# Appendix 4G

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity	
OpenLearning Limited	
ABN/ARBN	Financial vear ended:

635 890 390

Financial year ended: 31 December 2019

Our corporate governance statement<sup>1</sup> for the period above is attached and can be found at:<sup>2</sup>

- □ These pages of our annual report:
- This URL on our website:
- https://solutions.openlearning.com/investor-governance/

The Corporate Governance Statement is accurate and up to date as at 30 March 2020 *and* has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.<sup>3</sup>

Date: 09/04/2020

Justyn Stedwell

**Company Secretary** 

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

<sup>&</sup>lt;sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes " $\underline{OR}$ " at the end of the selection and you delete the other options, you can also, if you wish, delete the " $\underline{OR}$ " at the end of the selection.

#### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	CIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	<ul> <li>A listed entity should have and disclose a board charter setting out:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	and we have disclosed a copy of our board charter at: https://solutions.openlearning.com/investor-governance/	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendatio is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

C	rporate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(1) the measurable objectives set for that period to achieve gender diversity;</li> <li>(2) the entity's progress towards achieving those objectives; and</li> <li>(3) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Act.</li> </ul> </li> <li>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</li> </ul> </li> </ul>	and we have disclosed a copy of our diversity policy at: [insert location] and we have disclosed the information referred to in paragraph (c) at: [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	<ul> <li>and we have disclosed the evaluation process referred to in paragraph (a) at:</li> <li>In the Company's Corporate Governance Plan which is available on the Company's website.</li> <li>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

C		Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.	<ul> <li>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period</li> </ul>	<ul> <li>and we have disclosed the evaluation process referred to in paragraph (a) at:</li> <li>In the Company's Corporate Governance Plan which is available on the Company's website.</li> <li>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

ASX Listing	Rules	Appendix 4G	
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Corpora	te Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCIP	LE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	<ul> <li>The board of a listed entity should: <ul> <li>(a) have a nomination committee which:</li> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	□         [If the entity complies with paragraph (a):]         and we have disclosed a copy of the charter of the committee at:         [insert location]         and the information referred to in paragraphs (4) and (5) at:         [insert location]         ⊠         [If the entity complies with paragraph (b):]         and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at:         Set out in our Corporate Governance Statement.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at:	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendatio is therefore not applicable</li> </ul>
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	<ul> <li>and we have disclosed the names of the directors considered by the board to be independent directors at:</li> <li>Set out in our Corporate Governance Statement.</li> <li>and, where applicable, the information referred to in paragraph (b) at:</li> <li>Set out in our Corporate Governance Statement.</li> <li>and the length of service of each director at:</li> <li>The Company's annual report.</li> </ul>	set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Council recommendation Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	
2.4	A majority of the board of a listed entity should be independent directors.	$\boxtimes$	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRINCI	PLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	Image: A set of the set of the set of the set of the company's Code of Conduct (which forms part of the Corporate Governance Plan) available on the Company's website.	set out in our Corporate Governance Statement
3.2	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material breaches of that code by a director or senior executive; and</li> <li>(2) any other material breaches of that code that call into question the culture of the organisation.</li> </ul>	☑ and we have disclosed our code of conduct at: In the Company's Code of Conduct (which forms part of the Corporate Governance Plan) available on the Company's website.	set out in our Corporate Governance Statement
3.3	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a whistleblower policy; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</li> </ul>	☑ and we have disclosed our whistleblower policy at: Available on the Company's website	set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
3.4	<ul> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</li> </ul>	I and we have disclosed our anti-bribery and corruption policy at: Available on the Company's website as part of the Corporate Governance Plan.	□ set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: $^5$
PRINC	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	S	
4.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have an audit committee which: <ul> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board,</li> <li>and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>	<ul> <li>□ [If the entity complies with paragraph (a):]         <ul> <li>and we have disclosed a copy of the charter of the committee at:</li> <li>[insert location]</li> <li>and the information referred to in paragraphs (4) and (5) at:</li> <li>[insert location]</li> <li>[x] [If the entity complies with paragraph (b):]</li> <li>and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul> </li> </ul>	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Ou reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	<ul> <li>☑ and we have disclosed our continuous disclosure compliance policy at:</li> <li>Available on the Company's website as part of the Corporate Governance Plan.</li> </ul>	set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		Set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		Set out in our Corporate Governance Statement
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<ul> <li>and we have disclosed information about us and our governance on our website at: https://solutions.openlearning.com/investor- governance/</li> </ul>	set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		Set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Image: and we have disclosed how we facilitate and encourage participation at meetings of security holders at: Set out in our Corporate Governance Statement.	Set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		Set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		set out in our Corporate Governance Statement

Corporat	e Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: $^5$
PRINCIP	LE 7 – RECOGNISE AND MANAGE RISK		
7.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a committee or committees to oversee risk, each of which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul>	<ul> <li>□ [If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location]</li> <li>☑ [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at: The Audit and Risk Committee Charter is available on the Company's website.</li> </ul>	set out in our Corporate Governance Statement
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	<ul> <li>and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	Set out in our Corporate Governance Statement

	Corporate	e Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
	7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	[If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at: 	Set out in our Corporate Governance Statement
ツシシ	7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	<ul> <li>and we have disclosed whether we have any material exposure to environmental and social risks at:</li> <li>the Company's Prospectus dated 12 November 2019.</li> <li>and, if we do, how we manage or intend to manage those risks at:</li> <li>the Company's Prospectus dated 12 November 2019.</li> </ul>	□ set out in our Corporate Governance Statement

Co	orporate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>		
PF	RINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY				
8.'	<ul> <li>(a) have a remuneration committee which: <ol> <li>has at least three members, a majority of whom are independent directors; and</li> <li>is chaired by an independent director, and disclose:</li> <li>the charter of the committee;</li> <li>the charter of the committee; and</li> <li>as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ol> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [X] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: Set out in our Corporate Governance Statement.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>		
8.2	2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<ul> <li>and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at:</li> <li>Set out in our Corporate Governance Statement.</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>		
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	and we have disclosed our policy on this issue or a summary of it at: [insert location]	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>		

Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
ADDITI	ONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: 	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and not an externally manager listed entity and this recommendation is therefore not applicable</li> <li>we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable</li> </ul>
ADDITI	ONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	LISTED ENTITIES	1
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]	set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>	
2	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	set out in our Corporate Governance Statement	



#### OPENLEARNING LIMITED ACN 635 890 390 (Company)

### 2019 CORPORATE GOVERNANCE STATEMENT

This 2019 Corporate Governance Statement is current as at 30 March 2020 and has been approved by the Board of the Company.

This Corporate Governance Statement discloses the extent to which the Company, from the date the Company was admitted to the official list of the ASX on 10 December 2019 to the end of the 2019 reporting period, followed the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations – 4<sup>th</sup> Edition (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that were not followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

The Company has adopted a Corporate Governance Plan which provides the written terms of reference for the Company's corporate governance duties.

As the Company was incorporated in August 2019 and listed on ASX in December 2019, the Company did not establish any Board Committees during 2019. During 2019 the duties that would ordinarily be assigned to individual committees were carried out by the full Board under the written terms of reference for those committees. It was deemed that the experience and skill set of the current Board was sufficient to perform these roles during the year until Board Committees were formed in early 2020.

The Company's Corporate Governance Plan is available on the Company's website at www.OpenLearning.com.

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
Principle 1: Lay solid foundations for management and overs	ight	
Recommendation 1.1	YES	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management.

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**EXPLANATION** The Board Charter sets out the specific responsibilities of the Board. requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the

A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the

> The Company has guidelines for the appointment and selection of the Board and senior executives in its

> Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director. In the event of an unsatisfactory check, a Director is required to submit their resignation.

> Under the Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution

to elect or re-elect a Director.

Board's disclosure policy.

Company's website.

(a)

(b)

	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	СС
	(a) A listed entity should have and disclose a board charter which sets out the respective roles and responsibilities of the Board, the Chair and management, and includes a description of those matters expressly reserved to the Board and those delegated to management.	
	Recommendation 1.2	
	A listed entity should:	YES
$(\langle f \rangle)$	(a) undertake appropriate checks before appointing	
	a director or senior executive or putting someone forward for election as a Director; and	
	<ul> <li>(a) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director.</li> </ul>	
(0)		
(15)		
	<b>OpenLe</b> ACN 635 890 390 • Phone: +(	earning L 61 2 829
$\bigcirc ]$	Address: Level 2, 235 Commo	



RECO	DMMENDATIONS (4 <sup>TH</sup> EDITION)
A list Direc	ommendation 1.3 ed entity should have a written agreement stor and senior executive setting out the terr pintment.
Reco	ommendation 1.4
	Company Secretary of a listed entity s
	ountable directly to the Board, through the C ers to do with the proper functioning of the B
Reco	ommendation 1.5
A list	ed entity should:
(a)	have and disclose a diversity policy;
(b)	through its board or a committee of the measurable objectives for achieving diversity in the composition of its boa executives and workforce generally; and
(C)	disclose in relation to each reporting peri
(0)	(i) the measurable objectives set
	period to achieve gender divers
	(ii) the entity's progress towards those objectives; and
	(iii) either:
	ACN 635 89
	Address: Le

ATIONS (4 <sup>™</sup> EDITION)	COMPLY	EXPLANATION
ation 1.3 should have a written agreement with each senior executive setting out the terms of their	YES	The Company's Nomination Committee Charter requires the Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is personally a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives.
ation 1.4 ny Secretary of a listed entity should be directly to the Board, through the Chair, on all with the proper functioning of the Board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
and disclose a diversity policy; gh its board or a committee of the board set surable objectives for achieving gender sity in the composition of its board, senior utives and workforce generally; and ose in relation to each reporting period: the measurable objectives set for that period to achieve gender diversity; the entity's progress towards achieving those objectives; and either:	PARTIALLY	<ul> <li>(a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish, achieve and measure diversity objectives, including in respect of gender diversity. The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(b) The Diversity Policy allows the Board to set measurable gender diversity objectives and to continually monitor both the objectives and the Company's progress in achieving them.</li> <li>(c) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(d) The Board does not presently intend to set measurable gender diversity objectives because: <ul> <li>(i) the Board does not anticipate there will be a need to appoint any new Directors or senior executives due to limited nature of the Company's existing and</li> </ul> </li> </ul>
OpenLe	earning Limited (ASX:	OLL) 3

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proposed activities and the Board's view that the existing Directors and senior executives have sufficient skill and experience to carry out the Company's

(A) the respective proportions of men		
<ul> <li>and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act.</li> <li>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</li> </ul>		
		Staff
		Key Managemer Personnel * Board Memb
OpenLe	arning Limited (ASX: OL	L)
	across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act.

if it becomes necessary to appoint any new Directors or senior executives, the Board considers the application of a measurable gender diversity objective requiring a specified proportion of women on the Board and in senior executive roles will, given the small size of the Company and the Board, unduly limit the Company from applying the Diversity Policy as a whole and the Company's policy of appointing based
Company's policy of appointing based on skills and merit; and

(iii) As at 31 December 2019, the gender diversity statistics for the Company were as follows:

	Female	Total	Female
Staff	23	36	Proportion 64%
Key Management	1	5	20%
Personnel * Board Members	2	6	33%

**EXPLANATION** 

plans; and

(ii)



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		*Key Management Personnel comprises senior executives who report directly to the CEO/Executive Chairman. Currently, the Board has a 33% female representation as the Board recognises and is committed to Board gender diversity.
<ul> <li>Recommendation 1.6</li> <li>A listed entity should: <ul> <li>(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul> </li> </ul>	YES	<ul> <li>(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Corporate Governance Plan, which is available on the Company's website.</li> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. Evaluations were not conducted during the period given the Company was incorporated in August 2019 and listed on ASX in December 2019. Moving forward the Company intends to complete performance evaluations in respect of the Board, its committees (if any) and individual Directors for each financial year in accordance with the above process.</li> </ul>



	RECOMME	ENDATIO	DNS (4™ ED	ITION)		
	Recomme	endatio	n 1.7			
	A listed en	ntity sho	uld:			
	pe	erformo	d disclose ance of its porting peri	senior ex		
	pe	erformo	for each ance evalu nce with th eriod.	vation ha	s been i	underf
1	Principle 2	: Struct	ure the Boo	ard to be	effective	and
	Recomme	endatio	n 2.1			
	The Board	of a list	ted entity s	hould:		
	(a) ha	ave a n	omination	committe	ee which	า:
	(i)		has at leas whom are i			
	(ii		s chaired b			
-						
						535 890 3 ess: Level

on 1.7 buld: nd disclose a process for evaluating the ance of its senior executives at least once porting period; and for each reporting period whether a ance evaluation has been undertaken in ance with that process during or in respect beriod.	YES	(a) (b)	The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Company's Remuneration Committee (or, in its absence, the Board) is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director. The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan, which is available on the Company's website. The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. Evaluations were not conducted during the period given the Company was incorporated in August 2019 and listed on ASX in December 2019. Moving forward the Company intends to complete performance evaluations in respect of the senior executives (if any) for each financial year in accordance with the applicable processes.
ture the Board to be effective and add value	e		
on 2.1 sted entity should: nomination committee which: has at least three members, a majority of whom are independent Directors; and is chaired by an independent Director,	YES	(a)	The Company did not have a Nomination Committee during the period. The Company's Nomination Committee Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are independent Directors, and which must be chaired by an independent Director.



<ul> <li>and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes if employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> <li>(b) The Company did not have a Nomination Committee, and the period at the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes if employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	
<ul> <li>(i) devoting time at least annually to a Board succession issues and upor the Company's Board skills matrix;</li> <li>(ii) all Board members being involved Company's nomination process, maximum extent permitted under Corporations Act and ASX Listing R</li> </ul>	



	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	Recommendation 2.2
	A listed entity should have and disclose a Board skills matrix setting out the mix of skills that the Board currently has or is looking to achieve in its membership.
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$\langle \rangle \rangle$	
$(\mathcal{G}\mathcal{O})$	
	<b>Recommendation 2.3</b> A listed entity should disclose:
$\left( \begin{array}{c} 0 \end{array} \right)$	(a) the names of the Directors considered by the
	Board to be independent Directors;
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$(\bigcirc)$	Address: Level 2, 235 Com

NDATIONS (4 <sup>m</sup> EDITION)	COMPLI	EXPLANATION
ity should have and disclose a Board skills matrix the mix of skills that the Board currently has or is achieve in its membership.	NO	Under the Nomination Committee Charter (in the Company's Corporate Governance Plan), the Nomination Committee (or, in its absence, the Board) is required to prepare a Board skills matrix setting out the mix of skills that the Board currently has (or is looking to achieve) and to review this at least annually against the Company's Board skills matrix to ensure the appropriate mix of skills to discharge its obligations effectively and to add value and to ensure the Board has the ability to deal with new and emerging business and governance issues.
		The Board is comprised of directors with a broad range of technical, commercial, financial and other skills, experience and knowledge relevant to overseeing the business of the Company. The composition of the Board was reviewed as part of the ASX listing process and will be reviewed on an annual basis. The Board does currently not have a formal skills matrix, however, the skills, experience and knowledge of each director which are relevant to overseeing the business of the Company have been assessed to ensure the composition of the Board is appropriate.
		The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available in the Company's Annual Report and on the Company's website.
idation 2.3 ity should disclose: and names of the Directors considered by the ard to be independent Directors;	YES	(a) The Board Charter requires the disclosure of the names of Directors considered by the Board to be independent. The Company discloses those Directors it considers to be independent in its Corporate Governance Statement. The Board considers the following Directors to be independent: Kevin Barry, Spiro Pappas, Maya Hari and Beverely Oliver.



	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	<ul> <li>(b) if a Director has an interest, position or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendations (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and</li> <li>(c) the length of service of each Director</li> </ul>
$\bigcirc$	
	<b>Recommendation 2.4</b> A majority of the Board of a listed entity should be independent Directors.
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(b)	During the 2019 year Kevin Barry, Spiro Pappas, Maya Hari and Beverely Oliver each received 1,000,000 Directors Options. The Board considers that the issue of a non- substantial amount of options to non-executive directors provides for a cost-effective component of directors' remuneration that may provide the Company with additional funding in the future (if the Options are exercised). The Board considers the issue of these options does not impact the director's integrity, objectivity or ability to exercise independent judgement in relation to all Board and Company activities. Accordingly, the Board still considers these directors to be independent.

During the 2019 reporting period, David Buckingham was not considered to be independent as he was issued with 750,000 performance rights during the period. However, subsequent to the end of the reporting period, the Board reviewed his independence and considers that his participation in the employee incentive scheme is not material and will not interfere with his capacity to bring an independent judgement to bear on issues before the board. Therefore, David Buckingham is now considered to be an independent director.

(c) The Company's Annual Report discloses the length of service of each Director, as at the end of each financial year.

The Company's Board Charter requires that, where practical, the majority of the Board should be independent.

OpenLearning Limited (ASX: OLL)

YES

COMPLY

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RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		The Board currently comprises a total of 6 directors, of whom 5 are considered to be independent. As such, independent directors currently do comprise the majority of the Board.
<b>Recommendation 2.5</b> The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	YES	The Board Charter provides that, where practical, the Chair of the Board should be an independent Director and should not be the CEO/Managing Director. The Chair of the Company is an independent Director and is not the CEO/Managing Director.
<b>Recommendation 2.6</b> A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as Directors effectively.	YES	In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible for facilitating inductions and professional development including receiving briefings on material developments in laws, regulations and accounting standards relevant to the Company.
Principle 3: Instil a culture of acting lawfully, ethically and re	sponsibly	
<b>Recommendation 3.1</b> A listed entity should articulate and disclose its values.	YES	(a) The Company and its subsidiary companies (if any) are committed to conducting all of its business activities fairly, honestly with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board, management and employees are dedicated to high ethical standards and recognise and support the Company's commitment to compliance with these standards.



RECO	MMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY		EXPLANATION	
				The Company's values are set out in its Code of Conduct (which forms part of the Corporate Governance Plan) and are available on the Company's website. All employees are given appropriate training on the Company's values and senior executives will continually reference such values.	
	nmendation 3.2	YES		The Company's Corporate Code of Conduct applies to	
	entity should: have and disclose a code of conduct for its			the Company's Directors, senior executives and employees.	
(a)	Directors, senior executives and employees; and			The Company's Corporate Code of Conduct (which forms	
(b)	ensure that the Board or a committee of the Board is informed of any material breaches of that code.			part of the Company's Corporate Governance Plan) is available on the Company's website. Any material breaches of the Code of Conduct are reported to the Board or a committee of the Board.	
Recon	nmendation 3.3	YES		mpany's Whistleblower Protection Policy (which forms part	
<ul><li>A listed entity should:</li><li>(a) have and disclose a whistleblower policy; and</li></ul>			of the Corporate Governance Plan) is available on the Company's website. Any material breaches of the Whistleblower		
(a)	ensure that the Board or a committee of the Board		Protection Policy are to be reported to the Board or a common of the Board.		
(0)	is informed of any material incidents reported under that policy.	of	of the E	soard.	
Recon	nmendation 3.4	YES		ompany's Anti-Bribery and Anti-Corruption Policy (which	
	d entity should:		forms part of the Corporate Governance Plan) is available or Company's website. Any material breaches of the Anti-Bril and Anti-Corruption Policy are to be reported to the Board committee of the Board.		
(a)	have and disclose an anti-bribery and corruption policy; and				
(b)	ensure that the Board or committee of the Board is informed of any material breaches of that policy.				



Reco	nmendo	ation 4.1
		a listed entity should:
(a)	have	an audit committee which:
	(i)	has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and
	(ii)	is chaired by an independent Director, who is not the Chair of the Board,
	and a	disclose:
	(iii)	the charter of the committee;
	(i∨)	the relevant qualifications and experience of the members of the committee; and
	(∨)	in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
(b)	that indep its co the o	loes not have an audit committee, disclose fact and the processes it employs that bendently verify and safeguard the integrity of rporate reporting, including the processes for appointment and removal of the external or and the rotation of the audit engagement er.
		<b>Oper</b> ACN 635 890 390 • Phone: Address: Level 2, 235 Com

(a) The Company did not have an Audit and Risk Committee during the 2019 period. The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee with at least three members, all of whom must be non-executive Directors, and majority of the Committee must be independent Directors. The Committee must be chaired by an independent Director who is not the Chair. The Company did not have an Audit and Risk Committee during the period as the Board considered that the Company would not have benefited from its establishment during the period. An Audit and Risk Committee was established by the Company subsequent to the year end. In accordance with the Company's Board Charter, during the period the Board carried out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to independently verify the integrity of the Company's periodic reports which are not audited or reviewed by an external auditor, as well as the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: the Board devotes time at annual Board meetings (i)

**EXPLANATION** 

to fulfilling the roles and responsibilities associated with maintaining the Company's internal audit function (if any) and arrangements with external auditors; and

COMPLY

YES



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		(ii) all members of the Board are involved in the Company's audit function to ensure the proper maintenance of the entity and the integrity of all financial reporting.
<b>Recommendation 4.2</b> The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	YES	The Company's Audit and Risk Committee Charter requires the CEO and CFO (or, if none, the person(s) fulfilling those functions) to provide a sign off on these terms. The Company obtains a sign off on these terms for each of its financial statements in each financial year.
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	YES	<ul> <li>The Company includes in each of its (to the extent that the information contained in the following is not audited or reviewed by an external auditor):</li> <li>(a) annual reports or on its website, a description of the process it undertakes to verify the integrity of the information in its annual directors' report;</li> <li>(b) quarterly reports, or in its annual report or on its website, a description of the process it undertakes to verify the integrity the integrity of the integrity of the information in its annual report or on its website, a description of the process it undertakes to verify the integrity of the information in its quarterly reports;</li> <li>(c) integrated reports, or in its annual report (if that is a separate document to its integrated report) or on its website, a description of the process it undertakes to verify the integrity of the information in its integrated report) or on its website, a description of the process it undertakes to verify the integrity of the information in its integrated report) or on its website, a description of the process it undertakes to verify the integrity of the information in its integrated report) or on its website, a description of the process it undertakes to verify the integrity of the information in its integrated reports; and</li> </ul>



	COMPLY	EXPLANATION
	COMILI	<ul> <li>(d) periodic corporate reports (such as a sustainability or CSR report), or in its annual report or on its website, a description of the process it undertakes to verify the integrity of the information in these reports.</li> </ul>
Principle 5: Make timely and balanced disclosure		
<b>Recommendation 5.1</b> A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	YES	The Company's Corporate Governance Plan details the Company's Continuous Disclosure policy. The Corporate Governance Plan, which incorporates the Continuous Disclosure policy, is available on the Company's website.
<b>Recommendation 5.2</b> A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	YES	Under the Company's Continuous Disclosure Policy (which forms part of the Corporate Governance Plan), all members of the Board receive material market announcements promptly after they have been made.
<b>Recommendation 5.3</b> A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	YES	All substantive investor or analyst presentations are released on the ASX Markets Announcement Platform ahead of such presentations.
Principle 6: Respect the rights of security holders		
<b>Recommendation 6.1</b> A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.



**EXPLANATION** The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way

communication with investors. The Strategy outlines a range of

ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's

Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any

notice of meeting to Shareholders, the Company Secretary sends

out material stating that all Shareholders are encouraged to

All substantive resolutions at securityholder meetings will be

The Shareholder Communication Strategy provides that security holders can register with the Company to receive email

notifications when an announcement is made by the Company

to the ASX, including the release of the Annual Report, half yearly

reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX

Shareholders gueries should be referred to the Company

decided by a poll rather than a show of hands.

Corporate Governance Plan.

participate at the meeting.

is immediately posted.

Secretary at first instance.

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	
<b>Recommendation 6.2</b> A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	
<b>Recommendation 6.3</b> A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	
<b>Recommendation 6.4</b> A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	
<b>Recommendation 6.5</b> A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	
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COMPLY

YES

YFS

YES

YFS



	riple 7: Recognise and manage risk
	Board of a listed entity should:
(a)	have a committee or committees to overse each of which:
	<ul> <li>has at least three members, a majo whom are independent Directors; an</li> </ul>
	(ii) is chaired by an independent Direct
	and disclose:
	(iii) the charter of the committee;
	(iv) the members of the committee; and
	(v) as at the end of each reporting peric number of times the committee
	throughout the period and the indi
	attendances of the members at meetings; or
(b)	if it does not have a risk committee or comm
(-)	that satisfy (a) above, disclose that fact ar
	process it employs for overseeing the entity
	management framework.
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versee risk, majority of rs; and irector,	YES	(a)	The Company did not have an Audit and Risk Committee during the period. The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee with at least three members, all of whom must be non- executive Directors, and majority of the Committee must be independent Directors. The Committee must be chaired by an independent Director who is not the Chair.
			A copy of the Corporate Governance Plan is available on the Company's website.
and beriod, the ittee met individual at those		(b)	The Company did not have an Audit and Risk Committee during the period as the Board considered the Company would not benefit from its establishment during the period. An Audit and Risk Committee was established by the company subsequent to the year end.
ommittees and the entity's risk			In accordance with the Company's Board Charter, during the period the Board carried out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to oversee the entity's risk management framework the Board devotes time at quarterly Board meetings to fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.



RECO	
Reco	mmendation 7.2
The B	board or a committee of the Board shoul
(a)	review the entity's risk management least annually to satisfy itself that it co sound and that the entity is opera regard to the risk appetite set by the
(b)	disclose in relation to each repo whether such a review has taken plo
Reco	mmendation 7.3
A liste	ed entity should disclose:
(a)	if it has an internal audit function, how is structured and what role it perform
(b)	if it does not have an internal audit fact and the processes it employs and continually improving the effect governance, risk management control processes.
Reco	ommendation 7.4
expo	ed entity should disclose whether it has sure to environmental or social risks and, nages or intends to manage those risks.
	ACN Addr

ATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION	
<b>tion 7.2</b> a committee of the Board should: v the entity's risk management framework at annually to satisfy itself that it continues to be a and that the entity is operating with due d to the risk appetite set by the Board; and se in relation to each reporting period, her such a review has taken place.	YES	<ul> <li>(a) The Audit and Risk Committee Charter requires that the Audit and Risk Committee (or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound and that the Company is operating with due regard to the risk appetite set by the Board.</li> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose at least annually whether such a review of the Company's risk management framework has taken place. A review of the Company's risk management framework was conducted as part of the Company's IPO process.</li> </ul>	
tion 7.3 should disclose: as an internal audit function, how the function ctured and what role it performs; or bes not have an internal audit function, that and the processes it employs for evaluating continually improving the effectiveness of its mance, risk management and internal of processes.	YES	<ul> <li>(a) Due to the size and nature of the existing Board and the magnitude of the Company's operations, the Company does not currently have an internal audit function.</li> <li>(b) The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor and periodically review the need for an internal audit function, as well as assessing the performance and objectivity of any internal audit procedures that may be in place.</li> </ul>	
tion 7.4 should disclose whether it has any material nvironmental or social risks and, if it does, how intends to manage those risks.	YES	The Audit and Risk Committee Charter requires the Audit and Risk Committee (or, in its absence, the Board) to assist management to determine whether the Company has any potential or apparent exposure to environmental or social risks and, if it does, put in place management systems, practices and procedures to manage those risks.	



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		The Company's Corporate Governance Plan requires the Company to disclose whether it has any potential or apparent exposure to environmental or social risks and, if it does, put in place management systems, practices and procedures to manage those risk. Where the Company does not have material exposure to environmental or social risks, report the basis for that determination to the Board, and where appropriate benchmark the Company's environmental or social risk profile against its peers. A detailed disclosure on risks was set out in the Company's Prospectus dated 12 November 2019.
Principle 8: Remunerate fairly and responsibly		
Recommendation 8.1         The Board of a listed entity should:         (a)       have a remuneration committee which:         (i)       has at least three members, a majority whom are independent Directors; and         (ii)       is chaired by an independent Director, and disclose:         (iii)       the charter of the committee; and         (iv)       the members of the committee; and         (v)       as at the end of each reporting period, number of times the committee r         throughout the period and the individ attendances of the members at th meetings; or	the net ual	<ul> <li>(a) The Company did not have a Remuneration Committee during the period. The Company's Corporate Governance Plan contains a Remuneration Committee Charter that provides for the creation of a Remuneration Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are be independent Directors, and which must be chaired by an independent Director.</li> <li>The Company did not have a Remuneration Committee during the period as the Board considered that the Company would not benefit from its establishment during the period. A Remuneration Committee was establised by the Company subsequent to the year end.</li> </ul>



In accordance with the Company's Board Charter, during

the period the Board carried out the duties that would

ordinarily be carried out by the Remuneration Committee

under the Remuneration Committee Charter including the

following processes to set the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not

The Board devoted time to assess the level and

composition of remuneration for Directors and senior executives. A copy of the Remuneration Committee Charter is contained in the Company's Corporate Governance Plan which is available on the Company's

The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration

The remuneration of any Executive Director will be decided by the Board, without the affected Executive Director participating in

In addition, subject to any necessary Shareholder approval, a Director may be paid fees or other amounts as the Directors determine where a Director performs special duties or otherwise performs services outside the scope of the ordinary duties of a Director (e.g. non-cash performance incentives such as Options).

	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.
	<b>Recommendation 8.2</b> A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.
	offici serilor executives.
(( ))	OpenLe
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COMPLY

YES

excessive

website

of Directors and senior executives.

that decision-making process.

(b)



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		Directors are also entitled to be paid reasonable travel and other expenses incurred by them in the course of the performance of their duties as Directors.
		The Board reviews and approves the Company's nomination and remuneration policy in order to ensure that the Company is able to attract and retain executives and Directors who will create value for Shareholders, having regard to the amount considered to be commensurate for an entity of the Company's size and level of activity as well as the relevant Directors' time, commitment and responsibility.
<ul> <li>Recommendation 8.3</li> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	NO	<ul> <li>(a) The Company does have an equity-based remuneration scheme. During the reporting period, the Company did not have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme.</li> <li>(b) Since the end of the reporting period, the Board has agreed that the use of derivatives or other hedging arrangements for unvested securities of the Company or vested securities of the Company which are subject to escrow arrangements is prohibited.</li> </ul>