#### **ASX Announcement**

26 July 2022



#### DDH1 DELIVERS RECORD FY22 PERFORMANCE

Leading global specialist drilling company, DDH1 Limited (ASX: DDH1) ("DDH1" or "the Company") is pleased to release its preliminary full year unaudited results for the 2022 financial year (FY22) ended 30 June 2022. The unaudited pro-forma results released, include Swick Mining Services' Drilling Division ("Swick") for all current and comparative reporting periods. Unaudited statutory results include Swick from 1 February 2022. DDH1 is continuing to perform strongly and is delivering on its organic and inorganic growth strategy.

#### FY22 Pro-Forma Operational Highlights (percentages compared to FY21 unless indicated otherwise)

- Strong safety performance with TRIFR<sup>1</sup> decreasing 21.4% to 8.65 (FY21 11.01)
- Added 15 quality rigs to end the year with 183 rigs, a further 11 are on order or under build
- 87% of revenue generated from production and resource definition projects
- Shifts increased 10.2% to 91,228
- Rig utilisation of 77.4%, up 2.4 percentage points
- Annualised revenue per rig of \$2.9m, up 6.9%
- Annual revenue per shift of \$5,556, up 3.4%
- Above average industry Return on Invested Capital of 27%
- Post year end, announced share buy-back program of up to 34,280,468 shares, which will commence
  after this results release
- Completed transformative Swick Mining Services transaction, creating a global scale mineral drilling company and an international platform for expansion

#### **Preliminary Unaudited FY22 Financial Highlights**

	Pro-Forma (unaudited)			Statutory (unaudited)		
	FY22	FY21	YoY %	FY22	FY21	YoY %
Revenue (\$m)	506.9	444.7	14.0	415.5	294.6	41.0
Underlying EBITDA (\$m) <sup>2</sup>	113.6	103.3	10.0	97.2	74.6	30.3
Underlying EBITDA (%)	22.4%	23.2%	(0.8)	23.4%	25.3%	(1.9)
Operating EBITDA (\$m) <sup>3</sup>	111.3	103.3	7.7	94.9	74.6	27.2

<sup>&</sup>lt;sup>1</sup> Total Recordable Injury Frequency Rate

<sup>3</sup> Operating FY22 EBITDA equals Statutory EBITDA adjusted for acquisition costs for Swick, profit on the sale of assets, non-cash revaluation of listed investments and redundancy costs

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<sup>&</sup>lt;sup>2</sup> Underlying FY22 EBITDA equals Statutory EBITDA adjusted for acquisition costs for Swick, profit on the sale of assets, non-cash revaluation of listed investments, redundancy costs and amounts provisioned for outstanding amounts owed by Wiluna Mining Corporation and equity holding in Wiluna Mining Corporation

Operating EBITDA (%)	22.0%	23.2%	(1.2)	22.8%	25.3%	(2.5)
Net (Debt) / Cash (\$m)	(16.8)	(2.2)	(\$15.0m)	(16.8)	9.6	(\$26.4m)

Commenting on the FY22 results, DDH1 Managing Director and CEO Sy van Dyk said:

"All of our operational teams should be acknowledged for their tireless dedication to our business and each other, and for delivering on our growth strategy. Our can-do culture and the team's willingness to meet the requirements of our broad customer base is exceptional.

Demand for our Company's specialised services from mine producers and explorers continued at record levels across our four brands – DDH1, Ranger, Strike and Swick. This was reflected in our metres drilled, a record for the company at 3.49 million metres.

We achieved record results notwithstanding increases in underlying costs, particularly related to managing headcount in light of COVID requirements. Pleasingly we are successfully managing to meaningfully increase rates as contract renewals roll over, although the timing difference between immediate cost increases and our strategy of rate increases at renewal or with new tenders has temporarily reduced operating margin. Our EBITDA margins are still remarkable.

The successful and transformative acquisition of Swick was a highlight. Importantly, Swick's underground capabilities complement our service offering and provide opportunities for expansion into the North American and Western European markets for our surface drilling operations."

DDH1 Chairperson Diane Smith-Gander highlighted the strength of the underlying business and its diversified revenue profile:

"DDH1 has again delivered to expectation during FY22 reflecting the strength and commitment of the managerial and operational teams. This performance is noteworthy considering the operating environment of employee mobility challenges due to travel restrictions, COVID absenteeism and the inflationary environment.

The Board is especially pleased that the business has improved safety performance whilst growing organically and inorganically. The business is well set to pursue it's growth aspiration and deliver significant free cash flows for capital management purposes.

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On behalf of the Board, I thank our staff for their contribution."



HEAD OFFICE 21 Baile Road Canning Vale WA 6155 P (08) 9435 1700

#### **Capital Management**

DDH1 announced an on-market share buy-back program on 1 July 2022. The proposed number of shares to be acquired over a 12-month period is up to 34,280,468 shares, or approximately 8% of DDH1's current share capital. The program will commence following this release of the Company's preliminary unaudited results.

The Board considers the price for DDH1 shares significantly undervalues the Company given its strong performance. DDH1 has a sustainable dividend policy with a payout ratio of 30% – 50% of operating NPATA. The buy-back program should not impact this policy due to the Company's robust operating cash flows.

#### **Operational Overview**

Demand for DDH1's full suite of services from mine producers and explorers continued at record levels across its four brands. Accordingly, DDH1 added 15 rigs, which increased the fleet size to 183 at the end of FY22. A further 11 rigs are currently on order or under build.

FY22 revenue per shift increased by 3.4%. FY22 rig utilisation of 77.4% was up on FY21 by 2.4 percentage points (FY21 75.0%). Rig utilisation was however impacted due to labour movement restrictions and COVID related absenteeism. The easing of mobility restrictions has alleviated staffing pressure for entry level roles during 4Q FY22. Skilled operators remain in high demand within the drilling industry. DDH1 is confident it has the right operating environment, best-in-class equipment, customer exposure and growth opportunities to continue to attract and retain the most skilled operators within the drilling industry.

During FY22 inflationary pressures were evident, notably on wages, repairs and maintenance and consumables. The Company is working to offset input costs and has a history of diligently managing all aspects of its business. Concurrently, DDH1 is working with clients to increase drilling rates in a tight supply market.

DDH1 continued to drive a financially disciplined strategy of organic and inorganic growth. DDH1 successfully completed its acquisition of Swick (Drilling Division) on 16 February 2022, a leading international underground diamond drilling provider. Swick complements and extends DDH1's service offering. Importantly, Swick provides established access to the highly prospective international markets in North America and Western Europe. DDH1 is imposing its capital discipline to Swick's strong market position to ensure EBITDA manifests into strong cash flows.

#### **Focus for FY23 and Outlook**

For the balance of FY23 DDH1 will remain focused on:

Increasing margins with continued focus on rate increases

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- Cash flow generation
- Integration of Swick and extracting synergies from the transaction
- Being a leader at the forefront of renewable transition given such a high correlation of DDH1's focused commodities and their criticality in the transition from fossil fuels
- Disciplined investing in any additional capacity

The outlook for FY23 is positive. Despite the macroeconomic factors that are currently impacting market sentiments, the fundamentals driving demand for DDH1's services remain compelling.

Key drivers are summarised below:

- The majority of DDH1 revenue is derived from production and resource definition drilling programs.
   In FY22 87% of revenue was generated from this segment
- Exploration and resource companies remain well-funded and have strong balance sheets to undertake drilling programs
- There is a strong need for exploration to maintain diminishing mining reserves
- Increasing demand for battery metals, which require commodities that DDH1 drill for and are found
  in abundance in Australia, and
- The need for deeper drilling is resulting in larger drilling programs and an increasing demand for specialist drilling

DDH1 will provide a further operational update with the release of its audited full year results on 30 August 2022.

#### **Investor Presentation**

An Investor Presentation titled "Preliminary FY22 Unaudited Results" is attached with this announcement that provides additional information. Accordingly, this announcement should be read in conjunction with the presentation.

#### **Investor Briefing**

DDH1 will be holding an investor briefing on Tuesday, 26 July 2022 at 9:30am AWST / 11.30 AEST. See below for the Pre-Registration Link:

https://s1.c-conf.com/diamondpass/10024033-pdslfsh772.html



#### This announcement has been approved for lodgement by the Board of Directors.

#### For further information, please contact:

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#### **About DDH1 Limited**

DDH1 is a quality global drilling company.

The Company has four strong and well-established brands: DDH1 Drilling, Ranger Drilling, Strike Drilling and Swick Mining Services. Together they create a global scale mineral drilling company with operations throughout Australia, North America and Western Europe.

The Company has 183 rigs and one of the top five largest fleets globally (approx. 60% surface and 40% underground). DDH1 maintains a modern fleet with best-in-class technology to deliver optimal productivity, value and safety for clients.

The Company offers a broad range of specialty drilling services across the mining value chain and has a reputation for quality and service delivery. Approximately 80% of DDH1's clients are repeat business.

The Company revenue is predominately derived from the production and resource definition phase, which is less cyclical. DDH1's drilling services are commodity agnostic and it has exposure to a diverse range of commodities including gold, iron ore, nickel, copper and other critical metals. DDH1 has no exposure to coal.

DDH1 prioritises safety and is investing in automation and rigs of the future to minimise perceived high-risk operations and impact on the environment.

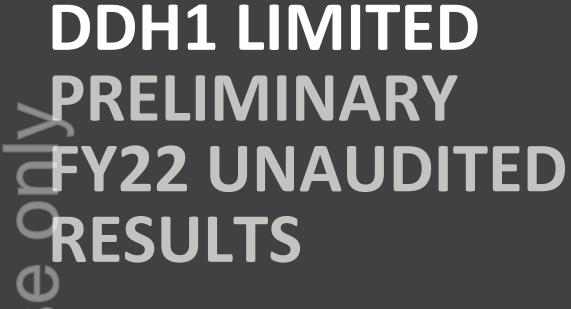
The Company has an experienced leadership team and a best-in-class workforce. Together they maintain a quality-focused culture and are driving its organic and inorganic growth strategy for shareholders.

For more information, please visit www.ddh1.com.au

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26 JULY 2022 DDH1.COM.AU

#### **DDH1 LIMITED**

#### IMPORTANT NOTICE AND DISCLAIMER

This presentation and these materials (together the "Presentation") have been prepared by DDH1 Limited ABN 48 636 677 088 (ASX Code: DDH) ("DDH1") as a summary of DDH1's operations and results for the purposes of a presentation to existing or potential investors in DDH1. By participating in this Presentation or reviewing or retaining these materials, you acknowledge and represent that you have read, understood, and accepted the terms of this Important Notice and Disclaimer.

This Presentation should be read in conjunction with DDH1's Prospectus dated 10 February 2021, the HY22 half-year financial statements and FY21 annual financial statements of DDH1 Limited and FY20 annual financial statements of DDH1 Holdings Pty Ltd, and other periodic and continuous disclosure announcements that have been lodged by DDH1 with the ASX.

This Presentation is not intended as an offer, invitation, solicitation, or recommendation with respect to the purchase or sale of any security in the United States or any other jurisdiction.

Financial Data: All dollar values are in Australian Dollars unless stated otherwise.

Non-IFRS Information: DDH1's financial reporting complies with Australian Accounting Standards and International Financial Reporting Standards ("IFRS"). This Presentation includes material that contains non-IFRS measures that are not subject to audit. The non-IFRS information has not been audited. DDH1 believes this non-IFRS financial information provides useful information to users in measuring the financial performance and conditions of DDH1. The non-IFRS financial information does not have a standardised meaning prescribed by Australian Accounting Standards and, therefore, may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards. Investors are cautioned, therefore, not to place undue reliance on any non-IFRS financial information and ratios included in this presentation. Such non-IFRS financial information is unaudited.

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This Presentation contains statements that are subject to risk factors associated with DDH1's industry as well as unknown risks and uncertainties (both general and specific), many of which are outside the control of DDH1. It is believed that the expectations reflected in these statements are reasonable, but they may be affected by a range of variables, some of which are outside DDH1's control, which could cause actual results or trends to differ materially, including but not limited to earnings, capital expenditure, cash flow and capital structure risks and general business risks. Given this, recipients are strongly cautioned not to place undue reliance on any Projections and forward-looking statements, particularly in light of the current economic climate and the significant volatility, uncertainty and disruption caused by the COVID-19 pandemic.

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The DDH1 Group focuses on providing accurate information to our international clients in the most efficient and cost-effective manner which underpins our sustained best-in-class operating margins and cash generation.

We provide a complete range of specialised surface and underground drilling solutions to our mining and exploration clients.

We aspire to be the world's leading driller through innovation and a continued focus on high quality reliable services.



## FY22 PROFORMA OPERATIONAL HIGHLIGHTS







21.4%

**IMPROVED ROLLING** 12-MONTH TRIFR<sup>1</sup>

30 JUNE 2022 - 8.65 30 JUNE 2021 - 11.01 **1** 2.4%

RIG **UTILISATION** 

FY22 - 77.4% FY21 - 75.0% **10.2%** 

**SHIFTS** 

FY22 - 91,228 FY21 - 82,782

**QUALITY RIGS** 

**RIGS AT 30 JUNE 22 - 183 RIGS AT 30 JUNE 21 - 168** 

**SWICK** 

**258** 

**TRANSFORMATIVE TRANSACTION** 

**70 RIGS 608 SKILLED EMPLOYEES**  **EMPLOYEES** 

FY22 - 1,863 FY21 - 1,605 "We achieved record results notwithstanding a challenging operating environment of employee mobility challenges due to COVID restrictions and COVID absenteeism"

## **FY22 PROFORMA FINANCIALS**



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14.0%

REVENUE

FY22 \$506.9M FY21 \$444.7M

\$16.8M

**NET DEBT<sup>3</sup>** (\$2.2M) AT 30 JUNE 21

**6.9%** 

ANNUALISED
REVENUE PER RIG

FY22 – \$2.9M FY21 – \$2.7M

27%

STRONG ROIC
AT 30 JUNE 22

**10.**%

UNDERLYING EBITDA<sup>1</sup>

FY22 - \$113.6M FY21 - \$103.3M

**22.4% MARGIN** 

7.7%

**OPERATING EBITDA<sup>2</sup>** 

FY22 \$111.3M FY21 \$103.3M

**22.0% MARGIN** 

"We achieved record results notwithstanding increases in underlying costs, particularly related to managing headcount considering COVID requirements.

Pleasingly we are successfully managing to meaningfully increase rates as contract renewals roll over, which will positively impact margin going forward"

Note – Preliminary full year unaudited results. Results are on a proforma basis, as they include Swick Mining Services' Drilling Division (Swick Results) for all the current and comparative reporting periods

Underlying EBITDA equals Statutory EBITDA adjusted for acquisition costs for Swick, profit on the sale of assets, non-cash revaluation of listed investments, redundancy costs and amounts provisioned for outstanding amounts owed by Wiluna Mining Corporation and equity investment in Wiluna Mining Corporation (refer page 9 for reconciliation)

# FINANCIAL PERFORMANCE\*



# **FY22 KEY METRICS\***



	PROFC	RMA (UNAU	DITED)	STATUTORY (UNAUDITED)		
	FY22	FY21	VAR (%)	FY22	FY21	VAR (%)
Revenue	506.9	444.7	14.0%	415.5	294.6	41.0%
Underlying EBITDA (\$m) <sup>1</sup>	113.6	103.3	10.0%	97.2	74.6	30.3%
Underlying EBITDA (%)	22.4%	23.2%	(0.8%)	23.4%	25.3%	(1.9%)
Operating EBITDA (\$m) <sup>2</sup>	111.3	103.3	7.7%	94.9	74.6	27.2%
Operating EBITDA (%)	22.0%	23.2%	(1.2%)	22.8%	25.3%	(2.5%)
Underlying EBITA (\$m) <sup>3</sup>	76.4	67.5	13.1%	67.4	53.1	27.1%
Underlying EBITA (%)	15.1%	15.2%	(0.1%)	16.2%	18.0%	(1.8%)
Operating EBITA (\$m) <sup>4</sup>	74.0	67.5	9.6%	65.1	53.1	22.7%
Operating EBITA (%)	14.6%	15.2%	(0.6%)	15.7%	18.0%	(2.3%)
Net (Debt) / Cash (\$m)	(16.8)	(2.2)	(\$15.0m)	(16.8)	9.6	(\$26.4m)

- Proforma revenue increased by 14% as a result of adding 15 quality rigs to the fleet to meet the strong market demand, increased utilisation and ability to increase rates in a tight supply market
- Proforma EBITDA margins impacted by COVID, particularly WA border shut downs and staff absenteeism
- Competitive labour market has required remuneration adjustments across all business units to ensure retention of bestin-class workforce
- The Group remains lightly leveraged at 0.15x underlying proforma EBITDA

Freliminary full year unaudited results. Proforma numbers include Swick Mining Services' Drilling Division (Swick Results) for all the current and comparative reporting periods

<sup>&</sup>lt;sup>1</sup>Underlying EBITDA equals Statutory EBITDA adjusted for acquisition costs for Swick, profit on the sale of assets, non-cash revaluation of listed investments, redundancy costs and amounts provisioned for outstanding amounts owed by Wiluna Mining Corporation and equity holding in Wiluna Mining Corporation (refer page 9for reconciliation)

<sup>20</sup> perating EBITDA equals Statutory EBITDA adjusted for acquisition costs for Swick, profit on the sale of assets, non-cash revaluation of listed investments and redundancy costs (refer page 9 for reconciliation)

<sup>3</sup> Underlying EBITA equals Underlying EBITDA adjusted for depreciation 4 Operating EBITA equals Operating EBITDA adjusted for depreciation

# **NON – IFRS INFORMATION\***

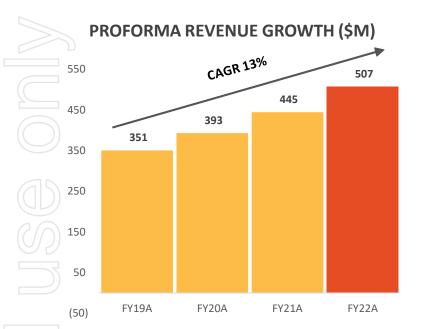


	30 JUNE 2022
	\$M
Underlying EBITDA	97.2
Provision for Wiluna Mining bad debt	(0.7)
Provision for investment in Wiluna Mining	(1.6)
Operating EBITDA	94.9
Swick acquisition costs	(3.8)
Movement in equity value of shares	(0.2)
Profit on sale of assets	0.2
Restructuring costs	(0.2)
Statutory EBITDA	90.9
Depreciation	(29.8)
Statutory EBITA	61.1



## STRONG REVENUE GROWTH\*

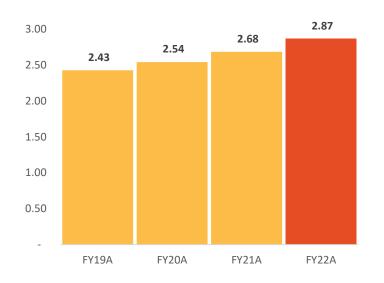








#### PROFORMA AVERAGE REVENUE PER RIG (\$M)

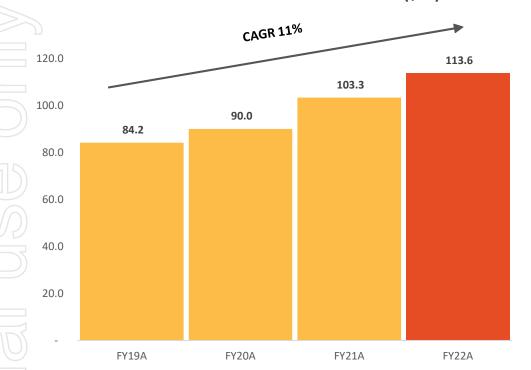


- Organic rig growth across all brands (DDH1, Strike, Ranger and Swick) due to strong demand in all regions globally
- Rig utilisation increased to 77.4%, despite industry wide labour challenges
- Proforma revenue per shift increased 3.4%, reflecting our ability to increase rates in a tight supply market
- Proforma average revenue per rig increased 6.9%, reflecting higher utilisation and increasing rates

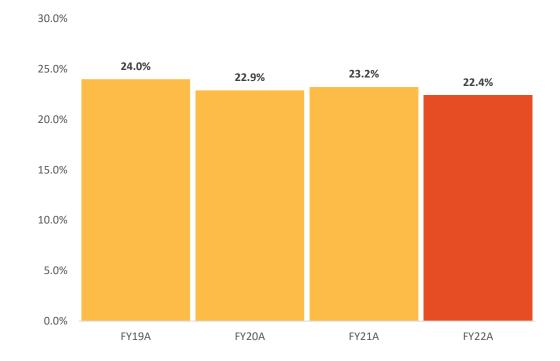
## **STRONG EARNINGS GROWTH**\*



#### PROFORMA UNDERLYING EBITDA GROWTH (\$M)



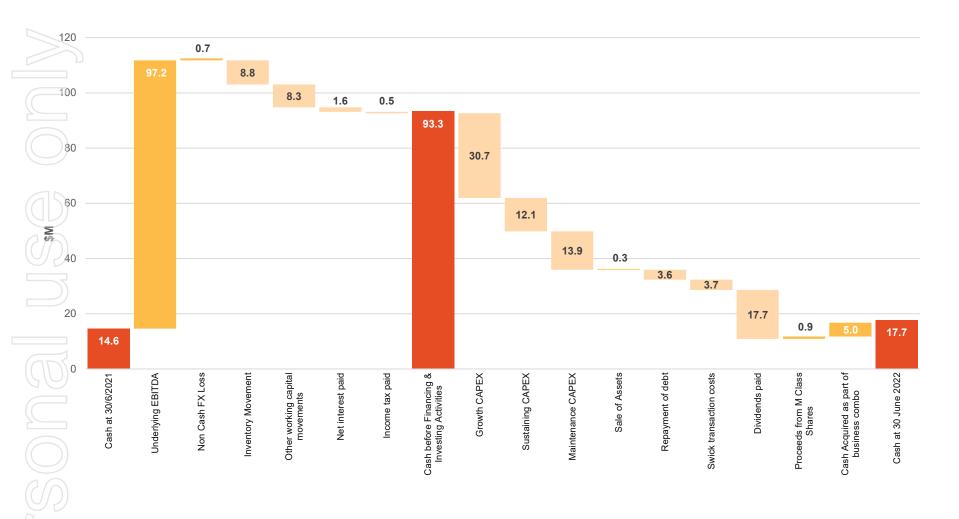
#### PROFORMA UNDERLYING EBITDA MARGIN %



- Strong trend of proforma underlying EBITDA growth
- Proforma underlying EBITDA margins impacted in short-term by COVID-19 border closures and employee absenteeism, as well as cost inflation particularly in wages
- Rate increases achieved with clients has partly offset the COVID-19 operating challenges and the cost inflation

## **CASH FLOW WATERFALL**\*





- Cashflow from operations before financing and investing activities of \$93.3M, at a conversion rate of 83% of underlying EBITDA
- \$8.8M invested in inventory to mitigate short-term supply chain risk and meet increasing demand
- \$30.7 invested in growth CAPEX
- \$17.7M returned to shareholders in dividends
- Undrawn facilities of \$60.5m

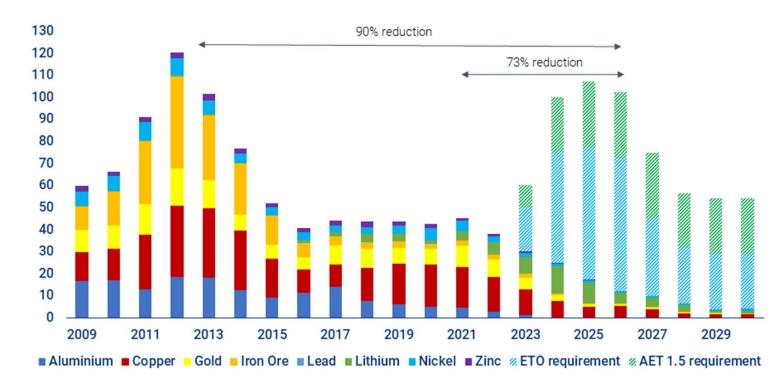
# INDUSTRY & MARKET UPDATE



## RENEWABLE DEMAND TO INCREASE

- CAPEX remains at well below the absolute levels of the peak of the last cycle in 2012
- A sustained production cycle needs increased exploration spend to ensure mining reserves are not diminished further
- The trend towards decarbonisation continues to gain momentum and the energy transition will be a multi-decade process
- Battery metals are found in abundance in Australia where DDH1 has a strong presence

#### METALS AND MINING COMMITTED INVESTMENT CAPEX AND REQUIRMENTS (US\$B)

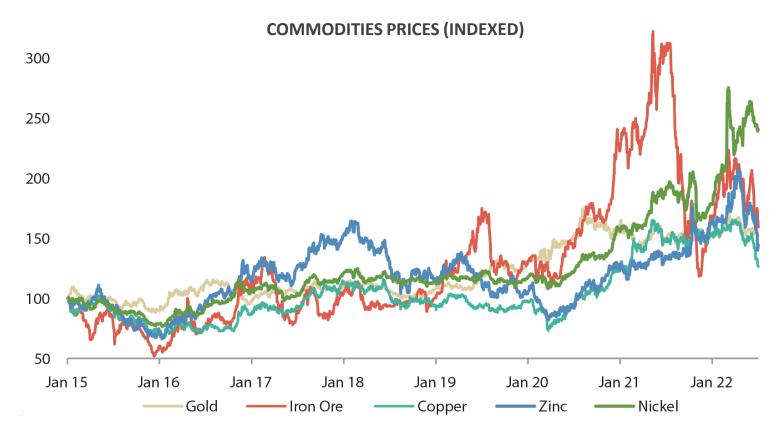


AET 1.5 - Accelerated Energy Transition 1.5-Degree Scenario ETO - 2019 Energy Transition Outlook

Source: Wood Mackenzie Corporate Service

## **COMMODITY PRICES REMAIN ROBUST**

- Commodity markets are
   typically 25% to 50% larger in
   2022 than in 2012
- Commodity prices are relatively high compared to the previous 5 years
- The increasing price of coal will drive drilling demand for coal and decrease capacity in the broader non-coal markets in which DDH1 operates in. DDH1 doesn't operate within the coal sector

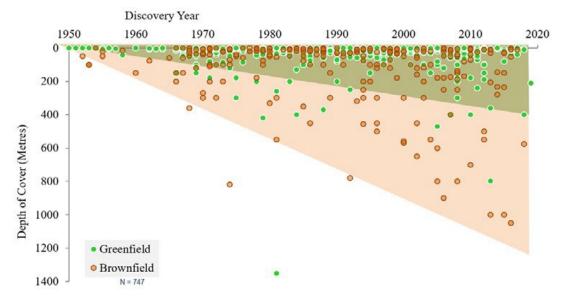


Source: IRESS, Jefferies

## **INCREASING DEMAND FOR SPECIALISED DRILLING**



- Mining industry transitioning from shallower to deeper deposits:
  - More complex geology requiring more detailed information for mine planning
  - Increased drilling requirements to locate mineral deposits
- Development of mining technologies improving capability to mine at greater depths
- DDH1 drill fleet capability and technical expertise can deliver deeper, more complex drill programs
- Directional drilling capability contributes to:
  - Increased accuracy of geological information for development and planning
  - Time and financial savings attributed to drilling multiple branch holes from one main hole



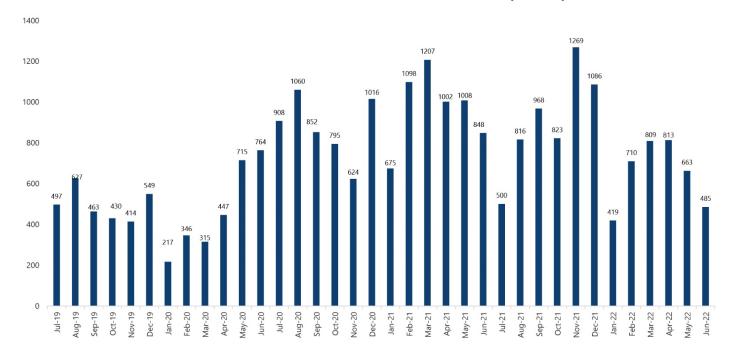
Source: MinEx Consulting.

## **INDUSTRY REMAINS WELL-FUNDED**



- Exploration and resource companies have strong balance sheets and cash balances
- DDH1 works closely with its broad client base and has clear visibility for FY23 demand
- Most clients have indicated they intend to prosecute planned drilling programs

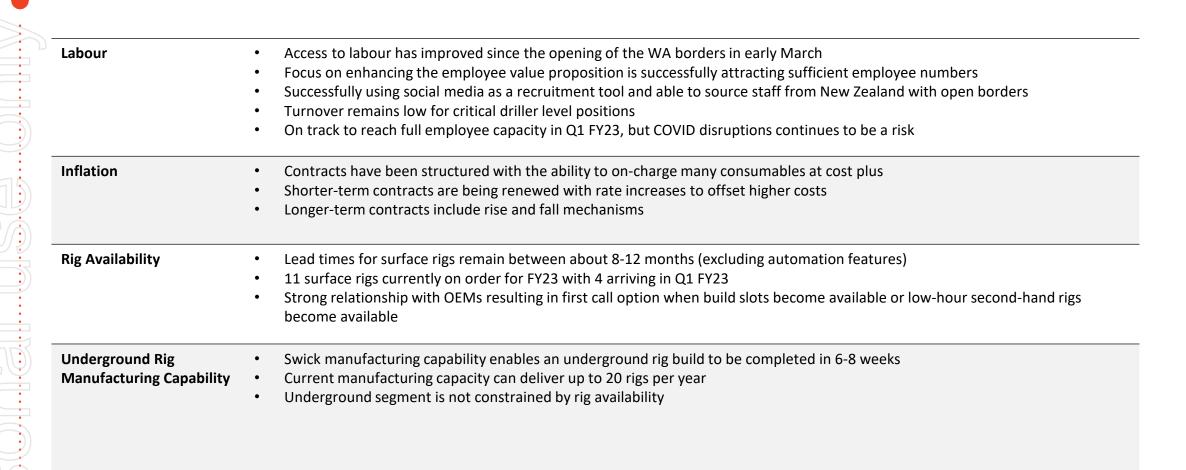
#### MONTHLY JUNIOR MINER CAPITAL RAISINGS (US\$M)



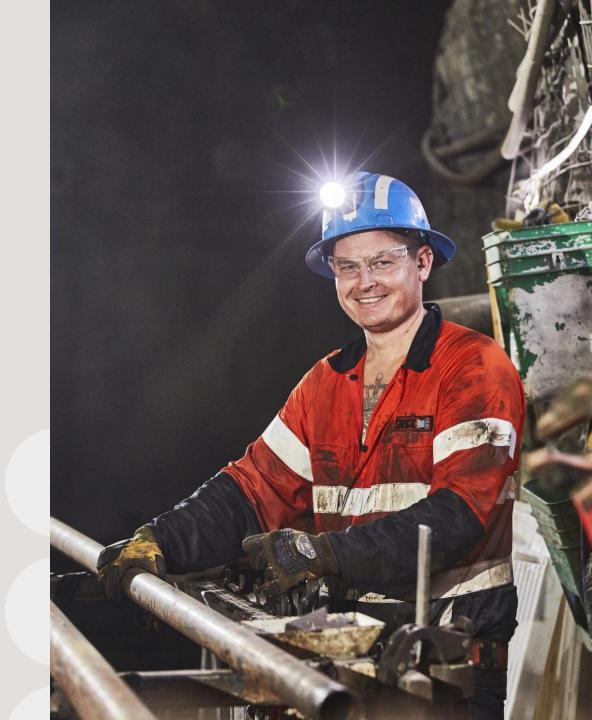
Source: Factset, Jefferies

# OUR RESPONSE TO CURRENT INDUSTRY CHALLENGES





# **BUSINESS OVERVIEW**



# OUR LEADING GLOBAL DRILLING BUSINESS



A proven track record of performance and service delivery across our portfolio

A full suite of specialised drilling services

Global scale with established operations in Australia, America and Europe

183\* rigs, one of the top five largest drill fleets globally





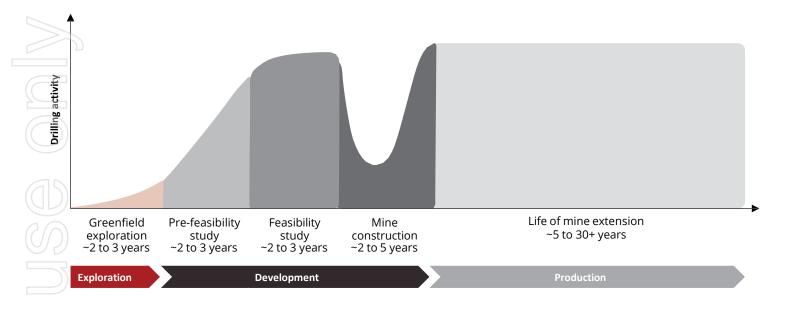


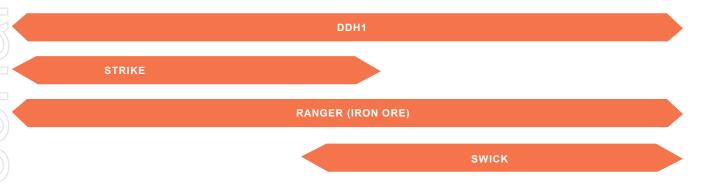


- Established in 2006
- Diamond core
- All stages of mine cycle
- Multi-commodity
- 74 surface and underground rigs
- Australia wide operations
- Established in 2013
- Air core and reverse circulation
- Exploration
- Multi-commodity
- 14 rigs including 7 dual purpose
- Australia wide operations
- Established in 2005
- Reverse circulation
- All stages of mine cycle
- Iron ore
- 22 rigs
- Western Australian based operations
- Established in 1997
- Underground diamond core
- Development and production
- Multi-commodity
- 73 rigs
- Australia, Spain, North America, Portugal

# OUR SERVICES ACROSS THE MINING VALUE CHAIN



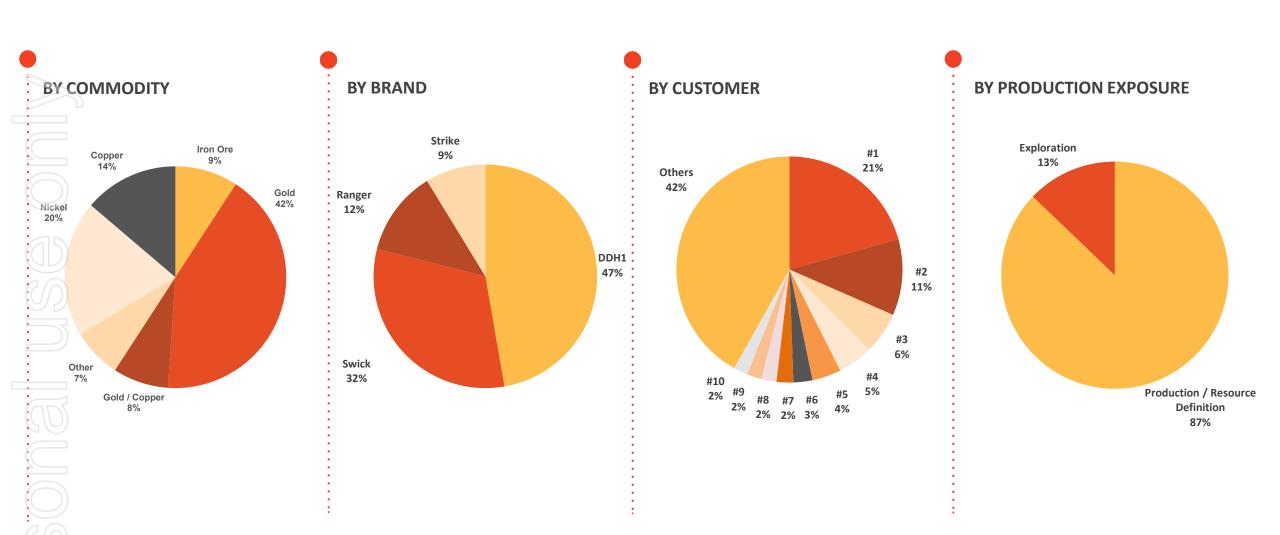




- Focusing on mine development and production phases, less cyclical
- Selective exposure to highly prospective earlier stage greenfields exploration drilling
- Extending services to existing customers, who often have multiple mine sites – surface and underground
- Leveraging existing experience and understanding of site geology to provide drilling efficiencies to mine operators

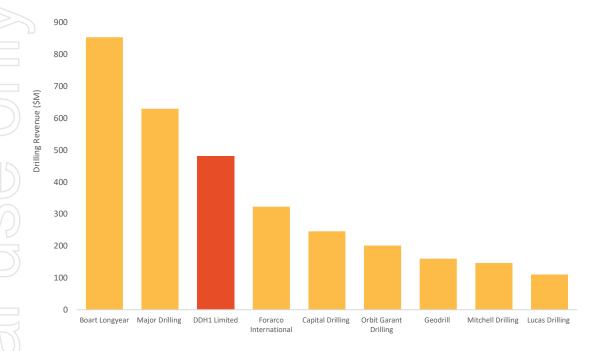
# **OUR DIVERSIFIED QUALITY REVENUE BASE\***





# **OUR GLOBAL SCALE**

#### TOTAL DRILLING REVENUE (\$M) V KEY GLOBAL PEERS\*



- Largest drilling service provider within Australia by rig fleet size
- Significant and growing presence within global markets, third largest drilling service provider by revenue

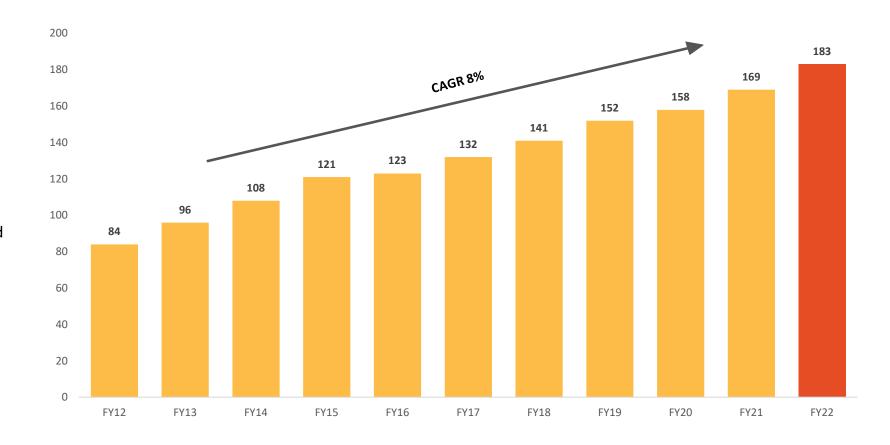




# WELL POSITIONED TO INCREASE RIG UTILISATION



- DDH1 fleet of 183 rigs\* is the largest in the Australian market and fifth largest in the world
- 11 rigs currently on order or under build
- Combined fleet has grown at a CAGR of 8% for the last 10 years
- Ability to invest in additional rigs in response to strong industry demand



\* At 30 June 2022

# **SWICK SYNERGIES UPDATE**

- Swick integration is on track and progressing well
- Swick is now incorporated into DDH1's divisional business operating structure alongside DDH1 Drilling, Strike Drilling and Ranger Drilling
- Anticipated cost synergies of \$4.8M include \$1.3M per annum of immediate savings and an additional \$3.5M to be realised over 12 months
- Savings are derived from corporate overhead and operational and procurement synergies



### **OUR STRENGTHS**



# WELL-ESTABLISHED GLOBAL OPERATIONS

15+ YEARS EXPERIENCE
PRESENCE IN KEY MINING REGIONS
87% LONG-TERM PRODUCTION
CONTRACTS

# TRACK RECORD OF STRONG FINANCIAL PERFORMANCE

PROFORMA REVENUE CAGR 13%
STRONG ROIC
STRONG CASH GENERATION AND
ABILITY TO DRIVE GROWTH STRATEGY
SUSTAINABLIE DIVIDEND POLICY

# QUALITY SPECIALIST DRILLING PROVIDER

FULL SUITE OF SERVICES ACROSS MINING VALUE CHAIN

DEEP AND DIRECTIONAL DRILLING SPECIALISTS

COMMODITY AGNOSTIC (BUT WE DON'T OPERATE IN THE COAL MARKET)

# EXPERIENCED & DISCIPLINED LEADERSHIP TEAM

STRONG QUALITY AND SAFETY FOCUSED CULTURE - IMPROVING TRIFR\*
BEST-IN-CLASS WORKFORCE
COMMITTED TO ENHANCING ESG

**DISCLOSURE** 

# LARGE MODERN DRILL FLEET

IN-HOUSE ENGINEERING CAPABILITIES
INVESTING IN AUTOMATION AND BESTIN-CLASS TECHNOLOGY
YOUNG FLEET v ECONOMIC LIFE OF 20+
YEARS

# LONG-TERM INDUSTRY GROWTH DRIVERS

DIMINISHING MINERAL RESERVES
INCREASING DEMAND FOR BATTERY
METALS

INCREASING DEMAND FOR SPECIALIST OUALITY DRILLING

# GROWTH & OUTLOOK



### STRATEGIC FOCUS



EXPAND LONG-TERM EXCLUSIVE FULL-SERVICE DRILLING RELATIONSHIPS

ACQUIRE HIGH QUALITY AND COMPLEMENTARY DRILLING BUSINESSES THAT BRING ADDITIONAL DIVERSITY LEVERAGE SWICK'S
INTERNATIONAL
PRESENCE AS A SOLID
FOUNDATION FOR
INTERNATIONAL
EXPANSION

PURSUE ORGANIC GROWTH VIA FLEET EXPANSION, RATE INCREASES AND HIGHER UTILISATION TAKE ADVANTAGE OF INCREASING DEMAND SUPPORTED BY THE CLEAN ENERGY TRANSITION

# **FOCUS AREAS FOR FY23**

- Increasing margins with continued focus on rate increases
- Cash flow generation
- Integration of Swick and extracting synergies from the transaction
- Being a leader at the forefront of renewable transition given such a high correlation of DDH1's focused commodities and their criticality in the transition from fossil fuels
- Disciplined investing in any additional capacity



# WELL POSITIONED TO DELIVER SUSTAINABLE RETURNS

- Robust demand and visibility outlook for FY23
- Solid industry fundamentals remain
- Strong core business with a consistent track record of leading service delivery
- Skilled workforce and modern fleet
- Quality recurring production-based revenue and a strong balance sheet
- Pursuing disciplined organic and acquisitive growth
- Dividend Policy of 30% 50% of Operating NPATA
- Commencing share buy back program of up to 34,280,468 shares
- Increasing rates to maintain margins





# **APPENDIX**



#### **GLOBAL PEER INFORMATION**

	PEER NAME	EXCHANGE	DRILLING REVENUE AUD (\$M) <sup>1</sup>	12 MONTHS ENDED	SOURCE
	Boart Longyear Group Limited	ASX	854	31 Dec 2021	2021 Annual report signed 25 February 2022 available on company website
	Major Drilling Group International Inc	TSX	630	31 Jan 2022	Q3 Quarterly statement dated 3 March 2022 available on company website
10	Foraco International S.A	TSX	323	31 Dec 2021	Segment information Q4 2021 Financial statements available on company website
	Capital Limited	LSE	246	31 Dec 2021	Revenue note 2021 Annual report dated 9 March 2021 available on company website
	Orbit Garant Drilling Inc	TSX	201	31 Dec 2021	Q2 Quarterly report dated 9 February 2022 available on company website Q1 Quarterly report dated 11 November 2021 available on company website Q3 Quarterly report dated 12 May 2021 available on company website 2021 Annual report dated 28 September available on company website
	Mitchell Services Limited	ASX	194	31 Dec 2021	Directors report contained within 2021 half year report dated 24 February available on company website
$\bigcup$	Geodrill Limited	TSX	160	31 Dec 2021	2021 Annual report dated 4 March 2022 available on company website
	AJ Lucas Group Limited	ASX	110	31 Dec 2021	2021 Half year report dated 25 February 2022 available on company website 2021 Annual report dated 27 August available on company website