

ASX Release, 26 November 2020

## ACCESS TO AGM AND PRESENTATION

BNK Banking Corporation Limited (ASX:BBC) (the **Company**) will today conduct its 2020 Annual General Meeting (AGM) virtually.

Shareholders will have received individualised log in details which can be found on the proxy form dispatched by the Company's share registry, Advanced Share Registry on or around 26 October 2020. As the AGM is being conducted electronically for the first time, the individualised log in facilitates voting in the poll to be conducted online and for shareholders to submit questions to the meeting.

Guests are invited to view the AGM using the following link, however will not be able to participate.

<https://www.advancedshare.com.au/Dashboard/Meeting-Casting-Control?meetingid=BBC0008>

A copy of the presentation to be presented at today's AGM is also attached.

This announcement has been authorised for release by the Company Secretary.

ENDS

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## Who is BNK Banking Corporation Limited?

BNK Banking Corporation Limited (BNK) is a diversified financial services company with two key operating divisions in banking and mortgage broking aggregation:

### Banking

The company has operated as an APRA-regulated authorised deposit-taking institution (ADI) for over 38 years. As such our customers benefit from the Australian government deposit guarantee scheme for deposits up to \$250,000.

The bank provides simple and easy to understand deposit accounts, personal loans and mortgages under a number of brands: Goldfields Money, which is used in the Goldfields region of Western Australia, complemented by the Better Choice Home Loans brand, distributed via mortgage brokers nationally.

BNK Bank plans to offer a new range of product under the BNK brand later this financial year. The Company is continuing to develop its new digital banking platform which will enable it to deliver a broad range of banking products directly to customers, as well as through third party intermediaries across Australia.

### Mortgage Aggregation

The Aggregation division, operating as Finsure, provides one of the largest distribution networks in the country as well as valuable market insights that assist BNK with product development. As at 30 September 2020 the business services 1,816 mortgage brokers and manages a loan book in excess of \$47.7bn.

This unique combination allows BNK to develop competitive products that meet its changing customer needs, leveraging its low-cost, technology-driven model. BNK is focused on becoming a challenger bank of scale through building its product portfolio, growing its diversified distribution network and pursuing API-enabled partnering opportunities.

The Company is listed on the Australian Securities Exchange (ASX:BBC).

You can read more about us at [www.bnk.com.au](http://www.bnk.com.au) and [www.finsure.com.au](http://www.finsure.com.au).

# **BNK Banking Corporation**

## **AGM Presentation**

November 2020

# Disclaimer



This presentation contains certain forward-looking statements with respect to the financial condition, results of operations, business plans and objectives of management. All such forward-looking statements involve known and unknown risks, significant uncertainties, assumptions, contingencies and other factors many of which are outside the control of BNK Banking Corporation Limited (“BNK”), which may cause the results or actual performance to be materially different from the future results or performance expressed or implied by such forward-looking statements. Such forward-looking statements speak only as of the date of presentation.

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Financial data: All dollar values are in Australian dollars (A\$) unless otherwise stated.

Non statutory financial disclosures are not audited.

Disclaimer: To the maximum extent permitted by law, BNK, its officers, employees, agents and advisers disclaim all liability that may otherwise arise as a result of the use of, or reliance on, information in this document for any purpose.

# Our Business

Combining mortgage distribution businesses with a digital bank



## BNK Banking Corporation

- BNK, trading under the Goldfields Money brand, was established in 1982. The Company was listed on the ASX 2012 and subsequently merged with the Finsure Group in Sept 2018 to form BNK Banking Corporation
- BNK Banking Corp provides a broad range of consumer and business financial solutions, across 3 brands



- Mortgage broking aggregation business
- Provide platform services to mortgage brokers, including software, compliance, marketing and commissions



**Better Choice**  
Make a Better Choice

- Non-bank lender
- Provides home and commercial loan products via brokers using a combination of BNK and wholesale funding lines



- APRA-regulated ADI (bank) with unrestricted licence
- Manufactures and provides lending, deposit and payment solutions to consumers and SMEs

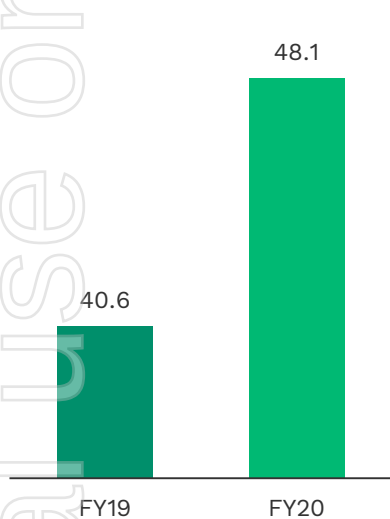
Who are we

What we do

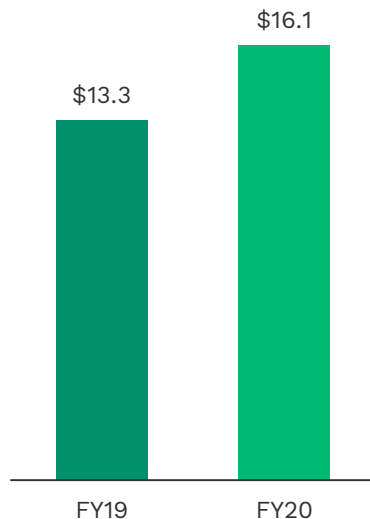
# Growth across the group in FY20

Double digit growth in key areas

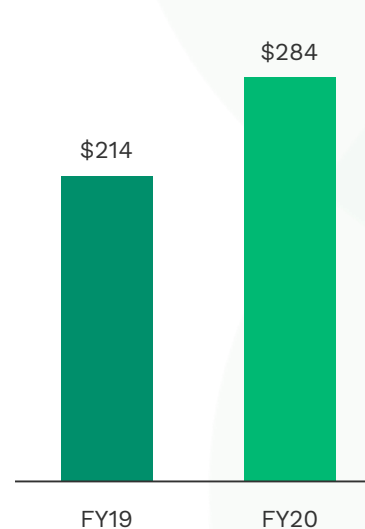
Group Loan Balances \$48.1b  
↑ Up 18% YoY



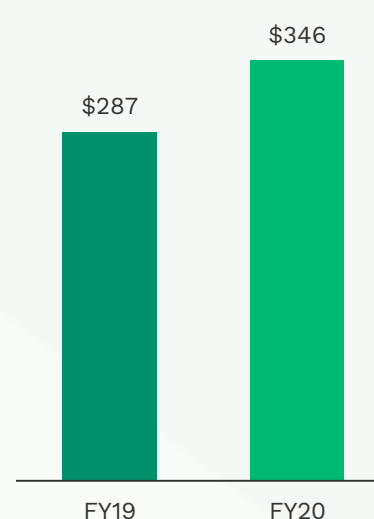
Total Group Settlements (\$b)  
↑ Up 21%



BNK Bank Loan Book (\$m)  
↑ Up 32%

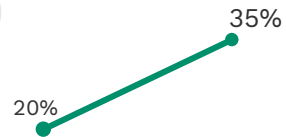


BNK Bank Deposits Growth (\$m)  
↑ Up 21%



# Stable and Sound Foundations

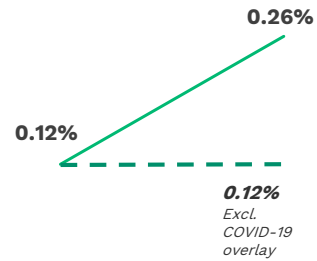
Higher % of low-cost deposit accounts improving NIM



FY19 FY20

Transaction Account mix

Prudent Loan-Loss Provision Rate



FY19 FY20

Navigation of COVID-19 crisis



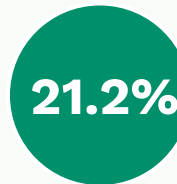
Material progress on off-balance sheet warehouse and securitisation programs



Tier 2 Hybrid



Well Capitalised CAR Jun20



# Group Outlook

POSITIONED FOR GROWTH

- Transform BNK into a digital bank and better utilise unrestricted ADI license and balance sheet
- Unlock revenue from distribution network
- Continue to grow mortgage aggregation business
- Leverage group capabilities and synergies
- Highly capable and experienced board, management and team

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# Appendix

# Finsure – a top 3 broker aggregator



## B2B Platform for mortgage brokers

- Top 5 aggregator in Australia with 1,816 brokers (30/9/20)
- \$15.6b loan settlements in FY20 up 23% YoY
- \$4.6B loan settlements in Q1 '21, up 33% YoY
- Total loan book in excess of \$47.5b up 19% YoY
- Panel of 65+ lenders (Residential, Commercial, Asset & Private Lending)



## Multiple Revenue Sources

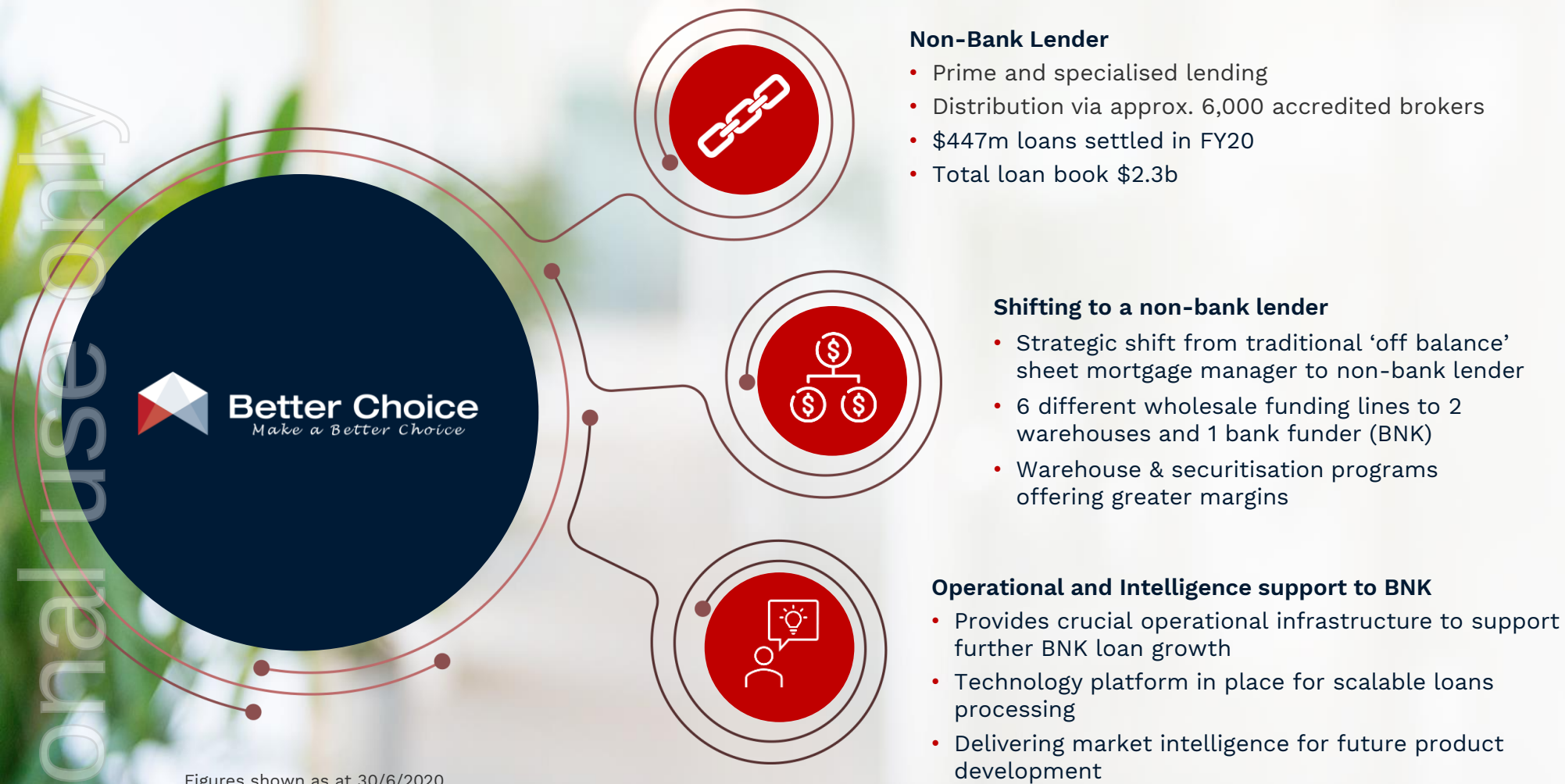
- Aggregation fees (Flat Fee Model)
- Software fees (Infynity CRM)
- Upfront Revenue (commission split)
- Trail Revenue (commission split)
- Compliance fees
- Marketing services and hosting fees
- Sponsorship revenue



## Infynity CRM

- A proprietary technology system developed in-house delivering sustainable competitive advantage
- Allows for brokers to integrate with additional service providers to deliver deeper relationships with their examples
- Increases broker stickiness and provides an additional revenue stream
- Incorporates industry leading compliance/education

# Better Choice – a leading non bank lender



# BNK Bank – an emerging digital bank



## Positioning for growth as a digital bank

- Digital transformation efforts continue across people, process and systems to underpin digital bank game plan
- Closed 2 remaining branches in FY20 and launched Bank@Post
- Capital adequacy >21%
- Australian Government Guaranteed Deposits

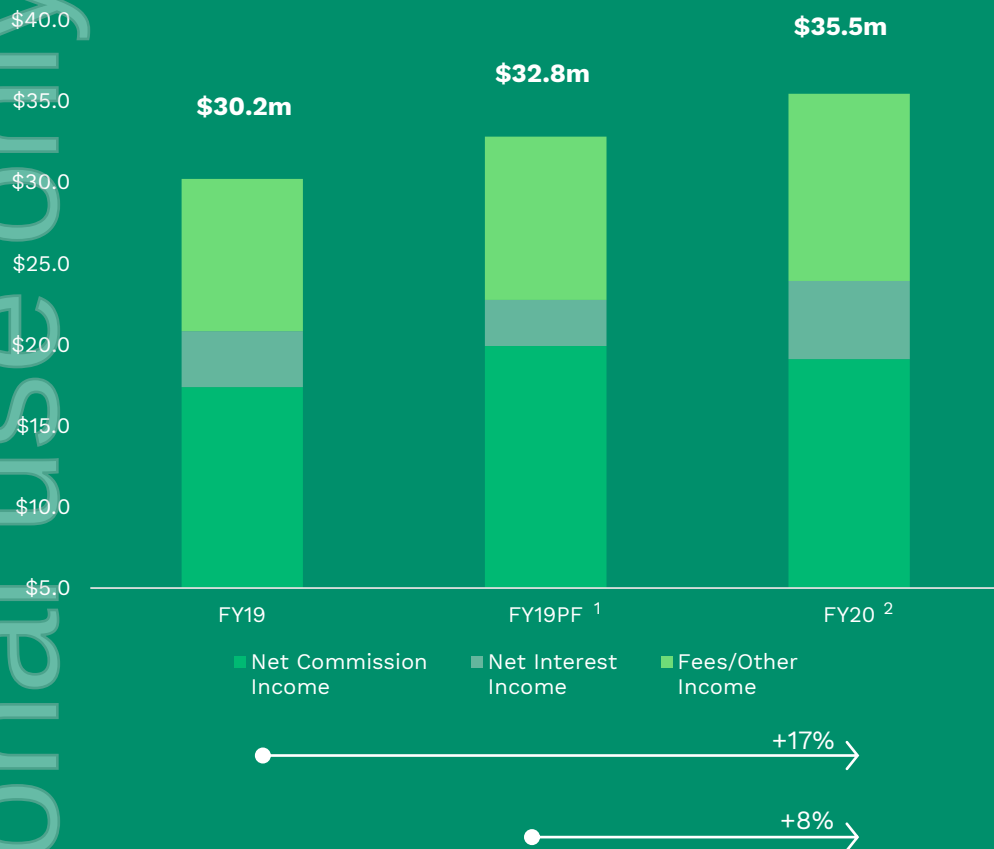
## Mortgage growth – leveraging brokers and BNK Group

- \$281m of on-balance sheet loans 30 Sept up 15% YoY
- Finsure and Better Choice distribution delivering a national presence
- Model supports writing prime loans on balance sheet
- Recommended lending post COVID uncertainty

## Deposits/Payments - access lower cost funding

- \$325m total deposits 30 Sept up 10% YoY
- Transaction accounts now >50% of funding mix, replacing higher cost Term Deposits
- Targeting consumers and SME deposits via partnerships with direct proposition to go to market in '21

Revenue Trend (\$m)



<sup>1</sup> 2019 Proforma Profit comprises the full 12 months of BNK Bank and Finsure Group  
<sup>2</sup> Revenue does not reflect ATM insurance receivable of \$2.9m as cancels out to nil at NPAT level

## Revenue Growth

- Gross Revenue of \$312.7m up 51.9% YoY and 37.3% on a pro forma basis. Gross Revenue (ex NPV) of \$196.9m up 42% YoY and 22.5% on a pro forma basis.
- Net revenue of \$35.5m, up by \$5.3m (+17%), or up by \$2.7m (+8%) on a pro-forma basis.
- Fee + Other Revenue of \$11.5m, up by \$2.2m or +23% (up by \$1.5m or +15% on a pro-forma basis) due to strong growth in SaaS and shift to fee-based revenues, whilst significantly reducing ATM bailment product-line income.
- Net Commission revenue flat YoY, however FY20 includes a reduced NPV income amount of \$1.2m.
- Net Interest Revenue \$4.8m up by \$1.4m +39% (up by \$2.0m, or +69% on a pro-forma basis), driven by healthy on-balance sheet lending portfolio growth.
- Net interest margin (NIM%) reduction to 1.61%, from 1.95%, purely due to increased liquidity levels in response to COVID-19. Note that actual interest spreads increased slightly in 4Q20, and as liquidity levels return to more normal levels so will NIM%

# Profit & Loss Statement



Operating leverage delivers a FY20 statutory<sup>1</sup> NPAT of \$5.3m representing +47% YoY growth, or +61% on a pro-forma<sup>2</sup> basis

Cash NPAT saw a YoY improvement of \$2.4m, and a transition into positive earnings contributing to capital growth

Net interest margin (NIM%) reduction purely due to increased liquidity levels in response to COVID-19. Note that actual interest spreads increased slightly in 4Q20, and as liquidity levels return to more normal levels so will NIM%

Increase in fee & other income (majority recurring) mix, up from 31% to 33% of all net revenue.

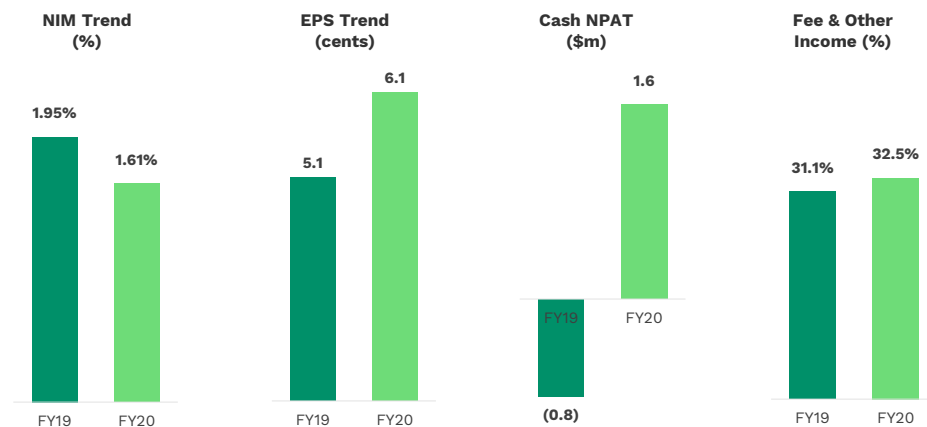
Positive operating leverage on a Pro-Forma basis as Net Revenue grows by +8%, and Operating expenses grows by +2% YoY

Continued investment in people, information technology and software development, to support planned growth at scale

COVID-19 related provision overlay recognised of \$396k (14bps of overall loan loss coverage ratio)

Revenue and Expenses do not reflect ATM insurance claim receivable/payable of \$2.9m respectively (as per annual report accounts). This cancels out to nil at NPAT level

| Group (\$m)                 | Aggregation | Wholesale  | Bank         | FY2020 <sup>1</sup> | FY2019 <sup>1</sup> | FY2019PF <sup>2</sup> | \$ Var.      | % Var.     |
|-----------------------------|-------------|------------|--------------|---------------------|---------------------|-----------------------|--------------|------------|
| <b>Gross Revenue</b>        |             |            |              |                     |                     |                       |              |            |
| Commission Income/(Exp.)    |             |            |              | 290.5               | 187.0               |                       | 103.5        | 55%        |
| Interest Income/(Exp.)      |             |            |              | 10.6                | 8.8                 |                       | 1.9          | 21%        |
| Fees & Other Income         |             |            |              | 11.5                | 9.4                 |                       | 2.2          | 23%        |
| <b>Total Gross Revenue</b>  |             |            |              | <b>312.7</b>        | <b>205.2</b>        | <b>231.6</b>          | <b>107.5</b> | <b>52%</b> |
| <b>Net Revenue</b>          |             |            |              |                     |                     |                       |              |            |
| Commission Income/(Exp.)    | 13.8        | 6.1        | (0.8)        | 19.1                | 17.4                |                       | 1.7          | 10%        |
| Interest Income/(Exp.)      | (0.0)       | (0.0)      | 4.9          | 4.8                 | 3.5                 |                       | 1.4          | 39%        |
| Fees & Other Income         | 8.5         | 0.4        | 2.6          | 11.5                | 9.4                 |                       | 2.2          | 23%        |
| <b>Total Net Revenue</b>    | <b>22.3</b> | <b>6.5</b> | <b>6.7</b>   | <b>35.5</b>         | <b>30.2</b>         | <b>32.8</b>           | <b>5.2</b>   | <b>17%</b> |
| <b>Operating Expenses</b>   |             |            |              |                     |                     |                       |              |            |
| Operating Expenses          | 13.4        | 6.3        | 9.5          | 29.2                | 24.5                |                       |              |            |
| Loan Loss Charges           | (0.1)       | -          | (0.6)        | (0.6)               | 0.0                 |                       |              |            |
| <b>Total Expenses</b>       | <b>13.3</b> | <b>6.3</b> | <b>8.9</b>   | <b>28.5</b>         | <b>24.5</b>         | <b>27.9</b>           | <b>4.0</b>   | <b>16%</b> |
| <b>Profit Before Tax</b>    | <b>9.0</b>  | <b>0.2</b> | <b>(2.3)</b> | <b>7.0</b>          | <b>5.7</b>          | <b>5.0</b>            | <b>1.3</b>   | <b>22%</b> |
| Tax Expense                 | 2.1         | 0.1        | (0.5)        | 1.6                 | 2.1                 | 1.7                   |              |            |
| <b>Net Profit After Tax</b> | <b>6.9</b>  | <b>0.2</b> | <b>(1.7)</b> | <b>5.3</b>          | <b>3.6</b>          | <b>3.3</b>            | <b>1.7</b>   | <b>47%</b> |



<sup>1</sup> 2019 Statutory Profit comprises the full 12 months of BNK Bank and Finsure Group from 17 September 2018

<sup>2</sup> 2019 Proforma Profit comprises the full 12 months of BNK Bank and Finsure Group

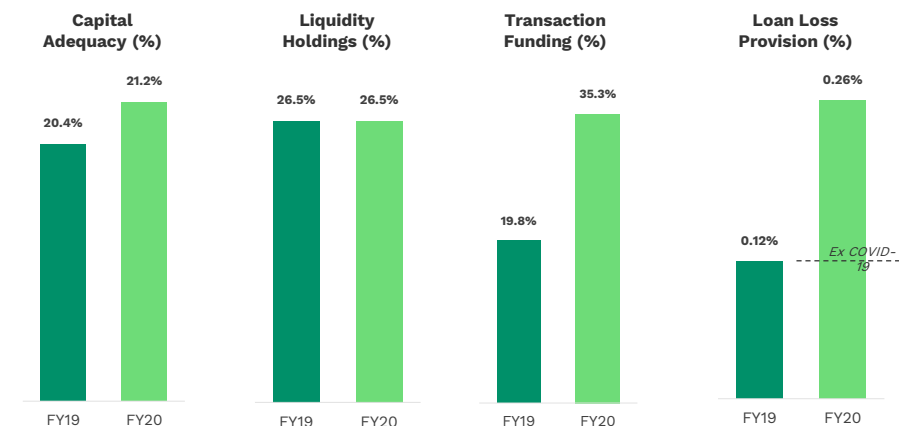
# Balance Sheet



Strong portfolio growth in Finsure resulting in growth in NPV Asset and Other Assets

- Strong growth in on balance sheet loans (up +32.3%) and deposit book (up +20.5%) despite a challenging 4Q20
- Lower cost transaction account deposit mix improved to 35%
- \$90m of cash and liquid holdings
- Net Assets up +12.4% from profits and equity raising of \$7.02m in Feb 20
- Book value per share of \$1.19
- Capital Adequacy Ratio of 21.22%
- AASB16 applied to lease liabilities for FY20. FY19 has not been restated
- Credit quality remains strong with underlying (excl. COVID-19 provisions) portfolio loan loss provision stable at 12bps

| Group (\$m)              | FY2020       | FY2019       | \$ Var.      | % Var.       |
|--------------------------|--------------|--------------|--------------|--------------|
| <b>Assets</b>            |              |              |              |              |
| Cash & Equivalents       | 89.7         | 97.9         | (8.2)        | (8.4%)       |
| NPV Asset                | 387.2        | 269.4        | 117.8        | 43.7%        |
| Loans & Advances         | 283.6        | 214.3        | 69.3         | 32.3%        |
| Other Assets             | 78.8         | 64.5         | 14.3         | 22.2%        |
| <b>Total Assets</b>      | <b>839.3</b> | <b>646.1</b> | <b>193.2</b> | <b>29.9%</b> |
| <b>Liabilities</b>       |              |              |              |              |
| Deposits                 | 345.8        | 287.1        | 58.7         | 20.5%        |
| Other Liabilities        | 380.6        | 258.6        | 122.0        | 47.2%        |
| <b>Total Liabilities</b> | <b>726.4</b> | <b>545.7</b> | <b>180.8</b> | <b>33.1%</b> |
| <b>Equity</b>            |              |              |              |              |
| Contributed Equity       | 103.5        | 96.6         | 6.9          | 7.2%         |
| General & Other Reserves | 1.2          | 1.1          | 0.2          | 17.3%        |
| Retained Earnings        | 8.1          | 2.8          | 5.4          | 194.1%       |
| <b>Total Equity</b>      | <b>112.9</b> | <b>100.4</b> | <b>12.5</b>  | <b>12.4%</b> |

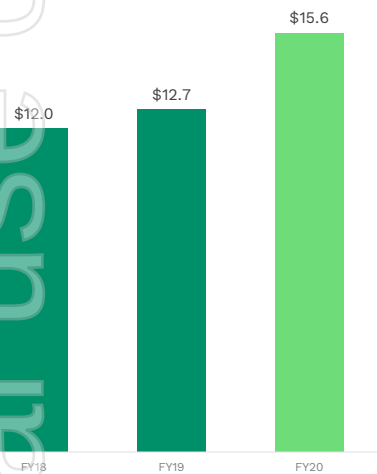


# Strong Lending Growth

Record Finsure settlements and BNK on balance sheet settlements despite challenging conditions



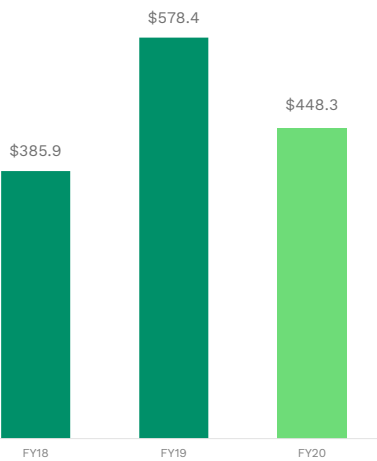
Aggregation Settlements (\$b)



CAGR +14%



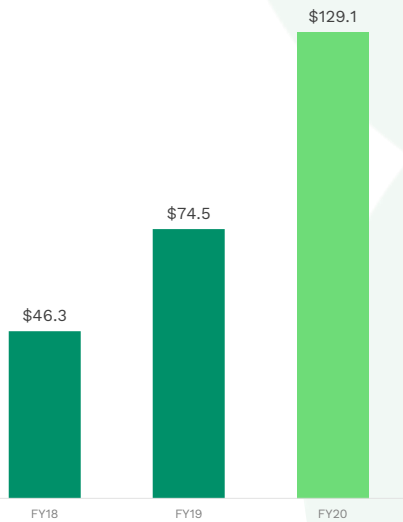
Wholesale Settlements (\$m)



CAGR +8%

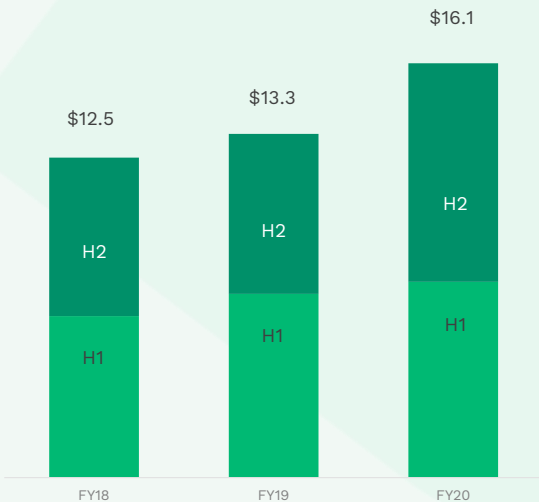


Bank (On-B/S) Settlements (\$m)



CAGR +67%

Total Group Settlements (\$b)



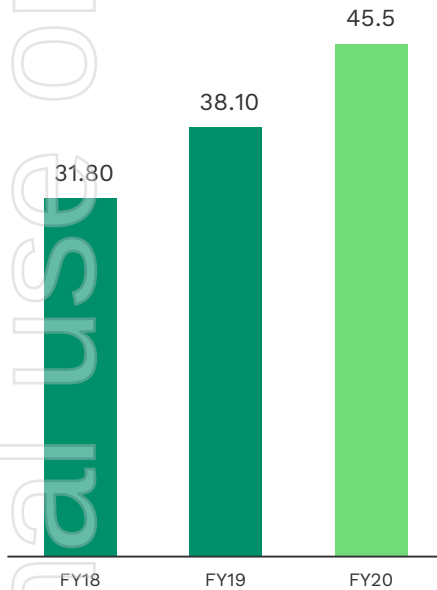
CAGR +14%

# Strong Asset Growth

Delivering double digit portfolio growth and associated recurring revenue growth



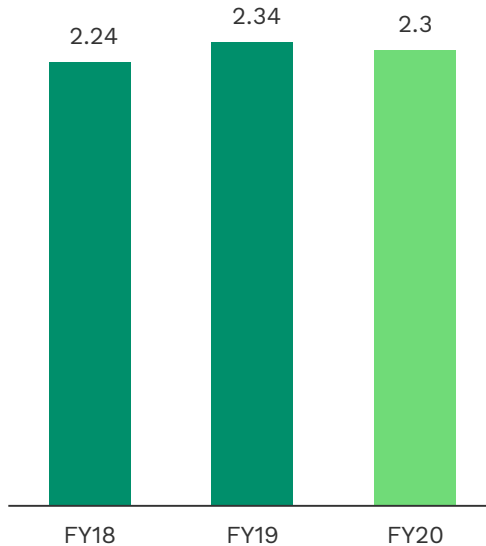
**Aggregation Loan Book (\$b)**



CAGR +20%



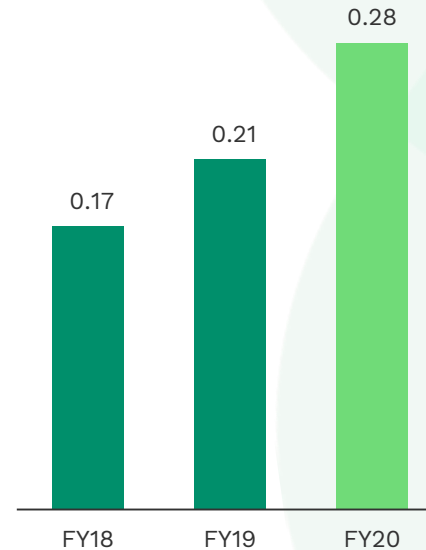
**Wholesale Loan Book (\$b)**



CAGR +1%

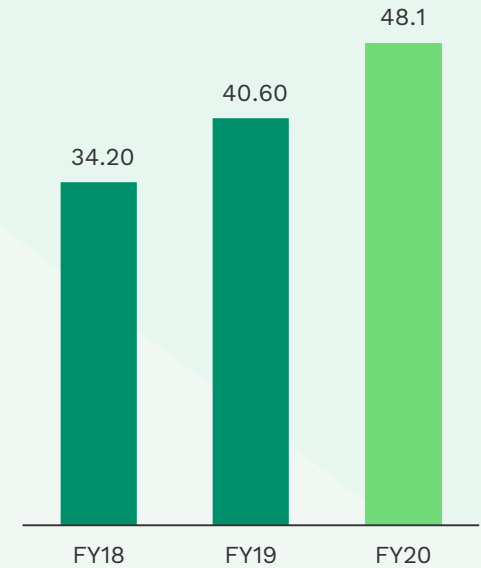


**Bank Loan Book (\$b)**



CAGR +29%

**Total Group Loan Book (\$b)**

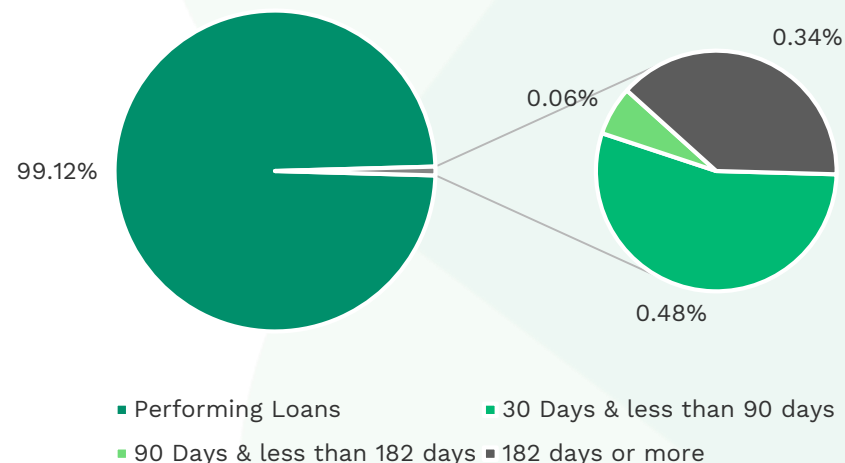


CAGR +19%

# Strong risk management & resilience through COVID-19

- BNK has a strong track record of risk management with \$0 in write-offs for FY20 and low historical losses with only \$139k credit losses for the last 14 years.
- Credit quality has been maintained while growing the portfolio, at an increasing rate with quarterly settlements increasing from \$7.9m in Q1FY19 to \$43.6m in Q2FY20 before a deliberate moderation from March 20 as a prudent response to the uncertainty around COVID-19. The advantage of our dual funding model is it has allowed BNK to transition the business to utilize a greater mix of off-balance sheet facilities with Better Choice to intentionally conserve regulatory capital.
- Extensive stress testing of our portfolio has been carried out confirming very low balance sheet exposure to high-risk categories that are likely to be impacted by COVID-19.
- While delinquency rates and hardship rates have remained resilient throughout the COVID-19 crisis, additional overlays have been applied to loan loss provisions, increasing levels to 27 bps.
- As of 30 Sept 20, 3.4% of the portfolio was under a COVID-19 related hardship arrangement down from 5.6% in May 20.
- BNK recalibrated policies and restarted new lending in June 20.

**On Balance Sheet Portfolio Arrears  
June 2020**

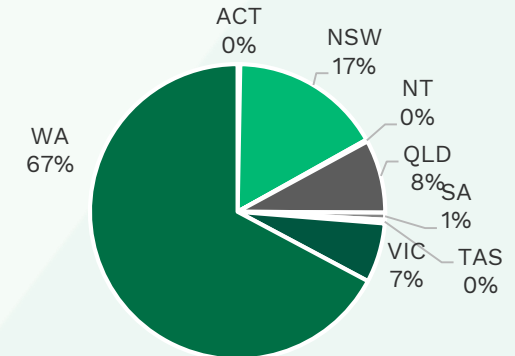


## Improved diversification and scale

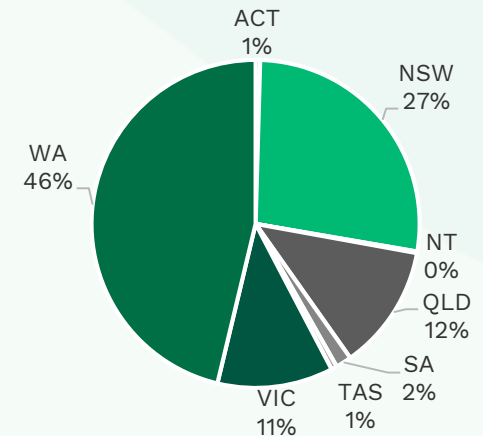
- High quality book of residential loans (93%) and SME loans (7%) with low arrears
- Loan book growth over FY20 has greatly improved diversification and scale of portfolio

|                   | #    | Actual Balance | Average Weighted Risk LVR |
|-------------------|------|----------------|---------------------------|
| Personal          | 55   | \$851,738      | 5.7%                      |
| Non-Residential   | 240  | \$18,733,874   | 53.8%                     |
| HL Investment     | 323  | \$132,320,501  | 65.2%                     |
| HL Owner Occupied | 492  | \$130,685,522  | 65.7%                     |
| Total             | 1110 | \$282,591,636  | 64.8%                     |

**FY19 On Balance Sheet Loans**



**FY20 On Balance Sheet Loans**



# Industry recognition

Confirming our place as market leaders

Each business unit in our group has received recognition for excelling in their particular channels



## 2020 Australian Lending Awards

Best Aggregator (Finsure)

Best Non-Bank (Better Choice)



## 2020 Mozo Experts Choice Awards

Best Small Business Account (BNK)

Best Pensioner Account (BNK)



## 2019 MPA Brokers on Aggregators Awards

Quality Lender Panel GOLD (Finsure)

Accurate and Timely Commission Payments

GOLD (Finsure)

White Label Program GOLD (Finsure)



## 2019 Acquisition International Finance Awards

Best Retail Solutions Provider (BNK)



## 2019 MFAA National Excellence Awards

Mortgage Manager of the Year (Better Choice)



AUSTRALIAN LENDING AWARDS



AUSTRALIAN LENDING AWARDS



# Experienced Board and Management Team

## Board Of Directors



**Jon Sutton**  
Chairman of the Board



**Don Koch**  
Vice Chairman



**Jon Denovan**  
NED



**Peter Hall**  
NED



**John Kolenda**  
Executive Director

## Executive Team



**Brett Morgan**  
BNK/BC CEO



**John Kolenda**  
Finsure CEO



**Allan Savins**  
GM – Banking  
& Wholesale



**Simon Bednar**  
GM Aggregation



**Andrew Kitchen**  
Chief Financial  
Officer



**Amber Smith**  
Chief Operating  
Officer



**David Maher**  
Head of  
Marketing



**Malcolm Cowell**  
Company  
Secretary



**Gerard Ng**  
Interim Chief  
Risk Officer