# Appendix 4G

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity		
OpenLearning Limited		

ABN/ARBN

635 890 390

Financial year ended: 31 December 2020

Our corporate governance statement<sup>1</sup> for the period above is attached.

The Corporate Governance Statement is accurate and up to date as at 26 March 2021 *and* has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.<sup>2</sup>

Date: 31/03/2021

Justyn Stedwell

**Company Secretary** 

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

<sup>&</sup>lt;sup>2</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

#### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	prate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation in full for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
PRIN	CIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	<ul> <li>A listed entity should have and disclose a board charter setting out:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	Image: Second state in the second state is a copy of our board charter at:         and we have disclosed a copy of our board charter at:         https://solutions.openlearning.com/investor-center	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>4</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

<sup>&</sup>lt;sup>3</sup> Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

	Corpo	rate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
	1.5	<ul> <li>A listed entity should: <ul> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(1) the measurable objectives set for that period to achieve gender diversity;</li> <li>(2) the entity's progress towards achieving those objectives; and</li> <li>(3) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ul> </li> </ul></li></ul></li></ul>	and we have disclosed a copy of our diversity policy at: [insert location] and we have disclosed the information referred to in paragraph (c) at: [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1		should be to have not less than 30% of its directors of each gender within a specified period.		
)	1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	<ul> <li>and we have disclosed the evaluation process referred to in paragraph (a) at:</li> <li>In the Company's Corporate Governance Plan which is available on the Company's website.</li> <li>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

(	Corporate Governance Council recommendation		Where a box below is ticked, <sup>3</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
	of its sen and (b) disclose t evaluatio	should: d disclose a process for evaluating the performance nior executives at least once every reporting period; for each reporting period whether a performance on has been undertaken in accordance with that during or in respect of that period.	<ul> <li>and we have disclosed the evaluation process referred to in paragraph (a) at:</li> <li>In the Company's Corporate Governance Plan which is available on the Company's website.</li> <li>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a nomination committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	<ul> <li>If the entity complies with paragraph (a):]</li> <li>and we have disclosed a copy of the charter of the committee at:</li> <li>https://solutions.openlearning.com/investor-center</li> <li>and the information referred to in paragraphs (4) and (5) at:</li> <li>https://solutions.openlearning.com/investor-center</li> <li>and</li> <li>The Company's annual report</li> <li>[If the entity complies with paragraph (b):]</li> <li>and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at:</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	□and we have disclosed our board skills matrix at:	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	<ul> <li>and we have disclosed the names of the directors considered by the board to be independent directors at:</li> <li>Set out in our Corporate Governance Statement.</li> <li>and, where applicable, the information referred to in paragraph (b) at:</li> <li>Set out in our Corporate Governance Statement.</li> <li>and the length of service of each director at:</li> <li>The Company's annual report.</li> </ul>	Set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
2.4	A majority of the board of a listed entity should be independent directors.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRINCIPLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AN		Y AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	☑ and we have disclosed our values at: In the Company's Code of Conduct (which forms part of the Corporate Governance Plan) available on the Company's website.	set out in our Corporate Governance Statement
3.2	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material breaches of that code by a director or senior executive; and</li> <li>(2) any other material breaches of that code that call into question the culture of the organisation.</li> </ul>	☑ and we have disclosed our code of conduct at: In the Company's Code of Conduct (which forms part of the Corporate Governance Plan) available on the Company's website.	□ set out in our Corporate Governance Statement
3.3	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a whistleblower policy; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</li> </ul>	Image: Available on the Company's website as part of the Corporate Governance Plan.	set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
3.4	<ul> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</li> </ul>	☑ and we have disclosed our anti-bribery and corruption policy at: Available on the Company's website as part of the Corporate Governance Plan.	□ set out in our Corporate Governance Statement

K Listing Rules Appendix 4G	
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Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
PRINCI	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	īs —	
4.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have an audit committee which: <ul> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board,</li> <li>and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>	<ul> <li>[If the entity complies with paragraph (a):]</li> <li>and we have disclosed a copy of the charter of the committee at:</li> <li>and the information referred to in paragraphs (4) and (5) at:</li> <li>[If the entity complies with paragraph (b):]</li> </ul> and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner at: Set out in our Corporate Governance Statement.	Set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		Set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		set out in our Corporate Governance Statement

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PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	<ul> <li>☑ and we have disclosed our continuous disclosure compliance policy at:</li> <li>Available on the Company's website as part of the Corporate Governance Plan.</li> </ul>	Set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	$\boxtimes$	Set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		Set out in our Corporate Governance Statement
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<ul> <li>and we have disclosed information about us and our governance on our website at: https://solutions.openlearning.com/investor-</li> </ul>	Set out in our Corporate Governance Statement
		governance/	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	☑ and we have disclosed how we facilitate and encourage participation at meetings of security holders at: Set out in our Corporate Governance Statement.	Set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		Set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		Set out in our Corporate Governance Statement

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PRINC	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a committee or committees to oversee risk, each of which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul>	<ul> <li>[If the entity complies with paragraph (a):]</li> <li>and we have disclosed a copy of the charter of the committee at: https://solutions.openlearning.com/investor-center</li> <li>and the information referred to in paragraphs (4) and (5) at: https://solutions.openlearning.com/investor-center</li> <li>and</li> <li>The Company's annual report.</li> <li>[If the entity complies with paragraph (b):]</li> <li>and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at:</li> <li>The Audit and Risk Committee Charter is available on the Company's website.</li> </ul>	set out in our Corporate Governance Statement
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	<ul> <li>☑ and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	□ set out in our Corporate Governance Statement

	Corporat	e Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
	7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	[If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at: 	set out in our Corporate Governance Statement
ッション	7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	<ul> <li>and we have disclosed whether we have any material exposure to environmental and social risks at:</li> <li>Set out in our Corporate Governance Statement.</li> <li>and, if we do, how we manage or intend to manage those risks at:</li> </ul>	Set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
PRINCI	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a remuneration committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	<ul> <li>[If the entity complies with paragraph (a):]</li> <li>and we have disclosed a copy of the charter of the committee at: https://solutions.openlearning.com/investor-center</li> <li>and the information referred to in paragraphs (4) and (5) at: https://solutions.openlearning.com/investor-center</li> <li>and the Company's annual report</li> <li>[If the entity complies with paragraph (b):]</li> <li>and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<ul> <li>and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	☑ and we have disclosed our policy on this issue or a summary of it at: Set out in our Corporate Governance Statement.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>	
ADDITI	ONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: 	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and not an externally manager listed entity and this recommendation is therefore not applicable</li> <li>we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable</li> </ul>	
ADDITI	ONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES		
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]	set out in our Corporate Governance Statement	

Corpora	te Governance Council recommendation	Where a box below is ticked, <sup>3</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>4</sup>
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	□ set out in our Corporate Governance Statement



#### OPENLEARNING LIMITED ACN 635 890 390 (Company)

### 2020 CORPORATE GOVERNANCE STATEMENT

This 2020 Corporate Governance Statement is current as at 26 March 2021 and has been approved by the Board of the Company on that date.

This Corporate Governance Statement discloses the extent to which the Company, throughout the 2020 reporting period, followed the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations – 4<sup>th</sup> Edition (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that were not followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

The Company has adopted a Corporate Governance Plan which provides the written terms of reference for the Company's corporate governance duties.

The Company's Corporate Governance Plan is available on the Company's website at www.OpenLearning.com.

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)		COMPLY	EXPLANATION		
Principle 1: Lay solid foundations for	Principle 1: Lay solid foundations for management and oversight				
Recommendation 1.1(a)A listed entity should have charter which sets out the responsibilities of the Bo management, and includes matters expressly reserved t delegated to management	e respective roles and ard, the Chair and s a description of those o the Board and those		The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management.		



	COMPLY	EXPLANATION
		The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. A copy of the Company's Board Charter, which is part of the
		Company's Corporate Governance Plan, is available on the Company's website.
<ul> <li>Recommendation 1.2</li> <li>A listed entity should: <ul> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a Director; and</li> <li>(a) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director.</li> </ul> </li> </ul>	YES	<ul> <li>(a) The Company has guidelines for the appointment and selection of the Board and senior executives in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director. In the event of an unsatisfactory check, a Director is required to submit their resignation.</li> <li>(b) Under the Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director.</li> </ul>



ommendation 1.3 ted entity should have a written agreement ctor and senior executive setting out the ter pointment.
ommendation 1.4 Company Secretary of a listed entity s ountable directly to the Board, through the C
ters to do with the proper functioning of the
ommendation 1.5 ted entity should:
have and disclose a diversity policy; through its board or a committee of the measurable objectives for achieving diversity in the composition of its boo executives and workforce generally; and
disclose in relation to each reporting per (i) the measurable objectives se period to achieve gender diver
(ii) the entity's progress towards those objectives; and
(iii) either:
ACN 635 8 Address: L

should have a written agreement with each senior executive setting out the terms of theirYESNomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is personally a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives.attion 1.4 ny Secretary of a listed entity should be directly to the Board, through the Chair, on all with the proper functioning of the Board.YESThe Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all with the proper functioning of the Board.thion 1.5 should: and disclose a diversity policy; gh its board or a committee of the board set urable objectives for achieving gender sity in the composition of its board, senior utives and workforce generally; andPARTIALLY(a) (b) (c) <th>ATIONS (4<sup>TH</sup> EDITION)</th> <th>COMPLY</th> <th>EXPLANATION</th>	ATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
<ul> <li>accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.</li> <li>attion 1.5</li> <li>should:</li> <li>and disclose a diversity policy;</li> <li>gh its board or a committee of the board set iurable objectives for achieving gender diversity and workforce generally; and use in relation to each reporting period:</li> <li>the measurable objectives set for that period to achieve gender diversity;</li> <li>the entity's progress towards achieving those objectives; and either:</li> <li>(c) The Diversity Policy is available, as part of the Company's website.</li> <li>(d) The Board does not presently intend to set measurable gender diversity objectives and the Company's website.</li> <li>(d) The Diversity Policy is available, as part of the Company's progress in achieving them.</li> <li>(c) The Diversity Policy is available, as part of the Company's website.</li> <li>(d) The Board does not presently intend to set measurable gender diversity objectives because:         <ul> <li>(i) the Board does not anticipate there will be a need to appoint any new Directors or senior executives due to limited</li> </ul> </li> </ul>	ation 1.3 r should have a written agreement with each senior executive setting out the terms of their	YES	Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is personally a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors
<ul> <li>should:</li> <li>and disclose a diversity policy;</li> <li>gh its board or a committee of the board set urable objectives for achieving gender sity in the composition of its board, senior utives and workforce generally; and</li> <li>b) The Diversity Policy allows the Board to set measurable gender diversity objectives and to continually monitor both the objectives set for that period to achieve gender diversity; the entity's progress towards achieving those objectives; and either:</li> <li>c) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(b) The Diversity Policy allows the Board to set measurable gender diversity objectives and to continually monitor both the objectives and the Company's progress in achieving them.</li> <li>(c) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(d) The Board does not presently intend to set measurable gender diversity objectives because: <ul> <li>(i) the Board does not anticipate there will be a need to appoint any new Directors or senior executives due to limited</li> </ul> </li> </ul>	ation 1.4 ny Secretary of a listed entity should be directly to the Board, through the Chair, on all with the proper functioning of the Board.	YES	accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning
	period to achieve gender diversity; the entity's progress towards achieving those objectives; and	PARTIALLY	<ul> <li>provides a framework for the Company to establish, achieve and measure diversity objectives, including in respect of gender diversity. The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(b) The Diversity Policy allows the Board to set measurable gender diversity objectives and to continually monitor both the objectives and the Company's progress in achieving them.</li> <li>(c) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(d) The Board does not presently intend to set measurable gender diversity objectives because:     <ul> <li>(i) the Board does not anticipate there will be a need to appoint any new Directors or senior executives due to limited</li> </ul> </li> </ul>



proposed activities and the Board's view that the existing Directors and senior executives have sufficient skill and experience to carry out the Company's

**EXPLANATION** 

plans; and

(ii)

<b>RECOMMENDATIONS</b>	(4 <sup>TH</sup> EDITION)	COMPLY	
(A)	the respective proportions of men and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or		
(В) []	if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act.		
objective for achievin of its board should b	n the S&P / ASX 300 Index at the he reporting period, the measurable ng gender diversity in the composition be to have not less than 30% of its der within a specified period.		
			Staff Key Managemer Personnel * Board Memb
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if it becomes necessary to appoint any new Directors or senior executives, the Board considers the application of a measurable gender diversity objective requiring a specified proportion of women on the Board and in senior executive roles will, given the small size of the Company and the Board, unduly limit the Company from applying the Diversity Policy as a whole and the Company's policy of appointing based

(iii) As at 31 December 2020, the gender diversity statistics for the Company were as follows:

	Female	Total	Female
Staff	33	52	Proportion 63.5%
Key Management	2	5	40%
Personnel * Board Members	2	6	33%

4



	COMPLY	EXPLANATION
		*Key Management Personnel comprises senior executives who report directly to the CEO. Currently, the Board has a 33% female representation as the Board recognises and is committed to Board gender diversity.
<ul> <li>Recommendation 1.6</li> <li>A listed entity should: <ul> <li>(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul> </li> </ul>	YES	<ul> <li>(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Corporate Governance Plan, which is available on the Company's website.</li> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. As the current Board was formed and the Company listed on ASX in December 2019 a review was not conducted during 2020, a review is intended to be conducted during 2021.</li> </ul>
<ul> <li>Recommendation 1.7</li> <li>A listed entity should:</li> <li>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</li> </ul>	YES	(a) The Company's Nomination Committee or the Board is responsible for evaluating the performance of the Company's senior executives. The Company's Remuneration Committee or the Board is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director.



**EXPLANATION** 

A Remuneration and Nomination Committee was established by the Company during the period. The Remuneration and

Nomination Committee comprises Kevin Barry (Chair), Maya Hari

and Beverley Oliver. The Board considers Kevin Barry, Maya Hari

and Beverely Oliver to be independent, as such all of the

A copy of the Company's Nomination Committee Charter, which is part of the Company's Corporate Governance Plan, is available

The number of times the committee met throughout the period

and the individual attendances of the members at those

meetings is disclosed in the Company's Annual Report.

committee, including its Chair, are considered independent.

on the Company's website.

which is available on the Company's website.

The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan,

The Company's Corporate Governance Plan requires the

Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. Evaluations were conducted during the period.

RECOM	MENDATIONS (4 <sup>TH</sup> EDITION)	
(d)	disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	
Principle	e 2: Structure the Board to be effective and add valu	e
Recom	mendation 2.1	
The Boo	ard of a listed entity should:	Y
(a)	have a nomination committee which:	
	(i) has at least three members, a majority of whom are independent Directors; and	
	(ii) is chaired by an independent Director,	
	and disclose:	
	(iii) the charter of the committee;	
	(iv) the members of the committee; and	
	(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual	
	attendances of the members at those meetings; or	
	OpenLi	0.3r
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COMPLY

YES

(b)



D	(b) if it does not have a nomination disclose that fact and the processed address Board succession issues and the Board has the appropriate book knowledge, experience, indep diversity to enable it to discharge responsibilities effectively.
Ī	Recommendation 2.2
	A listed entity should have and disclose a Bo setting out the mix of skills that the Board cu
	looking to achieve in its membership.
ĺ	Recommendation 2.3
	A listed entity should disclose:
	(a) the names of the Directors cons Board to be independent Directors
-	
_	
	AC
	Ad

	COMPLY	EXPLANATION
if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.		
ecommendation 2.2 listed entity should have and disclose a Board skills matrix tting out the mix of skills that the Board currently has or is oking to achieve in its membership.	NO	The Board is composed of directors with a broad range of technical, commercial, financial and other skills, experience and knowledge relevant to overseeing the business of the Company. The composition of the Board was reviewed as part of the ASX listing process and will be reviewed on an annual basis. The Board does currently not have a formal skills matrix, however, the skills, experience and knowledge of each director which are relevant to overseeing the business of the Company have been assessed to ensure the composition of the Board is appropriate. The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available in the Company's Annual Report and on the Company's website.
ecommendation 2.3 listed entity should disclose: ) the names of the Directors considered by the Board to be independent Directors;	YES	(a) The Board considers the following Directors to be independent: Kevin Barry, David Buckingham, Maya Hari and Beverely Oliver.



**EXPLANATION** 

During the 2019 year Kevin Barry, Maya Hari and Beverely Oliver each received 1,000,000 Directors Options. The Board considers that the issue of a non-substantial amount of options to non-executive directors provides for a costeffective component of directors' remuneration that may provide the Company with additional funding in the future (if the Options are exercised). The Board considers the issue of these options does not impact the director's integrity, objectivity or ability to exercise independent judgement in relation to all Board and Company activities. Accordingly, the Board still considers these directors to be

During the 2019 reporting period, David Buckingham was not considered to be independent as he was issued with 750,000 performance rights during the period. However, subsequent to the end of the 2019 reporting period, the Board reviewed his independence and considers that his participation in the employee incentive scheme is not material and will not interfere with his capacity to bring an independent judgement to bear on issues before the board. Therefore, David Buckingham is considered to be

The Company's Annual Report discloses the length of

service of each Director, as at the end of each financial

The Board currently comprises a total of 6 directors, of whom 4 are considered to be independent. As such, independent directors

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	
<ul> <li>(b) if a Director has an interest, position or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendations (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and</li> <li>(c) the length of service of each Director</li> </ul>		(b) During th Oliver ea Board co of option effective provide t (if the O issue of integrity, judgeme Accordin independ
		During th not consi 750,000 p subseque Board rev participa material independ board. T an indep
		service o year.
Recommendation 2.4		The Board currer
A majority of the Board of a listed entity should be independent Directors.	YES	considered to b currently do con
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independent.

an independent director.

currently do comprise the majority of the Board.



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION	
<b>Recommendation 2.5</b> The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	YES	The Chair of the Company is an independent Director and is not the CEO/Managing Director.	
<b>Recommendation 2.6</b> A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as Directors effectively.		In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible for facilitating inductions and professional development including receiving briefings on material developments in laws, regulations and accounting standards relevant to the Company.	
Principle 3: Instil a culture of acting lawfully, ethically and re	sponsibly		
<b>Recommendation 3.1</b> A listed entity should articulate and disclose its values.	YES	(a) The Company and its subsidiary companies (if any) are committed to conducting all of its business activities fairly, honestly with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board, management and employees are dedicated to high ethical standards and recognise and support the Company's commitment to compliance with these standards.	
		(b) The Company's values are set out in its Code of Conduct (which forms part of the Corporate Governance Plan) and are available on the Company's website. All employees are given appropriate training on the Company's values and senior executives will continually reference such values.	



RECON		COMPLY	EXPLANATION
	mendation 3.2 entity should: have and disclose a code of conduct for its Directors, senior executives and employees; and ensure that the Board or a committee of the Board is informed of any material breaches of that code.	YES	<ul> <li>(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.</li> <li>(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website. Any material breaches of the Code of Conduct are reported to the Board or a committee of the Board.</li> </ul>
	mendation 3.3 entity should: have and disclose a whistleblower policy; and ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.	YES	The Company's Whistleblower Protection Policy (which forms part of the Corporate Governance Plan) is available on the Company's website. Any material breaches of the Whistleblower Protection Policy are to be reported to the Board or a committee of the Board.
<ul> <li>Recommendation 3.4</li> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the Board or committee of the Board is informed of any material breaches of that policy.</li> </ul>		YES	The Company's Anti-Bribery and Anti-Corruption Policy (which forms part of the Corporate Governance Plan) is available on the Company's website. Any material breaches of the Anti-Bribery and Anti-Corruption Policy are to be reported to the Board or a committee of the Board.
Princip	e 4: Safeguard the integrity of corporate reports	•	
	<ul> <li>mendation 4.1</li> <li>ard of a listed entity should:</li> <li>have an audit committee which:</li> <li>(i) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and</li> </ul>	PARTIALLY	An Audit and Risk Committee was established by the Company during the period. The Audit and Risk Committee comprises Kevin Barry, Spiro Pappas and David Buckingham (Chair). The Board considers Kevin Barry and David Buckingham to be independent as such a majority of the committee, including its Chair, are considered independent. The Board considers that two of three members (majority) being non-executive directors is sufficient.

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R		TIONS (4 <sup>TH</sup> EDITION)		
	(ii)	is chaired by an independent Di who is not the Chair of the Board,		
	and di	isclose:		
	(iii)	the charter of the committee;		
	(i∨)	the relevant qualifications and expe of the members of the committee; o		
	(∨)	in relation to each reporting period number of times the committee throughout the period and the ind attendances of the members at meetings; or		
(1	that f indepe its corp the a	bes not have an audit committee, d fact and the processes it employ endently verify and safeguard the inte porate reporting, including the proces ppointment and removal of the e or and the rotation of the audit engager.		
R	ecommendat	lion 4.2		
e fr re th ci fi th	The Board of a listed entity should, before it approventity's financial statements for a financial period, refrom its CEO and CFO a declaration that the financial statements comply maintained that the financial statements comply with the approvention and performance of the entity are financial position and performance of the entity are the opinion has been formed on the basis of a sound of risk management and internal control which is oper effectively.			
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		Address: Level 2		

ENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
<ul> <li>is chaired by an independent Director, who is not the Chair of the Board,</li> <li>ind disclose: <ul> <li>i) the charter of the committee;</li> <li>ii) the relevant qualifications and experience of the members of the committee; and</li> <li>in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>ii does not have an audit committee, disclose nat fact and the processes it employs that dependently verify and safeguard the integrity of a corporate reporting, including the processes for ne appointment and removal of the external uditor and the rotation of the audit engagement artner.</li> </ul> </li> </ul>		A copy of the Company's Audit and Risk Committee Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website. The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Company's Annual Report.
endation 4.2 If of a listed entity should, before it approves the ancial statements for a financial period, receive CEO and CFO a declaration that the financial of the entity have been properly maintained and nancial statements comply with the appropriate or standards and give a true and fair view of the position and performance of the entity and that in has been formed on the basis of a sound system magement and internal control which is operating 7.	YES	The Board receives such a declaration for the financial statements of the Company for the financial period.



	COMPLY	EXPLANATION	
<b>Recommendation 4.3</b> A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	YES	The Board and relevant Senior Management review any periodic corporate report that is released to the market that has not been audited or reviewed by an external auditor.	
Principle 5: Make timely and balanced disclosure			
<b>Recommendation 5.1</b> A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	YES	The Company's Corporate Governance Plan details the Company's Continuous Disclosure policy. The Corporate Governance Plan, which incorporates the Continuous Disclosure policy, is available on the Company's website.	
<b>Recommendation 5.2</b> A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	YES	All members of the Board receive material market announcements before they have been made and are advised of the announcements pending release and a list of prior market announcements is included in Board Meeting papers.	
<b>Recommendation 5.3</b> A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	YES	All substantive investor or analyst presentations are released on the ASX Markets Announcement Platform ahead of such presentations.	
Principle 6: Respect the rights of security holders			
<b>Recommendation 6.1</b> A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.	



	<b>Recommendation 6.2</b> A listed entity should have an in that facilitates effective two-we investors.
	Recommendation 6.3
	A listed entity should disclose encourages participation at mee
	Recommendation 6.4
	A listed entity should ensure that at a meeting of security holders rather than by a show of hands.
	Recommendation 6.5
(1)	A listed entity should give secur receive communications from, ar to, the entity and its security regist
$\bigcirc$	
$\langle \mathcal{O} \rangle$	

COMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
commendation 6.2 sted entity should have an investor relations program t facilitates effective two-way communication with estors.	YES	The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.
commendation 6.3 listed entity should disclose how it facilitates and courages participation at meetings of security holders.	YES	Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary sends out material stating that all Shareholders are encouraged to participate at the meeting.
commendation 6.4 sted entity should ensure that all substantive resolutions a meeting of security holders are decided by a poll her than by a show of hands.	YES	All substantive resolutions at securityholder meetings will be decided by a poll rather than a show of hands.
commendation 6.5 sted entity should give security holders the option to eive communications from, and send communications the entity and its security registry electronically.	YES	The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary at first instance.



	RECON	MMENDA	TIONS (4 <sup>TH</sup> EDITION)
	Princip	le 7: Rec	cognise and manage ris
	Recom	menda	tion 7.1
	The Bo		listed entity should:
	(a)		a committee or comm of which:
		(i)	has at least three me whom are independe
		(ii)	is chaired by an inde
		and di	sclose:
		(iii)	the charter of the co
		(i∨)	the members of the c
		(∨)	as at the end of each number of times t
			throughout the peric attendances of the meetings; or
	(b)	that so proces	es not have a risk com atisfy (a) above, disclo ss it employs for overse gement framework.
	Recom	menda	ion 7.2
	The Bo	ard or a	committee of the Boar
	(a)	least c	the entity's risk manag innually to satisfy itself t and that the entity is
			to the risk appetite set
	(b)	disclos	e in relation to eac er such a review has ta
$\sum$			

IONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
ognise and manage risk		
on 7.1 isted entity should: committee or committees to oversee risk, f which: has at least three members, a majority of whom are independent Directors; and is chaired by an independent Director, close: the charter of the committee; the members of the committee; and as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or as not have a risk committee or committees tisfy (a) above, disclose that fact and the s it employs for overseeing the entity's risk ement framework.	YES	An Audit and Risk Committee was established by the Company during the period. The Audit and Risk Committee comprises Kevin Barry, Spiro Pappas and David Buckingham (Chair). The Board considers Kevin Barry and David Buckingham to be independent as such a majority of the committee, including its Chair, are considered independent. A copy of the Company's Audit and Risk Committee Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website. The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Company's Annual Report.
on 7.2 committee of the Board should: the entity's risk management framework at noually to satisfy itself that it continues to be and that the entity is operating with due to the risk appetite set by the Board; and e in relation to each reporting period, er such a review has taken place.	YES	<ul> <li>(a) The Board and Management review the Company's risk management framework to satisfy itself that it continues to be sound and that the Company is operating with due regard to the risk appetite set by the Board.</li> <li>(b) The Company's Risk Management framework was reviewed during the period.</li> </ul>

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	COMPLY	EXPLANATION				
<ul> <li>Recommendation 7.3</li> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	YES	<ul> <li>(a) Due to the size and nature of the existing Board and the magnitude of the Company's operations, the Company does not currently have an internal audit function.</li> <li>(b) The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor and periodically review the need for an internal audit function, as well as assessing the performance and objectivity of any internal audit procedures that may be in place.</li> </ul>				
<b>Recommendation 7.4</b> A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	YES	The Company does not have any current material exposure to environmental or social risks.				
Principle 8: Remunerate fairly and responsibly						
Recommendation 8.1         The Board of a listed entity should:         (a)       have a remuneration committee which:         (i)       has at least three members, a majority of whom are independent Directors; and         (ii)       is chaired by an independent Director, and disclose:         (iii)       the charter of the committee; and	YES	A Remuneration and Nomination Committee was established by the Company during the period. The Remuneration and Nomination Committee comprises Kevin Barry (Chair), Adam Brimo, Maya Hari and Beverley Oliver. The Board considers Kevin Barry, Maya Hari and Beverley Oliver to be independent as such a majority of the committee, including its Chair, are considered independent. A copy of the Company's Nomination Committee Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website.				



**EXPLANATION** The number of times the committee met throughout the period

RECO	MMENDATIONS (4 <sup>TH</sup> EDITION)
	<ul> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul>
(b)	if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.
Recor	nmendation 8.2
practi Direct	d entity should separately disclose its policies and ices regarding the remuneration of non-executive fors and the remuneration of executive Directors and senior executives.
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	(b) Recor A liste practi Direct

ommittee met the individual abers at those on committee, is it employs for f remuneration s and ensuring priate and not		and the individual attendances of the members at those meetings is disclosed in the Company's Annual Report.
policies and n-executive e Directors and	YES	The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration of Directors and senior executives.
		The remuneration of any Executive Director will be decided by the Board, without the affected Executive Director participating in that decision- making process.
		In addition, subject to any necessary Shareholder approval, a Director may be paid fees or other amounts as the Directors determine where a Director performs special duties or otherwise performs services outside the scope of the ordinary duties of a Director (e.g. non-cash performance incentives such as Options).
		Directors are also entitled to be paid reasonable travel and other expenses incurred by them in the course of the performance of their duties as Directors.

COMPLY



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		The Board reviews and approves the Company's nomination and remuneration policy in order to ensure that the Company is able to attract and retain executives and Directors who will create value for Shareholders, having regard to the amount considered to be commensurate for an entity of the Company's size and level of activity as well as the relevant Directors' time, commitment and responsibility.
<ul> <li>Recommendation 8.3</li> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	Yes	<ul> <li>(a) The Company does have an equity-based remuneration scheme.</li> <li>(b) The use of derivatives or other hedging arrangements for unvested securities of the Company or vested securities of the Company which are subject to escrow arrangements is prohibited.</li> </ul>