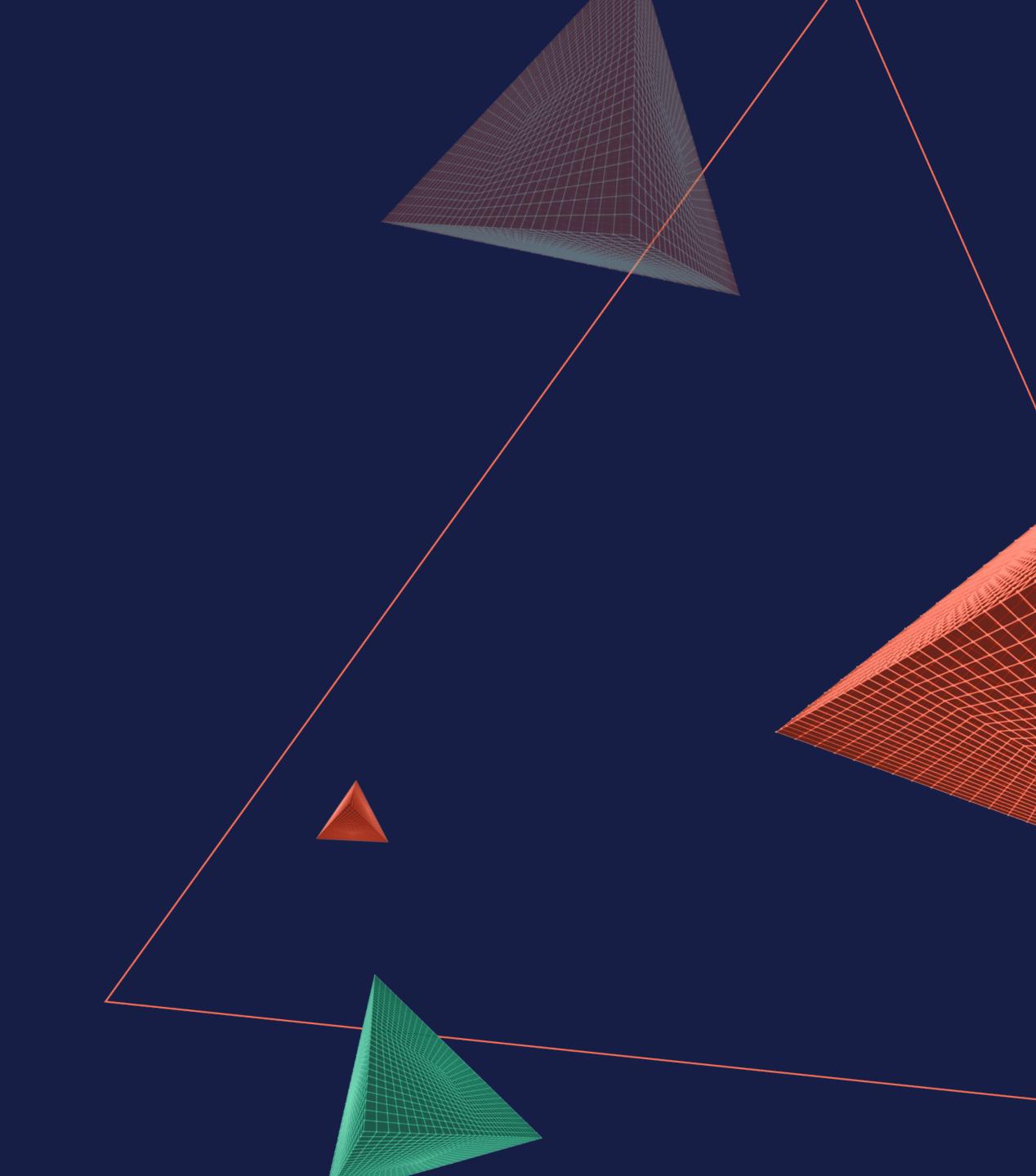
FY22 Q2 Investor Presentation

31 January 2022





Change Financial Limited

ASX: CCA

Disclaimer

Important Notice

This presentation has been prepared by Change Financial Limited (Change Financial) in good faith. No express or implied warranty is given as to the accuracy or completeness of the information in this document or the accompanying presentation. All statutory representations and warranties are excluded, and any liability in negligence is excluded, in both cases to the fullest extent permitted by law. No responsibility is assumed for any reliance by any person on this document or the accompanying presentation.

Summary information

The information contained in this presentation is a summary overview of the current activities of Change Financial. This presentation does not purport to be all inclusive or to contain all the information that a prospective investor may require in evaluating a possible investment. This presentation is for general information purposes and is not intended to be and does not constitute an offer to sell or a solicitation of an offer to buy or sell securities, a prospectus, product disclosure statement, pathfinder document or other disclosure document for the purposes of the Corporations Act and has not been, and is not required to be, lodged with the Australian Securities & Investments

Commission. This presentation should be read in conjunction with all other periodic and continuous disclosure announcements lodged by Change Financial with the Australian Securities Exchange, available at www.asx.com.au.

Not financial product advice

The material contained in this presentation is not, and should not be considered as, financial product or investment advice. This presentation is not an offer, invitation or recommendation to acquire New Shares, and does not take into account the investment objectives, financial situation or particular needs of any particular investor. You must make your own independent assessment and review of Change Financial, and the information contained, or referred to, in this presentation, including its financial condition, assets and liabilities, financial position, profits and losses, prospects and business affairs, including the merits and risks involved. Nothing in this presentation constitutes investment, legal, tax or other advice. You should seek legal, financial, tax and other advice appropriate for your jurisdiction.

Past and future performance

This presentation contains information as to past performance of Change Financial. Such information is given for illustrative purposes only, and is not – and should not be relied upon as – an indication of future performance of Change Financial. The historical information in this presentation is, or is based upon, information contained in previous announcements made by Change Financial to the market. These announcements are available at www.asx.com.au.

This presentation contains certain "forward looking statements". Forward looking words such as "expect", "should", "could", "may", "will", "believe", "forecast", "estimate" and other similar expressions are intended to identify forward-looking statements. Such statements are subject to various known and unknown risks, uncertainties and other factors that are in some cases beyond Change Financial's control. These risks, uncertainties and factors may cause actual results, performance or achievements to differ materially from those expressed or implied by the forward-looking statements and from past results, performance or achievements. Change Financial cannot give any assurance or guarantee that the assumptions upon which management based its forward-looking statements will prove to be correct or exhaustive beyond the date of its making, or that Change Financial's business and operations will not be affected by other factors not currently foreseeable by management or beyond its control. Such forward-looking statements only speak as at the date of this announcement and Change Financial assumes no obligation to update such information.

We have a diverse team of over 85 people with local knowledge to support our loyal and growing client base.

Global fintech with local expertise



Our offices / staff

Our clients



Processing for the major













Payments solutions provider, driving innovation in the Banking as a Service ecosystem.

Simplifying payment experiences worldwide

Banking as a Service

Payments as a Service







Issuing physical, digital and virtual prepaid, debit and credit cards



BNPL, Digital wallets, Apple Pay, Google Pay and Samsung Pay



Transaction processing for major schemes Mastercard, VISA, Union Pay, JCB and AMEX

Payment testing



Payment simulation



Testing automation





All network management and financial transactions

Our Be Competitive year will focus on integration of our platforms, feature development, partnerships and customer growth.

FY22 Key deliverables for growth

FY22 Q1-Q2

FY22 Q3-Q4

- ✓ Payment Card Industry PA-DSS Certification
- ✓ BDO Unibank Major Platform Upgrade
- Established Global BusinessDevelopment team
- ✓ New US Issuing Bank Partnership

- ✓ New US Payments as a Service Client
- ✓ Board changes announced
- ✓ Vertexon SaaS Platform launch
- ✓ New Website Launch
- ✓ Vertexon Eventing
- ✓ PaySim API launch

- ✓ Vertexon SaaS Platform launch in new region
- ✓ Vertexon Product Roadmap release
- ✓ PaySim Product Roadmap Release
- Axiom Bank issuing onboarding go live

- First Vertexon SaaS Customer
- PaySim SaaS Launch
- Partnership model enabled
- Enhanced Customer Support
 Model

Continue to focus on executing the go to market strategy and achieving significant milestones to support our growth strategy.

Key Highlights

Major Product Delivery

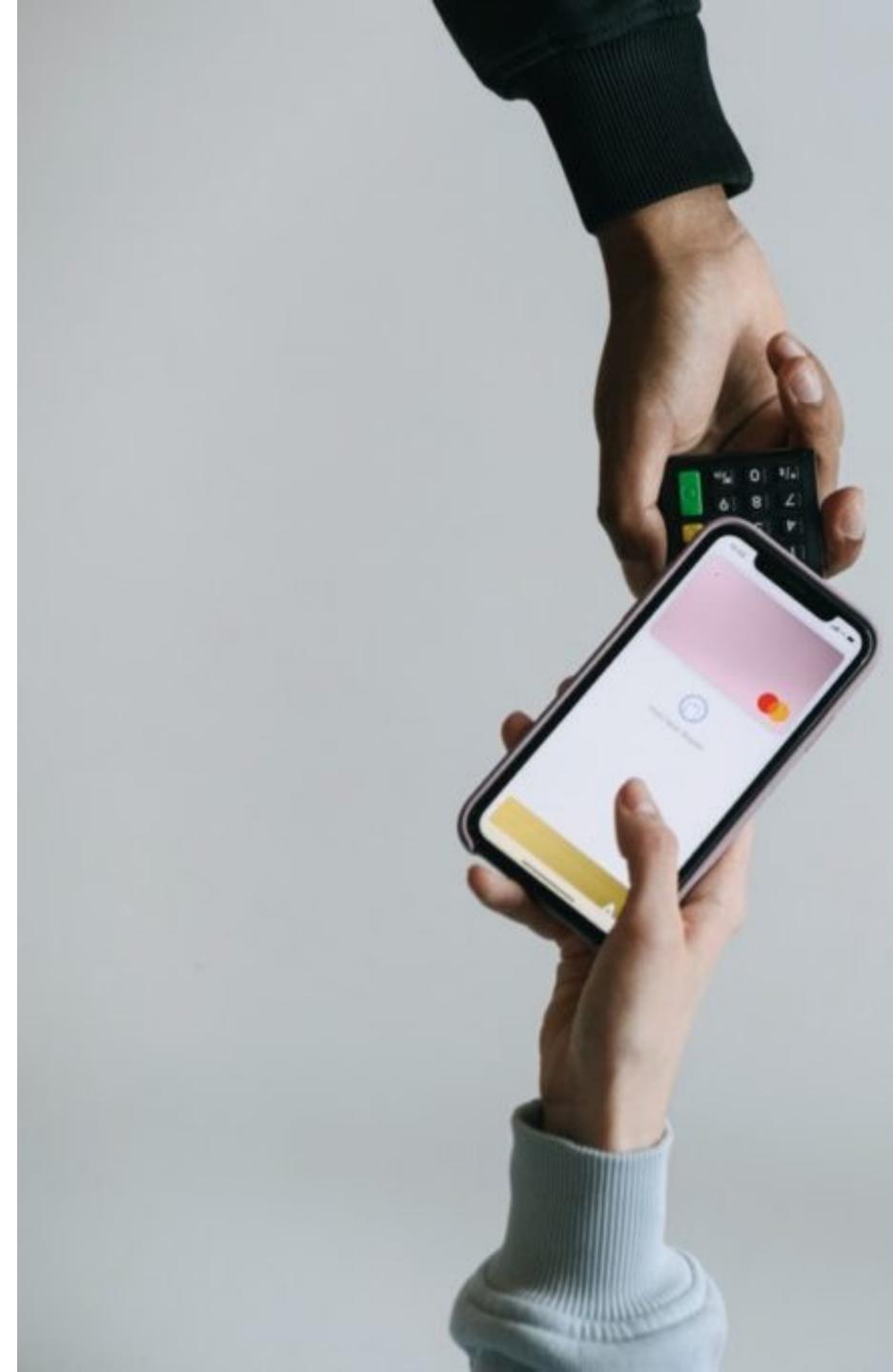
- Vertexon
 - Launched SaaS platform on AWS to service banks and fintechs in Oceania
 - Phase 2 (customer ready platform) delivered on time and in budget
 - Vertexon product roadmap released to market ahead of schedule
- PaySim
 - Completed the beta phase for the new Application Programming Interface (API)
 - API is the foundational component of PaySim's SaaS offering
 - PaySim product roadmap released to market ahead of schedule

Product Launches and Brand Awareness

- ► Released the new Vertexon and PaySim brands
- Launched new Change website
- ▶ Increased PR and Marketing to drive market awareness and sales growth

Payments as a Service (PaaS) offering gaining traction

- ► Commenced onboarding first Payments as a Service (PaaS) client in the US with launch targeted for Q3 FY22
- ➤ Strong PaaS sales pipeline growth opportunities are growing at the top of the funnel and also progressing through the funnel



Diverse range of customers and product usage globally.

FY22 Q2 Financials

Revenue

- ► US\$1.8 million for the quarter
- Contracted Annual Recurring Revenue (ARR) increased slightly to US\$4.7 million
- Strong contracted pipeline of project revenue in addition to ARR
- ► H1 FY22 revenue split c.55% recurring / 45% non-recurring

Receipts from Customers

- ► US\$1.5 million for the quarter
- ► Lower than the prior quarter due to: strong cash collections in Q1 of both current and prior period invoiced revenue, and lower customer invoicing in Q1 relative to Q4 FY21

Cash Operating Costs

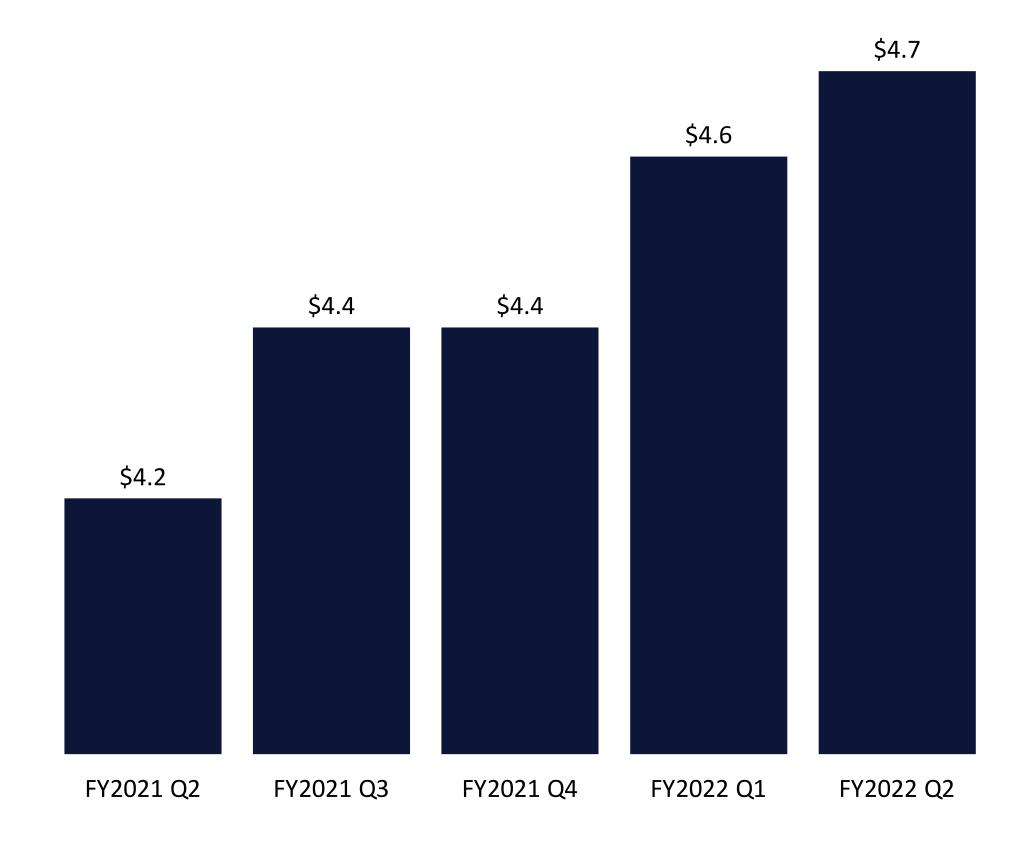
▶ Broadly in line with the previous quarter as the Company continued to execute the Go-to-Market strategy to drive growth

Cash Balance

- ▶ US\$1.6 million as at 31 December
- ► Significant increase in customer invoicing in Q2 which is expected to drive cash collections in Q3
- ► Entered into a A\$1.5 million non-dilutive unsecured term facility post end of Q2



ARR Run Rate
Contracted (US\$ million)



Business
Development
activities has
delivered new
customers and
opportunities.

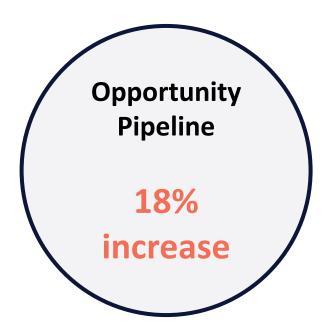
FY22 Q2 Business Development Update

Business Development Activities

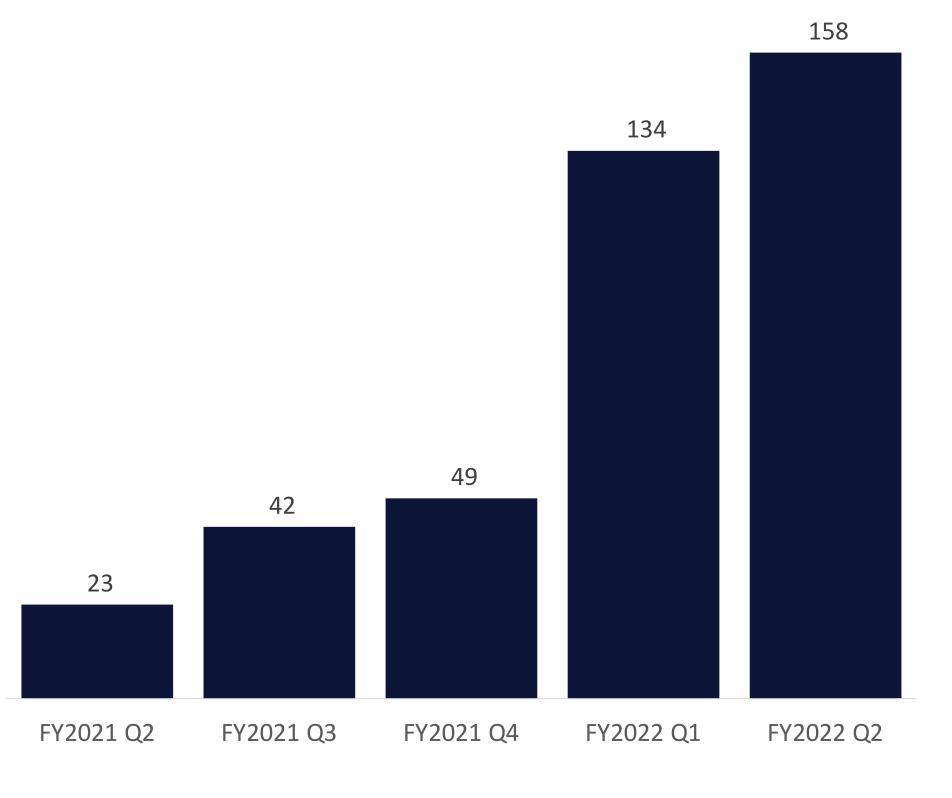
- ▶ 23 opportunities were closed and won in FY22 Q2
- ▶ US Payments as a Service Client secured a new US fintech Mastercard prepaid card program
- ➤ Significant growth in pipeline from 134 to 158 opportunities across both Vertexon and PaySim
- Strong interest in Vertexon SaaS solutions from new and existing clients that will drive ARR growth

Strategic Activities

- ► Focus on strategic partnerships for growth
- Axiom bank onboarding in flight to be completed in Q3, strengthening our Mastercard Prepaid issuing capability in the US market
- Marketing, PR and content strategy in place to increase market visibility and increase opportunities



Qualified Leads
Number of Opportunities



Thank you.

Get in touch

investors@changefinancial.com

