

ASX ANNOUNCEMENT

18 June 2021

NRW awarded letter of intent for mining services for Karara Mining Limited

NRW is pleased to announce that a letter of intent has been received from Karara Mining Limited (Karara) to award a contract for the mining services works at the Karara Iron Ore mine in the Gascoyne region of Western Australia.

Located 200 km south-east of Geraldton in the Shire of Perenjori, Western Australia, Karara is the largest mining operation and the first major magnetite mine in the Mid West. It produces a premium, high-grade concentrate product for export to steelmakers. With an expected mine life of 30+ years, Karara's operation includes a large open pit mine, complex ore processing and beneficiation plant and significant infrastructure and logistics networks.

Subject to reaching agreement with Karara, the anticipated value of the contract is circa \$702 million over a five-year duration with a project workforce averaging circa 250 personnel.

The works to be performed include Load & Haul, Drill & Blast and ROM Re-Handling with the drill & blast component to be undertaken by NRW's wholly owned subsidiary, Action Drill & Blast Pty Ltd.

In addition, the work includes train loading and rehandling of the product stockpiles together with miscellaneous dayworks at the mine-site, camp and access roads.

Procurement of key mining equipment will start immediately after execution of an agreement with Karara and the site mobilisation and establishment will commence during the months leading up to the works commencing on site in March 2022.

NRW estimates an equipment capex of circa \$170 million to be progressively acquired over the term which will include the purchase of three 600 tonne Face Shovel Excavators and a fleet of 220 tonne trucks.

Commenting on the letter of intent, NRW Chief Executive Officer Jules Pemberton said, "I am delighted that NRW has been selected by Karara as its preferred contractor for mining services. NRW has a long history as a high-quality provider of mining services to our clients in the Iron Ore Industry and I look forward to a long and successful partnership with Karara Mining. With a strong local presence in the area through our Geraldton based DIAB Engineering business and our Mining contract with Gascoyne Resources at the Dalgara mine site, we look forward continuing to support the existing and highly experienced workforce on site through this transition, as well as creating employment opportunities for the Gascoyne region community."

Karara Chief Executive Officer Mr Changjiang Zhu said, "NRW is an established West Australian based mining and civil contractor with extensive open cut mining experience gained through a number of successful mining operations in the state. Offering new prime equipment, NRW has the capability to undertake the entire Karara scope of work comprising a broad

range of mining, construction and engineering services. We look forward to negotiation of an agreement with NRW and commencement of mining services early next year.”

This ASX Announcement has been approved in accordance with the Company's published continuous disclosure policy and authorised for release by the Chief Executive Officer of NRW Holdings Limited.

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Company Secretary

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About NRW Holdings Limited:

NRW is a leading provider of diversified contract services to the resources and infrastructure sectors in Australia. With extensive operations in all Australian States except Tasmania and an office in Canada, NRW's geographical diversification is complemented by its ability to deliver a wide range of services. These encompass civil construction including bulk earthworks, road and rail construction and concrete installation, together with contract mining and drill and blast services through NRW Civil & Mining, Golding Contractors and Action Drill & Blast. NRW also offers a comprehensive OEM capability through Action Mining Services providing refurbishment and rebuild services for earthmoving equipment and machinery. NRW's MET Division comprising RCR Mining Technologies, DIAB Engineering and Primero offers tailored mine to market solution, specialist maintenance (shutdown services and onsite maintenance), Non- Process Infrastructure, innovative materials handling capability and complete turnkey design, construct & operation of minerals processing and energy projects. NRW has a workforce of around 7,000 people supporting more than one hundred projects around Australia for clients across the resources, infrastructure, industrial engineering, maintenance and urban subdivision sectors.