

# Investor Presentation

1H FY2024

21 February 2024

FY  
24

# About Lycopodium



*Kathleen Valley Lithium Project, Western Australia*

Lycopodium is an innovative and value-driven process, engineering and project delivery organisation.

Working across the Resources, Rail Infrastructure and Industrial Processes sectors, the Company is headquartered in Perth, Western Australia and is listed on the Australian Stock Exchange.

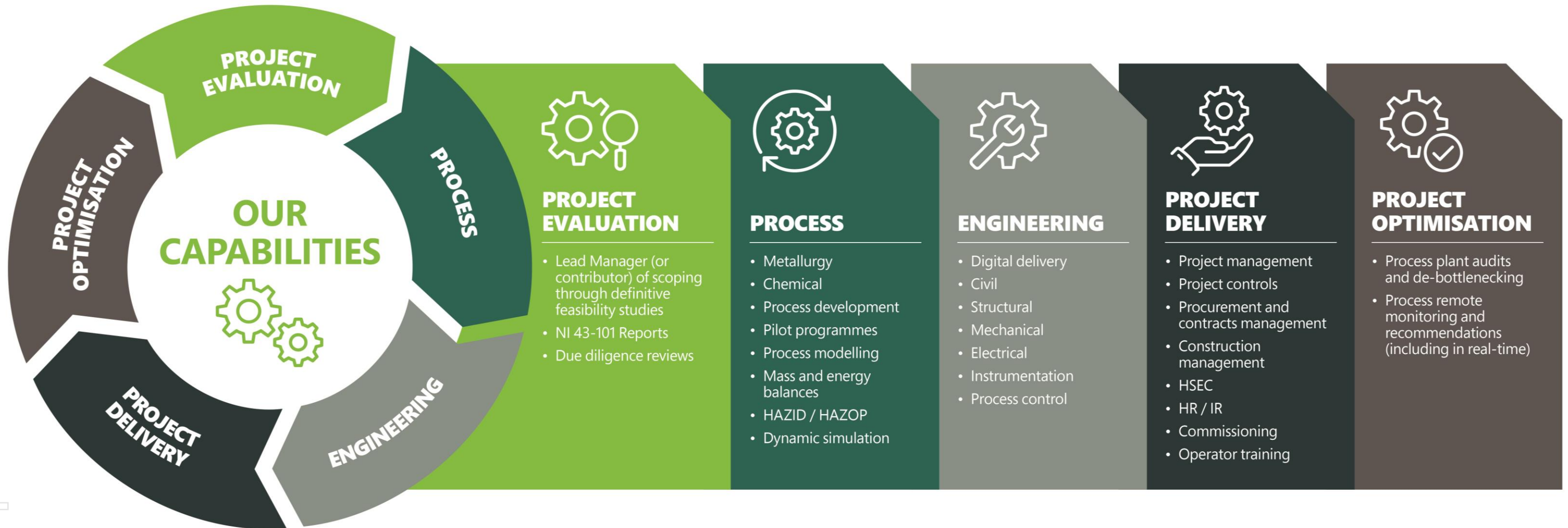


# Corporate Overview



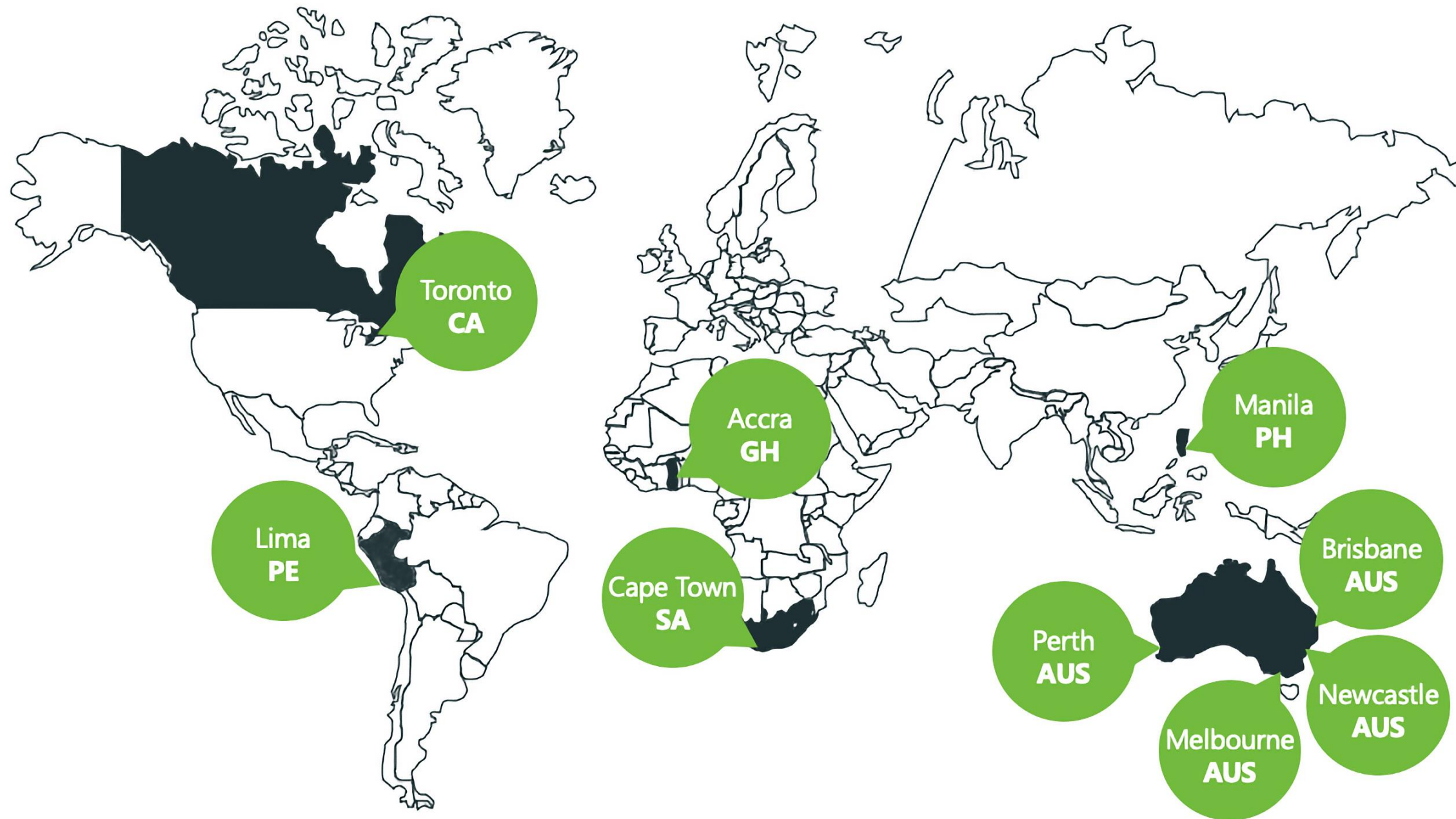
Share Price (as at 20.2.24)	\$12.21
Earnings per Share	75.4 cents
Market Capitalisation	~\$485 million
Shares on Issue	39.7 million
Half Year Dividend	37 cents
Shareholder Breakdown	Board and Management 36% Institutions 26% Retail 38%

# Core Capabilities





# Global Reach



# Current Snapshot

## FY2024 Guidance

Revenue

~\$345 million

NPAT

~\$46 to \$50 million



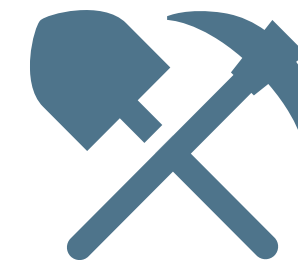
1,200+ staff globally



Long-serving teams of  
high calibre people



Value of capital projects currently  
in delivery ~A\$4 billion



35+ Resource Projects  
in delivery



40+ Resource Studies  
in delivery



Investment in People



Investment in  
Systems and Platforms



Investment in Geographic  
Diversification

# People First

Directly employing more than 1,200 people, with contractors included, we manage over 3,700 people working on projects across the globe

	FY2023	Current (rolling 12 months to January 2024)	Target
Hours	8.2 million <sup>1</sup>	14.1 million	
LTIFR	0.0	0.1	0.0
TRIFR	1.6	1.2	<2.5
EIFR	0.0	0.0	<1.8

<sup>1</sup> Compared to 3.2 million manhours controlled in FY2022

<sup>2</sup> Safe Work Australia Heavy and Civil Engineering Construction Industry Comparison Frequency Rate 2021/2022, LTIFR = 11.2



Manhours controlled continuing to increase



Preventative measures – focus on lead indicators



Back to Basics – all incidents are preventable if risk is understood and proactively managed



Culture of continuous improvement

# Financial Highlights

1H FY2024





# 1H FY2024 Highlights

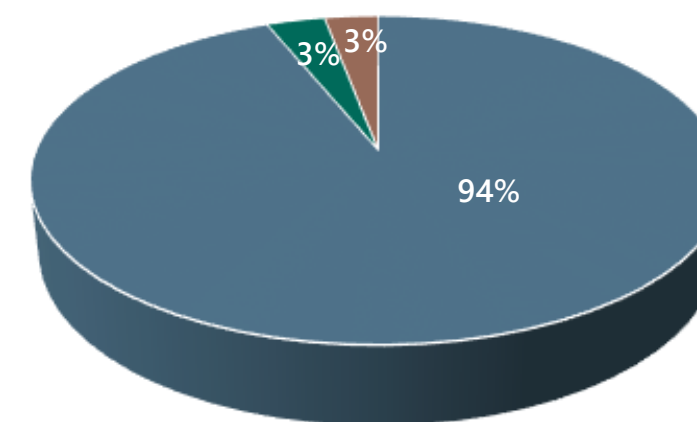


Revenue	\$177.8 million
EBITDA	\$43.6 million
PBT	\$39.8 million
NPAT	\$30.0 million
Cash at Bank	\$69.0 million
Return on Equity	25.5%
P/E Ratio (as at 20.2.24)	10.4

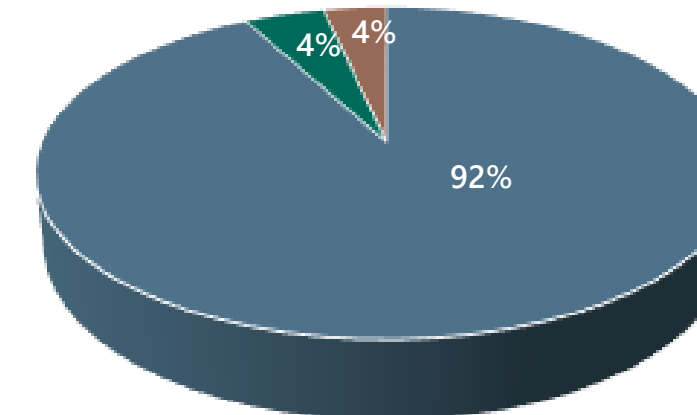
# 1H FY2024 Revenue by Sector

	December 23	December 22
Sector	A\$'000	A\$'000
● Resources	166.7	147.2
● Rail Infrastructure	5.8	7.1
● Industrial Processes	5.3	5.6
	<b>177.8</b>	<b>159.9</b>

December 23



December 22

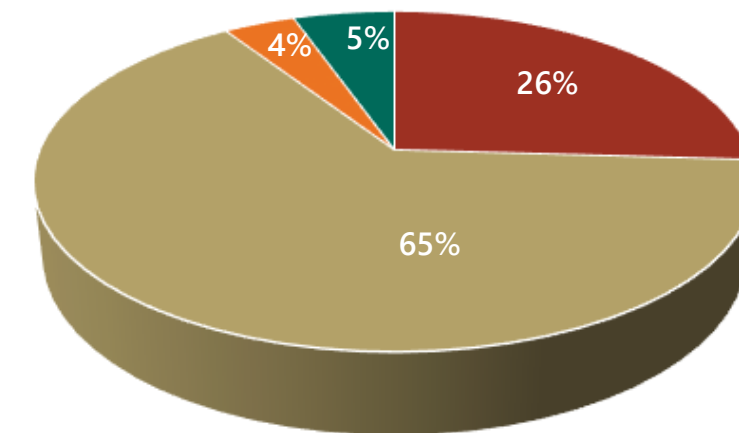


# 1H FY2024 Revenue by Geography

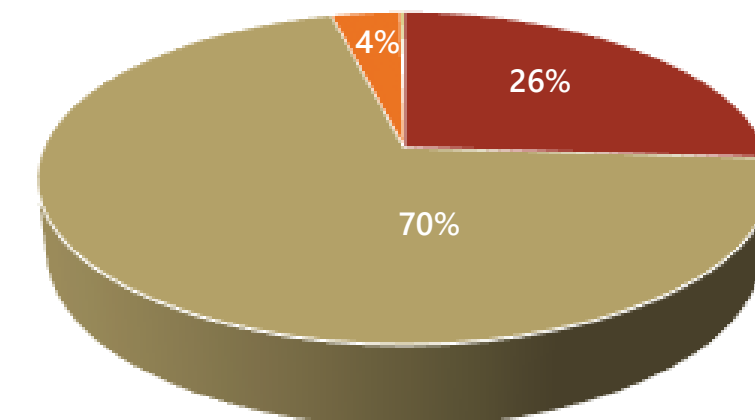
	December 23	December 22
Location*	A\$'000	A\$'000
● Australia	46.1	42.0
● Africa	115.2	111.5
● Americas	6.8	5.9
● Other	9.7	0.5
	<b>177.8</b>	<b>159.9</b>

\* By project location

December 23



December 22





# 1H FY2024 Balance Sheet

	December 23	June 23
	A\$'000	A\$'000
Current Assets	169.6	177.1
Total Assets	208.2	215.9
Total Liabilities	86.6	102.9
Total Debt	2.6	0.7
Equity	121.7	113.0

## Net Tangible Asset Per Share

\$2.90



Strong Balance Sheet,  
minimal debt



Strong, stable  
business

# Operational Highlights

1H FY2024



# Highlights – Resources

- Several major projects transitioning into the commissioning phase:
  - Kathleen Valley Lithium Project (Western Australia)
  - Sabodala-Massawa BIOX Expansion Project (Senegal)
  - Lafigué Project (Côte d'Ivoire)
  - Goulamina Lithium Project (Mali)
  - Langer Heinrich Mine Restart Project (Namibia)
- Other significant projects well into construction:
  - Ahafo North Project (Ghana)
  - Chemical Grade Processing Plant #3 Project (Western Australia)
  - Batu Hijau Expansion Project (Indonesia)
  - Mutamba Mineral Sands Pilot Plant (Mozambique)
  - Kiaka Gold Project (Burkina Faso)





# Highlights – Industrial Processes and Rail Infrastructure

- Completed the detailed design for CSL Seqirus' world-class influenza vaccine manufacturing facility being built in Melbourne
- Undertaking the detailed design for Pilbara Minerals' Midstream Project – development of a midstream demonstration plant to produce value-added lithium at the Pilgangoora Operation in Western Australia
- Delivery of ARTC's Southern Highlands Overtaking Opportunities Detailed Design package has been a significant scope of work over the past 18 months, with early construction works having commenced
- In July 2023 Lycopodium was awarded a three-year contract to conduct rail infrastructure inspections at all 57 Pacific National sites Australia wide




*Pacific National, Australia*



# Highlights – Company

- Released inaugural Sustainability Report in November 2023 – considers performance and opportunities for continuous improvement across all aspects of our operations (environment, social and governance)
- Opened office in Lima, Peru, in December 2023 – a significant milestone in the strategic growth of our business in the Americas



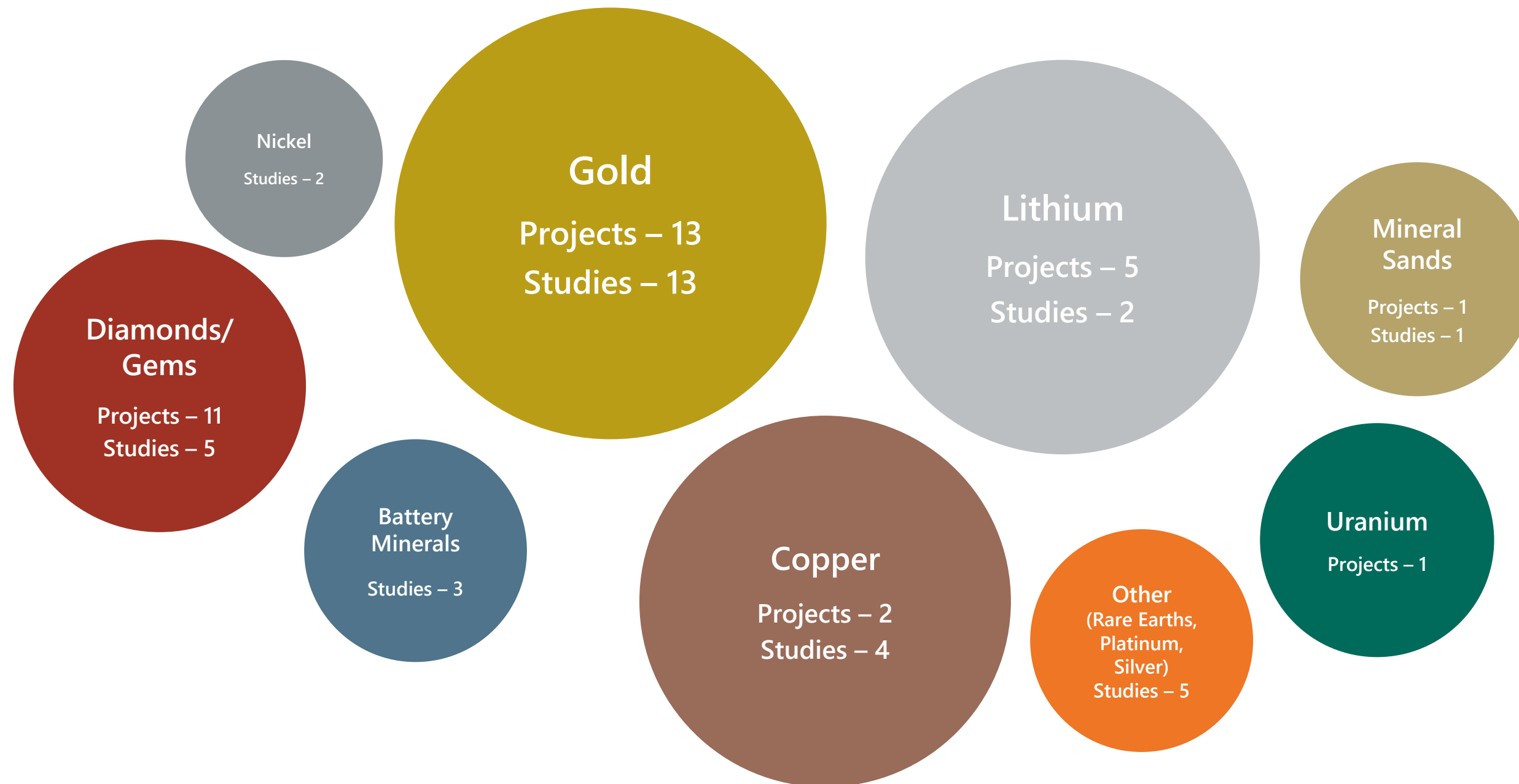


**40+  
Studies**

**Lycopodium**



# Resources – Currently in Delivery



# Outlook and Strategy

FY2024



# Outlook

- Strong long-term demand outlook for minerals and metals relevant to the ongoing energy transition will continue to attract capital to build global supply
- The value of gold remains high, driven by demand and global geopolitical, and associated economic risks
- Australia's railway construction and maintenance activity outlook is strong, supported by a number of significant publicly funded projects
- Domestic manufacturing continues to present opportunities for the Industrial Processes sector, as does the ongoing development of emerging markets in support of the energy transition, including waste and recycling, water and wastewater, and hydrogen
- Transformation of the global energy sector from fossil-based to zero-carbon sources represents a period of innovation and opportunity in the development of new systems that can operate on low carbon energy sources, whilst maximising waste recovery and reuse
- Lycopodium's expertise will remain sought after given the macro environment and other drivers



*Bomboré Gold Project, Burkina Faso*



# Strategy

### Geographical Reach

Continued focus on achieving broader geographical reach – across Asia-Pacific and the Americas



### Balanced Portfolio

Balanced project delivery portfolio – mix of EPCM and EPC



### People

Continue to attract, engage, inspire and retain a high performing, global, professional workforce



### Knowledge Management

Investment in systems to drive efficiency and facilitate work sharing across divisions and subsidiaries globally



### Innovation

Investment in innovation and emerging technology – digital engineering and engagement with industry (eg FBICRC and CSIRO)



### Energy Transition

Diversify sectoral exposure into green energy markets including energy storage and the global battery revolution





**Thank You**

[www.lycopodium.com](http://www.lycopodium.com)

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