

H1 FY22 FINANCIAL RESULT

Robert Fraser

Non-executive Director

Chairman of the Audit & Risk Committee

Damon Page

Chief Financial Officer & Company Secretary

22 FEBRUARY 2022

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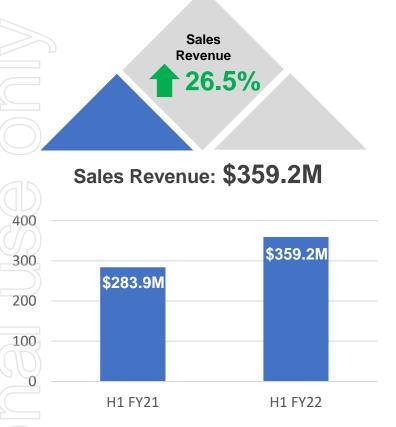
- New Vehicle Sales
 - Sales Categories
- Operations
 - Outlook





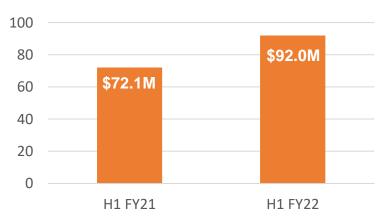
H1 FY22 FINANCIAL HIGHLIGHTS





Net Profit Before Tax 27.6%

Net Profit Before Tax: \$92.0M



- Improved gross profit margin
- Operating expenses scaling with sales growth
- Distribution costs remain historically high
- Net profit margin comparable to prior year



Net Profit After Tax: **\$68.9M**



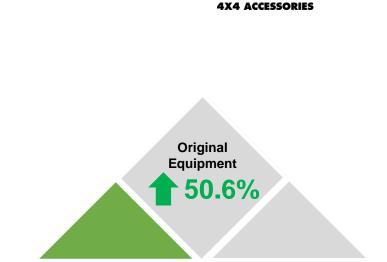
- Profit growth in line with sales growth
- Earnings per share of 84.5 cents, up 25.5% on H1 FY21

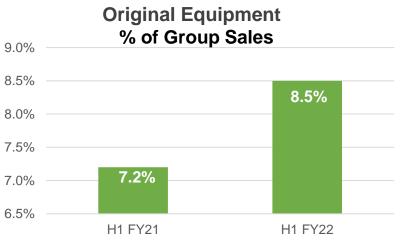
Growth achieved in all channels

Key challenge continues to be new vehicle availability across the globe

H1 FY22 **FINANCIAL HIGHLIGHTS**

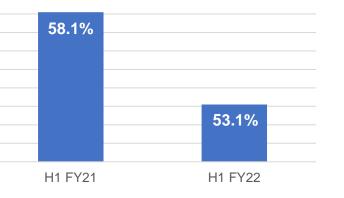






- Boosted by initial order quantities in both • H2 FY21 and H1 FY22
- Sales in H2 FY22 are expected to decline . compared with prior year 4





- Growth in all customer segments including Retail, Stockists, Dealer and Fleet
- Strong sales growth but reducing as a percentage of Group sales

59% 58%

57%

56%

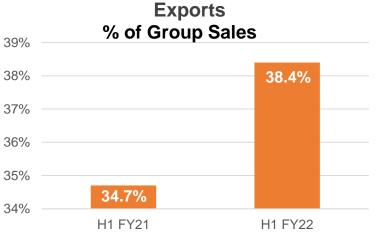
55% 54%

53%

52%

51%

50%

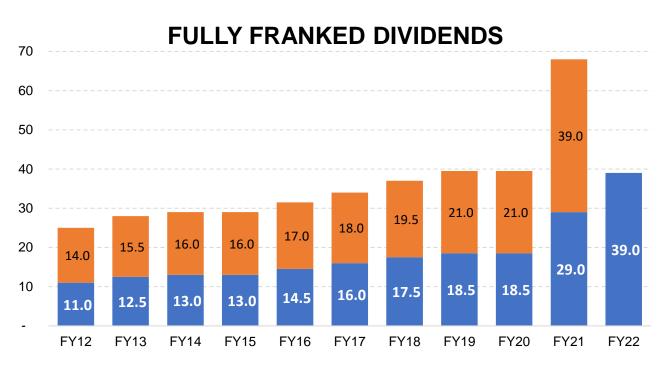


- Growth in US, Europe, NZ, Thailand and • exports from Australia to the rest of the world
- Inclusion of Auto Styling Truckman sales (UK) • for all of H1 FY22

DIVIDENDS FINANCIAL HIGHLIGHTS







Interim dividend of 39.0 cps declared for FY22

34.5%

Dividend Payout Ratio increased from 43% to

46%

H1 FY21 interim dividend of 29 cps was fully underwritten

Final Dividend

Interim Dividend

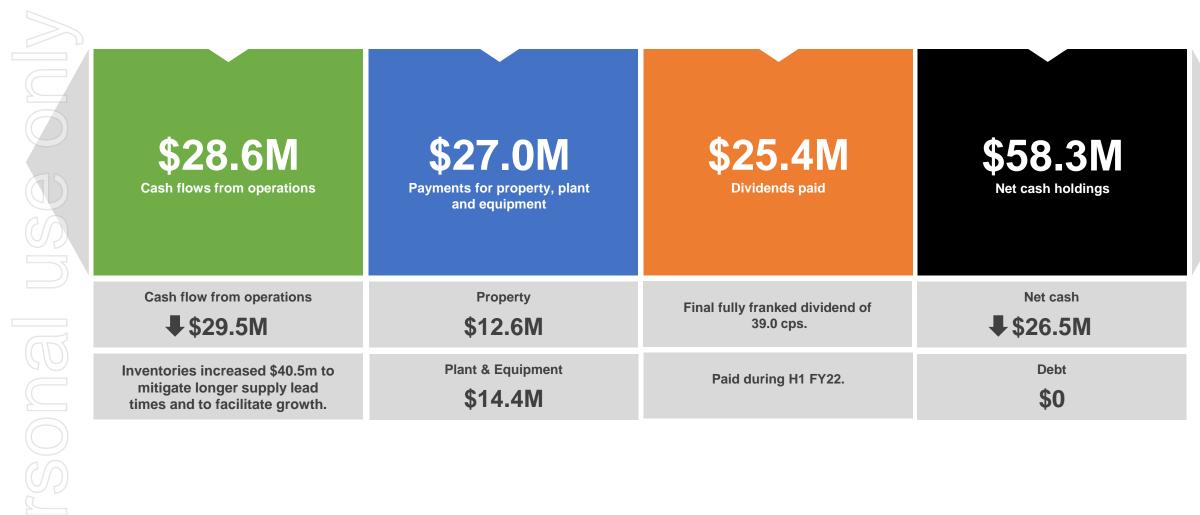
H1 FY22: PROFIT & LOSS STATEMENT FINANCIAL HIGHLIGHTS



A\$000s	H1 2022	% sales	H1 2021	% sales	CHANGE \$	CHANGE %	Comments
TOTAL REVENUE	360,663		285,019		75,644	26.5%	
Materials and consumables used	(151,891)	42%	(125,700)	44%	(26,191)	(20.8%)	Improvement via stronger AUD and volume driven recoveries
Employee expenses	(73,611)	20%	(62,276)	22%	(11,335)	(18.2%)	Increased headcount to drive growth and post COVID
Government wage subsidies	-	0%	9,819	-3%	(9,819)	(100.0%)	
Depreciation and amortisation expense	(12,525)	3%	(11,337)	4%	(1,188)	(10.5%)	
Advertising expense	(3,120)	1%	(2,314)	1%	(806)	(34.8%)	
Distribution expense	(9,562)	3%	(6,186)	2%	(3,376)	(54.6%)	Distribution costs remain at historically higher levels
Finance expense	(1,073)	0%	(950)	0%	(123)	(12.9%)	Lease finance costs arising from AASB 16 Leases
Occupancy expense	(7,569)	2%	(6,648)	2%	(921)	(13.9%)	Increase due to volume driven manufacturing costs
Maintenance expense	(3,252)	1%	(2,177)	1%	(1,075)	(49.4%)	
Other expenses	(6,074)	2%	(5,167)	2%	(907)	(17.6%)	
PROFIT BEFORE INCOME TAX	91,986	25.5%	72,083	25.3%	19,903	27.6%	Net Profit margin consistent across periods

H1 FY22: CASH FLOWS FINANCIAL HIGHLIGHTS

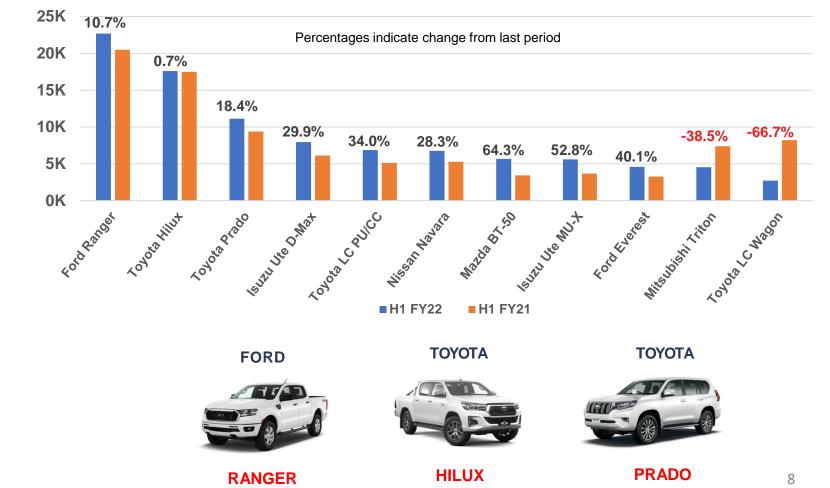




H1 FY22 V H1 FY21 AUSTRALIAN NEW VEHICLE SALES



Total **New Vehicles** Sold 1.6% **ARB's Car** Parc 1.7% Sales decline in **Toyota Landcruiser** due to timing and availability of model changeover



New Vehicle Sales H1 FY22 v H1 FY21

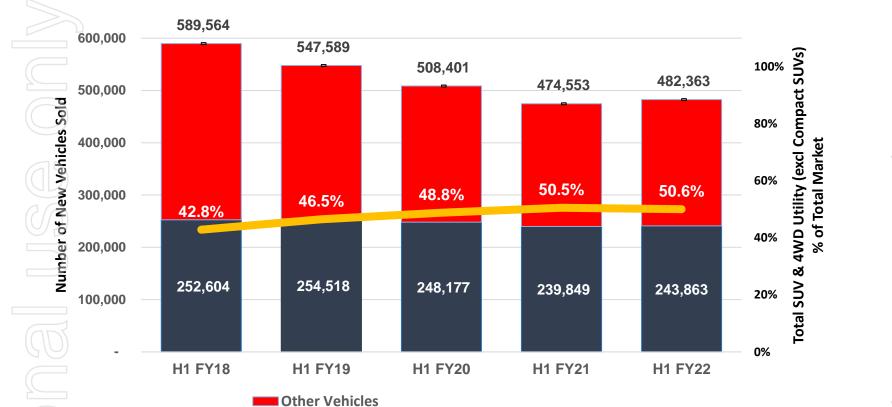
H1 FY22 V H1 FY21 AUSTRALIAN NEW VEHICLE SALES



New Vehicle Sales

1.6%

482,363



Total SUV & 4WD Utility (excl Compact SUVs)

SUV & 4WD (excl Compact SUVs) % of New Vehicles Sold

- Total Vehicles

243,863 Target Vehicles v Vehicles Sold 50.6% of total vehicle sales Used vehicles an important part of customer base

New vehicle availability continues to be impacted by chip shortage

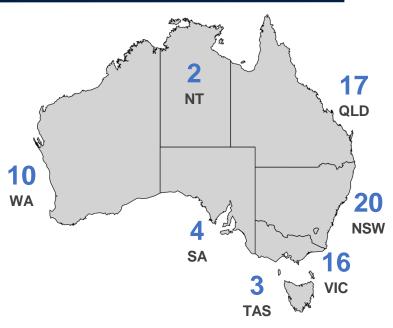
ARB's Target

Vehicles

1.7%

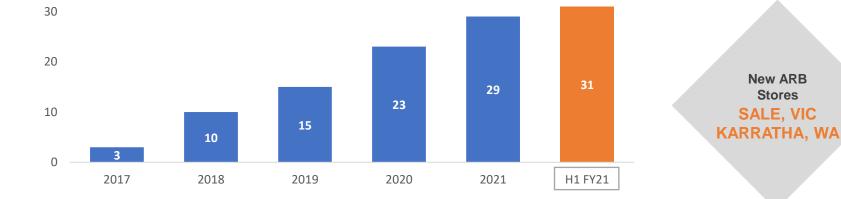








AUSTRALIAN AFTERMARKET IP



ARB Stores in

Total Nationwide

43

ARB Branded

Stores

29

ARB Company

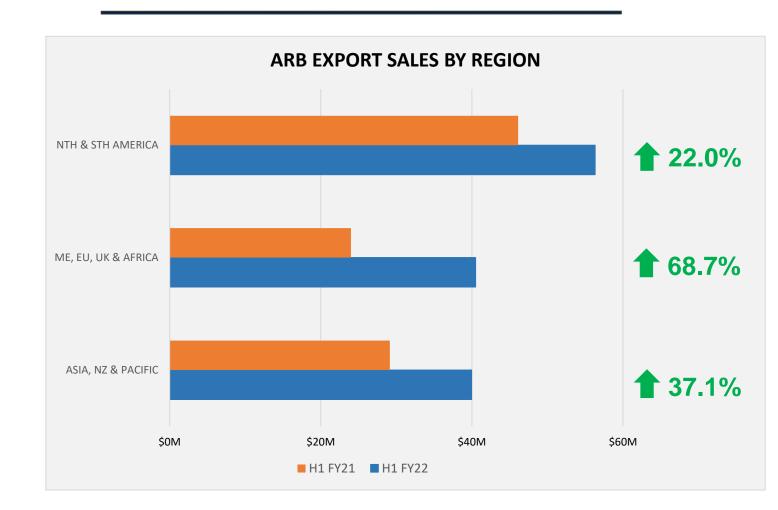
Owned Stores

EXPORTS

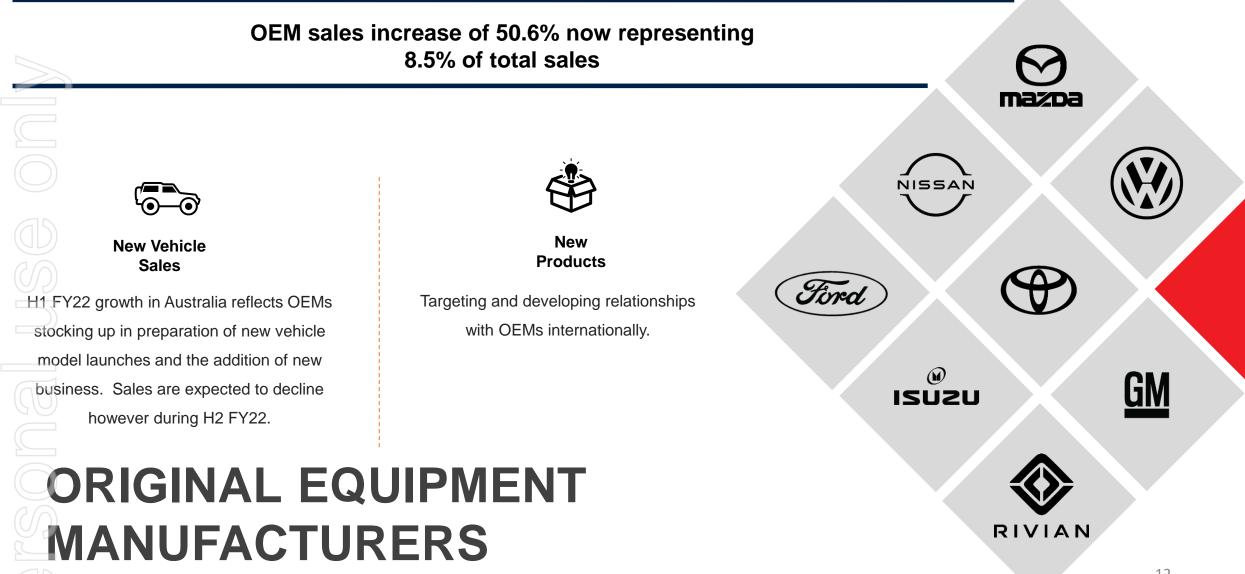




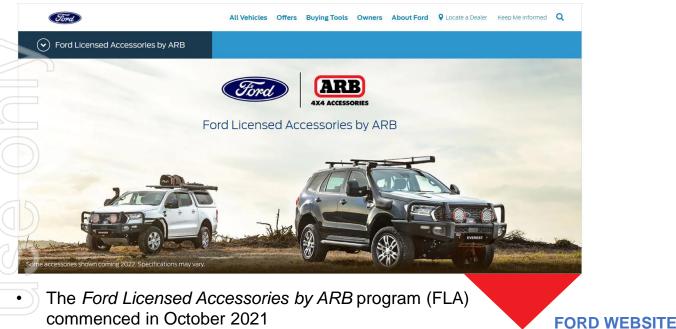
Export sales grew by 39.9% and now represent 38.4% of the business







FY22 FORD RELATIONSHIP



- The Ford website promotes and offers an extensive range of ARB products
 - Ford offer a 5-year warranty on ARB products
- Dealers changing processes to adopt FLA
- Sales through FLA are in line with expectations and steadily increasing
- ARB will provide a wide range of products for the Ford Ranger and Ford Everest to be released in June 2022 and August 2022 respectively
- FLA will roll out to New Zealand later this year



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Home > News > Bronco Brand Teams Up With Respected 4x4 Companies To Expand Aftermarket Parts And Access

BRONCO BRAND TEAMS UP WITH RESPECTED 4X4 COMPANIES TO EXPAND AFTERMARKET PARTS AND ACCESSORY OPTIONS FOR CUSTOMERS

MAR 30, 2021 | MOAB, UTAH

"Ford has joined

forces with ARB to

bring an exciting

range of 4x4

accessories to the

Ranger and Everest."



- Ford Motor Company in the USA and ARB entered into a strategic partnership for new Ford Bronco and Ranger
- Products to be released through the Ford system are undergoing final engineering approval
- Further products are under commercial consideration by Ford
- ARB's wide range of products for the Bronco and Ranger are also available through its wholesale distribution network



HEAD OFFICE REDEVELOPMENT OPERATIONS UPDATE







ORA 4 THAI FACTORY OPERATIONS UPDATE





- Increased manufacturing capacity to facilitate growth and new products ٠
- Continued focus on efficiencies
- Timing of overhead recoveries
- Managing rising costs

Manufacturing

FY22 FORWARD FOCUS



Australian Aftermarket

Continued roll out of flagship stores Development of stockist network

- Building on partnerships
- Increasing fitting capacity



- Successful Ford partnership
- Broaden range for US platforms
- Continued focus on wholesaling

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Enhance distribution network



Business Challenges

- Global shortages of new vehicles
- Commodity prices and availability
- Global logistics and pricing
- Labour shortages
- Stock availability and management



New Zealand

- ARB integration
- Distribution of ARB product
- Export development
- Site development



United Kingdom

- ARB integration
- Building on brand and history
- Distribution of ARB product



The Company maintains a positive outlook based on a strong customer order book, improved inventory levels and new products that are yet to be released to market. However, the flow on impacts of COVID-19, including disruptions to supply chains, shipping networks, retail operations and customer fulfilment, require ARB to remain focused on managing customer expectations and supply chain pressures.

Notwithstanding the uncertainty in the current global economic and political environment, ARB continues to develop and pursue its exciting long term growth opportunities, including further growth in Australia and in export markets, new products, improved distribution and increased manufacturing capacity.

The Board believes ARB is well positioned to achieve on-going success with strong brands around the world, loyal customers, very capable senior management and staff, a strong balance sheet and growth strategies in place.









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