# DRONESHIELD

Artificial Intelligence For Multi-Mission Threat Protection and C-UAS Defence

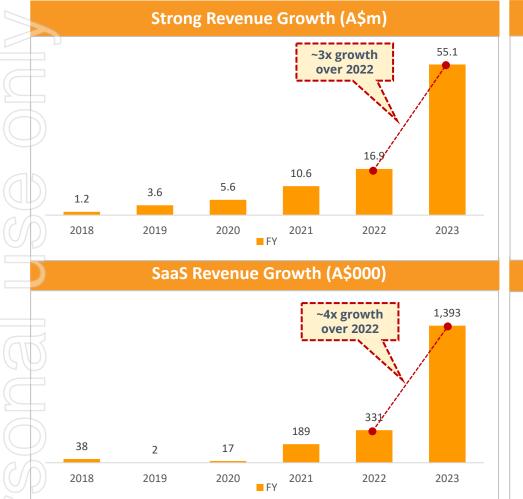
DroneShield Limited (ASX:DRO) Investor Presentation January 2024

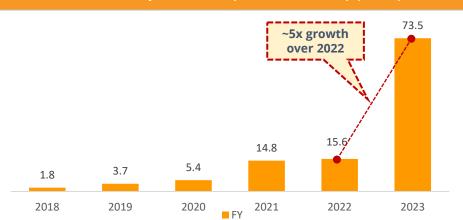
Image: Australian Prime Minister Anthony Albanese holding DroneShield DroneGun Mk4, a handheld counterdrone system, with DroneShield US CEO Matt McCrann (far right), at the White House complex in Washington DC

## **Rapid Profitable Growth (\$m, Dec YE)**



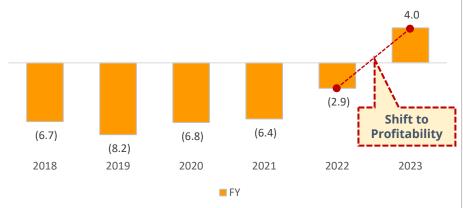
The business is accelerating its rate of growth, while becoming profitable





Cash Receipt Growth (Sales + Grants) (A\$m)

Becoming a Profitable Business (A\$m)



## Strong 2023 Creating a Solid Base for 2024

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- Record contracts and rapidly growing cash receipts
  - FY23 \$73.5 million cash receipts, up 5x vs FY22
  - FY23 \$55.1 million revenue, up 3x vs FY22<sup>1</sup>
  - 80% of revenues are from repeat customers
  - The revenue vs cash receipt difference mostly due to advanced payments on product subscriptions (SaaS), warranties, as well as grants received
  - Largest geographical segment revenue contributions are US at 68% and Australia at 23%
- FY23 is first profitable year, with \$4 million profit before tax<sup>1</sup>

Shareprice up 64% over 2023 (vs 9% for ASX300)

- Cash balance of \$57.9 million as of 31 Dec 2023, no debt or convertibles
  - Committed supply chain payments of \$30 million

\$30 million contracted backlog and pipeline of over \$400 million<sup>2</sup>

Substantially completed expansion of the team to enable build, delivery and support of materially larger orders

- Moving to a larger Sydney facility (3x current floor space) by end of Jan 2024, plus supply chain partners been rapidly expanding
- No material cost to DRO to move, due to light capex model (heavy machinery work all outsourced) and landlord fitout incentive payments
- Positions the company for \$300-400 million annual production capacity
- 105 team members including over 85 engineers

Favourable environment for DroneShield with rapidly rising counterdrone, defence and security spending globally

- The Ukraine conflict continues to highlight the use of drones on the battlefield, which will continue driving increasing C-UAS orders even after the eventual ceasefire
- Drones increasingly used across global conflicts, including Hamas terror attack on Israel





DroneShield at the 2023 AUSA and the Dubai Airshow (top and bottom images)

## **DroneShield "Secret Sauce"**



### C-UAS pioneer, full in-house suite of multi-mission products, culture of innovation and deep channels to market



#### Market leading, differentiated technology

All hardware (except radar and camera) developed and made in-house (with outsourced manufacturing to DRO's specifications for large batches)

- low in-house capex as heavy industrial work is outsourced at lower margins to DRO specifications

All SaaS software, including Al engines for RF sensors, cameras, sensorfusion; and EW work, done in-house

- robust software and digital infrastructure to support enterprise grade software updates, monitoring and retrieval

#### 85+ in-house engineers (out of team of 105) developing and integrating IP into product updates

- FPGA, AI/ML, RF/waveform, data engineering, field service engineering, front-end, back-end, platforms, mechanical engineering, industrial design, UI/UX, and production engineers, quality managers

#### Global pioneer with strong team and brand

The original counter-drone pioneer, with a strong global brand and reputation for innovation and quality

Experienced in-house veteran sales team (complemented by global distributor network)

#### Complete product, integration and geographic coverage



Body-worn, vehicle/ship and fixed site systems



Both integrator and sensor maker – can integrate third party sensors/effectors, and have its sensors easily integrated into larger systems



Global presence in around 70 countries via experienced and trained distributor network



Mature technology development roadmap executed by a seasoned counterdrone team, ensuring solutions adapt to counterdrone market shifts

#### **Numerous other differentiators**



Substantial and growing in-house AI databases for RF, sensorfusion and optical/thermal AI



Deep sales pipeline and relationships with end users and channel partners, following multi-year nurturing and growth

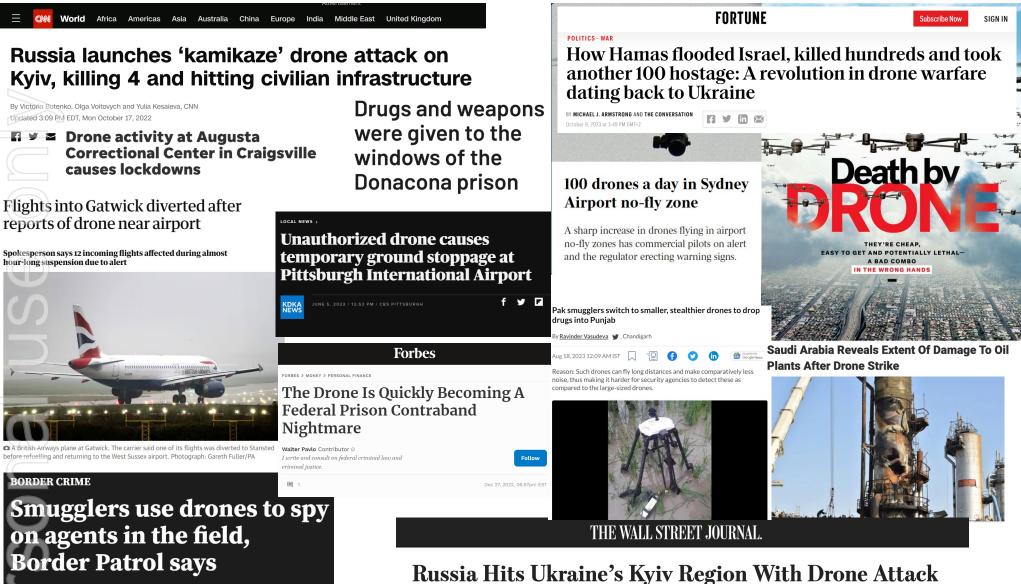


Security clearances, certifications, NATO Stock Numbers. Non-ITAR solutions.



## **Drones - A Critical and Growing Threat Vector**



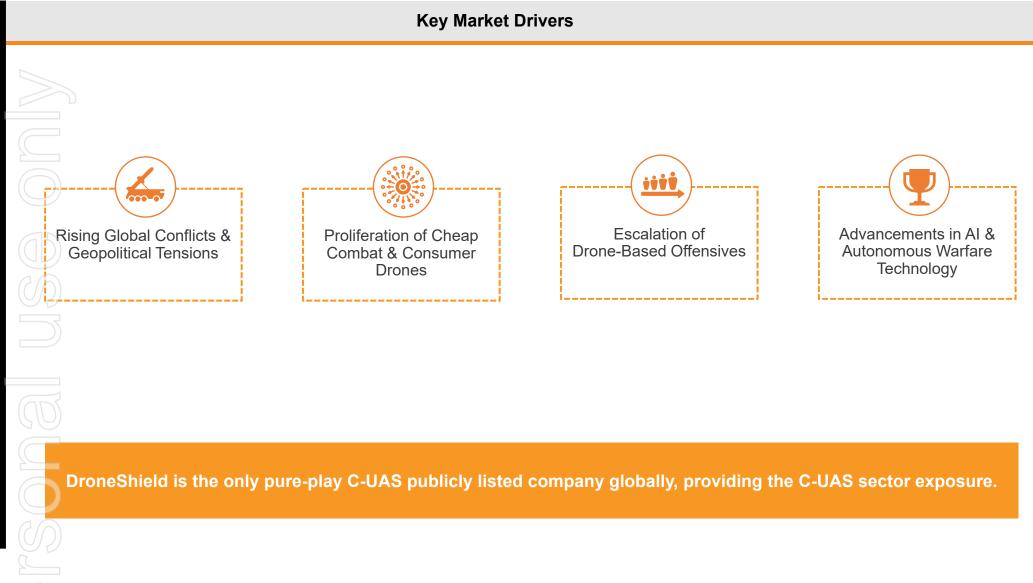


Ukraine's air-force command says it downed six Iranian-made drones over the south

by: <u>Salvado**r Rivera**</u> Posted: Mar 9, 2023 / 06:27 PM CST Updated: Mar 16, 2023 / 07:30 PM CDT

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## **Rising Tides of Military and C-UAS Spend Present Tailwinds for Continued, Accelerated Growth**



## Driving an Urgent Need for Counter-Drone Solutions Across Both Military & Civilian Sectors

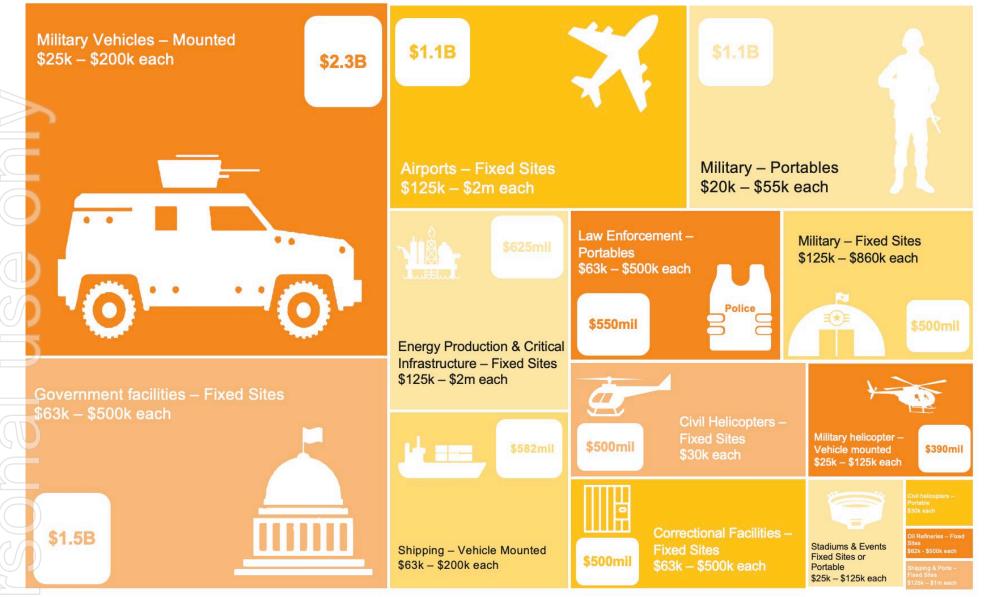


The Rapid Proliferation of Drones has Escalated the Potential for Disruptive Incidents...



## With a Vast and Growing TAM of >US\$10b





Note: All dollar figures are in US\$



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# DroneShield Overview

## The DroneShield Story: Emergence of an Industry Leader



## **Summary**



DroneShield Overview	<ul> <li>Founded in 2014 and listed on the ASX in 2016, DroneShield provides Artificial Intelligence platforms for protection against drones</li> <li>Hardware and software to detect and safely neutralise small drones used for warfare, terrorism, contraband delivery, and airport disruptions</li> <li>Key customers include military, intelligence community, Homeland Security, law enforcement, critical infrastructure, prisons and airports globally</li> </ul>
Business Model	<ul> <li>Three streams of revenue: hardware (drone detection and defeat devices), SaaS (device software updates) and R&amp;D</li> <li>Sales through an experienced in-house veteran salesforce with distribution partners across over 70 countries</li> <li>SaaS is expected to become a significant proportion of overall revenue over the next 5 years</li> <li>R&amp;D contracts are adjacent to the core technology, and contribute advanced capability in-house</li> </ul>
SaaS via Proprietary Al Software Engines	<ul> <li>RFAI<sup>™</sup> (radiofrequency spectrum engine), DroneOptID<sup>™</sup> (optical AI engine), SFAI<sup>™</sup> (sensorfusion AI engine)</li> <li>The engines undertake real-time, at the edge, detection and identification of drones and other potential threats</li> <li>The result is an increase in detection responsiveness, lower false positives and an increase in the speed at which new threats are detected, classified and tracked by DRO systems</li> <li>Customers receive regular software updates via enrolling in a SaaS model at the time of purchase of their systems</li> <li>All solutions except for radars and cameras hardware fully developed in-house, with no reliance on third party IP</li> </ul>
Addressable Market	<ul> <li>US\$10 billion worldwide addressable market</li> <li>Rapidly improving and easily available drone technology is driving demand for counterdrone solutions</li> <li>Current geopolitical conflicts make extensive use of drones by all sides</li> </ul>
Growth Strategy	<ul> <li>Today, over 75% of revenues is derived from defence</li> <li>Defence, intelligence community and border security will continue to be the key focus, however there is a major opportunity for growth into civilian airports, critical infrastructure, prisons, stadiums and corporates</li> </ul>

# Market Pioneer in Counter-Drone Technology at the Forefront of Innovation



#### Complete Multi-Mission Counter-Drone Arsenal with the Best Product for Every Scenario Vehicle / Stationary **Body-Worn Fixed Site** DroneGun **DroneSentry-X DroneGun Mk3 DroneGun Mk4** DroneCannon RfPatrol Mk2 RfOne **DroneSentry Tactical** Mk2 Best in Breed, Proprietary Technology **Protecting Against a Wide Range of Threats** With An Established Competitive Moat World Class Veteran Sales Force **Top Tier Customer** Engineering Talent with Base with prestigious with deep market 85+ in-house innovators US DoD experience and developing & integrating Multi-Sensor **World Class** strategic expertise recommendation World Class Ground Surface Underwater Aerial IP in-house **Detection**. ID Detection Vehicles **Vehicles Vehicles** Vehicles **Defeat Range** and Tracking Range Software (SaaS and R&D contracts) **Robust Credentials Global Presence** across including security ~70 countries via clearances, best-inexperienced and trained class certifications. distributor network NATO stock numbers **DroneSentry-C2 and Electronic Warfare and SIGINT RFAI (Radiofrequency AI engine) DroneOptID** With a 360-degree approach to drone threats, DroneShield's products are uniquely multifaceted and cater to diverse operational needs

## **Explosive Growth Based on a Strong Foundation**



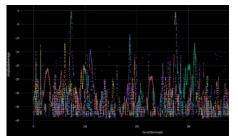
2014-2017 Building the Foundation	2018-2022 "Green Shoots"	2023 Explosive Growth
Setting up in Australia and US ASX IPO (raising \$7m) R&D and productizing the initial product family: - DroneGun Mk1 and Mk2 - Acoustic detection sensors Team grows to 11 staff Global partner network setup C-UAS market in infancy Customers demos, trials and initial smaller orders From nil to \$300k/year annual revenue	<ul> <li>Multiple \$1m+ orders</li> <li>\$3.8m 2-year R&amp;D contract</li> <li>\$9.6m and \$17m capital raises, \$3.7m Epirus investment</li> <li>Completing the product line- up: <ul> <li>DroneGun Tactical</li> <li>RfPatrol Mk1 and Mk2</li> <li>DroneSentry-X</li> <li>Refinement of DroneSentry</li> <li>Introducing SaaS model</li> </ul> </li> <li>First-ever ACMA licence to manufacture jammers</li> <li>Team grows to 60 staff</li> <li>From \$1m to \$17m annual revenue</li> </ul>	<ul> <li>\$33m U.S. Govt sale</li> <li>\$9.9m 2-year R&amp;D contracts</li> <li>Numerous other multi-mic contracts</li> <li>\$40m capital raise in Ma 2023 to fund working capand scale the team</li> <li>105 staff in Sydney and Virginia</li> <li>Exploding market, with Ukraine highlighting the for C-UAS products</li> <li>\$30m order backlog</li> <li>\$400m pipeline</li> <li>First profitable year</li> </ul>

\* There is no assurance that any of the Company's sales opportunities will result in sales.

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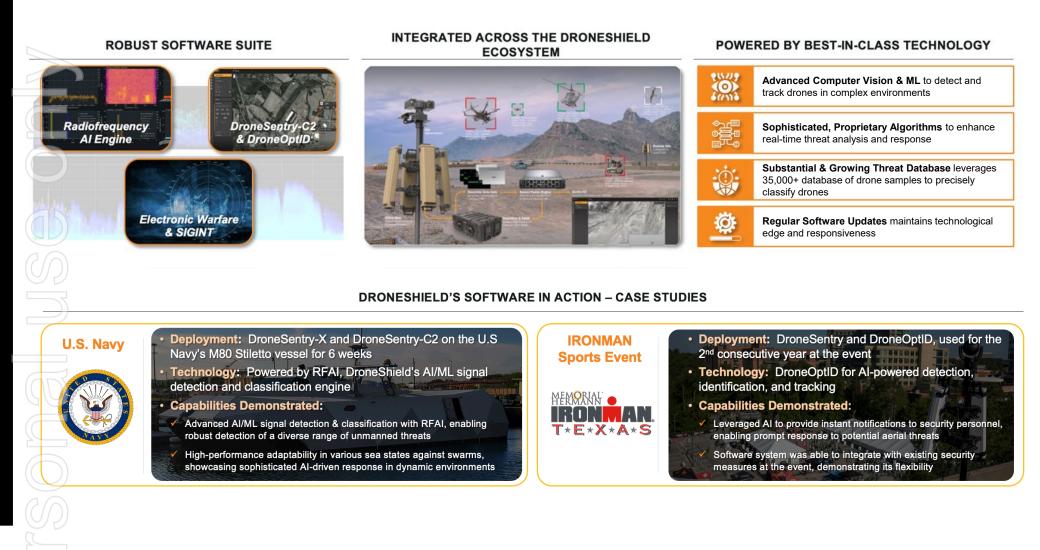
#### 2024-2028 **Transforming to Next Level**

- 5-year target\*: •
  - \$300-\$500m annual revenue
  - 50% of revenue in SaaS and software R&D
- This revenue is expected to be supported by 120-150 staff



## **Cutting-Edge Proprietary AI-Based Software Capabilities**





# At a Critical Inflection Point, capitalizing on numerous Growth Vectors

A\$11M

Continue Market Leadership & Expand Wallet

- Leverage industry pioneer status to deepen penetration in key markets
- Expand wallet share among existing clients by embedding more solutions into key customer systems
- Capitalize on U.S. DoD recommendation and track record with other top customers to reinforce brand strength



Accelerate SaaS Subscriptions

Grow Adjacent

Electronic

Warfare (EW)

Capabilities

~\$10m Five Eyes DoD

contract to enhance

capabilities, utilizing

approaches to provide

scalable and versatile

software-centric

Explore broader

opportunities within

the AUKUS alliance to

enhance global reach in

distribution

Capitalize on the

EW offering

Expand EW

solutions

EW

Intensify focus on SaaS model to drive recurring revenue through subscriptions

- Expand userbase for key products: RFAI and DroneSentry-C2
- Leverage in-house AI & ML engines and capabilities to continuously enhance threat detection & response, ensuring high customer retention

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#### Expand into Adjacent Markets

- Increase penetration in civilian sectors such as airports, infrastructure, and facilities, where drone threats are escalating
- Extend market reach into non-traditional sectors like shipping points, first response, and prisons, where DroneShield's tech can add unique value
- Capitalize on geopolitical tensions to identify new markets for expansion



#### Strategic Alliances & Partnerships

- Forge strategic alliances with defence contractors and technology firms to integrate solutions into broader security systems
- Collaborate with government bodies for co-development projects
- Pursue partnerships with private security firms to expand the reach into commercial and VIP protection markets

#### **Future Contracts**



✓ 7 high probability major near-term contract wins representing ~A\$200M

✓ Initial contracts often serve as a foothold in forming lasting, high-salesvolume customer relationships

## DRONESHIELD

## **Competitor Analysis**

## **Exceptional Brand and Differentiated Market Position**

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Origin			CACI		Aerial Armor		Radio Hill		SRC	D-FEDD SOLUTIONS	
Integrator DETECT	×		✓	×	×	·	•		•	·	Most extensive product range on the
Dismounted	×	-	-	-	-	-	-	-	-	-	market
Vehicle Fixed Site	✓ ✓	-	✓ ✓	-	-	-	-	✓ ✓	✓ ✓	✓ ✓	Unrivaled versatility from handheld to
DEFEAT											fixed-site solutions
Dismounted Vehicle	✓ ✓	-	-	✓ _	✓ _	✓ -	✓ _	-	-	-	Sole provider of fully in-house integrated
Fixed Site	✓	✓	-	✓	-	-	-	✓	~	✓	sensor systems
COMMENTARY Platform information		<ul> <li>✓ Integrator via its Lattice platform .</li> </ul>	Substantially an integrator Acquired AVT, a smaller integrator	<ul> <li>Roll up by Highlander Partners of Liteye and Black Sage</li> <li>Integrator/C2 supplier</li> </ul>	<ul> <li>Focus on law enforcement</li> <li>Acquired Aerial Armor Jan 23</li> </ul>	<ul> <li>Handheld</li> <li>Dronekiller</li> <li>jammer gun</li> <li>Lacks a full</li> <li>product suite</li> </ul>	<ul> <li>Handheld DroneBuster jammer gun</li> <li>Lacks a full product suite</li> </ul>	<ul> <li>RF detect- and-defeat (via Citadel purchase)</li> <li>LOCUST laser defeat</li> <li>Acquired Verus Mar 23</li> </ul>	Offer an expensive, competing product to DroneSentry	<ul> <li>Protocol manipulation         <ul> <li>similar</li> <li>legal</li> <li>restrictions to jamming,</li> <li>less</li> <li>reliability, no</li> <li>swarm</li> <li>protection</li> </ul> </li> </ul>	<ul> <li>Large IP portfolio and robust AI capabilities</li> <li>Battle-tested, superior performance</li> </ul>



## **Geopolitical Environment Providing Market Tailwinds**



Increased expenditure by Western Governments in response to the war in Ukraine

- US DoD increasing 2023 budget to over US\$800bn, a record peacetime amount<sup>1</sup>
- Germany increasing spending to over 2% of GDP (from 1.53% in 2021), including a new EUR100bn fund to modernise military<sup>2</sup>
- Poland have announced a record 2023 Defence budget at 3% of GDP<sup>3</sup>
- Australia completed Defence Strategic Review, with expectations to increase the allocations to asymmetric, high-tech and greyzone warfare

In Australia, the Government is seeking to rapidly grow sovereign defence capability, with several key focus areas directly matching DRO expertise, including counter-robotics, Electronic Warfare, and battlefield surveillance (ISR)

Record Defence and Security budgets, combined with a demonstrated use of drones by both sides in Ukraine for payload delivery, directing artillery strikes, collecting field intelligence and general use, has put increasing focus on both drone and counterdrone systems for all major militaries

Increasing global tensions and use of drones across hot zones, including Hamas attack on Israel, and in the Armenia/Azerbaijan ongoing conflict

DroneShield is one of very few fielded and proven counterdrone systems with US DoD recommendations and based in Australia and US, hence well positioned to supply to Western allies

Combined, these factors are expected to lead to meaningful and consistent order flow for DroneShield across near and medium term

**Lord Bebo** 

EREAKING: DRONES USED!

The Palestinians managed to knock out an Israeli Merkava Mk4 tank with a grenade from a copter.

Judging by the footage, the tank's mechanical maintenance compartment, located at the front, caught fire.





Iranian Shahed drones used by the Russian military

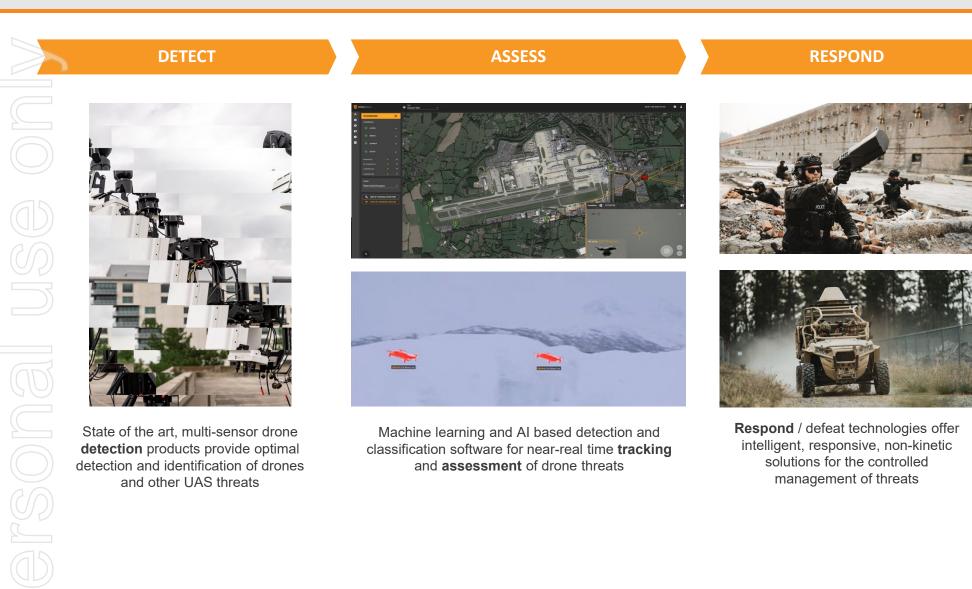
<sup>1</sup> https://news.am/eng/news/711941.html

<sup>2</sup> <u>https://www.reuters.com/business/aerospace-defense/germany-hike-defense-spending-scholz-says-further-policy-shift-2022-02-27/</u>

<u><sup>3</sup> https://www.trade.gov/market-intelligence/polands-defense-spending</u>

## How a Counterdrone System Works

#### **DroneShield Performs all 3 steps of the Process**



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## **Counterdrone Detection Solutions**



#### DroneShield uses Multi-sensor Drone Detection for Optimal Results, Unaffected by time of Day or Weather

2	Radio Frequency	Radar*	Cameras*	Acoustic*
Imagery				
Overview	<ul> <li>Foundational layer</li> <li>Detects drone comms protocols (via conventional RF library or an AI engine)</li> </ul>	<ul> <li>Motion tracker - emits signals which are then reflected back to the radar by targets</li> </ul>	<ul> <li>Electro-Optical (EO), Infrared (IR) and Thermal</li> <li>Video analytics and image capture identification of drone activity</li> </ul>	<ul> <li>Compares noise of drone blades or motor to a database of acoustic signatures</li> </ul>
Advantages	<ul> <li>No interference with other sensors</li> <li>Tracks multiple targets</li> <li>Passive – cannot be "seen"</li> <li>Low false alarm rate</li> <li>Direction-finding capability</li> <li>Long ranges</li> <li>Cost effective</li> </ul>	<ul> <li>✓ Picks up drones without RF emissions</li> <li>✓ Tracks multiple targets</li> </ul>	<ul> <li>Best used for verification, classification and tracking of a target detected by other sensors</li> <li>Potential identification of payloads</li> <li>Provides "eye on target"</li> </ul>	<ul> <li>✓ Passive, cost effective</li> <li>✓ Supporting sensor, filling gaps from other sensors</li> </ul>
Disadvantages	<ul> <li>Doesn't pick up RF-silent drones</li> <li>Requires firmware updates</li> </ul>	<ul> <li>False alarms (birds etc)</li> <li>Is "seen" as emits energy</li> <li>Longer range detection is expensive</li> <li>Struggles with hovering drones</li> </ul>	<ul> <li>Not well suited for detection on its own due to field-of-view vs distance trade-off</li> <li>Short ranges</li> </ul>	<ul> <li>Short range</li> <li>False alarms</li> <li>Cannot locate or track</li> <li>Requires signature database updates</li> </ul>

Third party hardware, integrated into DroneShield combined multi-sensor solution, with differentiated offering via Al-powered software layers

## **Counterdrone Defeat Solutions**



DroneShield uses smart jamming which has advantages over other technologies, particularly, in its use across civil and military applications, and does not compete against large Defence Primes

DroneShield Offering Safe – "soft kill" No intentional damage to the drone			Exotic Tech, ited Reliability Physical force	<b>Kinetic – "hard kill"</b> e used with potential for destru	Large Defence Primes Dominance Area ctive damage
	Smart Jamming	Spoofing/Cyber/ Protocol Manipulation	Counter-Drone Drones	Projectile Fire Kinetic Systems	Directed Energy (Laser or Microwave)
Imagery					
Overview	<ul> <li>Radio waves force a drone to fly back, hover, or land</li> </ul>	<ul> <li>Hijacks the control of a drone</li> </ul>	<ul> <li>"Kamikaze" or "catching" drones</li> </ul>	<ul> <li>Remote weapons systems shoot down drones</li> </ul>	<ul> <li>Lasers and high-power microwave systems</li> <li>"dazzle" or destroy a drone</li> </ul>
Advantages	<ul> <li>Universal effectiveness</li> <li>360-degree defeat coverage</li> <li>Effective against swarms</li> <li>Civil and military environments</li> </ul>	<ul> <li>Allows for the re-routing and re-direction of malicious drone flight paths</li> <li>Applications in both civil and military environments</li> </ul>	<ul> <li>"Catching" the drone is available to a wider range of customers</li> </ul>	<ul> <li>Effective against Govt- grade drones</li> <li>Established technology for military operations</li> </ul>	<ul> <li>Effective against Govt- grade drones</li> <li>Systems can be mounted on naval vessels for complex defence systems</li> </ul>
Disadvantages	<ul> <li>Potential for collateral interference (for a "dirty" jammer)</li> </ul>	<ul> <li>Not effective against all drones</li> <li>Higher chance of collateral damage</li> <li>30-90sec per drone to engage, can't engage multiple drones same time</li> </ul>	<ul> <li>Generally slow to deploy</li> <li>Not effective against swarms</li> </ul>	<ul> <li>Collateral damage</li> <li>Unsuitable for use in a civil environment</li> </ul>	<ul> <li>In early stages</li> <li>Only available for military applications</li> </ul>

## Benefits and Applications of Safe, Layered, Counterdrone Systems over Kinetic Systems



Safe Counter-drone Systems Have Many Advantages over Kinetic Counter-drone Systems, which are only Practical for Deployment in War-like Scenarios

Avoidance of Collateral Damage

#### Evidence for Legal Prosecution

#### **Intelligence Gathering**

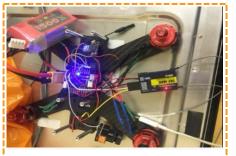
#### Multi-Platform with Scale Benefits



- DroneShield safe defeat solutions force drones to pre-set emergency protocols causing the drone to fly back to its starting point, hover, or land, safely neutralizing the threat
- Alternatively, kinetic solutions could see a destroyed drone fall on crowds of people or inflict "friendly fire" from projectiles



- A drone which has been forced to land can be collected by local law enforcement to track the whereabouts of its controller
- As drones are usually accompanied by an image recording device, this can be used as legal evidence to prosecute offenders



- Drones can often carry sensitive instruments or technology
- When forced to land, this technology can be exploited by military personnel to aid in intelligence gathering operations



- Safe solutions can be carried on-the-man, mounted on light skinned vehicles and provide continuous passive protection unconstrained by ammunition stores
- Kinetic counter-drone solutions are often mounted on heavy, remote weapon stations and constrained by magazine depth

## DroneShield AI Software Sees Through Noise – Radiofrequency Spectrum



### World Leading Proprietary RF AI Platform for Protection Against Advanced Threats, such as Drones

Drones operate in the densest parts of the Radio Frequency ("RF") Spectrum with "noise" coming from all kinds of other emitters including Wi-Fi, Bluetooth, cell towers and antennas

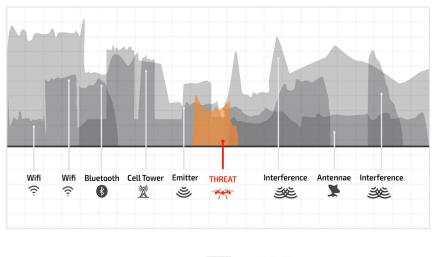
 Drone detection technology needs to be able to pull a signal out of all the other "noise", while maintaining low false alarms

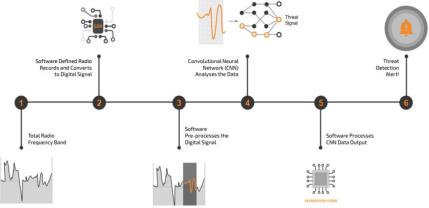
DroneShield has developed a cutting-edge spectrum awareness capability using proprietary AI techniques through its RFAI<sup>™</sup> engine

The RFAI<sup>™</sup> engine receives quarterly updates (intra-quarter updates also available) which get pushed to the devices globally

#### Why is this more advanced than the cell phone technology?

- Need to detect all protocols, all the time, on all bands, while cell phones are specific dedicated protocols on specific channels
- Cell phones are a well-defined protocols with defined timing, frequency, and identifying signals to lock onto. This allows to optimize the system from the hardware bands being made narrow band so there is no interference. The Government licensed bands allow no interference sources, so the algorithms are defined, which means the math is defined In C-UAS, there is no set sample rate, sample frequency, bands, licensed channel control, so there is no optimization about any one algorithm





## DroneOptID AI Software – Optical and Thermal Spectrum Counterdrone Surveillance



#### DroneShield's DroneOptID AI engine detects and tracks complex threats such as drones in cluttered environments

Drones are small, fast-moving objects, hard to detect with naked eye more than 50m away, against complex background

- Cameras on their own cannot detect and track drones at any meaningful distance, due to
- the trade-off between the camera Field-of-View (FoV) and Depth. A wide FoV would only see drone at a close distance. A narrow FoV means only looking at a tiny part of the area
- Even once an object is detected, separating drones from birds is difficult, especially for fixed wing drones

To enable cameras to accurately detect and track drones and other objects, DroneShield has developed a proprietary AI engine DroneOptID<sup>™</sup>, in conjunction with University of Technology Sydney, with DroneShield retaining the IP

- DroneOptID uses the latest in Computer Vision technology to detect, identify and track drones in real time, cutting through all the other "noise"
- The software takes geographical and environmental data from other sensors in order to slew and validate a drone threat. Once the drone is in the field of view of the camera, using proprietary DroneShield algorithms, the DroneOptID software uses motion tracking and machine learning techniques to identify and track the target



## **Artificial Intelligence in Electronic Warfare**



### DroneShield is Favourably Exposed to the Fast-growing Electronic Warfare Business Segment

**Electronic warfare (EW) is** any action involving the use of the electromagnetic spectrum (EM spectrum) or directed energy to control the spectrum, attack an enemy, or impede enemy assaults

The purpose of electronic warfare is to deny the opponent the advantage of and ensure friendly unimpeded access to - the EM spectrum

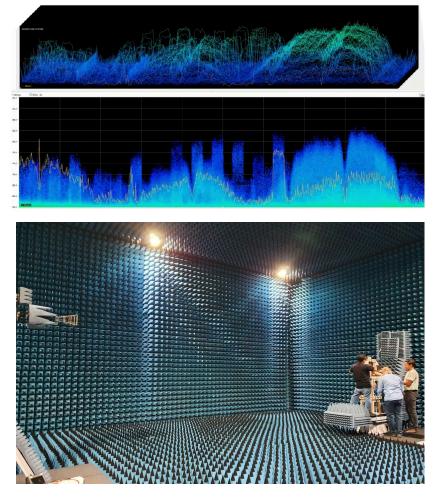
Demand for smart EW technologies to jam, degrade, disrupt or neutralise an adversary capability are rapidly growing and are an essential part of modern warfare

Given the overlap with DroneShield's counter-drone AI technology and the minimal Australian based competition in EW technology, DroneShield is in the box seat to exert dominance in this rapidly growing area

In July 2023, DroneShield received a \$9.9 million, 2-year R&D contract with the Five Eyes Department of Defence

Contract was awarded on a sole source basis

Additional, and larger, contracts are expected, as DroneShield builds up its AI capabilities in the EW and Signals Intelligence arena



## Visionary Team of Industry Veterans with Deep Industry Experience





Majority of the DroneShield senior team has been with the business for most of its history, delivering rapid growth.

## **Capital Structure**

	Capital Structure (approximately 10,000 shareholders) - 15 January 2024					
	DRO Shares on Issue	611,403,611				
	DRO Options on Issue <sup>1</sup>	11,420,000				
	Fully Diluted Shares on Issue	622,823,611				
	Fully Diluted Equity Value <sup>2</sup>	\$230.4m				
-	Cash (as at 31 December 2023)	\$57.9m				
	Debt	\$nil				
	Fully Diluted Enterprise Value	\$172.5m				

<sup>1</sup> Options issued at various strike price and maturities. For full information please refer to ASX releases. Excludes 19.5m Performance Options approved at the 15 January 2024 Shareholder General Meeting and not yet issued

<sup>2</sup>At 37c per share as at 15 January 2023

#### **Director and Employee Shareholdings**

	Oleg Vornik, CEO and Managing Director	10,456,038 shares	1.68%*
	Peter James, Independent Non-Executive Chairman	6,532,030 shares	1.05%*
	Jethro Marks, Independent Non-Executive Director	1,292,901 shares	0.21%*
	Other Employees	28,105,856 shares 5,770,000 options	5.44%*
	Jethro Marks, Independent Non-Executive Director	28,105,856 shares	

Notes: Percentages are on a fully diluted basis. Excludes 19.5m Performance Options approved at the 15 January 2024 Shareholder General Meeting and not yet issued

#### **Research Coverage**







A security guard of Brazil's presidency uses DroneGun Tactical against a drone that was flying near the Planalto Palace and the National Congress in Brasilia, Brazil, January 8, 2024 at the Brazil Presidential Inauguration

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## **Industry and Media Recognition**



### ASX-listed DroneShield wins US Defence contract



United States correspondent

Oct 5, 2022 - 6.04am

Washington| ASX-listed anti-drone technology company DroneShield has won a \$1.8 million contract with the US Department of Defence and says the win will open doors to <u>significantly larger contracts</u> with the world's biggest military.

In what is the company's largest US sale to date, DroneShield will provide dozens of DroneGun MKIIIs – a two kilogram pistol that sends a signal which neutralises an attacking drone or drone swarm.

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# FAST

## DroneShield (ASX:DRO) selected for ISREW panel

The CEO of an Australian company that builds rifle-like devices that force drones out of the sky says investors should overcome ethical concerns and get behind the defence industry because rising global tensions mean World War III is likely in our lifetimes.

Oleg Vornik, chief executive of ASX-listed DroneShield added that although his drone guns don't hurt people or even the flying robots they bring down. Australia needs to be as self-reliant as possible, which meant building a strong private defence industry.





Shares soar as US government buys up Aussie company's anti-drone tech

ck Bonyhady	Shares in ASX-listed def
chnology writer	19 per cent, after it struc
17, 2023 - 5.13pm	States Department of De
💭 Save 🏓 Share	unmanned vehicles to n

res in ASX-listed defence technology company DroneShield have soared er cent, after it struck a S33 million deal to sell equipment to the United es Department of Defence, underscoring the importance of the versatile nanned vehicles to modern warfare.

DroneShield makes systems that stop drones from communicating with

DRO \$0.220

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Ikraine take out Russian drones

FINANCIAL REVIEW

The Aussie 'drone gun' bringing Mexican cartels down to earth

DRONESHIEL

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PUTTERING THE LEADERS OF STRRUN

Homegrown defence company helping Ukraine take out Russian drones afr.com - 1 min read

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Artificial Intelligence For Multi-Mission Threat Protection and C-UAS Defence

DroneShield Limited (ASX:DRO) Investor Presentation

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