

Q1 FY23 Investor Presentation

31 October 2022



Payments solutions provider, driving innovation in the banking ecosystem

Change today: delivering scalable payments solutions

Banking as a Service

Payments as a Service



Physical & virtual card issuing

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Transaction processing for all major card schemes



% FY22 Revenue¹



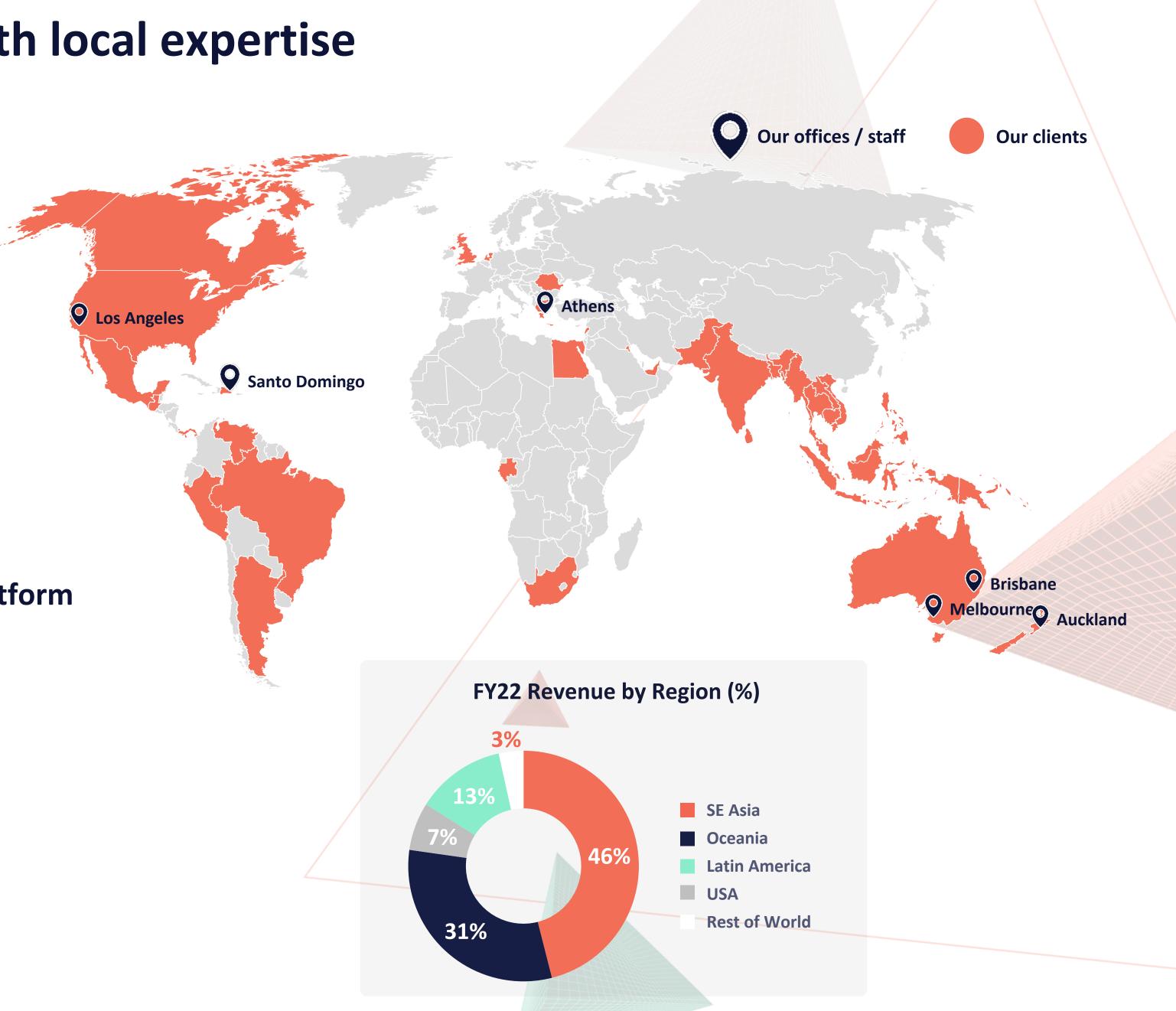
Global fintech with local expertise

Global team with local knowledge to support our loyal & growing client base



Critical payments infrastructure

Deep client integration





Global footprint 156 Clients in 41 countries



Scalable payments platform 16m+ cards



Processing for all the major schemes



JCB







Strong progress on operational readiness for direct issuing in **Oceania to enable** future 'go-live' for four **New Zealand clients**

FY23 Operational Milestones – Q1 Update



Q1 Key Achievements

- Mastercard Principal Issuer licence granted in New Zealand
- Granted a draft Australian Financial Services Licence (AFSL)
 - Full AFSL subject to finalisation of operational matters (targeting to complete late Q2)
- Mastercard transaction level testing completed
- Software as a Service (SaaS) production environment established
 - Card operations team established for production support
- Cardholder API enhancements completed

 - Digital wallet enhancements scoped
 - Certification Solution for ISO20022 (Faster Payments) development well progressed Certification Client Portal UX / UI design completed

Gaining strong traction in US, LATAM and Asia from PaySim and Vertexon partners

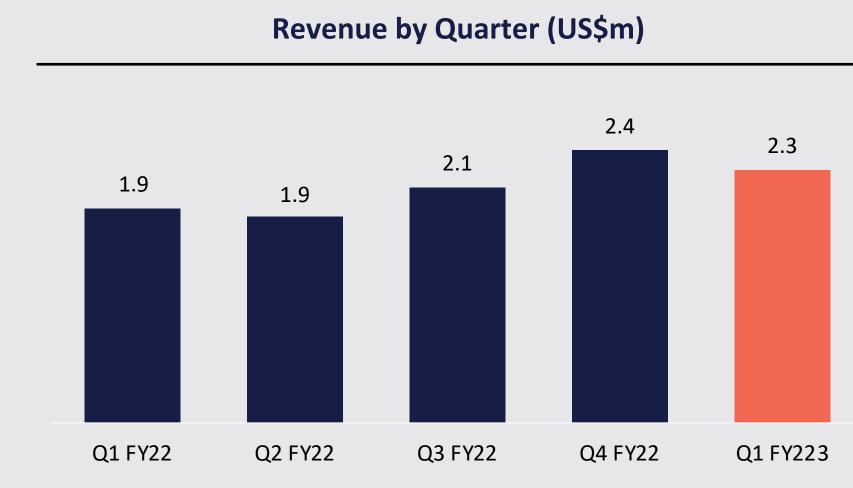
- Leads and pipeline continue to grow across all regions
- PaySim new client onboarded and growing interest in Certification Solution

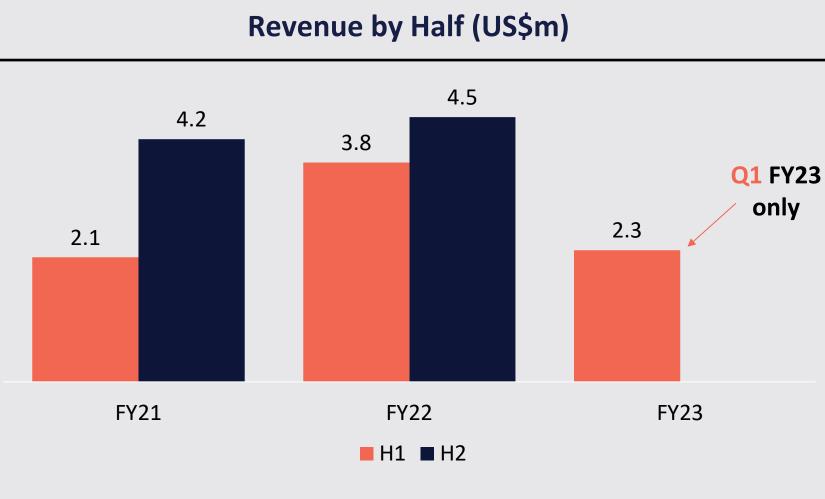
Increased opportunities in Vertexon PaaS migration for LATAM, Oceania and SE Asia clients

Strengthened the financial position of the **Company through** revenue growth, cost realignment and capital raise

Financial Update – Q1 FY23

- Q1 FY23 revenue of US\$2.3m (A\$3.6¹m), up 18% on pcp
 - Growth primarily driven through support and maintenance and new licence sales
 - c.54% of revenue derived from recurring sources
- Cash receipts of US\$2.3m (A\$3.6m), down 19% on pcp
 - Stronger cash collections in prior period driven by collection of a significant one-off licence sale from noncore product and aged debtors from acquisition
- Completed a realignment of the cost base
 - Resulted in several one-off restructuring costs (primarily related to staff entitlements)
 - Expect operating expenses to reduce going forward
- Strengthened balance sheet; net cash of US\$3.1m (A\$4.8m)
 - Strong cash position assisted by A\$5.72m capital raise in August from supportive shareholders







Proactive management actions to deliver strong and profitable revenue growth

Outlook



Targeting to deliver strong (double digit) revenue growth in FY23

FY22 revenue of US\$8.3m (A\$13.2m)

Q1 FY23 revenue of US\$2.3m, up 18% on pcp

Long-standing client base with contracted revenue

Recently contracted PaaS clients who are anticipated to 'go-live' throughout remainder of FY23

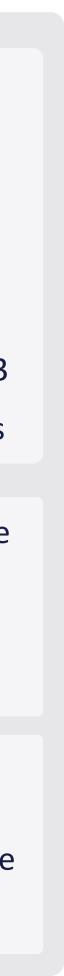
Existing clients with identified projects / upgrades + new opportunities in advanced discussions

In July, realigned the cost base to streamline the business and enable future revenue growth to be

Realised majority of one-off costs in Q1 FY23; expect operating expenses to reduce for the remainder of FY23, particularly in the second half

Targeting monthly EBITDA positive during H2 FY23

Sales pipeline continues to grow and mature, with the realigned cost base not affecting the upside



Change Financial Limited

ASX: CCA

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Thank you.

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investors@changefinancial.com

