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ASX ANNOUNCEMENT

12 July 2021

Mining Contract Mobile Plant Sale

NRW Holdings Limited (ASX:NWH) advises that Boggabri Coal Operations Pty Ltd (BCO), part of the Idemitsu Group, has exercised an Option to acquire the majority of the major mining equipment of Golding Contractors Pty Ltd (a wholly owned subsidiary of NWH) that is engaged under the Maintenance Services and Hire Agreement at the Boggabri Coal Mine.

The Agreement will see the sale of 38 major mobile mining assets from Golding to BCO with a target completion date of the end of July 2021. Golding will continue to perform maintenance services on site across these, and another 50 (approximately) pieces of major mining equipment, engaging a workforce of over 150 personnel on site.

BCO's exercise of the Option will reduce group pre-tax earnings by circa \$1.8M per annum. The equipment will be sold for circa \$81 million of which circa \$64 million will pay down asset financing debt. The transaction reduces pro forma net debt (unaudited) from circa \$115 million as at 30th June 2021 (made up of cash of \$145M and interest bearing debt of \$260M) to \$34 million.

NRW's CEO and Managing Director, Jules Pemberton commenting on the Sale Agreement said,

"The option for Boggabri Coal Operations to acquire all or part of the associated Mining fleet was identified at the time of the acquisition of BGC Contracting. This transaction will reduce debt and increase return on capital employed. We look forward to continuing to support BCO to ensure we are best placed to continue to provide our services beyond the current contract completion date of December 2022"

This ASX Announcement has been approved in accordance with the Company's published continuous disclosure policy and authorised for release by the Chief Executive Officer of NRW Holdings Limited.

Kim Hyman Company Secretary

For more information, please contact:

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About NRW Holdings Limited:

NRW is a leading provider of diversified contract services to the resources and infrastructure sectors in Australia. With extensive operations in all Australian States except Tasmania and an office in Canada, NRW's geographical

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diversification is complemented by its ability to deliver a wide range of services. These encompass civil construction including bulk earthworks, road and rail construction and concrete installation, together with contract mining and drill and blast services through NRW Civil & Mining, Golding Contractors and Action Drill & Blast. NRW also offers a comprehensive OEM capability through Action Mining Services providing refurbishment and rebuild services for earthmoving equipment and machinery. NRW's MET Division comprising RCR Mining Technologies, DIAB Engineering and Primero offers tailored mine to market solution, specialist maintenance (shutdown services and onsite maintenance), Non- Process Infrastructure, innovative materials handling capability and complete turnkey design, construct & operation of minerals processing and energy projects. NRW has a workforce of around 7,000 people supporting more than one hundred projects around Australia for clients across the resources, infrastructure, industrial engineering, maintenance and urban subdivision sectors.

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