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## AGM Presentation 27 July 2021

## **Important notices**

#### **Forward Looking Statements**

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This presentation includes various forward looking statements which are identified by the use of forward looking words such as "may", "could", "will", "expect", "believes", "intend", "plan", "estimate", "anticipate", "continue", and "guidance", or other similar words and may include, without limitation statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. Statements other than statements of historical fact may be forward looking statements. Atrum believe that it has reasonable grounds for making all statements relating to future matters attributed to it in this presentation.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from any future results, performance or achievements. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of resources or reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation. Investors should note that any reference to past performance is not intended to be, nor should it be, relied upon as a guide to any future performance.

Forward looking statements are based on the Company and its management's good faith assumptions relating to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions on which forward looking statements are based will prove to be correct, or that the Company's business or operations will not be affected in any material manner by these or other factors not foreseen or foreseeable by the Company or management or beyond the Company's control.

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Forward looking statements in this release are given as at the date of issue only. Subject to any continuing obligations under applicable law or any relevant stock exchange listing rules, in providing this information the Company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in events, conditions or circumstances on which any such statement is based.

#### **Competent Person Statement**

#### **Exploration Results and Coal Resources**

The results of the Scoping Study and Coal Resources that underpin the production target are based on, and fairly represent, information and supporting documentation compiled by Mr Brad Willis, who is a Member of the Australasian Institute of Mining and Metallurgy (205328).

Brad Willis is Principal Geologist at Palaris Australia Pty Ltd (Palaris). He has sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity he is undertaking to qualify as a Competent Person, as defined in the 2012 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves. Mr Willis has 20 years' experience in exploration and mining of coal deposits. Mr Willis consents to the inclusion of the Scoping Study results disclosed by the Company in the form in which it appears.

Neither Mr Willis nor Palaris have a direct or indirect financial interest in, or association with Atrum Coal, the properties and tenements reviewed in this statement, apart from standard contractual arrangements for the preparation of this report and other previous independent consulting work. In preparing this Annual Coal Resource and Reserve Statement, Palaris has been paid a fee for time expended on this report. The present and past arrangements for services rendered to Atrum Coal do not in any way compromise the independence of Palaris with respect to this estimate.

The Company confirms that it is not aware of any new information or data that materially affects the Previous Announcements and, in the case of estimates of Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the Prior Announcements continue to apply and have not materially changed. The Company confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the Prior Announcements

Mr. Willis consents to the inclusion in the report of the matters based on the information, in the form and context in which it appears.

### Who we are

trum Coal

Building a global, leading-practice company committed to achieving excellence through communication, consultation and collaboration

#### Environmental Stewardship

Focused on the fundamentals of **responsible development** and incorporation of **Indigenous Peoples' traditional knowledge** to drive key outcomes such as **progressive mine rehabilitation, multi-generational sequential land use** and **management of water quality and quantity** 

#### Community Engagement

Committed to the inclusion, engagement and consultation of all **communities**, **stakeholders** and **Indigenous Peoples** where we operate, to generate beneficial social and economic outcomes

#### **Regulatory Approach**

We believe in adopting and continuously evolving **leading practice** approaches to **permitting**, **approvals** and **operational compliance** 







Andy Caruso

Managing Director, CEO



Bill Fleming Non-Executive Director



Anita Perry Non-Executive Director

**Charles Fear** 

Non-Executive Director



Richard Barker Non-Executive Director



Jeff Gerard Non-Executive Director

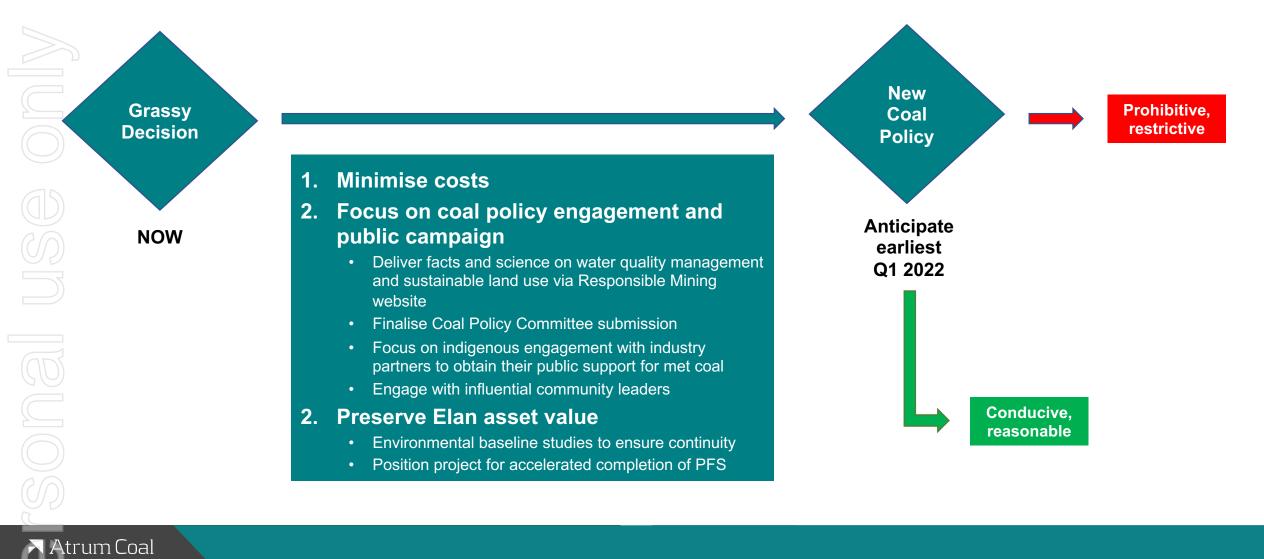
## 2020/21 in review

- Volatile global operating environment stemming from COVID-19
  - Elan Project Scoping Study delivers world-class asset credentials
- Raised A\$22m new equity to fund pathway forward
- 4 Safe, successful completion of 2020 extensional and infill drilling
  - Substantial resource classification upgrade and total increase
- Testwork further confirms Tier 1 HCC quality at Isolation South
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- Updated Scoping Study further enhances Tier 1 project status
- Ongoing Board refresh completed
- 1976 Coal Policy reinstated with additional directives in Feb 2021

- Key 2020 exploration program outcomes
- Push towards 200Mt total Indicated resources at Isolation South (from 82Mt)
- Increase total resources at Isolation South (from 230Mt)
- Increase practical in-pit resources at Isolation South (from 188Mt)
- Further evidence Tier 1 HCC parameters at Isolation South and deliver sufficient testwork for HCC product(s) specification

## **Atrum strategy**

Maximize engagement and continue public campaign before expected new coal policy in 2022

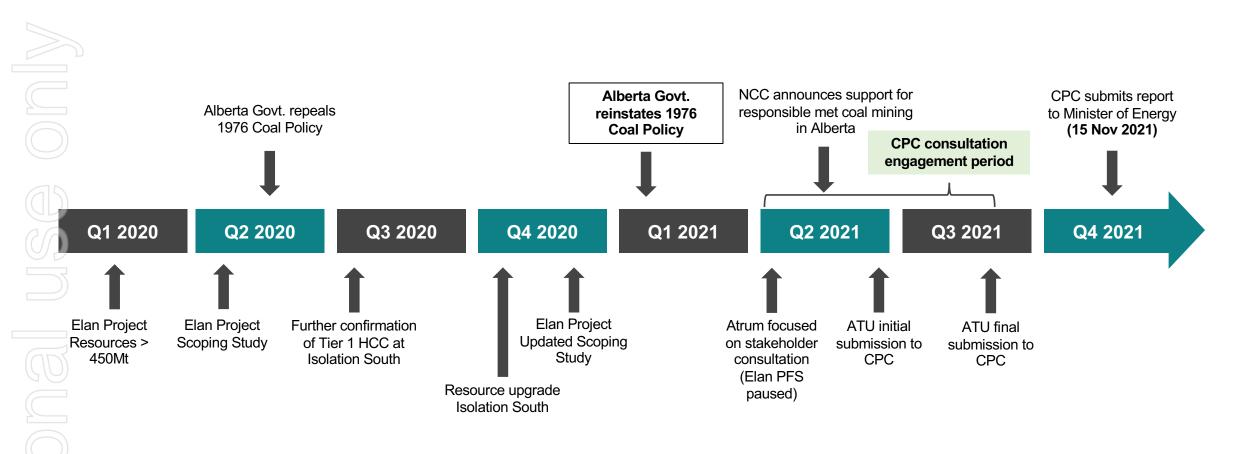


## CONSULTATION PROCESS

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## Alberta consultation timeline

#### Independent Coal Policy Committee (CPC) formed to drive stakeholder consultation





Refer ASX releases: Total Elan Project Resources Exceed 450 MT, 10 February 2020; Elan Project Scoping Study, 16 April 2020; Alberta Government to Repeal 1976 Coal Policy, 18 May 2020; Tier 1 HCC at Isolation South, 1 July 2020; Isolation South Resource Update, 25 November 2020; Elan Project Updated Scoping Study, 8 December 2020; Atrum Focused on Stakeholder Consultation, 26 April 2021; NCC Support for Responsible Metallurgical Coal Mining, 3 May 2021; and Initial Coal Policy Committee Submission, 17 June 2021.

## Independent CPC process

#### Driving the development of a modern coal policy

Science, technology, and the legislative and regulatory framework have greatly surpassed the intent, purpose and value of the coal categories created in the Alberta Coal Policy (1976)

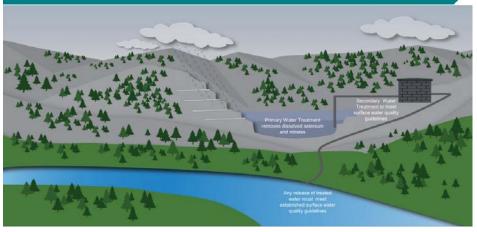
- Atrum's initial submission to the CPC focussed on:
  - Rigorous protection of water and landscapes, reference to the modern regulatory framework and acknowledgment of industry advancements that support responsible development
  - Establishment of confidence among Albertans that a robust regulatory construct is in place to ensure environmentally responsible development
  - A simplified land category system that can potentially see more, rather than less, lands, protected

We are seeking a clear distinction that will protect the environment, add clarity, reduce conflict, and leverage science and technology

#### **CPC Consultation Process**

Stated objective: To develop a **modern coal policy** that provides **greater certainty for all stakeholders** and considers the potential **development of metallurgical coal resources in a responsible and sustainable manner** 

#### Modern mining practices capture and treat water affected by mining



Source: Atrum submission to CPC (refer ASX release 17 June 2021)

## **First Nations perspectives**

#### A critical voice that must be heard

Piikani Nation application to appeal JRP decision on Riversdale's Grassy Mountain Coal Project

 Key grounds cited include Piikani's support for the project and its measures to protect the environment, and economic and social benefits Piikani will gain from development

- Stoney Nakoda Nations have also applied to appeal the JRP decision
- Atrum strongly supports the right of First Nations to have their voices heard with respect to decisions and policy that impact on their lands and sovereign rights

 Riversdale subsidiary, Benga Mining Limited, development proponent for the Grassy Mountain Project, has also lodged an application to appeal the JRP decision "The Piikani Nation has worked for over five years to be confident that the Grassy Mountain mine will pose a minimal risk to its lands, waters, culture and traditional way of life. Through agreement with the project proponent, it has created strict legal obligations for the mine to protect the environment and its sacred sites."

#### Chief Grier and Council of Piikani Nation June 2021

"The NCC acknowledges the appeal submitted by the Piikani Nation in relation to the AER decision on the Grassy Mountain Project, which states that Piikani do not oppose the project and would benefit economically from it proceeding. The NCC believes that modern metallurgical coal projects can protect water and the environment while creating many ongoing business opportunities for indigenous people and companies. The NCC is supportive of any action and effort which would reconsider the ability for First Nations to receive such benefits."

Dale Swampy, President of the National Coalition of Chiefs (NCC) July 2021

## The power of community

#### Local community now mobilizing with the support of mining companies

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Public meeting on met coal and the Joint Review Panel decision for Grassy Mountain was held at the Hillcrest Miners Club on Thursday 22 July (attended by Atrum CEO and staff)

- Around 400 people were inside the club for the meeting with several more people spilling into the streets to listen on speakers.
- Guy Gilron (environmental scientist) spoke on the science of selenium and several community business people spoke passionately about what the decision meant to them
- Extensive media presence <u>https://globalnews.ca/news/8056002/supporters-coal-</u> <u>mining-crowsnest-pass-alberta/</u>
- Organized by a committee ('Citizens supportive of clean coal') who are urging action in the form of letters to Ministers, distributing company fact sheets







## Immediate priorities and focus

#### Engaging stakeholders and the community on responsible mining

#### **Indigenous Engagement**

 Pursue innovative vision based on partnership, participation, and long-term benefits including environmental protection and mine planning, long term monitoring, and operation of the water treatment facilities

#### Selenium initiative

 Providing clear, compelling and consistent facts and information on selenium management

#### **Outreach to MLAs and community leaders**

 Meetings continue after extensive and constructive dialogue with local municipalities

#### Atrum and Industry Collaboration

 Ensure consistent regulatory approach along with environmental baseline data sharing



- Responsible Mining Initiative and Campaign
  - Focus on land and water with key contributions from experts on selenium (Dr Lisa Kirk) and water quantity (Kim Sturgess)
  - Leverage available selenium management data to educate on commercial viability of passive treatment methods
  - Advertising campaign to refer interested parties to <u>www.responsiblemining.ca</u> for sharing of fact-based information

# DRILL PROGRAM & TESTWORK

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## Successful exploration: Isolation South

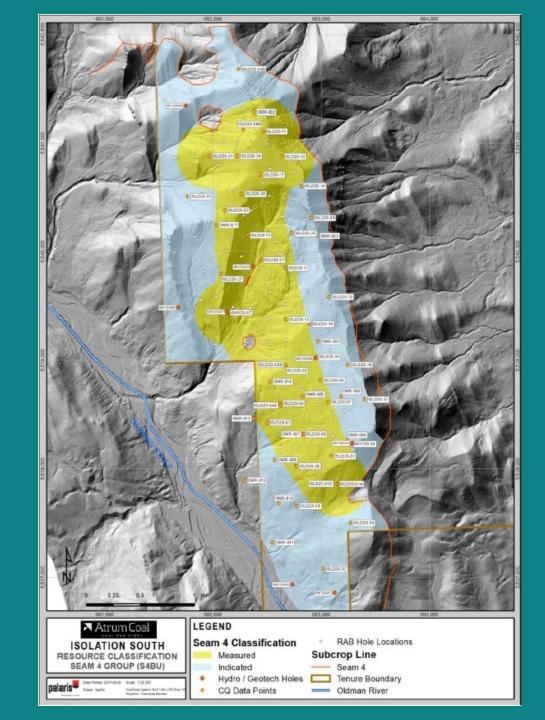
#### **Isolation South 2020 program**

Successful in delineating structure and demonstrating seam continuity

- Extensive drilling totalling 21,500m:
  - 125 rotary air blast holes

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- 33 large diameter core holes
- 5 HQ geotechnical / hydrogeological holes
- Shallow (as low as 3m) and thick (up to 100m) coal deposition, averaging 30m in thickness
- Results led to significant classification upgrades and increase in overall Elan Project Resources<sup>1</sup>



## Resource upgrade

#### Highlights scale and quality



#### Isolation South infill and extension objectives satisfied:

#### Substantial upgrade to resource classification<sup>1</sup>

 Measured + Indicated (M+I) increased 113% to 175 Mt

#### Expansion of Isolation South resource base

Total Isolation South resource increased 32 Mt to 262 Mt (+14%)

#### Elan Project total resource now 486 Mt

Upgrade of large portions of previously Inferred resources at Isolation South delivered substantial improvement to LOM production target and forecast base case project economics

#### Tier 1 Hard Coking Coal

- Isolation South testwork samples further confirmed<sup>2</sup>:
  - Close correlation to globally traded Tier 1 HCC
  - Strong coke propensity, low ash and sulphur content, and low basicity index
- Potential to drive higher efficiency downstream use through reduction of coke consumption and safer oven operation

	Elan Project (Atrum) (adb)	Elk Valley (Teck Premium) <sup>A</sup>	Grassy Mount. (Riversdale) <sup>B</sup>	Platts Premium Low Vol Index <sup>C</sup>	Platts Peak Downs Index <sup>C</sup>
CSR	69 – 71	70	65	71	74
Coal Rank R₀Max (%)	1.16 – 1.20	1.14	1.18 - 1.20	1.35	1.42
Yield (%)	60	(est 60 – 70)	55	-	-
Ash Content (%)	8 - 9	8.8	9 - 9.5	9.3	10.5
Volatile Matter (%)	22 – 26	25.5	23.5	21.5	20.7
Total Moisture (%)	10	10	10	9.7	9.5
Total Sulphur (%)	~ 0.60	0.65 – 0.70	0.50	0.50	0.60
Phosphorus (%)	< 0.050	0.075	0.040	0.045	0.03
CSN	7 - 8	7.5	-	8	8.5
Fluidity (ddpm)	100 – 300	200 – 500	150	500	400

A. S&P Global Platts Coal Trader International (pg8), 3 August 2018.

B. Riversdale Resources Targets Statement, Grassy Mountain Technical Report by RPM Global (pg21), 28 March, 2019.

C. S&P Global Platts. Specifications Guide, Metallurgical Coal, April 2020.

See Appendix for Elan Project Coal Resource estimate disclosures
 Refer ASX release 7 October 2020, '*Isolation South Tier 1 HCC*'

# UPDATED SCOPING OUTCOMES

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## **Updated Scoping Study: Physical outcomes**

#### Further strengthening of operational base

+6 yrs 21 years Initial mine life	<b>10 Mtpa</b> Nameplate ROM capacity
-28% LOM <b>3.1:1</b> -44% Ist 10 yrs	60% Processing yield
6.0 Mtpa Nameplate HCC capacity	+36Mt Total HCC product

For full details refer to Atrum ASX release dated 8 December 2020, *Elan Project Updated Scoping Study*. Atrum confirms that all material assumptions underpinning the production target and forecast financial information within the Scoping Study continue to apply and have not materially changed.

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- Elan Project <u>product</u> LOM strip ratio of 5.2 bcm / tonne HCC (prev. 7.2 bcm/t)
- Compares with Elk Valley at 11.4 (2019 average)<sup>1</sup> and Grassy Mountain at 9.2 (LOM forecast)<sup>2</sup>

	Unit	Updated Study (Nov 2020)	Scoping Study (Apr 2020)	Change	
Total ROM coal mined	Mt ROM	187	126	+ 61 Mt	<ul> <li>✓</li> </ul>
Annual throughput	Mtpa ROM	10	10		1
Initial life-of-mine	years	21	15	+ 6 years	<ul> <li>✓</li> </ul>
Average strip ratio (ROM)	bcm:t	3.1	4.2	- 28%	<b>√</b>
Average strip ratio (ROM) – first 10 years	bcm:t	2.3	4.0	- 44%	<b>√</b>
Processing yield	%	60	60		1
Nameplate HCC production	Mtpa saleable	6.0	6.0		
Total product coal (HCC)	Mt saleable	112	76	+ 36 Mt	<b>√</b>
Resultant clean coal strip ratio (HCC)	bcm:t	5.2	7.2	- 28%	<b>√</b>
Pre-production capital expenditure	US\$M	773	683	+ US\$90 M	1
Cash operating cost (FOB Vancouver)	US\$/t saleable	75	81	- 7%	<ul> <li>✓</li> </ul>
HCC price (Elan MV HCC FOB Vancouver)	US\$/t saleable	138	138		1
NPV <sub>9%</sub> (post-tax, real basis, ungeared, Y-1)	US\$M	1,395	860	+ US\$535 M	<ul> <li>✓</li> </ul>
IRR (post-tax, real basis, ungeared, Y-1)	%	28.8	25.0	+ 43.8%	<b>~</b>
Project net cashflow (post-tax)	US\$M	4,580	2,610	+ US\$1,970 M	<ul> <li>✓</li> </ul>

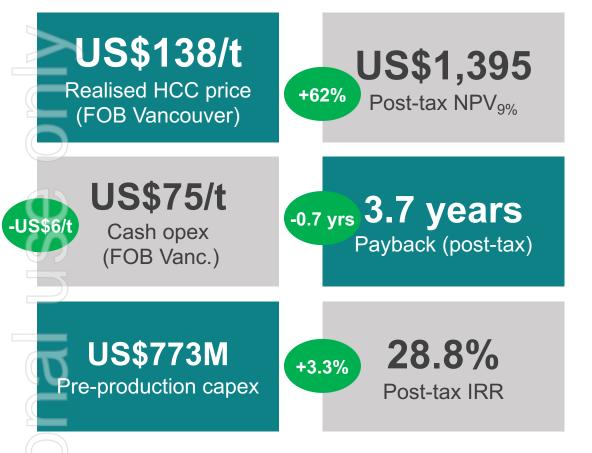
Teck Resources Q4 2019 Financial Report (pg46), 20 February 2020.

2 Riversdale Resources Targets Statement, Grassy Mountain Technical Report by RPM Global (pg8), 28 March, 2019.

The Scoping Study mine schedule and production target contain approximately 82% Indicated Resources and 14% Inferred Resources. There is a low level of geological confidence associated with Inferred Resources and there is no certainty that further exploration work will result in the determination of Indicated Resources or that the production target itself will be realised. Atrum confirms that the financial viability of the Elan Project is not dependent on the inclusion of Inferred Resources in the mine schedule.

## **Updated Scoping Study: Financial outcomes**

#### **Excellent projected economic returns**



For full details refer to Atrum ASX release dated 8 December 2020, *Elan Project Updated Scoping Study*. Atrum confirms that all material assumptions underpinning the production target and forecast financial information within the Scoping Study continue to apply and have not materially changed.

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Key financial outcomes	Unit	Updated Study (Nov 2020)	Scoping Study (Apr 2020)	
Price inputs (LOM average)				
C\$/US\$ (long term forecast)	USc	0.79	0.79	
HCC price (Platts Premium LV FOB Queensland)	US\$/t	141	141	
HCC price (Elan MV HCC FOB Vancouver)	US\$/t	138	138	
NPV, returns and key metrics				
NPV <sub>9%</sub> (post-tax, real basis, ungeared, Y-1 basis)	US\$M	1,395	860	
NPV <sub>9%</sub> (pre-tax, real basis, ungeared, Y-1 basis)	US\$M	1,880	1,180	
IRR (post-tax, real basis, ungeared, Y-1 basis)	%	28.8	25	
IRR (pre-tax, real basis, ungeared, Y-1 basis)	%	32.9	29	
Payback period (post-tax, from first production)	years	3.7	4.4	
Payback period (pre-tax, from first production)	years	3.4	4.0	
Capital efficiency (post-tax NPV / PP capex)	x	1.8	1.3	
Pre-production capital expenditure	US\$M	773	683	
LOM sustaining capital expenditure	US\$ / ROM t	1.7	1.7	
Project net cashflow (post-tax)	US\$M	4,580	2,610	
Project net cashflow (pre-tax)	US\$M	5,968	3,400	
Unit cash operating costs				
Mining	US\$/t ROM	18	23	
Processing	US\$/t ROM	4	4	
Erce on Boil (EOR) cash cost	US\$/t ROM	22	27	
Free on Rail (FOR) cash cost	US\$/t saleable	37	44	
Rail transport and port	US\$/t saleable	29	29	
Marketing, commissions and corporate	US\$/t saleable	2	2	
Royalties	US\$/t saleable	8	6	
Total cash operating cost - Free on Board (FOB)	US\$/t saleable	75	81	

Attractive <u>upfront capital intensity</u> of US\$130/t of annual HCC capacity

 Cash operating cost estimates place Elan in the upper first quartile / lower second quartile of the global export coking coal cash cost curve

The Scoping Study mine schedule and production target contain approximately 82% Indicated Resources and 14% Inferred Resources. There is a low level of geological confidence associated with Inferred Resources and there is no certainty that further exploration work will result in the determination of Indicated Resources or that the production target itself will be realised. Atrum confirms 17 that the financial viability of the Elan Project is not dependent on the inclusion of Inferred Resources in the mine schedule.

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## **Contact details**

Authorised on behalf of the Atrum Board by Andrew Caruso, Managing Director and CEO

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## **Appendix slide**

#### **Elan Project total Resource estimate**

	PROJECT	PROJECT AREA	MEASURED (Mt)	INDICATED (Mt)	MEASURED + INDICATED (Mt)	INFERRED (Mt)	TOTAL (Mt)	DATE REPORTED
	ELAN NORTHERN TENEMENTS	ISOLATION SOUTH	7	168	175	88	262	25-Nov-20
		ISOLATION	-	-	-	51	51	22-Jan-19
		SAVANNA	-	-	-	30	30	22-Jan-19
	ELAN SOUTH	SOUTH EAST CORNER	-	16	16	22	38	10-Feb-20
		FISH HOOK	-	15	15	11	26	10-Feb-20
		OIL PAD RIDGE	-	29	29	50	80	10-Feb-20
	TOTAL		7	228	235	252	486	

Atrum confirms that it is not aware of any new information or data that materially affects the information included in its ASX release dated 25 November 2020 (*Isolation South Resource Update*). All material assumptions and technical parameters underpinning the estimates in these releases continue to apply and have not materially changed.

