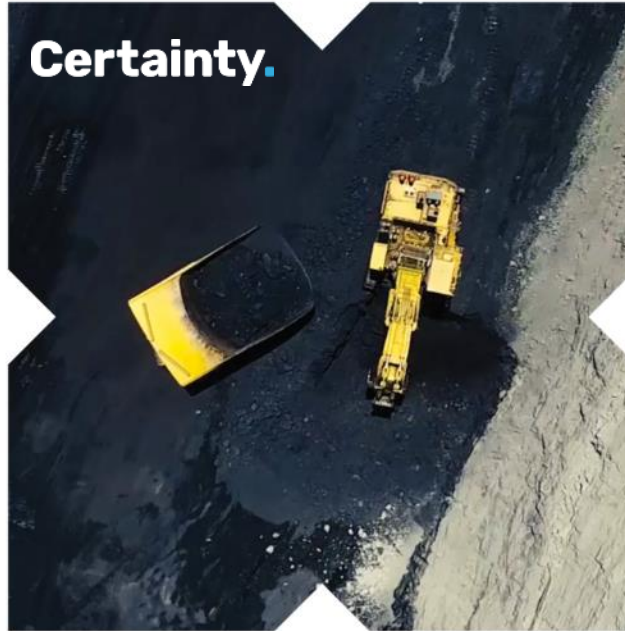


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# Interim Chief Executive Officer's Address

**Operational excellence  
underpinning performance**

ANNUAL GENERAL MEETING  
24 NOVEMBER 2020



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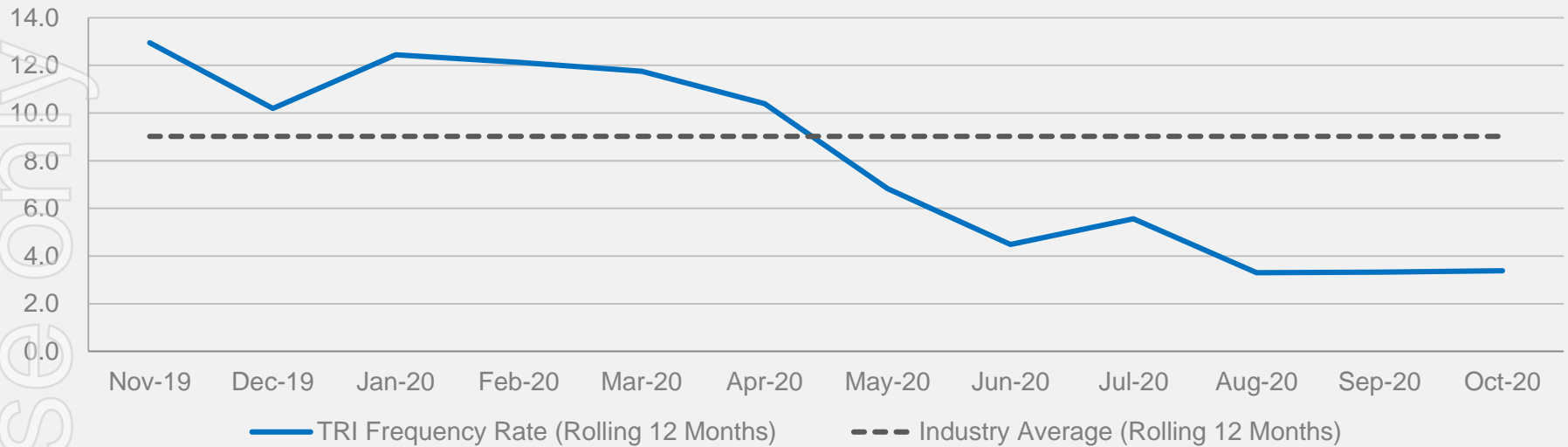
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## FY20 Review

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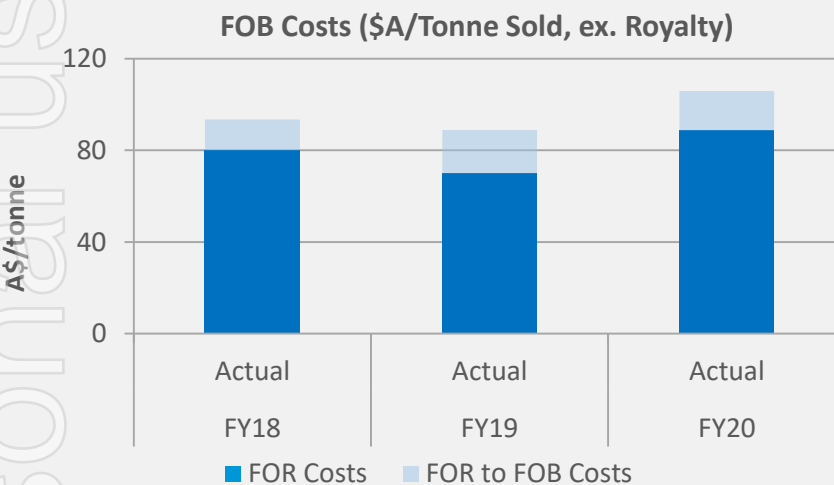
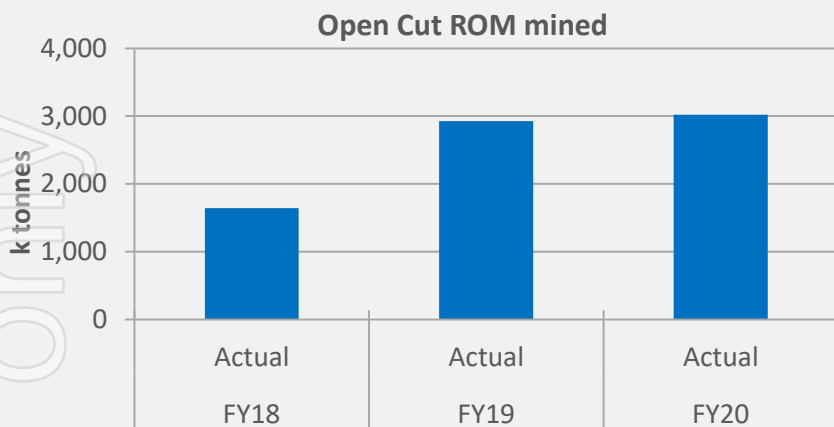
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Safety performance at record lows for Stanmore and better than industry average:

- No lost time injuries (>890,000 hours)
- Lost Time Injury Frequency Rate<sup>1</sup> (LTIFR) of 0.0
- Total Recordable Injury Rate<sup>1</sup> (TRIFR) of 3.4



**FY2020**      **FY2019**

## Key financial measures (\$M)

Underlying EBITDA	<b>87.5</b>	154.9
Net profit after tax	<b>34.9</b>	91.6
Net cash / (debt)	<b>32.2</b>	90.5
Net Assets	<b>168.6</b>	157.1

## Margins & unit costs

Saleable coal produced (Kt)	<b>2,390</b>	2,390
Average sales price (A\$/t)	<b>159.5</b>	173.8
Unit cost per tonne (A\$/t)	<b>119.7</b>	104.7
Margin (A\$/t)	<b>39.8</b>	69.1

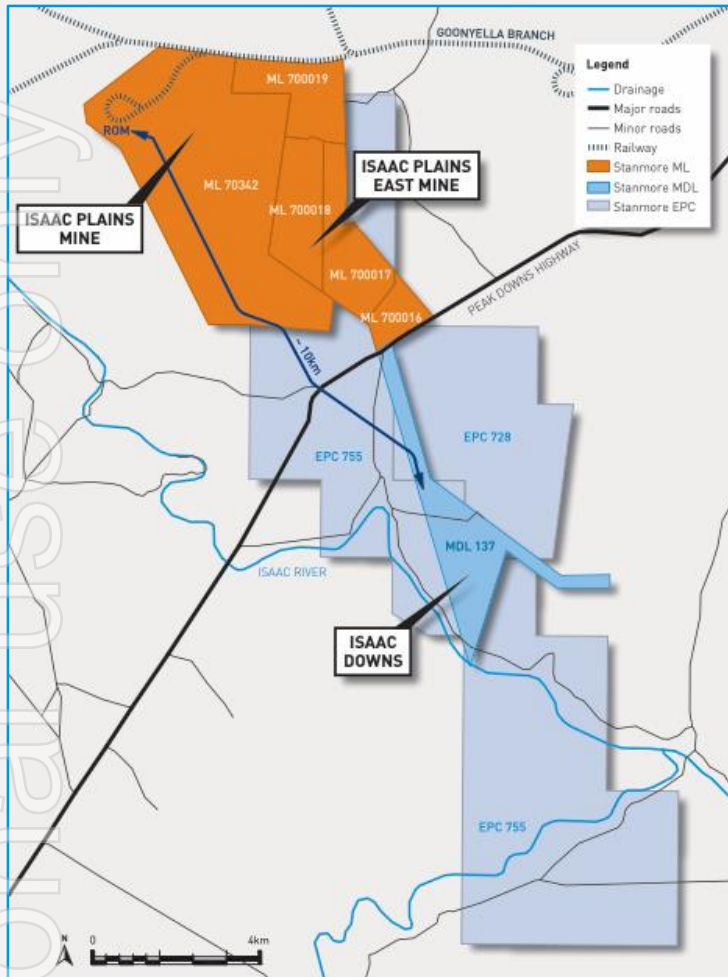


## Development and Outlook

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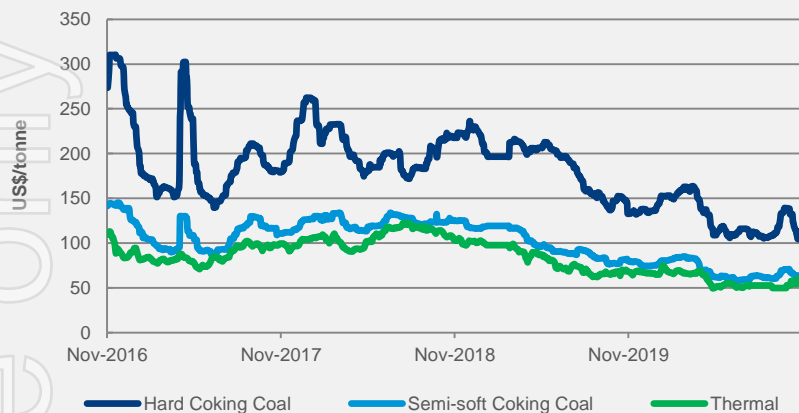
## Isaac Downs

- Bankable Feasibility Study confirms attractive investment proposition
- Supplementary EIS finalised and EA/Mining Lease processes advanced
- Construction and mining expected to commence in the second half of CY2021<sup>2</sup>
- EA for bulk sample operations approved

## Funding in place

- Replaced financial assurance for rehabilitation obligations with transfer to Financial Provisioning Scheme
- Concluded US\$40M debt facility with GEAR, providing financial security

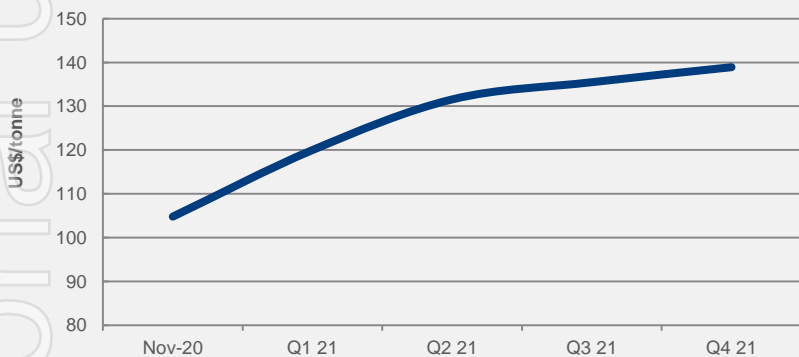
### Coal Type Price<sup>1</sup>



<sup>1</sup>Source: Platts & globalCOAL

- Continued price weakness due to COVID-19 impacts on global demand coupled with Chinese import restrictions
- Large proportion of sales are contracted to long-standing customers which mitigates spot prices risk exposure and demand volatility
- Improving trend in coal price futures driven by the recent and expected future recovery in global steel production

### Coal Price Futures – Hard Coking Coal<sup>2</sup>



<sup>2</sup>Source: Platts data as at 17<sup>th</sup> Nov 2020