Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

name	Name of entity				
Nelso	Nelson Resources Limited				
ABN/A	RBN		Financial year ended:		
83 127	7 620 482		30 June 2023		
Our co	Our corporate governance statement ¹ for the period above can be found at: ²				
☐ These pages of our annual report:					
\square	This URL on our website:	https://nelsonresources.com.au/c	orporate-governance/		
	orporate Governance State pproved by the board.	ment is accurate and up to date as	at 28 September 2023 and has		
The an	The annexure includes a key to where our corporate governance disclosures can be located.3				
Date:		28 September 2023			
Name of authorised officer authorising lodgement:		Nicholas Ong			

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	orate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRIN	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	/ERSIGHT	
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	and we have disclosed a copy of our board charter within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

	Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
	1.5	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	and we have disclosed a copy of our diversity policy within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/ and we have disclosed the information referred to in paragraph (c) in the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
))	1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a): https://nelsonresources.com.au/corporate-governance/ and whether a performance evaluation was undertaken for the reporting period in accordance with that process in the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

(orporate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1	A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a): https://nelsonresources.com.au/corporate-governance/ and whether a performance evaluation was undertaken for the reporting period in accordance with that process in the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corpora	te Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCIP	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	and we have disclosed a copy of the charter of the committee within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/ and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix within the Annual Report: https://nelsonresources.com.au/annual-reports/	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	and we have disclosed the names of the directors considered by the board to be independent directors within the Annual Report and within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/ and, where applicable, the information referred to in paragraph (b) within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/ and the length of service of each director within the Annual Report: https://nelsonresources.com.au/annual-reports/	□ set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
2.4	A majority of the board of a listed entity should be independent directors.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
PRINCI	PLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	/ AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	□ set out in our Corporate Governance Statement
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code by a director or senior executive; and (2) any other material breaches of that code that call into question the culture of the organisation.	and we have disclosed our code of conduct within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	□ set out in our Corporate Governance Statement
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	and we have disclosed our whistleblower policy within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	□ set out in our Corporate Governance Statement

		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	and we have disclosed our anti-bribery and corruption policy within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement

Corporate	e Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCIPL	.E 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	rs	
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	and we have disclosed a copy of the charter of the within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-qovernance/ and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement

Corpor	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
PRINC	IPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement	
PRINC	IPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	and we have disclosed information about us and our governance on our website at: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		□ set out in our Corporate Governance Statement	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders within the shareholder communication strategy within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/	□ set out in our Corporate Governance Statement	
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement	
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement	

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINC	CIPLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	and we have disclosed a copy of the charter of the committee within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/ and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	And we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	and we have disclosed whether we have any material exposure to environmental and social risks on our website at: https://nelsonresources.com.au/corporate-governance/ and, if we do, how we manage or intend to manage those risks on our website at: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement

	•	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
Ī	PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
	(a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee;	and we have disclosed a copy of the charter of the committee within the Corporate Governance Plan: https://nelsonresources.com.au/corporate-governance/ and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
	practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives within the Annual Report: https://nelsonresources.com.au/annual-reports/	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
)	should:	and we have disclosed our policy on this issue or a summary of it within the Corporate Governance Statement: https://nelsonresources.com.au/corporate-governance/	 □ set out in our Corporate Governance Statement OR □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR □ we are an externally managed entity and this recommendation is therefore not applicable

Corpora	te Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
ADDITIO	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: [insert location]	 □ set out in our Corporate Governance Statement <u>OR</u> ☑ we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		 □ set out in our Corporate Governance Statement <u>OR</u> ☑ we are established in Australia and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		 □ set out in our Corporate Governance Statement <u>OR</u> ☑ we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable □ we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable 	
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES		
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]	□ set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		Where a box below is ticked, 4 we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
_	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	set out in our Corporate Governance Statement	

CORPORATE GOVERNANCE STATEMENT

Date of last review and Board approval: 28 September 2023.

This Corporate Governance Statement discloses the extent to which the Company will, as at the date it is admitted to the official list of the ASX, follow the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that will not be followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

The Company has adopted a Corporate Governance Plan which provides the written terms of reference for the Company's corporate governance duties.

The Company's Corporate Governance Plan is available on the Company's website at https://nelsonresources.com.au/corporate-governance/.

RECOMMENDATIONS (4 TH EDITION)	COMPLY	EXPLANATION
Principle 1: Lay solid foundations for management and oversight		
Recommendation 1.1		
A listed entity should have and disclose a charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	YES	 (a) The Company has established the respective roles and responsibilities of its Board and management, and those matters expressly reserved to the Board and those delegated to management, and has documented this in its Board Charter (as set out in the Corporate Governance Plan, a copy of which is available on the Company's website). (b) The responsibilities of the Board include but are not limited to: (i) setting and reviewing strategic direction and planning; (ii) reviewing financial and operational performance; (iii) identifying principal risks and reviewing risk management strategies; and (iv) considering and reviewing significant capital investments and material transactions. The Board has delegated responsibility for the business operations of the Company to the management team. The management team is accountable to the Board. In exercising its responsibilities, the Board recognises that there are many stakeholders in the operations of the Company, including employees, shareholders, co-ventures, the government and the community.

RECOMMENDATIONS (4 TH EDITION)	COMPLY	EXPLANATION
Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	YES	 (a) The Company undertakes appropriate checks before appointing a person or putting forward to shareholders a candidate for election as a Director and provides shareholders with all material information in its possession relevant to a decision on whether or not to elect a Director. (b) The checks that are undertaken, and the information provided to shareholders, are set out in the Company's Director Appointment & Induction Procedure (as set out in the Corporate Governance Plan, a copy of which is available on the Company's website).
Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	YES	The Company has a written agreement with each of the Directors setting out the terms of their appointment. The material terms of any employment, service or consultancy agreement the Company, or any of its subsidiaries, has entered into with its Executive Director and any other person or entity who is a related party of the Executive Director or Directors will be disclosed in accordance with ASX Listing Rule 3.16.4 (taking into consideration the exclusions from disclosure outlined in that rule). The Company also has written agreements with each of its Non-Executive Directors.
Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	YES	The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Board Charter outlines the roles, responsibility and accountability of the Company Secretary.
Recommendation 1.5 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (i) the measurable objectives set for that period to achieve gender diversity; (ii) the entity's progress in achieving them; and (iii) either:	PARTIALLY	The Company has a Diversity Policy (as set out in the Corporate Governance Plan, a copy of which is available on the Company's website), the purpose of which is to outline the Company's commitment to creating a corporate culture that embraces diversity and, in particular, focuses on the composition of its Board and senior management; (a) The Diversity Policy provides a process for the Board to determine measurable objectives and procedures that the Company will implement and report against to achieve its diversity goals; (b) The Board: (i) intends to set measurable objectives for achieving diversity, specifically including gender diversity and will review and report

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 (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act. 		on the effectiveness and relevance of these measurable objectives; (ii) however, due to the current size of the Board and management these measurable objectives have not yet been set but wil continue to be reviewed.
Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in accordance with that process or in respect of that period.	YES	 (a) The Board is responsible for evaluating the performance of the Company's senior executives in accordance with the process disclosed in the Company's Performance Evaluation Policy (as set out in the Corporate Governance Plan), which is available on the Company's website. The Chair is responsible for evaluating the performance of the Company's senior management in accordance with the process disclosed in the Company's Performance Evaluation Policy (as set out in the Corporate Governance Plan), which is available on the Company's website. (b) During the financial year an evaluation of the performance of the Board and its members was not formally carried out. However, a genera review of the Board and executives occurs on an on-going basis to ensure that structures suitable to the Company's status as a listed entity are in place.
Recommendation 1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose for each reporting period, whether a performance evaluation has been undertaken in accordance with that process or in respect of that period.	YES	 (a) The Board is responsible for evaluating the performance of the Company's senior executives in accordance with the process disclosed in the Company's Performance Evaluation Policy (as set out in the Corporate Governance Plan), which is available on the Company's website. (b) During the financial year an evaluation of the performance of the senion executives was not formally carried out. However, a general review of the Board and executives occurs on an on-going basis to ensure that

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		structures suitable to the Company's status as a listed entity are
		place.
Principle 2: Structure the board to be effective and add value		
Recommendation 2.1 The board of a listed entity should: (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.	NO	(a) Due to the size of the Board, the Company does not have a separ nomination committee. The roles and responsibilities of a nominat committee are currently undertaken by the Board. The duties of the Board in its capacity as a nomination committee are set out in Company's Remuneration and Nomination Committee Charter (as out in the Corporate Governance Plan), which is available on Company's website. When the Board meets as a Remuneration and Nomination committee (which was twice during the past financial year it carries out those functions which are delegated to it in the Compar Remuneration and Nomination Committee Charter. Items that usually required to be discussed by a Remuneration and Nominat Committee are marked as separate agenda items at Board meeting when required. The Board has adopted a Remuneration and Nomination Committee Charter which describes the role, compositing functions and responsibilities of a Nomination Committee.
Recommendation 2.2 A listed entity should have and disclose a board skill matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	NO	The Company does not have a skills or diversity matrix in relation to the Board members. The Board considers that such a matrix is not necessary given to current size and scope of the Company's operations. The Board may adopt such a matrix at a later time as the Company's operations grow and evolve.
Recommendation 2.3 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors;	YES	(a) The Board considers the independence of directors having regard the relationships listed in Box 2.3 of the Principles a Recommendations. During the financial year the Board was structur as follows: Peter Bird (Non-Executive Chairman); Nicholas Ong (No Executive Director); and Daniel Smith (Non-Executive Director). Pe

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 (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director 		Bird is an independent, non-executive Chairman of the Board (any securities held by him and his related parties are not performance based securities). Both Mr Nicholas Ong and Daniel Smith Are independent, Non-Executive Directors (the securities held by them and their related parties are not performance based securities). Whilst Nicholas is a service provider to the Company (via Minerva Corporate Pty Ltd), the Board still considers him to be independent because his position with Minerva Corporate does not materially interfere with his ability to exercise independence in any decision making and judgement. (b) As described in (a), there has been no compromise to the considered independence of the independent Directors. (c) The Company's Annual Report discloses the length of service of each Director, as at the end of each financial year.
Recommendation 2.4 A majority of the board of a listed entity should be independent directors.	YES	During the financial year, all of the Directors were independent.
Recommendation 2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	YES	Peter Bird is the independent Chairman of the Board.
Recommendation 2.6 A listed entity should have a program for inducting new directors and periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	YES	It is a policy of the Company, that new Directors undergo an induction process in which they are given a full briefing on the Company. The Company has a Director Appointment & Induction Procedure (as set out in the Corporate Governance Plan). Where possible this includes meetings with key executives, tours of the projects, an induction package and presentations. In order to achieve continuing improvement in Board performance, all Directors are encouraged to undergo continual professional development. Specifically, Directors are provided with the resources and training to address skills gaps where they are identified.
Principle 3: Instil a culture of acting lawfully, ethically and responsib	ly	
Recommendation 3.1 A listed entity should articulate and disclose its values.	YES	The Company's Statement of Values (which forms part of the Company's Corporate Governance Plan) is available on the Company's website.

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Recommendation 3.2 A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	YES	(a) (b)	The Company is committed to promoting good corporate conduct grounded by strong ethics and responsibility. The Company has established a Code of Conduct (as set out in the Corporate Governance Plan) which is available on the Company's website that addresses matters relevant to the Company's legal and ethical obligations to it stakeholders. It may be amended from time to time by the Board. The Code of Conduct applies to all Directors, employees, contractors an officers of the Company. Directors, employees and associated persons are encouraged to rais any matters of concern in good faith and report material breaches of the Code of Conduct to the Board, without fear of retribution.
Recommendation 3.3 A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	YES	(a)	The Company's Whistleblower Policy (which forms part of the Company's Corporate Governance Plan) applies to the Company's Directors, senior executives and employees and is available on the Company's website. The Company relies on its employees and disclosers to help maintain and grow its culture of honest and ethical behaviour. It is therefore expected that any Discloser who becomes aware of such conduct with make a report.
Recommendation 3.4 A listed entity should: a) have and disclose an anti-bribery and corruption policy; and b) ensure that the board or a committee of the board is informed of any material breaches of that policy.	YES	(a) (b)	The Company's Anti-Bribery and Corruption Policy (which forms part of the Company's Corporate Governance Plan) applies to the Company's Directors, senior executives and employees and is available on the Company's website. Directors, employees and associated persons are encouraged to rais any matters of concern in good faith and report material breaches of the Anti-Bribery and Corruption Policy to the Board, without fear of retribution.
Principle 4: Safeguard the integrity of corporate reports			
Recommendation 4.1 The board of a listed entity should:	NO	(a)	Due to the size of the Board, the Company does not have a separate Audi Committee. The roles and responsibilities of an Audit Committee are undertaken by the Board. The full Board in its capacity as the Audi and Risk Management Committee is responsible for reviewing the

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 (a) have an audit committee which: (i) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (ii) is chaired by an independent director, who is not the chair of the board, and disclose: (iii) the charter of the committee; (iv) the relevant qualifications and experience of the members of the committee; and (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 		integrity of the Company's financial reporting and overseeing the independence of the external auditors. The duties of the full Board its capacity as the audit committee are set out in the Company's Audit and Risk Management Committee Charter. When the Board meets at the Audit and Risk Management Committee (which was twice during the past financial year) it carries out those functions which are delegated to it in the Company's Audit and Risk Management Committee Charter (which forms part of the Company's Corporate Governance Plan) which can be found on the Company's website. Items that an usually required to be discussed by an Audit Committee are marked a separate agenda items at Board meetings when required. The Board responsible for the initial appointment of the external auditor and the appointment of a new external auditor when any vacancy arises Candidates for the position of external auditor must demonstrate complete independence from the Company through the engagement period. The Board may otherwise select an external auditor based of criteria relevant to the Company's business and circumstances. The performance of the external auditor is reviewed on an annual basis the Board. The Board has adopted an Audit and Risk Management Committee Charter which describes the role, composition, function and responsibilities of the Audit and Risk Management Committee.
Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	YES	Before the Board approves the Company financial statements for each financial period it will receive from the Chief Executive Officer and the Chief Financial Officer (or equivalents) a declaration that, in their opinion, the financial records of the Company for the relevant financial period have been proper maintained and that the financial statements for the relevant financial period comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and the consolidate entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

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	Recommendation 4.3		The Board carries out the following processes to independently verify and
	A listed entity should disclose its process to verify the integrity of any	YES	safeguard the integrity of its periodic corporate reporting including:
	periodic corporate report it releases to the market that is not audited		Releasing Half Year Financial Reports which are reviewed by external
	or reviewed by an external auditor.		auditor, Criterion Audit Pty Ltd and Full Year Financial Reports which
			are audited by external auditor Criterion Audit Pty Ltd. The Company is
			committed to providing clear, concise and effective disclosure in its
			corporate reports. The Company's goal is that periodic corporate
			reports will be accurate, balanced and provide investors with
			appropriate information to make informed investment decisions.
			Preparing reports by or under the supervision of subject matter experts
			Reviewing material statements in reports for accuracy and material
			requirements and ensuing they are appropriately interrogated.
			With the exception of administrative announcements all
			announcements must be approved by the Board. This process is intended to ensure that all applicable laws, regulations and company
			policies have been complied with and that the source of the
			information is able to be verified and that appropriate approvals have
			been obtained before a report is released to the market.
	Principle 5: Make timely and balanced disclosure		,
•	Recommendation 5.1		The Company is committed to:
	A listed entity should have and disclose a written policy for complying	YES	 ensuring that shareholders and the market are provided with full
	with its continuous disclosure obligations under Listing Rule 3.1.		and timely information about its activities;
90			complying with the continuous disclosure obligations contained in the
			Listing Rules and the applicable sections of the Corporations Act; and
			 providing equal opportunity for all stakeholders to receive externally
			available information issued by the Company in a timely manner.
			The Company has adopted a Continuous Disclosure Policy (which forms part of
00			the Company's Corporate Governance Plan) which can be found on the
			Company's website. The Continuous Disclosure Policy sets out policies and procedures for the Company's compliance with its continuous disclosure
			obligations under the ASX Listing Rules, and addresses financial markets
			obligations affact the ASA Listing Naics, and addresses illiancial markets
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		communication, media contact and continuous disclosure issues. It forms pa of the Company's corporate policies and procedures and is available to all staf The policy will develop over time as best practice and regulations chang The Company Secretary is responsible for communicating any amendments.
Recommendation 5.2 A listed entity should ensure that its board receives copies material market announcements promptly after they have made.		The Board is on the announcement distribution list.
Recommendation 5.3 A listed entity that gives a new and substantive investor or a presentation should release a copy of the presentation materi the ASX Market Announcements Platform ahead of the present	als on	Presentations are released on the ASX Market Announcements Platform ahea of the presentation being given.
Principle 6: Respect the rights of security holders		
Recommendation 6.1 A listed entity should provide information about itself a governance to investors via its website.	nd its YES	The Company provides information about itself and its governance to investor via its website at http://nelsonresources.com.au . The Company is committed to maintaining a Company website with general information about the Company and its operations and information specifically targeted at keeping the Company's shareholders informed about the Company.
Recommendation 6.2 A listed entity should have an investor relations program facilitates effective two-way communication with investors.	n that YES	The Company has a Shareholder Communication Policy (which forms part of the Company's Corporate Governance Plan) which can be found on the Company website, aims to ensure that Shareholders are informed of all maj developments of the Company. The Shareholder Communication Policoutlines a range of ways in which information is communicated to Shareholder While the Company aims to provide sufficient information to Shareholder about the Company and its activities, it understands that Shareholders may have specific questions and require additional information. To ensure the Shareholders can obtain all relevant information to assist them in exercising their rights as Shareholders, the Company has made available a telephone number and relevant contact details (via the website) for Shareholders to may their enquiries.
Recommendation 6.3	YES	The Board encourages full participation of Shareholders at meetings to ensu a high level of accountability and identification with the Company's strategi

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A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.		and goals. However, due to the size and nature of the Company, the Board does not consider a policy outlining the policies and processes that it has in place to facilitate and encourage participating at meetings of shareholders to be appropriate at this stage. The external auditor is required to attend every AGN for the purpose of answering questions from security holders relevant to the audit.
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	YES	All resolutions, including any resolutions that relate to ASX listing rules, at meeting of security holders are decided by a poll.
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	YES	Shareholders are given the option to receive communications from, and send communication to, the Company and its share registry electronically. To ensure that Shareholders can obtain all relevant information to assist them is exercising their rights as shareholders, the Company has made available telephone number and relevant contact details (via the website) for Shareholders to make their enquiries.
Principle 7: Recognise and manage risk		·
Recommendation 7.1 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	NO	(a) Due to the size of the Board, the Company does not have a separate Risk Committee. The Board is responsible for the oversight of the Company's risk management policy. The Company's Audit and Risk Management Committee Charter (which forms part of the Company's Corporate Governance Plan) can be found on the Company's website. The Board has adopted an Audit and Risk Management Committee Charter which describes the role, composition, functions and responsibilities of the Audit and Risk Management Committee. Responsibility and control of risk management is delegated to the appropriate level of management within the Company with the directors having ultimate responsibility for the Risk Management Policy (which forms part of the Company's Corporate Governance Plan) which can be found on the Company's website. The risk management system covers: • operational risk;

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(b) if it does not have a risk committee or committees that sati (a) above, disclose that fact and the process it employs overseeing the entity's risk management framework.	•	 financial reporting; compliance / regulations; and system / IT process risk. A risk management model is to be developed and will provide a framework for systematically understanding and identifying the types of business risks threatening the Company as a whole, or specific business activities within the Company.
Recommendation 7.2 The board or a committee of the board should: (a) review the entity's risk management framework at leannually to satisfy itself that it continues to be sound and the entity is operating with due regard to the risk appetite by the board; and (b) disclose in relation to each reporting period, whether such review has taken place.	nat set	 (a) The Board reviews the Company's Risk Management Policy annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the Company faces and to ensure that the Company is operating within the risk appetite set by the Board. Arrangements put in place by the Board to monitor risk management include, but are not limited to: monthly reporting to the Board in respect of operations and the financial position of the Company; and bi-annual rolling forecasts prepared. (b) A review was conducted during the 2023 year.
Recommendation 7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function structured and what role it performs; or (b) if it does not have an internal audit function, that fact and to processes it employs for evaluating and continually improve the effectiveness of its governance, risk management a internal control processes.	:he ing	(a) The Company does not currently have an internal audit function. The Board performs the role of Audit and Risk Management Committee in accordance with the Audit and Risk Management Committee Charter. Due to the nature and size of the Company's operations, and the Company's ability to derive substantially all of the benefits of an independent internal audit function, the expense of an independent internal auditor is not considered to be appropriate.
Recommendation 7.4 A listed entity should disclose whether it has any material exposuto environmental and social risks and, if it does, how it manages		Given the speculative nature of the Company's business, it is subject to general risks and certain specific risks. The Company has identified those economic, environmental and/or social sustainability risks to which it has a material exposure, and disclosed how it intends to manage those risks.

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Recommendation 8.1		(a) Due to the size of the Board, the Company does not have a separate
The board of a listed entity should: (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	NO	remuneration committee. The roles and responsibilities of a remuneration committee are currently undertaken by the Board. The duties of the full board in its capacity as a remuneration committee are set out in the Company's Remuneration and Nomination Committee Charter (which forms part of the Company's Corporate Governance Plan) which can be found on the Company's website. The Remuneration and Nomination Committee Charter which describes the role, composition, functions and responsibilities of the Remuneration Committee.
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	YES	Details of the Company's policies on remuneration are set out in the Company's "Remuneration Report" in each Annual Report published by the Company. This disclosure includes a summary of the Company's policies regarding the deferral of performance-based remuneration and the reduction, cancellation or claw-back of the performance-based remuneration in the event of serious misconduct or a material misstatement in the Company's financial statements, if these events are applicable.
Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and	YES	The Company's equity-based remuneration scheme terms and conditions are disclosed in the Company's Notice of Annual General Meeting and are subject to approval by shareholders. The Company's Security Trading Policy (which forms part of the Company's Corporate Governance Plan), which can be found on the Company's website, includes a statement on the Company's policy on prohibiting participants in the Company's Employee Incentive Plan entering into transactions (whether through the use of derivatives or otherwise) which

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(b)	disclose that policy or a summary of it.		limit the economic risk of participating in the Employee Incentive Plan. The
			Company's Security Trading Policy sets out the following information: • Closed periods in which Directors, employees and contractors of the
			Company must not deal in the Company's securities;
			The trading in the Company's securities which are not subject to the
			Company's trading policy; and The procedures for obtaining written clearance for trading in
			 The procedures for obtaining written clearance for trading in exceptional circumstances.
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