

Investor Presentation FY22

ASX:FSG

16 September 2021

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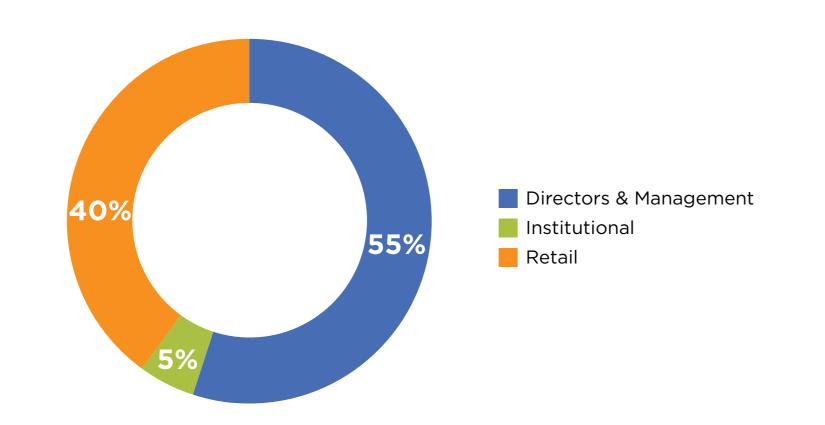


Corporate Snapshot



Capital Structure		
ASX: FSG		
Shares	М	556
Share price	A\$M	0.17
Market Capitalisation	A\$M	94.6
Cash	A\$M	0.6
Debt	A\$M	1.2

Shareholder Distribution



Board & ManagementKen CarrChairmanAndrew RobertsManaging Director & CEOMatt RanawakeNon-Executive DirectorWendy TyberekFinance DirectorPhillip CarterNon-Executive DirectorPhillippe BenolielChief Operating OfficerVin MullinsGovernment and Carrier Relations

Historical Share Price



Board of Directors



Ken Carr

Chairman and Non-Executive Director

Dr Carr (PhD Bus Adm. MBA) is a seasoned, nonexecutive director

and chair, having held CEO/MD roles in 5 ASX listed companies primarily in the, telecoms, banking, payments and electronic manufacturing sectors and non-executive director roles in 3 others, including 2 as chair.

He is currently chairman of PJL Group, a leading rural engineering and construction business.

He has formerly held CEO and Board positions on several listed entities, most recently as a director of Bulletproof Limited (ASX:BPF), CEO of Intec Limited (ASX:ITQ), and prior was Managing Director of Rubik Financial Limited (ASX:RFL).

Previously he has held senior executive positions at IBM, AT&T, and Lucent Technologies and British Telecom. His main experience is related to corporate restructuring and transformation, which has included several JVs and mergers and acquisitions in many countries.

Dr Carr left the Board in February 2013 and re-joined Freshtel on 2 May 2014.



Andrew Roberts

Managing Director and CEO

Mr Roberts (AICD) is a business executive / entrepreneur with over 25 years'

experience in the IT industry in Australia, New Zealand, Asia Pacific, and the United Kingdom.

He has extensive strategic IT and commercial experience in business aggregation, business analysis/strategy, sales, marketing, professional services, operations and general management.

Mr Roberts has direct experience in building and growing IT and cloudbased companies from start-up to sale.

He has previously been a director of Comops Limited (ASX: COM) and was recently head of strategy and cloud operations at Rubik Financial Limited (ASX: RFL).

Mr Roberts was also the deputy chair of the Young and Well Cooperative Research Council, a federally funded not-for-profit organisation focusing on the use of technology to assist well being in young people's lives.



Wendy Tyberek

Finance Director

Ms Tyberek (CA, AICD, BBus) is a chartered accountant with over 25 years experience in

financial business management and related technologies in Australia and the UK.

Wendy is the Finance Director and CFO and leads the finance team for FSG, responsible for the finance, compliance and reporting functions within the group.

She is a hands-on CFO focussed on achieving results and has extensive experience in leading teams to develop and deliver financially successful technology-based solutions to private and public-sector enterprises.

Her previous roles have included senior positions with MYOB, Comops (ASX:COM), Solution 6 and Deloitte.



Mithila Nath Ranawake

Non-Executive Director

Mr Ranawake (BBus, MBA, CPA, FAICD) was

elected to the Freshtel board on 23 November 2010. Mr Ranawake has over 20 years of experience in the telecommunications industry in Asia Pacific, Australia, India and China, combined with a strong background in finance, mergers and acquisitions, information systems, sales, change management, strategy and business development acquired across a number of industries.

Mr Ranawake previously held roles as CFO of Konekt Limited, an ASX listed workplace health solutions provider, Consistel Group in Singapore and LongReach Group Limited, an ASX listed Australian telecommunications equipment manufacturer where he was involved in several capital raises and mergers.

He has held senior management positions in Telstra Corporation, British Telecom and Marconi.

Mr Ranawake also has several years of experience in gas, electric and petroleum industries.



Dr Phillip Carter

Non-Executive Director

Mr Carter (PhD, MAppFin, BEng, SFFIN, FAICD) is a joint managing

director of Kestrel Capital Pty Ltd.

He has extensive experience developing and financing technology rich industrials in Australia, Europe and the United States of America.

As chairman of Prism Group Holdings, he led the restructure and turnaround of its global operations and subsequent sale of the business to a US competitor, delivering significant returns to investors.

Previously, Phillip headed a leading United Kingdom technology consulting and investment advisory practice and managed the InterTechnology Fund, recognised by the European Private Equity and Valuations Capital Association (EVCA) as one of the most active development capital funds in Europe.

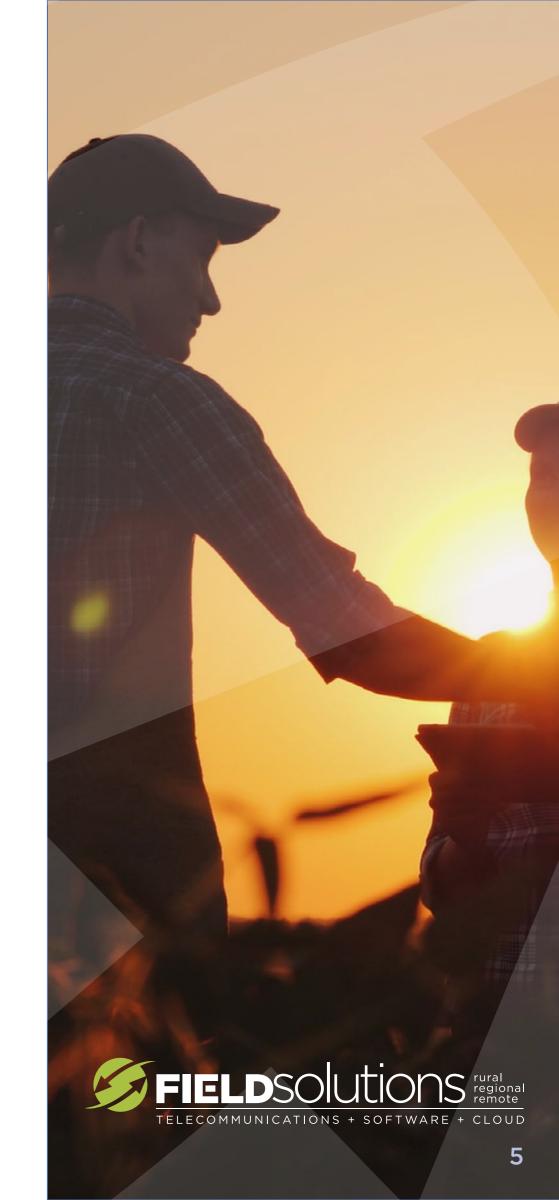
Other current directorships: Kestrel Growth Companies Limited, Tambla Limited and Chant West Holdings Limited.



Our Mission is who we are

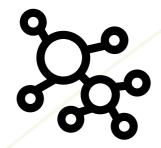
Australia's Leading Telecommunications Carrier for rural, regional and remote Australia

We connect the underserviced and bridge the digital divide between metro and rural Australia, digitally enabling key industries such as agriculture, agribusiness, resources and mining.



What we do











Build

We build rural and regional tele-communications infrastructure

Connect

We retail and wholesale internet and other connectivity products

Network

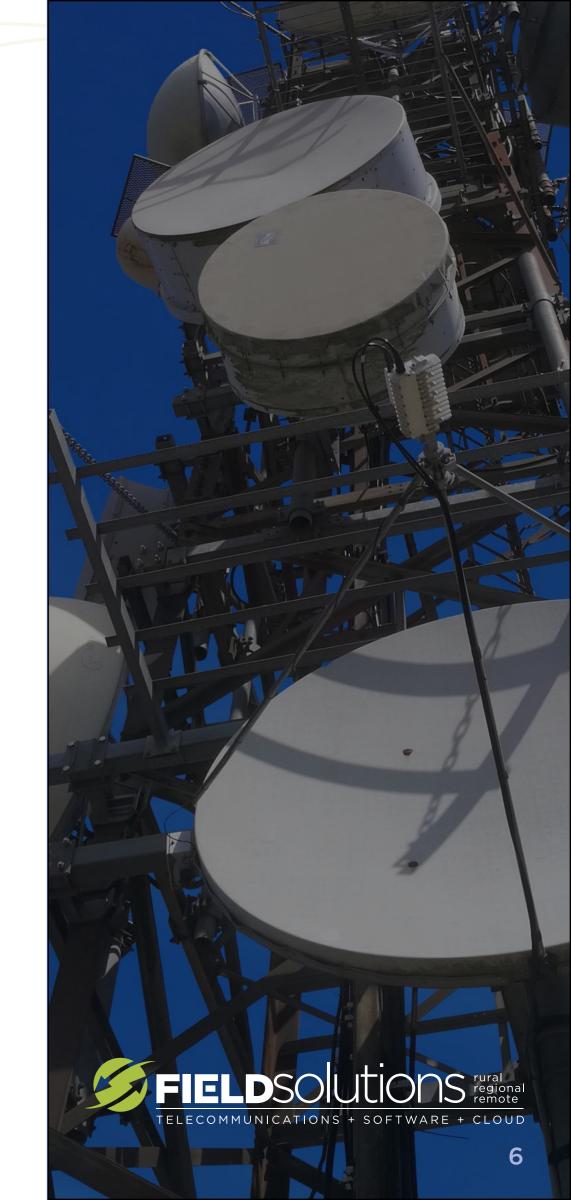
We build and operate a national nbn network

Value Add

We provide managed services

Platforms

We build intelligent automation and orchestration platforms for our own network and the nbn



FY21 in review



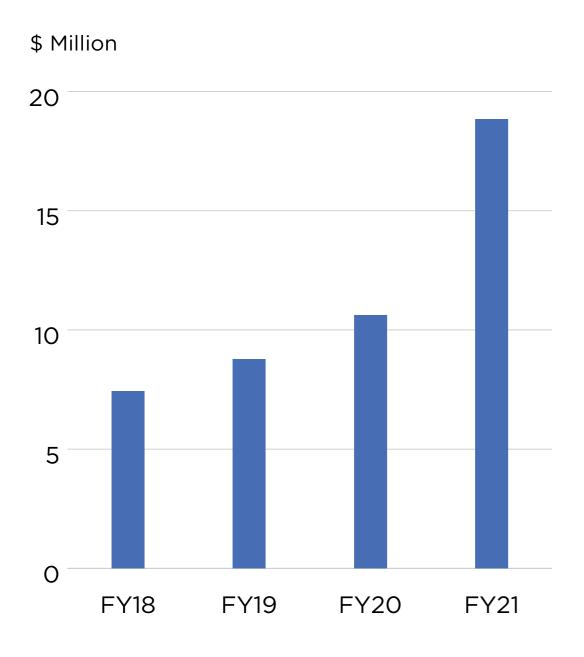
FY21 Plan Review



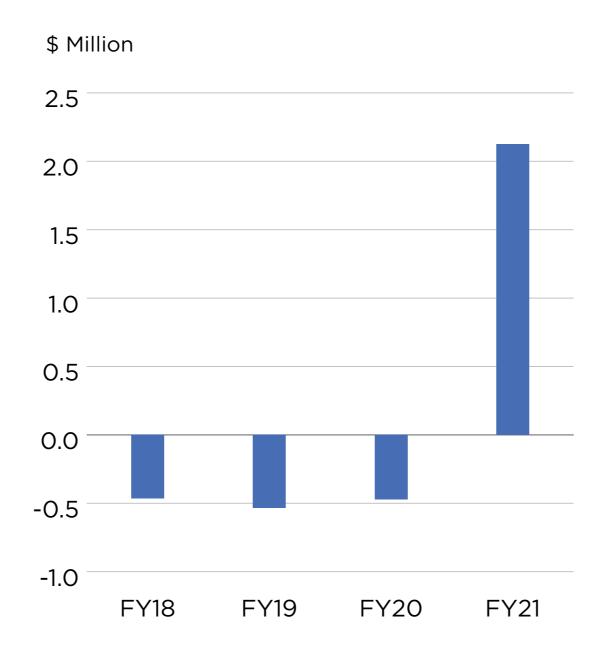


Financial Momentum

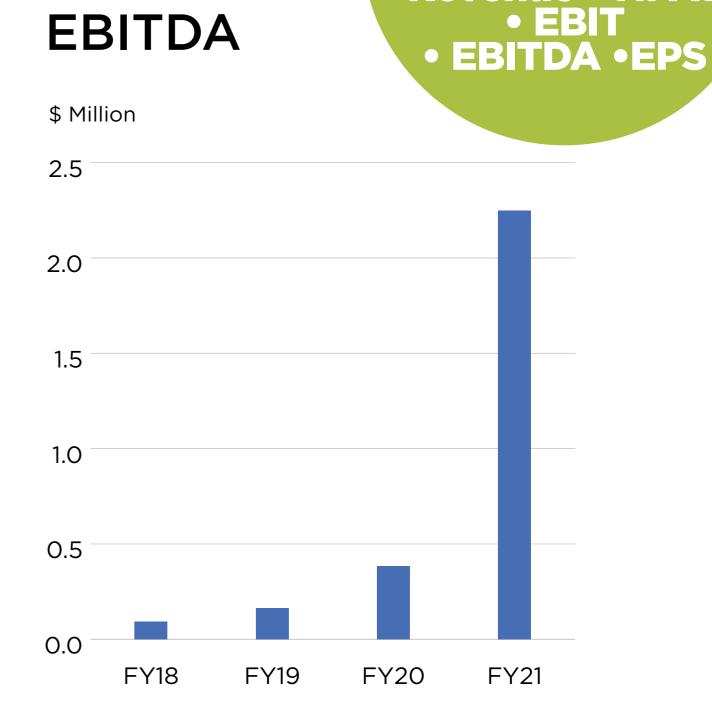




NPAT



EBITDA

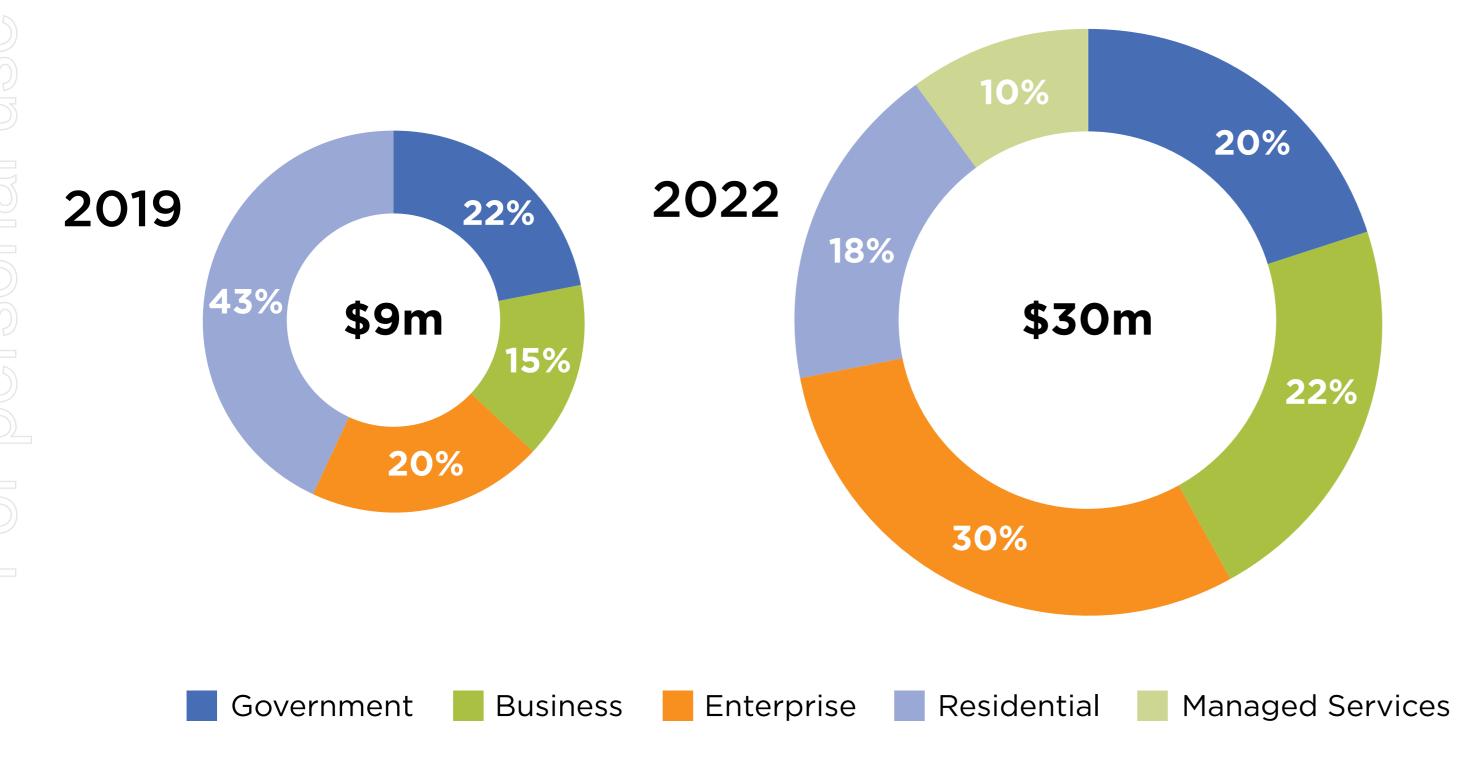




year on year growth in:

Revenue • NPAT

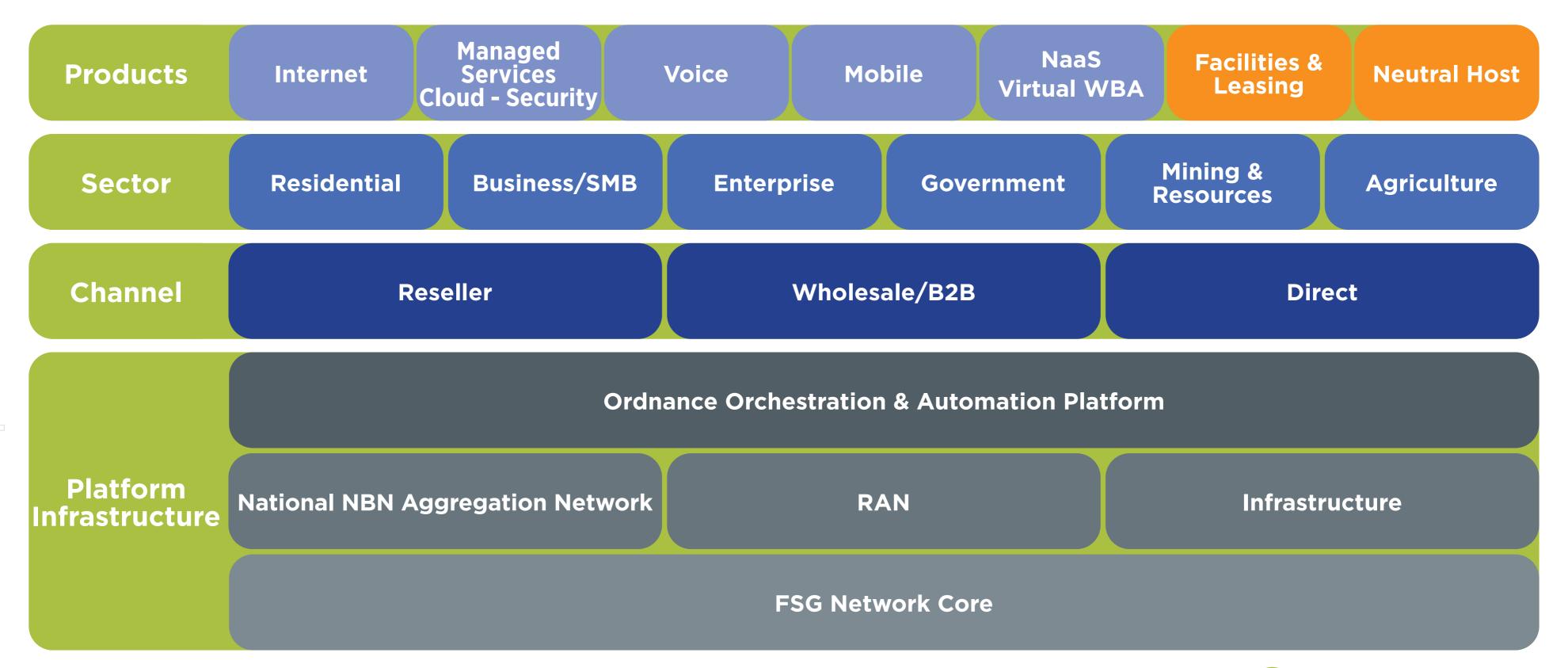
Recurring Revenue Growth by Segment



- Consistent gross recurring revenue growth
- Focus on Business and enterprise services
- Shift towards valueadd higher margin services



Go-to Market Strategy





The story so far

- Organic growth
- Operational establishment
- Strategic focus

Awarded \$24.8m Regional Connectivity Program

- Exponential growth
- Strategic focus
- Technology & thought leadership
- Capability, scale and revenue accretive acquisitions

6 year vWBA deal with MyRepublic

Awarded Mobile Blackspots Round 5

Awarded 4 Shire, 25 PoP by QLD Gov



ANT acquisition



2018 2019 2020 2021



Channel & Sector Growth

170%

Direct

Government

Enterprise

Agribusiness

Mining













↑ 600%

Reseller Channel

SMB

Residential



Value



↑ 322%

B2B/Wholesale

NaaS/vWBA

Business/SMB

Residential

White Label







← More Tactical

More Strategic →



Products & Revenue Streams

Infrastructure Builds Facilities & Leasing **National NBN Aggregation Network RAN Neutral Host Network** as a Service Mobile **Virtual WBA** Margin **Managed Services** Voice Internet

← More Tactical

Value

&

More Strategic →



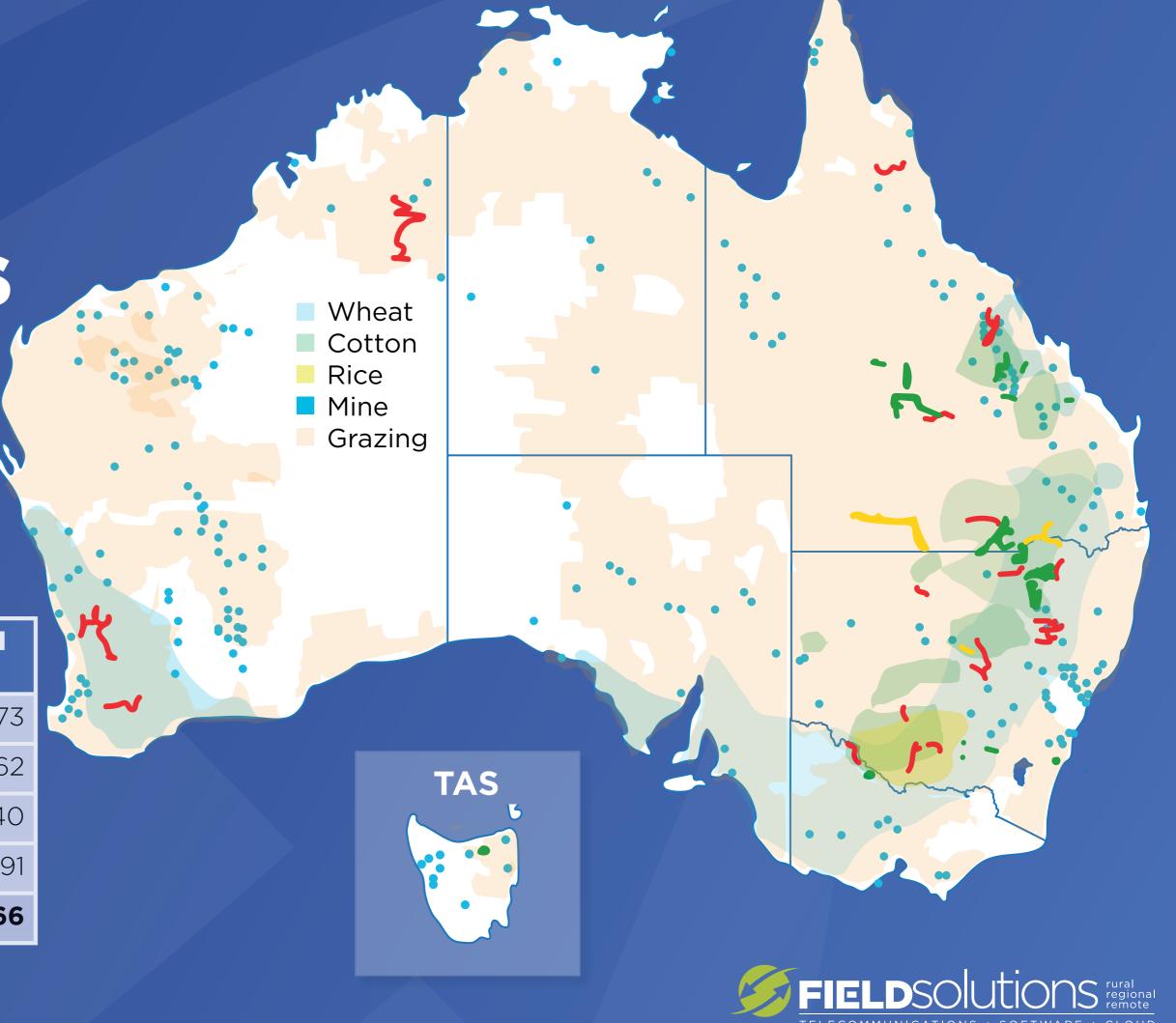
Network Reach driving Key Revenue Sectors

Over the next 2 years 2.8x growth in reach

■ 5 new corridors

16 new networks

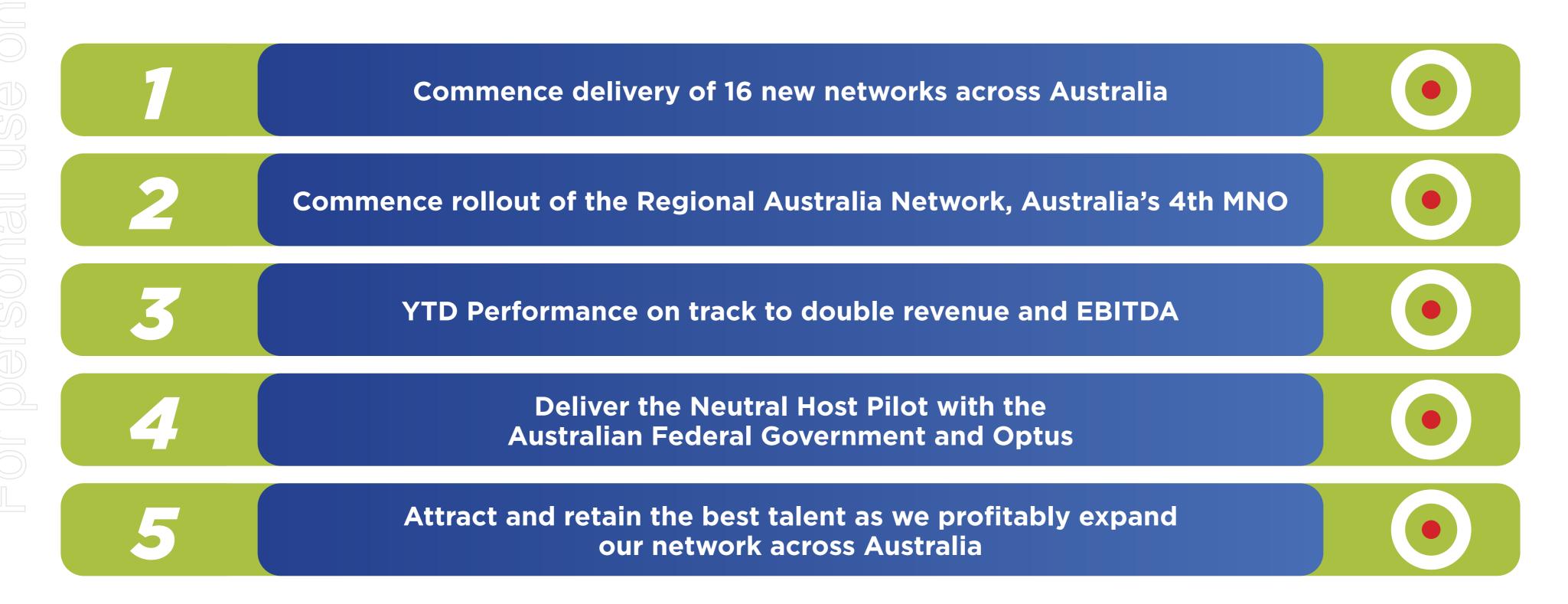
Coverage by State km ²	NSW	QLD	WA	Total
Live	39,734	28,040	-	67,773
December 2021	-	13,967	4,795	18,762
February 2022	640	-	-	640
March 2023	46,146	33,347	19,898	99,391
Total	86,520	75,353	24,693	186,566



FY22 outlook



FY22 Objectives





FY22 - Year of Growth

- Network Expansion 2.8x to 186,000km²
- Territory services expansion
- Regional Australia Network (RAN) Launch
 - Next Generation place based regional & Rural network
 - Mobility
 - 4th Australian Mobile Network Operator (MNO)
 - Only MNO Dedicated to rural, regional and remote Australia
- Carrier Infrastructure (Physical / Neutral Host)
- Revenue Growth
- EBITDA Growth
- Innovation
- M&A



Execution & Focus

Objective	22 Focus
Grow Rural Infrastructure	 Complete in progress builds Queensland Building Our Regions Mobile Blackspots Round 5 Regional Connectivity Program Mobile Blackspots Round 5a trials
National NBN Footprint	Complete deployment to all 121 POIsResilience and performance
Expand Wholesale Product and revenue base	Expand internal sales capabilityExpand reseller channelContinue to grow wholesale sector
Mobile strategy	Consolidate position as Australia's Neutral Host



The Regional Australia Network (RAN)

FSG's next generation place based rural, regional & remote network



RAN - What is it?

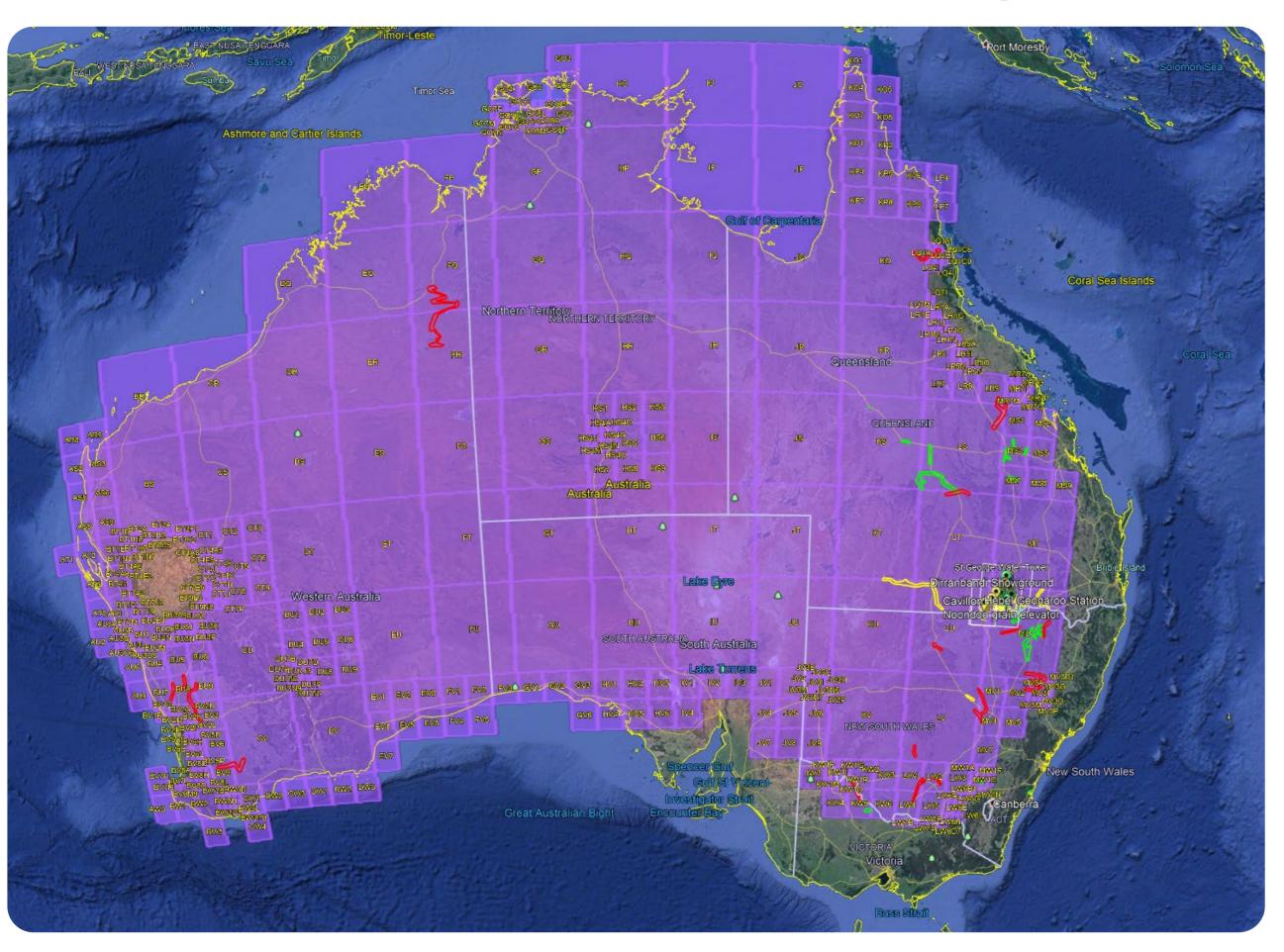
Now

- Fixed Wireless Broadband
- Proprietary
- Unlicensed
- Line of Site only

Future

- Place based network
- 4G/5G
- Mobile Enabled
- Neutral Host Capable
- PSMB
- Industry Standards
- Non-Line of Site capable

5G Spectrum Coverage



- FSG Acquired 5G
 Spectrum for rural,
 regional and remote
 Australia
- Covers 93% of Australia's landmass



RAN - Capabilities





FW Broadband Internet



Mobile Voice & Data



Mobility



IoT



Agtech



Mining



Private Networks



4G/5G high speed



RAN - New Revenue Opportunities

Opportunities

- Mobile
- Co-Location
- Neutral Host
- Roaming
- IOT
- Value-Add Services

Industry Segments



Mining & Resources



Agri-business



Government



Emergency/MBSP

RAN - Capability | Capacity | Reach

2019

2020

2021

2022

2023

16 Towers

Fixed Wireless Internet Unlicensed 20km range

28 Towers

Fixed Wireless Internet License & Unlicensed 20km range

42 Towers

Fixed Wireless Internet License & Unlicensed 25km range

96 Towers

Fixed Wireless Internet MNO, Mobile Data 4G, 5G, Neutral Host, Roaming Trial, Co-location, leasing revenues

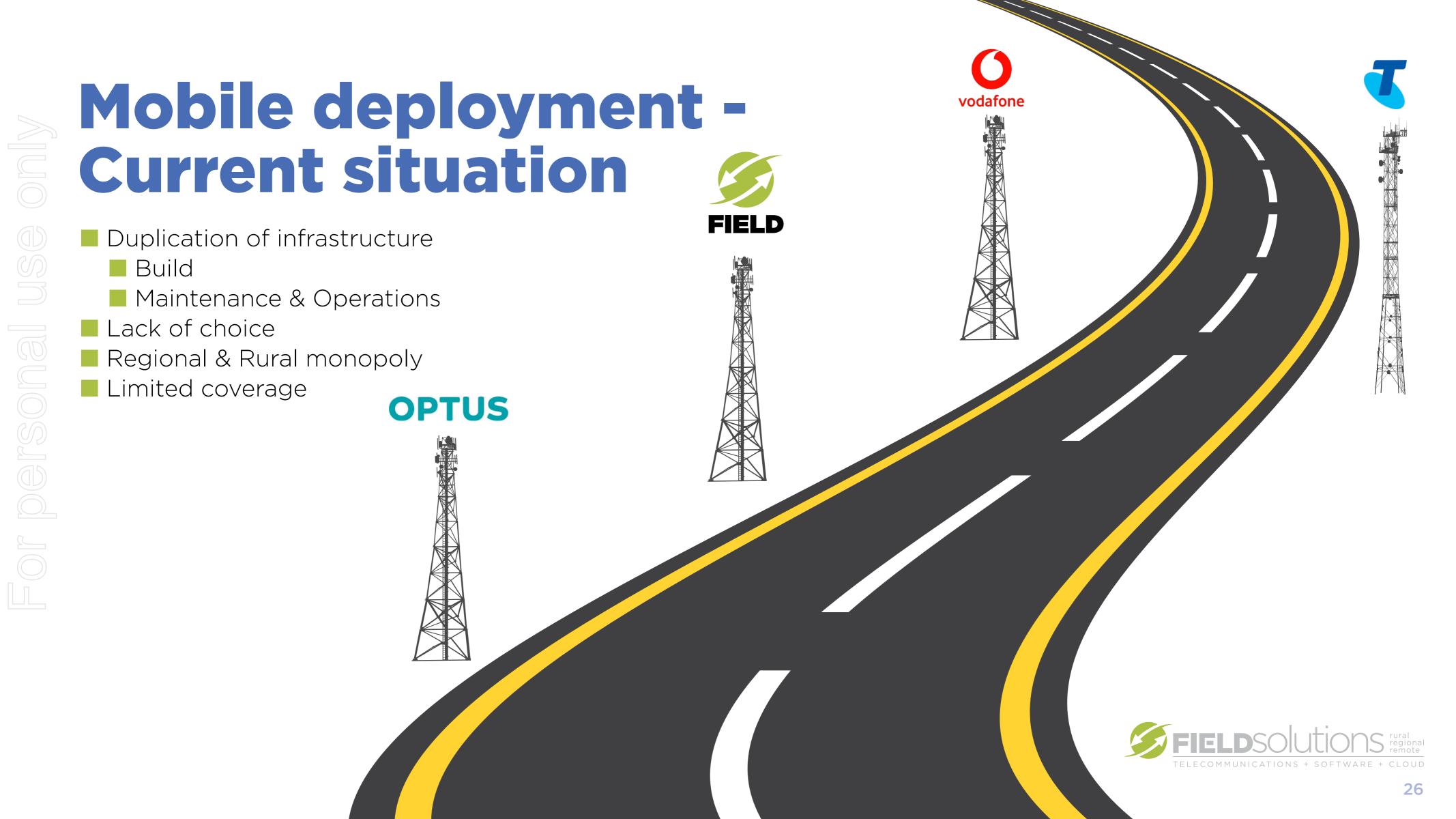
25km range

200+ Towers

Fixed Wireless Internet Mobile Data, Voice, Neutral Host, Roaming, 4G, 5G Co-location, leasing revenues

25km range+





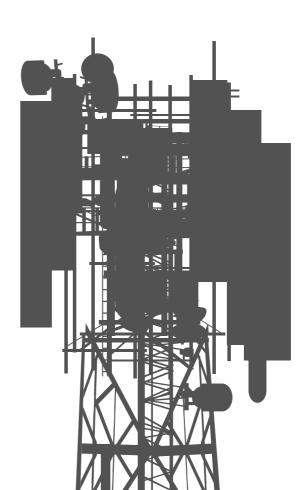
Neutral Host

Selected by the Federal Government to trial a single delivery model for rural, regional and remote areas.

1 provider with the ability to broadcast services from Optus, Telstra, TPG/Vodafone and Field Solutions Group.

OPTUS











Appendix

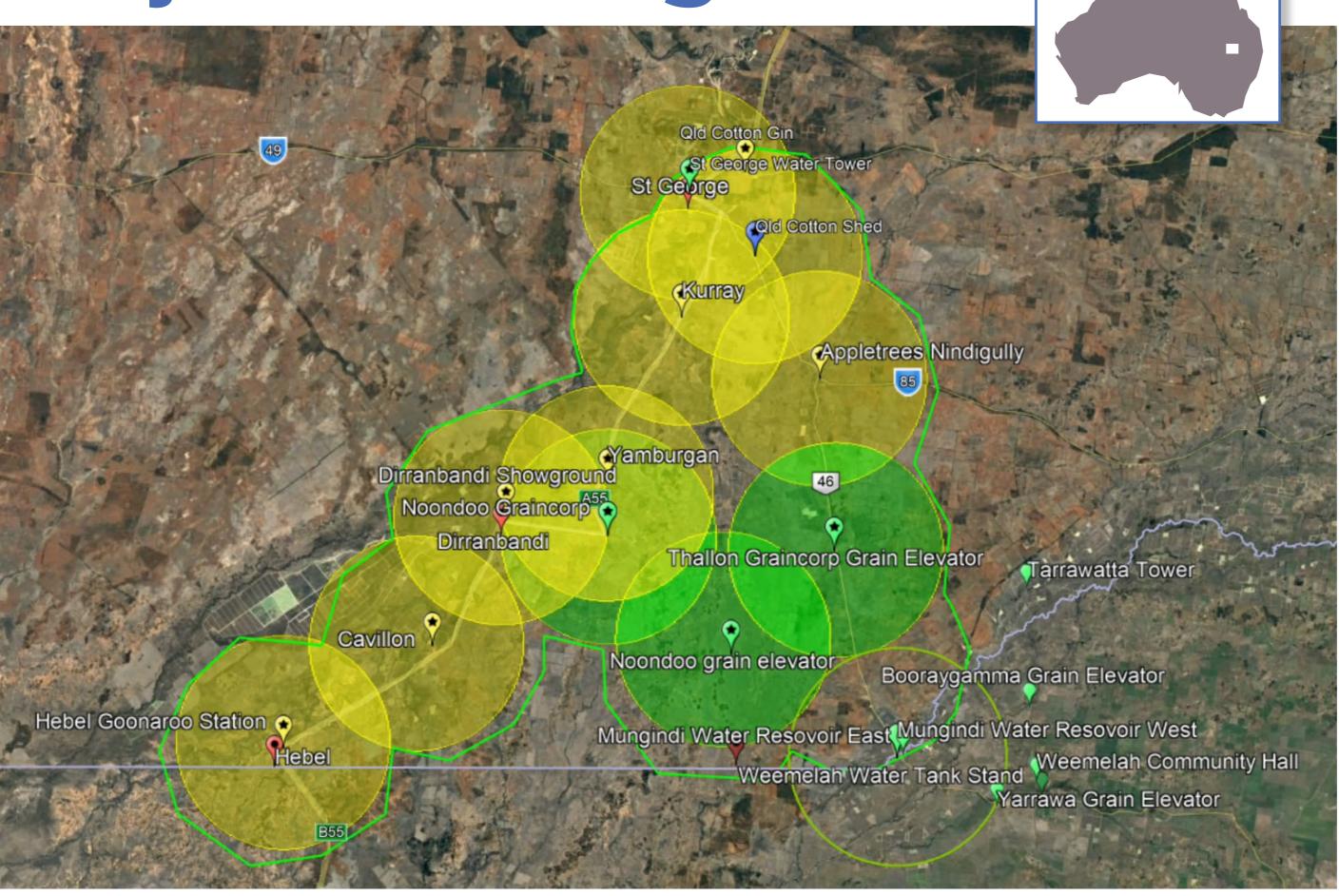


Segment Example Balonne Shire

Connecting a Region - Case Study



Project Coverage





Whole of Region Connectivity Plan

- Multiple Projects
- 16 months initial completion
- 12 points of presence (PoPs)
- 10,480km² coverage



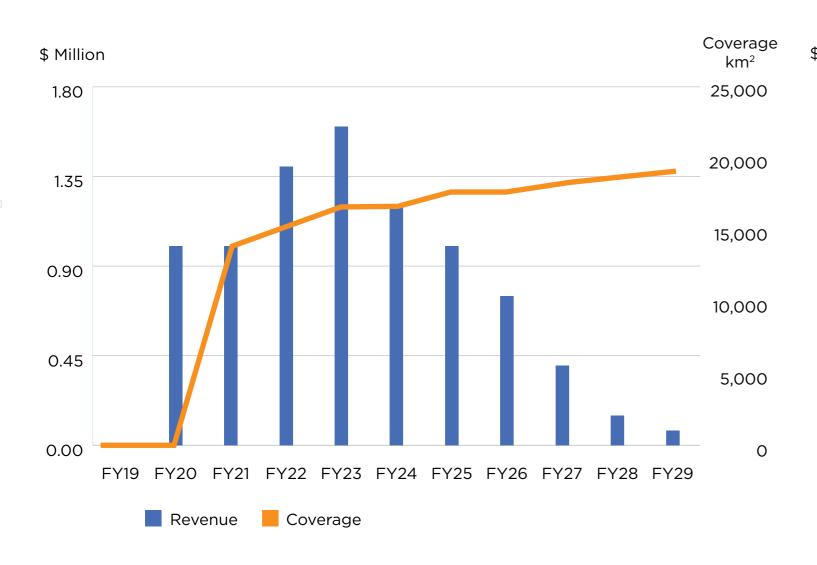


Revenue v Coverage & Sector

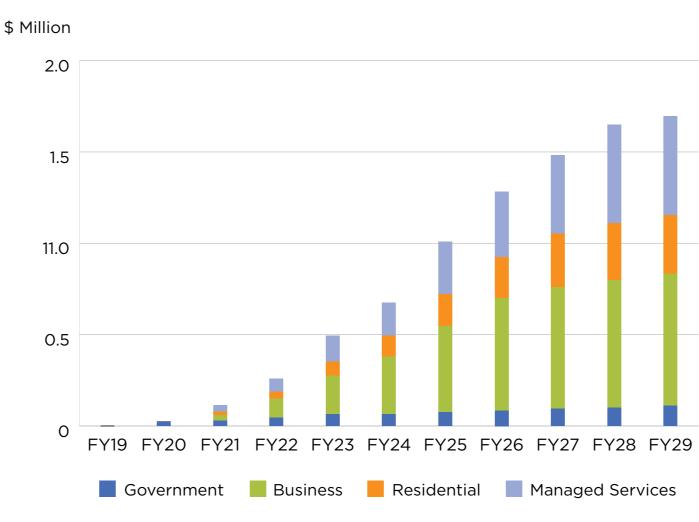
- Balonne Shire
- Population 4,334
- **31,104km**²
- Agribusiness focused

- 53% land coverage by 2023
- Multiple product offering
- 0 \$3.5M in 3 years
- Projected 10-year value \$18M

Network construction revenue

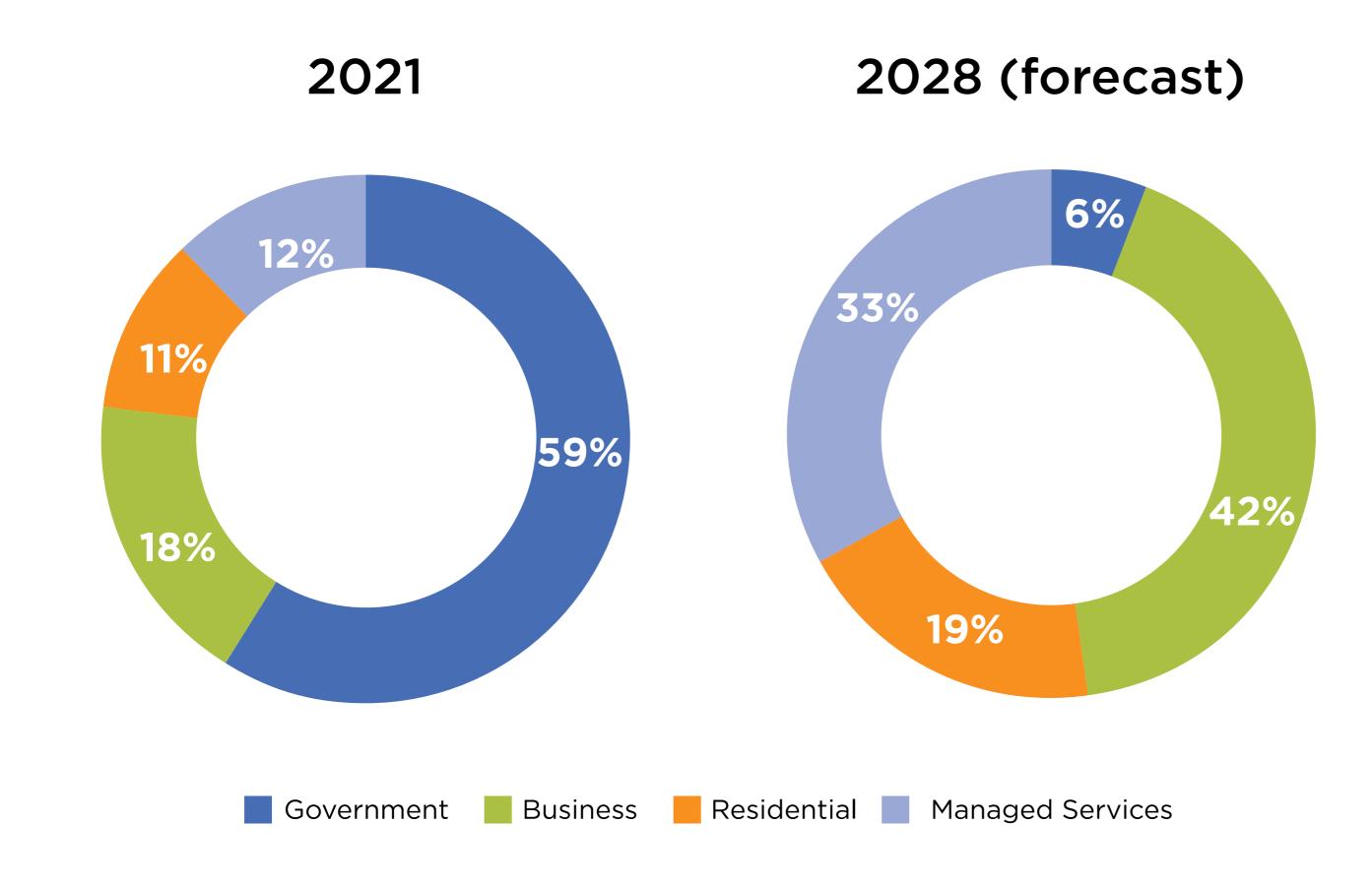


Recurring revenue by segment





Revenue Growth by Sector





Ongoing Opportunity



Cross Border

- 3 additional towers
- Connect NSW and QLD
- June 2022

Mobile Blackspots

- Roaming Trial with Optus
- 600km² of coverage
- October 2022

Regional Connectivity Program

- 4 new towers
- Broadband & LTE (4G)
- 6,844km² additional coverage
- March 2023



















Glossary

- BOR Queensland Building Our Regions
- MD Murray Darling Grant
- RAN Regional Australia Network ™
- RCP Regional Connectivity Program
- PoP Point of Presence
- vWBA Virtual Wholesale Broadband Agreement
- NaaS Network as a Service
- T4 4Th Mobile Network Operator
- MNO Mobile network Operator
- SMB Small / Medium Business
- POI Points of Interconnect (nbn)



Thank you

For further investor enquiries please email: investors@fieldsolutions-group.com

fieldsolutions-group.com

