61,000)	1,819,000
Contract liabilities / deferred revenue	114,000	98,000				(98,000)	0
Borrowings	12,084,000	4,780,000			700,000	600,000	6,080,000
Lease Liabilities – short term	576,000	613,000					613,000
Employee Benefits	460,000	346,000					346,000
Provisions	280,000	280,000					280,000
Other current liabilities	2,044,000	912,000					912,000
Liabilities directly associated with disposal group held for sale	1,565,000	1,925,000					1,925,000
<b>TOTAL CURRENT LIABILITIES</b>	<b>20,528,000</b>	<b>10,834,000</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>441,000</b>	<b>11,975,000</b>
<b>NON-CURRENT LIABILITIES</b>							
Borrowings	526,000	10,873,000					10,873,000

Lease Liabilities – long term	11,284,000	10,955,000					10,955,000
Deferred tax liabilities	738,000	579,000					579,000
Employee benefits	9,000						0
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>12,557,000</b>	<b>22,407,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,407,000</b>
<b>TOTAL LIABILITIES</b>	<b>33,085,000</b>	<b>33,241,000</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>441,000</b>	<b>34,382,000</b>
<b>NET ASSETS / (LIABILITIES)</b>	<b>1,518,000</b>	<b>(6,753,000)</b>	<b>505,000</b>	<b>178,000</b>	<b>0</b>	<b>(2,875,000)</b>	<b>(8,945,000)</b>
<b>EQUITY</b>							
Issued capital	292,920,000	294,215,000	565,000	200,000		100,000	295,080,000
Reserves	476,000	457,000					457,000
Accumulated losses	(291,878,000)	(301,425,000)	(60,000)	(22,000)		(2,975,000)	(304,482,000)
<b>TOTAL EQUITY/ (DEFICIENCY)</b>	<b>1,518,000</b>	<b>(6,753,000)</b>	<b>505,000</b>	<b>178,000</b>	<b>0</b>	<b>(2,875,000)</b>	<b>(8,945,000)</b>

#### 4.2 Basis of preparation of financial information

The stated basis of preparation for the Historical Financial Information is in accordance with the recognition and measurement principles of the Australian Accounting Standards.

The stated basis of preparation for the Pro Forma Historical Financial Information is in a manner consistent with the recognition and measurement principles of the Australian Accounting Standards applied to the Historical Financial Information and the events or transactions to which the pro forma adjustments relate, as described in this section of the Prospectus, as if those events or transactions had occurred as at 31 January 2024.

#### 4.3 Pro-forma adjustments to consolidated balance sheet

The Pro Forma Historical Financial Information has been derived from the Historical Financial Information and has been prepared on the basis that the following significant transactions occurred as at 31 January 2024:

*Material transactions since 31 January 2024:*

- (a) February 2024 placement comprising of the issue of 84,615,385 Shares at an issue price of \$0.0065 per Share to raise gross proceeds of \$550,000 and the issue of 2,307,692 shares to JASZAC Investments Pty Ltd as consideration for advisory services at an issue price of \$0.0065 to raise gross proceeds of \$15,000, less estimated offer costs of \$60,000.
- (b) March 2024 placement comprising of the issue of 21,276,596 Shares to Mercer at an issue price of \$0.0094 per Share to raise gross proceeds of \$200,000 less offer costs of \$22,000.
- (c) Utilisation of existing cash between 1 February 2024 to 30 June 2024.
- (d) March 2024 acquisition of RIOT Arts and Crafts for \$300,000 in cash and the issue of 35,000,000 shares at \$0.01.
- (e) March 2024 \$600,000 unsecured loan from Mercer to assist with the acquisition of RIOT Arts and Crafts and working capital.
- (f) March 2024 the CEO Penny Cox provide funding to the company through a \$100,000 unsecured convertible loan.

(g) May 2024 \$700,000 convertible note from Mercer applied principally to working capital.

Due to the nature of the pro forma adjustments, they do not represent the actual or prospective financial position of TOY.

#### 4.4 Pro forma cash flow statement as at 31 January 2024

The Company's pro forma historical cash position at 31 January 2024 adjusted for the Offer is derived from actual cash as follows:

Cash as at 31 January 2024	\$1,100,000
Gross proceeds of the Offer (plus previous capital raised via Placements and Convertible Notes since the balance date)	\$1,383,000
Cash utilisation from 1 February 2024 to 30 June 2024	<u>(\$1,087,000)</u>
Pro forma historical cash balance to 30 June 2024	<u>\$1,396,000</u>



## 5 Risk factors

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### 5.1 Factors influencing success and risk

#### Introduction

This section identifies the major risks the Board believes are associated with an investment in TOY.

The TOY business is subject to risk factors, both specific to its business activities, and risks of a general nature. Individually, or in combination, these might affect the future operating performance of TOY and the value of an investment in the Company. There can be no guarantee that TOY will achieve its stated objectives or that any forward-looking statements will eventuate. An investment in the Company should be considered in light of relevant risks, both general and specific. Each of the risks set out below could, if it eventuates, have a material adverse impact on TOY's operating performance and profits, and the market price of the Shares.

Before deciding to invest in the Company, Mercer should:

- (a) read the entire Prospectus;
- (b) consider the assumptions underlying the risk factors that could affect the financial performance of TOY;
- (c) review these factors in light of their personal circumstances; and
- (d) seek professional advice from their accountant, stockbroker, lawyer or other professional adviser before deciding whether to invest.

### 5.2 General market risks

Mercer should be aware that the market price of TOY's securities may be influenced by a number of factors. General movements in local and international stock markets, exchange rates, prevailing economic conditions, investor sentiment and interest rates could all affect the market price of TOY's securities. These risks apply generally to any investment on the stock market.

In addition to the general risks associated with investing in the stock market, there are risks specific to investing in any particular entity. Some risks may be outside TOY's control and not capable of mitigation. If in doubt about the general or specific risks associated with TOY's securities, you should seek advice from your professional advisers.

#### Investment risks

Factors affecting the price at which TOY Shares are traded on ASX could include domestic and international economic conditions. In addition, the prices of a listed entity's securities are affected by factors that might be unrelated to its operating performance, such as general market sentiment.

#### Macro economic risks

TOY's operational and financial performance is affected by the Australian and other international economies and, in particular, the consumer markets within those economies. General and business conditions, inflation, interest rates, monetary and fiscal policy, political circumstances and currency exchange rates are all matters which may affect TOY's operating and financial performance.

## **Taxation risks**

A change to the current taxation regime in Australia or in overseas jurisdictions in which TOY operates may affect TOY and its shareholders.

## **Accounting standards**

Australian Accounting Standards are set by the Australian Accounting Standards Board (**AASB**) and are outside TOY's control. Changes to Accounting Standards issued by AASB could materially adversely affect the financial performance and position reported in TOY's financial statements.

### **5.3 Specific risks**

Below is an analysis of some of the specific business risks facing TOY in the conduct of its activities. TOY is exposed to risks relevant to many businesses, including increasing competition, information systems failure risk and protection of intellectual property. This section is intended to be a concise summary of the key risks to TOY's business – not an exhaustive list of all possible risks.

#### **Financial risk**

If TOY is unable to manage its indebtedness and the restrictions applicable to it as a result of this indebtedness, its ability to implement its business strategy may be impaired and the results of its operations and financial condition may be adversely affected.

#### **TOY may need to raise additional funds**

TOY may require additional funds to satisfy its existing and future debt facilities and to invest in its other activities and future projects. Any further equity funds raised may result in a dilution in your shareholding. There is also a risk that TOY may not be able to raise further funds as and when required.

#### **Operational risk**

TOY is exposed to a range of operational risks including equipment failures and other accidents, industrial action or disputes, lease renewals, damage by third parties, floods, fire, major cyclone, earthquake, terrorist attack or other disaster. These risks may have a material adverse impact on TOY's financial performance and cash flows.

#### **Sustainability of revenues and margins**

The sustainability and growth in the level of TOY's revenue and profit margins is dependent on its continued ability to secure and maintain relationships with customers and suppliers. TOY relies on various key customer and supplier relationships and the loss or impairment of any of these relationships could have a material adverse effect on the Company's operations, financial condition and prospects.

#### **Supply chain disruptions**

TOY has established an extensive and reliable supply chain that allows it to procure and deliver products to customers in a timely and efficient manner. Disruption to any aspect of this supply chain could have a material adverse impact on TOY's operational and financial performance.

## **IT systems**

TOY is reliant on the capability and reliability of its information technology systems and backup systems and those of its external service providers (such as communication carriers) to process transactions, manage inventory, report financial results and manage its business. The failure of any of TOY's or its customers' IT systems, including inventory management systems, could have a significant impact on TOY's ability to trade. Such failures may have an adverse effect on the Company's future financial performance.

## **Counterparty risk**

Third parties, such as customers, suppliers and other counterparties to contracts may not be willing or able to perform their obligations to TOY. TOY provides credit to its customers and the inability of its customers to pay their debts may materially impact the Company's financial performance, position and prospects.

## **Loss of key personnel**

TOY's business operations depend to a significant extent on its key personnel, in particular its senior management team. These individuals have extensive experience in, and knowledge of, the markets TOY operates in and TOY's business. The loss of key personnel and the time taken to recruit suitable replacement(s) or additional personnel could adversely affect the Company's future financial performance.

## **Product risk**

The products TOY supplies to customers are subject to sales agreements with customers and must meet certain specifications. Despite controls and measures being in place, products may fall outside these specifications due to process failures, equipment malfunctions, or variability of inputs during the manufacturing and packaging processes, which could have a material adverse effect on the Company's reputation, financial condition and results of operations. Furthermore, TOY may be exposed to certain warranty and liability risks relating to defects in products. If any product it sells is defective or fails to meet the required specifications, the relevant customer may assert claims against the Company.

## **Occupational health and safety**

TOY's operations are subject to health and safety laws and regulations. Failure to comply with these laws and regulations could result in enforcement action by regulatory authorities which could result in monetary penalties for the Company. In addition, any significant regulatory body investigation or enforcement of health and safety requirements could damage the Company's reputation as a responsible corporate citizen and employer or could result in suspension or closure of operations.

## **Intellectual property**

There can be no assurances that the validity, ownership or authorised use of intellectual property including technology, know-how, trademarks, designs and patents (both owned and licensed) relevant to TOY's business may not be challenged.

## **Insurance**

It is not always possible to obtain insurance against all risks and TOY may decide not to insure against certain risks as a result of high premiums or other reasons. The occurrence of an event that is not fully covered, or covered at all, by insurance, could have a materially adverse effect on the Company's financial position.

### **Consumer demand**

TOY's operating and financial performance is dependent on consumer demand for its products. If the Company does not deliver products that appeal to consumers, or if there is a decline in consumer demand for its products, TOY's financial and operating performance could be materially adversely affected. If product input costs increase and TOY seeks to pass on such increases to consumers through higher prices, this could result in a reduction in consumer demand for TOY's products and a fall in revenue.

### **Retailer relationships**

Any adverse change in TOY's existing relationships with key distributors and retailers could have a material adverse impact on its operations and financial performance. Any action by distributors or retailers to reduce their inventories could also result in a fall in revenue for TOY. The Company notes that two of its key retailers are currently implementing revised strategic plans, and TOY is expanding its distribution base domestically and internationally to diversify this potential risk.

### **Product sourcing and licensing**

TOY relies on a range of parties for its product sourcing and licensing strategy. Any change in existing relationships (including termination of any key supply arrangements) or any change in terms or conditions of overseas suppliers and any change in the international political or economic environment may lead to material adverse changes to TOY's operational and financial performance.

### **Damage to brands**

The reputation and value associated with TOY's and/or its licensors' brands could be adversely impacted by a range of factors and could have an adverse effect on the Company's future financial performance.

### **Interest rates and foreign exchange risks**

Adverse movements in exchange rates may impact product costs and price competitiveness which may impact the operations and financial performance of TOY. Also, adverse fluctuations in interest rates may impact TOY's financial performance.

### **Competition**

TOY competes in the toy, sporting and confectionary product segments in both Australia and overseas. The Company has a wide range of competitors including major international companies, and a large number of smaller companies. The actions of these competitors or changes in consumer preferences may adversely affect TOY's financial performance.

### **Litigation and disputes**

Legal and other disputes may arise from time to time in the ordinary course of the Company's operations. Any such dispute may impact profitability or affect the value of TOY's assets.

## **5.4 Cautionary statement**

Statements in this Prospectus may be forward looking statements.

Forward looking statements can be identified by the use of forward looking terminology such as, but not limited to, 'may', 'will', 'expect', 'anticipate', 'estimate', 'would be', 'believe', or 'continue' or the negative or other variations of comparable terminology. These statements are subject to

risks and uncertainties that could cause actual results to differ materially from those projected. The Directors' expectations, beliefs and projections are expressed in good faith and are believed to have a reasonable basis. They are based on, among other sources, the examination of historical operating trends, data in the Company's records and other data available from third parties. There can be no assurance, however, that the Directors' expectations, beliefs or projections will give the results projected in the forward-looking statements. Mercer should not place undue reliance on these forward-looking statements.

Additional factors that could cause actual results to differ materially from those indicated in the forward-looking statements are discussed earlier in this section.

## **6 Material agreements**

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### **6.1 Key documents**

The Board considers that certain agreements relating to TOY are significant to the Offer, the operations of TOY or may be relevant to Mercer. A description of material agreements or arrangements, together with a summary of the more important details of each of these agreements is set out below.

### **6.2 Constitution**

The following is a summary of the major provisions of the Company's constitution (**Constitution**):

#### **General Meeting**

Shareholders are entitled to be present in person (which includes attendance in a virtual or hybrid meeting), or by proxy, attorney or representative to attend and vote at general meetings of the Company. Shareholders may requisition meetings in accordance with section 249D of the Corporations Act and the Constitution of the Company.

#### **Voting rights**

Subject to any rights or restrictions for the time being attached to any class or classes of shares, at general meetings of Shareholders or classes of Shareholders:

- (a) each Shareholder entitled to vote may vote in person or by proxy, attorney or representative;
- (b) on a show of hands, every person present who is a Shareholder or a proxy, attorney or representative of a Shareholder has one vote; and
- (c) on a poll, every person present who is a Shareholder or a proxy, attorney or representative of a Shareholder shall, in respect of each fully paid Share held by them, or in respect of which he is appointed a proxy, attorney or representative, have one vote for each Share held, but in respect of partly paid shares shall have such number of votes as bears the same proportion to the total of such Shares registered in the Shareholder's name as the amount paid (not credited) bears to the total amounts paid and payable (excluding amounts credited).

If a person present at a general meeting represents personally or by proxy, attorney or representative more than one Shareholder, on a show of hands the person is entitled to one vote only, even though he or she represents more than one Shareholder.

#### **Dividends and interim dividends**

The Directors may pay any interim and final dividends.

#### **Dividend reinvestment plan**

Subject to the ASX Listing Rules and the Corporations Act, the Directors of the Company may on terms they decide, implement a dividend reinvestment plan. No such plan exists as at the date of this Prospectus.

## **Winding-up**

If the Company is wound up, the liquidator may, with the authority of a special resolution of Shareholders, divide among the Shareholders the whole or any part of the property of the Company and may determine how the division is to be carried out as between the Shareholders or different classes of Shareholders.

## **Transfer of Shares**

Generally, Shares in the Company are freely transferable, subject to formal requirements, the registration of the transfer not resulting in a contravention of or failure to observe the provisions of a law of Australia and the transfer not being in breach of the Corporations Act or the ASX Listing Rules.

## **Future increase in capital**

Subject to the Constitution, the Directors may issue Shares and preference shares from time to time.

## **Variation of rights**

Under Section 246B of the Corporations Act, the Company may, with the sanction of a special resolution passed at a meeting of Shareholders vary or abrogate the rights attaching to Shares. If at any time the share capital is divided into different classes of shares, the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may be varied or abrogated with the consent in writing of the holders of three quarters of the issued shares of that class, or if authorised by a special resolution passed at a separate meeting of the holders of the shares of that class.

## **Alteration of Constitution**

In accordance with the Corporations Act, the Constitution can only be amended by a special resolution at a general meeting passed by at least three quarters of votes validly cast for Shares at the general meeting. In addition, at least 28 days' written notice specifying the intention to propose the resolution as a special resolution must be given.

## **Listing Rules**

If the Company is admitted to trading on the Official List, then despite anything in the Constitution, if the Listing Rules prohibit an act being done, the act must not be done. Nothing in the Constitution prevents an act being done that the Listing Rules require to be done. If the Listing Rules require an act to be done or not to be done, authority is given for that act to be done or not to be done (as the case may be). If the Listing Rules require the Constitution to contain a provision and it does not contain such a provision, the Constitution is deemed to contain that provision. If the Listing Rules require the Constitution not to contain a provision and it contains such a provision, the Constitution is deemed not to contain that provision. If a provision of the Constitution is or becomes inconsistent with the Listing Rules, the Constitution is deemed not to contain that provision to the extent of the inconsistency.

### **6.3 Mercer convertible securities agreement**

The Company entered into a convertible securities agreement with Mercer on 20 March 2024 (**Mercer Convertible Securities Agreement**). Under the Mercer Convertible Securities Agreement, Mercer was required to pay to the Company \$700,000, pursuant to which, the Company issued to Mercer:

- For personal use only
- (a) 793,000 convertible notes with a face value of \$1 each as consideration for a \$700,000 investment by Mercer;
  - (b) shares in the Company for nil consideration for entering into the Mercer Convertible Securities Agreement equal to \$199,500 divided by the 10- day average VWAP immediately prior to the completion of the issue of the Convertible Securities (**Commencement Shares**); and
  - (c) unlisted options to purchase new Shares in the Company equal to 50% of the amount invested divided by 120% of the 10 day VWAP per Company share immediately prior to the issue of the Convertible Notes , with a three year expiry with an exercise price of 120% of the 10 day VWAP per share immediately prior to the issue of the Convertible Notes (**Convertible Security Options**).

Additionally, subject to agreement by Mercer and the Company subsequent tranches of convertible securities may be issued to Mercer as consideration for further investments by Mercer of up to \$3.5 million, subject to completion of certain conditions being met (**Subsequent Tranche**). Securities to be issued in respect of Subsequent Tranches are the Convertible Notes offered under this Prospectus.

Under clause 2.2 of the Convertible Securities Agreement, Mercer and the Company could agree for Mercer to advance to the Company further amounts (as agreed in writing) of between \$500,000 and not more than \$3,500,000 (**Subsequent Investment Amount**). Mercer and the Company have agreed to Mercer advancing a Subsequent Investment Amount of \$785,000 and in consideration of this advance, the Company has agreed to issue to Mercer the Convertible Notes with aggregate face value equal to 110% of the relevant Subsequent Investment Amount.

The funding provided by Mercer under the Convertible Securities Agreement will be used for to support the investment in inventory, launch and acquisition of new brands to support House of Brands strategy, delivery of growth and investment in technology to support operational infrastructure.

The material terms of the Mercer Convertible Securities Agreement are as follows:

- (d) Convertible Notes
  - (i) If Mercer provides a conversion notice on or before the date that is two months after the date of execution of the Mercer Convertible Securities Agreement (**Execution Date**), the relevant Convertible Notes will convert into fully paid ordinary shares at 100% of the VWAP during the preceding ten (10) trading days on which Shares were traded on the ASX prior to the Execution Date (**Conversion Price A**). From two months after the Execution Date, the Convertible Notes will be convertible at the lesser of Conversion Price A, and 90% of the lowest VWAP during the preceding fifteen (15) trading days on which Shares were traded on the ASX immediately prior to notice of conversion by Mercer, subject to a minimum conversion price of \$0.05 (on a post-consolidation basis) (the **Floor Price**).
  - (ii) The Subsequent Tranches of convertible securities will convert into fully paid ordinary shares at the same conversion price as the Convertible Notes.
  - (iii) The Convertible Notes have a term of 18 months from the draw down date and the Subsequent Tranche Convertible Notes (including those offered by this Prospectus) have a term of 15 months from the draw down date.
  - (iv) No interest is payable on the Convertible Notes or the undrawn funds.



- For personal use only
- (v) Mercer may convert any Convertible Notes at any time prior to maturity, by giving the Company a conversion notice, provided such conversion is for a face value in an amount equal to or greater than \$25,000 (unless the remaining face value of the Convertible Notes on issue is less than \$25,000, in which case for the full remaining value).
  - (vi) The Company has the right to repurchase any unconverted convertible securities, at any time during the term of each tranche, at 105% of the outstanding face value. If the repurchase is elected, Mercer will have the right to convert up to 30% of any outstanding face value prior to settlement.
  - (vii) In the event of a default by the Company, the Company must pay interest at a rate of 18% per annum on the face value of all outstanding Convertible Notes. The relevant interest will accrue from the date of default, calculated daily and compounded monthly until the outstanding liability is satisfied.
- (e) Commencement Shares
    - (i) The number of Commencement Shares is, under the Mercer Convertible Securities Agreement, determined by dividing \$199,500 by the 10-day average VWAP immediately prior to the completion of the issue of the initial convertible securities (**Commencement Share VWAP**).
  - (f) Convertible Security Options
    - (i) For each tranche, Mercer will receive a 50% option coverage to purchase new Shares in the Company (calculated using the relevant investment amount divided by 120% of the 10 day VWAP per Company share immediately prior to the relevant closing date (**Convertible Security Options VWAP**)). The options relating to the initial tranche of convertible securities will have an exercise price of an amount equal to 120% of the 10 day VWAP per share immediately prior to the first closing date. Any subsequent investment options will have an exercise price of an amount equal to 120% of the 10 day VWAP per Share immediately prior to the date of issue of those options.
    - (ii) The options will have a 36 month term and will be unlisted.
  - (g) Default
    - (i) Shareholders should also note that the Mercer Convertible Securities Agreement is subject to a number of operating restrictions, and termination provisions which may prevent the Company drawing on the funding facility or requiring repayment of the Convertible Notes prior to maturity. This includes where there is an event of default that is not remedied; there is a change of control of the Company under a takeover bid or scheme of arrangement; and/or there is an adverse change in law or where the Company's shares are delisted from ASX.

#### 6.4 Documents available for inspection

Copies of the following documents are available for inspection during normal office hours at the registered office of the Company for 13 months after the date of this Prospectus:

- (a) the constitution of TOY; and
- (b) the consents to the issue of this Prospectus.

## 7 Additional information

### 7.1 Continuous reporting and disclosure obligations

This Prospectus is a 'transaction specific prospectus' issued under section 713 Corporations Act and ASIC Corporations (Offers of Convertibles) Instrument 2016/83 as a prospectus for the issue of continuously quoted securities.

In general terms, a transaction specific prospectus is only required to contain information about the effect of the issue of securities on a company and the rights attaching to the securities. It is not necessary to include general information about all of the assets and liabilities, financial position, profits and losses or prospects of the issuing company.

The Company is subject to regular reporting and disclosure obligations because it is a 'disclosing entity' for the purposes of the Corporations Act. Additionally, as a listed company, TOY is subject to the Listing Rules which require disclosure to ASX of any information the Company has which a reasonable person would expect to have a material effect on the price or value of its Shares.

Copies of ASX announcements are available on the ASX website or the Company's website at [www.toysrus.com.au](http://www.toysrus.com.au).

The Company's ASX announcements since 10 January 2024 to the date of this Prospectus are set out below.

Date	Announcements
09/07/2024	Appendix 3B
09/07/2024	Appendix 3B
09/07/2024	Investor Presentation
09/07/2024	TOY secures up to \$4 million in funding
09/07/2024	Voluntary Suspension Request
05/07/2024	Trading Halt Request
03/06/2024	Notification regarding unquoted securities - TOY
03/06/2024	Application for quotation of securities - TOY
31/05/2024	Completion of Consolidation
29/05/2024	Appendix 4C and Quarterly Activities Report
23/05/2025	Proposed issue of securities - TOY
23/05/2025	Application for quotation of securities - TOY
23/05/2025	Prospectus Mercer Securities and Cleansing
22/05/2025	Consolidation Timetable and Mercer Securities
14/05/2024	Extraordinary General Meeting Results
18/04/2024	Investor Presentation
12/04/2024	Consolidation/Split - TOY
12/04/2024	Extraordinary General Meeting - Notice of Meeting
02/04/2024	Initial Director's Interest Notice - Smith
02/04/2024	Final Director's Interest Notice - Moore
02/04/2024	Completion of Riot Acquisition

<b>Date</b>	<b>Announcements</b>
28/03/2024	Application for quotation of securities - TOY
28/03/2024	Board and Director Changes
27/03/2024	Appendix 4D and 1H24 Financial Report
20/03/2024	Placement Prospectus
20/03/2024	Proposed issue of securities - TOY
20/03/2024	RIOT Art and Craft Acquisition and \$5.1M Funding Secured
18/03/2024	Trading Halt
29/02/2024	Appendix 4C and Quarterly Activities Report
27/02/2024	Change in substantial holding
26/02/2024	Application for quotation of securities - TOY
26/02/2024	Application for quotation of securities - TOY
21/02/2024	Appendix 3C
20/02/2024	Proposed issue of securities - TOY
20/02/2024	Proposed issue of securities - TOY
20/02/2024	Placement Prospectus
20/02/2024	Private Placement Raises \$550,000
16/02/2024	Trading Halt
05/02/2024	UK Exit and Renegotiation of Finance Facility
02/02/2024	Notification of cessation of securities - TOY
15/01/2024	Change in substantial holding
10/01/2024	Final Director's Interest Notice - Salom

In addition, copies of documents lodged with ASIC in relation to the Company may be obtained from, or inspected at, an office of ASIC.

The information in the Annual Report and the ASX announcements described in the table above may be of interest to Mercer and its financial advisers as these documents contain information regarding the Company's financial position and operations that Mercer may consider relevant to any decision to apply for Convertible Notes under the Offer.

The Directors rely upon section 712(3) Corporations Act with the inclusion by reference of the Annual Report and the Company's ASX announcements since 10 January 2024 set out in the table above, for the purposes of section 711 Corporations Act.

The Company will give free of charge, to any person who requests it before the Closing Date, a copy of the Annual Report and any continuous disclosure notices lodged by the Company from 10 January 2024 to the date of this Prospectus.

## **7.2 Litigation**

To the best of the Directors' knowledge and belief, no litigation, mediation, conciliation or administrative proceeding is taking place, pending or threatened against the Company.

### 7.3 Consents and disclaimers of responsibility

None of the parties referred to below has made any statement that is included in this Prospectus or any statement on which a statement made in this Prospectus is based, except as specified below. Each of the parties referred to below, to the maximum extent permitted by law, expressly disclaims, and takes no responsibility for, any part of this Prospectus, other than the reference to its name and the statement included in this Prospectus with the consent of that party, as specified below.

McCullough Robertson has given, and has not withdrawn, its written consent to be named as lawyers to the Company in the form and context in which it is named.

### 7.4 Interests of experts and advisers

Except as set out in this Prospectus:

- (a) no person named in this Prospectus as performing a function in a professional, advisory or other capacity in connection with the preparation or distribution of this Prospectus has any interest or has had any interest during the last two years:
  - (i) in the formation or promotion of TOY;
  - (ii) in property acquired or proposed to be acquired by TOY in connection with its formation or promotion or the Offer, or
  - (iii) the Offer; and
- (b) no amount has been paid or agreed to be paid, and no benefit has been given, or agreed to be given, to any person named in this Prospectus as performing a function in a professional, advisory or other capacity in connection with the preparation or distribution of this Prospectus in connection with the services provided by the person in connection with the:
  - (i) formation or promotion of TOY, or
  - (ii) the Offer.

McCullough Robertson has acted as legal adviser to the Company for the Offer and has provided legal advice on the Offer. McCullough Robertson will be paid an amount of \$3,000 (excluding GST and disbursements) for these services.

### 7.5 Substantial Shareholders

The following Shareholders have a substantial holding in TOY:

Shareholder	Shares	Percentage interest
Citicorp Nominees Pty Ltd	23,898,408	21.30%
Hobby Warehouse Holdings Pty Ltd and its Associates	9,894,675	8.82%
JASZAC Investments Pty Ltd and its Associates	13,673,042	11.81%

## 7.6 Interests of Directors

Other than as set out above or elsewhere in this Prospectus:

- (a) no Director or proposed Director of TOY has, or has had in the two years before lodgement of this Prospectus, any interest in:
  - (i) the formation or promotion of TOY;
  - (ii) any property acquired or proposed to be acquired by TOY in connection with the formation or promotion or the Offer; or
  - (iii) the Offer, and
- (b) no amounts have been paid or agreed to be paid and no benefit has been given or agreed to be given, to any Director or proposed Director of TOY either:
  - (i) to induce him or her to become, or to qualify him or her as, a Director, or
  - (ii) otherwise for services rendered by him or her in connection with the formation or promotion of TOY or the Offer.

### Shareholdings

The Directors or their associates have a beneficial interest in the following Shares at the date of this Prospectus:

Director	Shareholder	Direct Shares	Indirect Shares	Existing Options	Service Rights
John (Giovanni Antonio) Tripodi	Held directly	11,081	0	0	50,000
	Held Indirectly	0	0	0	818,182
Kelly Humphreys	Held directly	0	0	0	818,182
	Held Indirectly	350,000	0	0	0
Teresa Smith	N/A	0	0	0	0

### Payments to Directors

The constitution of TOY provides that the Directors may be paid, as remuneration for their services, a sum set from time to time by the Shareholders in general meeting, with that sum to be divided among the Directors as they agree.

The maximum aggregate amount which has been approved by the Shareholders for payment to the Directors is \$500,000 per annum. The current non-executive directors' fees are \$90,000 per annum for the Chairman and \$60,000 per annum for each of the non-executive directors.

## 7.7 Expenses of the Offer

The total estimated expenses of the Offer payable by the Company including ASX and ASIC fees, accounting fees, legal fees, Share Registry fees, printing costs, public relations costs and other miscellaneous expenses are estimated to be \$10,000.

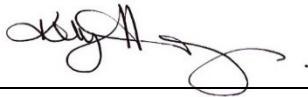
## 7.8 Privacy

Mercer may be asked to give personal information to TOY directly, and through the Share Registry, such as name, address, telephone and fax numbers, tax file number and account details. The Company and the Share Registry collect, hold and use that personal information to provide facilities and services to Mercer and undertake administration. Access to information may be disclosed by the Company to its agents and service providers on the basis that they deal with the information under the *Privacy Act 1988* (Cth). The Company's privacy policy sets out how Shareholders may request access to and correction of their personal information held by or on behalf of the Company (by contacting the Share Registry), how Shareholders can complain about privacy related matters and how the Company responds to complaints.

## 7.9 Authorisation

This Prospectus is issued by the Company. Each Director has consented to the lodgement of the Prospectus with ASIC.

Dated 9 July 2024



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**Kelly Humphreys**  
Non-Executive Director

## Glossary

<b>Accounting Standards</b>	means: (a) accounting standards as that term is defined in the Corporations Act; and (b) to the extent not inconsistent with paragraph (a), generally accepted Australian accounting principles which are consistently applied.
<b>Annual Report</b>	means the annual report of the Company for the financial year ended 30 July 2023 which includes audited financial statements for the financial year ended 31 July 2023 and the auditor's report, which was lodged with ASX and ASIC on 29 September 2023.
<b>Application Form</b>	means an application form accompanying this Prospectus.
<b>Application Money</b>	means the money received by the Company under the Offer as required by the terms of the Offer.
<b>ASIC</b>	means the Australian Securities and Investments Commission.
<b>ASX</b>	means ASX Limited ACN 008 624 691 or the securities exchange operated by it (as the case requires).
<b>ASX Settlement</b>	means ASX Settlement Pty Limited ABN 49 008 504 532 (the body which administers the CHESS system in Australia).
<b>Board</b>	means the board of directors of the Company.
<b>Business Day</b>	means a business day as defined in the Listing Rules.
<b>CHESS</b>	means Clearing House Electronic Subregister System, operated by ASX Settlement.
<b>Closing Date</b>	Means 18 July 2024.
<b>Company or TOY</b>	means Toys'R'Us ANZ Limited ACN 063 886 199.
<b>Convertible Notes</b>	means up to 863,500 redeemable, unsecured, convertible notes offered by TOY under this Prospectus with a face value of \$1, to be exercised before the Maturity Date.
<b>Corporations Act</b>	means <i>Corporations Act 2001</i> (Cth).
<b>Directors</b>	means the directors of the Company.
<b>Existing Shareholders</b>	means the holders of Shares before the date of this Prospectus.
<b>Existing Options</b>	means the Options already on issue in TOY.
<b>Listing Rules</b>	means the Listing Rules of ASX and any other rules of ASX which are applicable while the Company is admitted to the Official List of ASX, each as amended or replaced from time to time, except to the extent of any express written waiver by ASX.
<b>Maturity Date</b>	means the date that is 15 months after the issue of Convertible Notes under this Prospectus.
<b>Mercer</b>	means Mercer Street Global Opportunity Fund II LP.
<b>Offer</b>	means an issue of up to 863,500 Convertible Notes in TOY to Mercer with a face value of \$1 per Convertible Note (being a total face value of \$863,500) for a total investment amount of \$785,000.

<b>Prospectus</b>	means this prospectus.
<b>Share Registry</b>	means Automic Pty Ltd ACN 152 260 814.
<b>Shareholders</b>	means shareholders in TOY.
<b>Shares</b>	means fully paid ordinary shares in TOY.
<b>Us or we</b>	means the Company.
<b>VWAP</b>	means volume-weighted average price.
<b>You</b>	means Mercer.



## Corporate directory

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### **Company**

Toys'R'Us ANZ Limited ACN 063 886 199  
Level 8, 210 George St  
Sydney, NSW 2000  
Tel: +61 3 9081 9100  
[www.toysrus.com.au](http://www.toysrus.com.au)

### **Directors and executives**

Mr John (Giovanni Antonio) Tripodi - Non-Executive Director  
Ms Kelly Humphreys - Non-Executive Director  
Ms Teresa Smith - Non-Executive Director  
Ms Penny Cox - Chief Executive Officer

### **Company Secretary**

Kim Clark

### **Share Registry**

Automic Pty Ltd ACN 152 260 814  
Tel: +61 2 9698 5414  
Within Australia: 1300 288 664  
Outside Australia: +61 2 9698 5414  
[www.automicgroup.com.au](http://www.automicgroup.com.au)

### **Lawyers to the Offer**

McCullough Robertson  
Level 11, 66 Eagle Street  
Brisbane, QLD 4000  
[www.mccullough.com.au](http://www.mccullough.com.au)

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## INSTRUCTIONS FOR COMPLETING THE FORM

This is an Application Form for unsecured Convertible Notes in Toys "R" Us ANZ Limited ACN 063 886 199, with a face value of \$1 per Convertible Note, per the terms of the Prospectus lodged **XX** July 2024.

- Convertible Notes Applied For & Payment Amount** - Enter the number of Convertible Notes & the amount of the application monies payable you wish to apply for.
- Applicant Name(s) and Postal Address** - The Application must be in the name of a natural person(s), companies or other legal entities acceptable by the Company. At least one full given name and surname is required for each natural person. Refer to the table above for the correct forms of registrable title(s). Applicants using the wrong form of names may be rejected. Next, enter your postal address for the registration of your holding and all correspondence. Only one address can be recorded against a holding.
- Contact Details** - Please provide your contact details for us to contact you between 8:30am and 7:00pm (AEST) should we need to speak to you about your application. In providing your email address you elect to receive electronic communications.
- CHES Holders** - If you are sponsored by a stockbroker or other participant and you wish to hold Convertible Notes allotted to you under this Application on the CHES subregister, enter your CHES HIN. Otherwise leave the section blank and on allotment you will be sponsored by the Company and a "Securityholder Reference Number" (SRN) will be allocated to you.
- TFN/ABN/Exemption** - If you wish to have your Tax File Number, ABN or Exemption registered against your holding, please enter the details. Collection of TFN's is authorised by taxation laws but quotation is not compulsory and it will not affect your Application.
- Payment** - Payments for applications made using this application form can only be made by Electronic Funds Transfer (EFT), details below. Do not forward cash with this Application Form as it will not be accepted.

## DECLARATIONS

**BY SUBMITTING THIS APPLICATION FORM WITH THE APPLICATION MONIES, I/WE DECLARE THAT I/WE:**

- Have completed this Application Form in accordance with the instructions on the form;
- Declare that the Application Form and all details and statements made by me/us are complete and accurate;
- I/we agree to provide further information or personal details, including information related to tax-related requirements, and acknowledge that processing of my application may be delayed, or my application may be rejected if such required information has not been provided;
- Where I/we have been provided information about another individual, warrant that I/we have obtained that individual's consent to the transfer of their information to the Company;
- Authorise the Company and their agents to do anything on my/our behalf necessary (including the completion and execution of documents) to enable the Convertible Notes to be allocated;
- Agree to be bound by the Constitution of the Company; and
- Acknowledge that neither the Company nor any person or entity guarantees any particular rate of return of the Convertible Notes, nor do they guarantee the repayment of capital.

## LODGEMENT INSTRUCTIONS

**EMAIL:** Please send your completed Application Form and payment receipt to [kim.larkin@boardroomlimited.com.au](mailto:kim.larkin@boardroomlimited.com.au)

**PAYMENT:** You can pay by Electronic Funds Transfer "EFT"

The unique reference which has been assigned to your Application is: [Registration Name]-TOY

Funds are to be deposited directly to following bank account:

**Account name:** Toys"R"Us ANZ Limited  
**Account BSB:** 033-065  
**Account number:** 565 126  
**Bank:** Westpac

**Important:**

You must quote your unique reference as your payment reference/ description when processing your EFT payment. Failure to do so may result in your funds not being allocated to your Application and Convertible Notes subsequently not issued.

You must provide a copy of your payment receipt, that shows the unique reference, payment amount, sender, and date.

If you require further information about the Offer, please contact Kim Larkin by either phone on +61 7 3010 9393 between 10:00am and 6:00pm (AEST), or via email at [kim.larkin@boardroomlimited.com.au](mailto:kim.larkin@boardroomlimited.com.au).