

## OPENLEARNING LIMITED ACN 635 890 390 (Company)

## **CORPORATE GOVERNANCE STATEMENT**

This Corporate Governance Statement is current as at 6 December 2019 and has been approved by the Board of the Company on that date.

This Corporate Governance Statement discloses the extent to which the Company will, as at the date it is admitted to the official list of the ASX, follow the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations – 4<sup>th</sup> Edition (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that will not be followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

The Company has adopted a Corporate Governance Plan which provides the written terms of reference for the Company's corporate governance duties.

Due to the current size and nature of the existing Board and the magnitude of the Company's operations, the Board does not consider that the Company will gain any benefit from individual Board committees and that its resources would be better utilised in other areas as the Board is of the strong view that at this stage the experience and skill set of the current Board is sufficient to perform these roles. Under the Company's Board Charter, the duties that would ordinarily be assigned to individual committees are currently carried out by the full Board under the written terms of reference for those committees.

The Company's Corporate Governance Plan is available on the Company's website at www.OpenLearning.com.

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
Principle 1: Lay solid foundations for management and oversight		



**EXPLANATION** The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to

The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the

A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the

> The Company has guidelines for the appointment and selection of the Board and senior executives in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director. In the event of an unsatisfactory check, a Director is required to submit their resignation.

Board's disclosure policy.

Company's website.

RECO	MMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	
(a)	A listed entity should have and disclose a board charter which sets out the respective roles and responsibilities of the Board, the Chair and management, and includes a description of those matters expressly reserved to the Board and those delegated to management.	YES	The Company has specific roles and management and expressly reserved management. The Board Charter requirements as responsibilities of establishment, of Committees, Dire information, details details of the Boo Board's disclosure A copy of the Co Company's websit
	d entity should: undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a Director; and provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director.	YES	(a) The Compose selection of Corporate Governance in its absen (including education, appropriate or putting election, as check, a Di
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RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		(b) Under the Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.
<b>Recommendation 1.3</b> A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	YES	The Company's Nomination Committee Charter requires the Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is personally a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives.
<b>Recommendation 1.4</b> The Company Secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
<ul> <li>Recommendation 1.5 <ul> <li>A listed entity should:</li> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(i) the measurable objectives set for that period to achieve gender diversity;</li> </ul> </li> </ul></li></ul>	PARTIALLY	<ul> <li>(a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish, achieve and measure diversity objectives, including in respect of gender diversity. The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(b) The Diversity Policy allows the Board to set measurable gender diversity objectives and to continually monitor both the objectives and the Company's progress in achieving them.</li> <li>(c) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> </ul>



the Board does not anticipate there will

be a need to appoint any new Directors

or senior executives due to limited

nature of the Company's existing and

proposed activities and the Board's view

that the existing Directors and senior

executives have sufficient skill and

experience to carry out the Company's

if it becomes necessary to appoint any

new Directors or senior executives, the

Board considers the application of a

measurable gender diversity objective

requiring a specified proportion of women on the Board and in senior executive roles will, given the small size

**EXPLANATION** 

plans; and

gender diversity objectives because:

(i)

(ii)

The Board does not presently intend to set measurable

	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	(ii) the entity's progress towards achieving those objectives; and
$\geq$	(iii) either:
	<ul> <li>(A) the respective proportions of men and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> </ul>
	(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act.
	If the entity was in the S&P/ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.
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	of the Company and the Board, unduly limit the Company from applying the Diversity Policy as a whole and the Company's policy of appointing based on skills and merit; and
(iii)	the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these

## a whole and the of appointing based ٦d ortions of men and d, in senior executive cross the whole ling how the entity

purposes) for each financial year will be

COMPLY

(d)



RECON	AMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
			disclosed in the Company's Annual Report.
<ul> <li>Recommendation 1.6</li> <li>A listed entity should: <ul> <li>(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul> </li> </ul>		YES	<ul> <li>(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Corporate Governance Plan, which is available on the Company's website.</li> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the Board, its committees (if any) and individual Directors for each financial year in accordance with the above process.</li> </ul>
	A entity should: have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	YES	<ul> <li>(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Company's Remuneration Committee (or, in its absence, the Board) is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director.</li> <li>The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan, which is available on the Company's website.</li> </ul>



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the senior executives (if any) for each financial year in accordance with the applicable processes.
Principle 2: Structure the Board to be effective and add value	e	
Recommendation 2.1         The Board of a listed entity should:         (a)       have a nomination committee which:         (i)       has at least three members, a majority of whom are independent Directors; and         (ii)       is chaired by an independent Director, and disclose:         (iii)       the charter of the committee; and         (iv)       the members of the committee; and         (v)       as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	NO	<ul> <li>(a) The Company does not have a Nomination Committee The Company's Nomination Committee Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are independent Directors, and which must be chaired by an independent Director.</li> <li>(b) The Company does not have a Nomination Committee as the Board considers THAT the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Nomination Committee under the Nomination Committee Charter, including the following processes to address succession issues and to ensure the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively: <ul> <li>(i) devoting time at least annually to discuss Board succession issues and updating the Company's Board skills matrix; and</li> </ul> </li> </ul>



all Board members being involved in the

Company's nomination process, to the maximum extent permitted under the

Corporations Act and ASX Listing Rules.

**EXPLANATION** 

Under the Nomination Committee Charter (in the Company's Corporate Governance Plan), the Nomination Committee (or, in

its absence, the Board) is required to prepare a Board skills matrix

setting out the mix of skills that the Board currently has (or is looking to achieve) and to review this at least annually against the Company's Board skills matrix to ensure the appropriate mix of skills to discharge its obligations effectively and to add value and to ensure the Board has the ability to deal with new and emerging

The Company has a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership. A copy is available in the Company's Annual

The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available in the Company's Annual Report and on the Company's website.

(ii)

business and governance issues.

Report and on the Company's website.

	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.
	Recommendation 2.2
	A listed entity should have and disclose a Board skills matrix setting out the mix of skills that the Board currently has or is
(D)	looking to achieve in its membership.
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COMPLY

YES



The Board Charter requires the disclosure of the names of Directors considered by the Board to be independent. The

Company will disclose those Directors it considers to be

independent in its Annual Report and on the Company's

website. The Board considers the following Directors to be

independent: Kevin Barry, Spiro Pappas, Maya Hari and

There are no independent Directors who fall into this

category. The Company will disclose in its Annual Report

and ASX website any instances where this applies and an

explanation of the Board's opinion why the relevant

The Company's Annual Report and Website will disclose

the length of service of each Director, as at the end of

The Company's Board Charter requires that, where practical, the

The Board currently comprises a total of 6 directors, of whom 4 are considered to be independent. As such, independent directors

The Board Charter provides that, where practical, the Chair of the Board should be an independent Director and should not be the

The Chair of the Company is an independent Director and is not

Director is still considered to be independent.

MMENDATIONS (4 <sup>TH</sup> EDITION)			
nmendation 2.3			
d entity should disclose:			
the names of the Directors considered by the Board to be independent Directors;			
if a Director has an interest, position or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendations (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and			
the length of service of each Director			
Recommendation 2.4			
jority of the Board of a listed entity should be endent Directors.			
mmendation 2.5 Chair of the Board of a listed entity should be an bendent Director and, in particular, should not be the person as the CEO of the entity.			
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	nmendation 2.3 d entity should disclose: the names of the Directors considered by the Board to be independent Directors; if a Director has an interest, position or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendations (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and the length of service of each Director nmendation 2.4 ority of the Board of a listed entity should be endent Directors.		

COMPLY

YES

YES

YES

(a)

(b)

(C)

Beverely Oliver.

each financial year.

CEO/Managing Director.

the CEO/Managing Director.

majority of the Board should be independent.

currently do comprise the majority of the Board.



	RECOMMENDATIONS (4 <sup>TH</sup> EDITION)
	<b>Recommendation 2.6</b> A listed entity should have a pro Directors and for periodically revie need for existing directors to development to maintain the skills to perform their role as Directors ef
	Principle 3: Instil a culture of acting
(15)	Recommendation 3.1
	A listed entity should articulate and
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(D)	
$\bigcirc$	
	<b>Recommendation 3.2</b> A listed entity should:
(0)	(a) have and disclose a co
	Directors, senior executive
$\overline{\bigcirc}$	

ECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
ecommendation 2.6 A listed entity should have a program for inducting new irectors and for periodically reviewing whether there is a eed for existing directors to undertake professional evelopment to maintain the skills and knowledge needed to perform their role as Directors effectively.	YES	In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible for facilitating inductions and professional development including receiving briefings on material developments in laws, regulations and accounting standards relevant to the Company.
rinciple 3: Instil a culture of acting lawfully, ethically and res	ponsibly	
ecommendation 3.1 Iisted entity should articulate and disclose its values.	YES	<ul> <li>(a) The Company and its subsidiary companies (if any) are committed to conducting all of its business activities fairly, honestly with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board, management and employees are dedicated to high ethical standards and recognise and support the Company's commitment to compliance with these standards.</li> <li>(b) The Company's values are set out in its Code of Conduct (which forms part of the Corporate Governance Plan) and are available on the Company's website. All employees are given appropriate training on the Company's values and senior executives will continually reference such values.</li> </ul>
ecommendation 3.2 Isted entity should: a) have and disclose a code of conduct for its Directors, senior executives and employees; and	YES	(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)		COMPLY	EXPLANATION
(b)	ensure that the Board or a committee of the Board is informed of any material breaches of that code.		(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website. Any material breaches of the Code of Conduct are reported to the Board or a committee of the Board.
Recom	mendation 3.3		The Company's Whistleblower Protection Policy (which forms part
A listed	entity should:		of the Corporate Governance Plan) is available on the
(a)	have and disclose a whistleblower policy; and		Company's website. Any material breaches of the Whistleblower Protection Policy are to be reported to the Board or a committee
(a)	ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.		of the Board.
Recommendation 3.4		YES	The Company's Anti-Bribery and Anti-Corruption Policy (which
A listed	entity should:		forms part of the Corporate Governance Plan) is available on the
(a)	have and disclose an anti-bribery and corruption policy; and		Company's website. Any material breaches of the Anti-Bribery and Anti-Corruption Policy are to be reported to the Board or a committee of the Board.
(b)	ensure that the Board or committee of the Board is informed of any material breaches of that policy.		
Principl	e 4: Safeguard the integrity of corporate reports		
Recom	mendation 4.1		(a) The Company does not have an Audit and Risk
The Boo	ard of a listed entity should:	YES	Committee. The Company's Corporate Governance Plan
(a)	have an audit committee which:		contains an Audit and Risk Committee Charter the
	(i) has at least three members, all of whom		provides for the creation of an Audit and Risk Committee with at least three members, all of whom must be non-
	are non-executive Directors and a majority of whom are independent Directors; and		executive Directors, and majority of the Committee must
	<ul><li>(ii) is chaired by an independent Director,</li></ul>		be independent Directors. The Committee must be
	who is not the Chair of the Board,		chaired by an independent Director who is not the Chair.
	and disclose:		



The Company's Audit and Risk Committee Charter requires the CEO and CFO (or, if none, the person(s) fulfilling those functions)

The Company intends to obtain a sign off on these terms for each

The Company does not have an Audit and Risk Committee

RECOM	MENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY
(d)	<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the relevant qualifications and experience of the members of the committee; and</li> <li>(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>	
Kecom	mendation 4.2	YES
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as the Board considers the Company will not currently benefit from its establishment,. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to independently verify the integrity of the Company's periodic reports which are not audited or reviewed by an external auditor, as well as the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: (i) the Board devotes time at annual Board meetings to fulfilling the roles and responsibilities associated with maintaining the Company's internal audit function and arrangements with external auditors; and (ii) all members of the Board are involved in the Company's audit function to ensure the proper maintenance of the entity and the integrity of all financial reporting.

to provide a sign off on these terms.

of its financial statements in each financial year.



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	YES	<ul> <li>The Company will include in each of its (to the extent that the information contained in the following is not audited or reviewed by an external auditor):</li> <li>(b) annual reports or on its website, a description of the process it undertakes to verify the integrity of the information in its annual directors' report;</li> <li>(c) quarterly reports, or in its annual report or on its website, a description of the process it undertakes to verify the integrity the integrity of the information in its annual report or on its website, a description of the process it undertakes to verify the integrity of the information in its annual report (if that is a separate document to its integrated report) or on its website, a description of the process it undertakes to verify the integrity of the information in its integrated reports; and</li> <li>(e) periodic corporate reports (such as a sustainability or CSR report), or in its annual report or on its website, a description of the process it undertakes to verify the integrity of the information in these reports.</li> </ul>

## Principle 5: Make timely and balanced disclosure



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION		
<b>Recommendation 5.1</b> A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.		<ul> <li>(a) The Company's Corporate Governance Plan details the Company's Continuous Disclosure policy.</li> <li>(b) The Corporate Governance Plan, which incorporates the Continuous Disclosure policy, is available on the Company's website.</li> </ul>		
<b>Recommendation 5.2</b> A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	YES	Under the Company's Continuous Disclosure Policy (which forms part of the Corporate Governance Plan), all members of the Board will receive material market announcements promptly after they have been made.		
<b>Recommendation 5.3</b> A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	YES	All substantive investor or analyst presentations will be released on the ASX Markets Announcement Platform ahead of such presentations.		
Principle 6: Respect the rights of security holders				
<b>Recommendation 6.1</b> A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.		
<b>Recommendation 6.2</b> A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	YES	The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.		



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
<b>Recommendation 6.3</b> A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	YES	Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting.
<b>Recommendation 6.4</b> A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	YES	All substantive resolutions at securityholder meetings will be decided by a poll rather than a show of hands.
<b>Recommendation 6.5</b> A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	YES	The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary at first instance.
Principle 7: Recognise and manage risk	•	·
Recommendation 7.1The Board of a listed entity should:(a)have a committee or committees to oversee risk, each of which:(i)has at least three members, a majority of whom are independent Directors; and(ii)is chaired by an independent Director, and disclose:	YES	(a) The Company does not have an Audit and Risk Committee. The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee with at least three members, all of whom must be non- executive Directors, and majority of the Committee must be independent Directors. The Committee must be chaired by an independent Director who is not the Chair. A copy of the Corporate Governance Plan is available on the Company's website.
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RECON	MENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	_	
(b)	<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period number of times the committee throughout the period and the index attendances of the members attendances of the members attendances; or</li> <li>if it does not have a risk committee or com that satisfy (a) above, disclose that fact a process it employs for overseeing the entimanagement framework.</li> </ul>	iod, the e met dividual t those mittees and the	(b)	The Compa as the Boa benefit fror Company's that would Committee including th manageme quarterly B responsibiliti maintaining associated
	nendation 7.2 rd or a committee of the Board should: review the entity's risk management frame least annually to satisfy itself that it continue sound and that the entity is operating w regard to the risk appetite set by the Board disclose in relation to each reporting whether such a review has taken place.	es to be ith due ; and	(a) (b)	The Audit of Audit and F should, at le risk manage that the Co appetite se The Compo Company t review of th taken place
	nendation 7.3 entity should disclose: if it has an internal audit function, how the fu is structured and what role it performs; or	YES	(a) (b)	Due to the magnitude does not cu The Audit of Audit and review the assessing th audit proce
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MENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY		EXPLANATION
<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework.</li> </ul>			The Company does not have an Audit and Risk Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to oversee the entity's risk management framework the Board devotes time at quarterly Board meetings to fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.
nendation 7.2 rd or a committee of the Board should: review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the Board; and disclose in relation to each reporting period, whether such a review has taken place.	YES	(b)	The Audit and Risk Committee Charter requires that the Audit and Risk Committee (or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound and that the Company is operating with due regard to the risk appetite set by the Board. The Company's Corporate Governance Plan requires the Company to disclose at least annually whether such a review of the Company's risk management framework has taken place.
nendation 7.3 entity should disclose: if it has an internal audit function, how the function is structured and what role it performs; or	YES	(b)	Due to the size and nature of the existing Board and the magnitude of the Company's operations, the Company does not currently have an internal audit function. The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor and periodically review the need for an internal audit function, as well as assessing the performance and objectivity of any internal audit procedures that may be in place.



RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION		
(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.				
<b>Recommendation 7.4</b> A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	YES	The Audit and Risk Committee Charter requires the Audit and Risk Committee (or, in its absence, the Board) to assist management to determine whether the Company has any potential or apparent exposure to environmental or social risks and, if it does, put in place management systems, practices and procedures to manage those risks.		
		The Company's Corporate Governance Plan requires the Company to disclose whether it has any potential or apparent exposure to environmental or social risks and, if it does, put in place management systems, practices and procedures to manage those risk.		
		Where the Company does not have material exposure to environmental or social risks, report the basis for that determination to the Board, and where appropriate benchmark the Company's environmental or social risk profile against its peers.		
		The Company will disclose this information in its Annual Report and on its ASX website as part of its continuous disclosure obligations.		

Principle 8: Remunerate fairly and responsibly



The Company does not have a Remuneration Committee. The Company's Corporate Governance Plan contains a

Remuneration Committee Charter that provides for the

creation of a Remuneration Committee (if it is considered

it will benefit the Company), with at least three members,

a majority of whom are be independent Directors, and

The Company does not have a Remuneration Committee

as the Board considers the Company will not currently

benefit from its establishment. In accordance with the

Company's Board Charter, the Board carries out the duties

that would ordinarily be carried out by the Remuneration

Committee under the Remuneration Committee Charter

including the following processes to set the level and

composition of remuneration for Directors and senior executives and ensuring that such remuneration is

The Board devotes time at the annual Board meeting to

assess the level and composition of remuneration for

The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration

of Directors and senior executives, which is disclosed in the

remuneration report contained in the Company's Annual Report

as well as being disclosed on the Company's website.

appropriate and not excessive.

Directors and senior executives.

which must be chaired by an independent Director.

<ul> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul>			
<ul> <li>The Board of a listed entity should:</li> <li>(a) have a remuneration committee which: <ul> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> </ul> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and other senior executives.	RECON	AMEND	ATIONS (4 <sup>TH</sup> EDITION)
<ul> <li>(a) have a remuneration committee which: <ul> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> <b>Recommendation 8.2</b> A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration is appropriate and not excessive.	Recom	nmendo	ition 8.1
<ul> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.	The Bo	ard of a	a listed entity should:
<ul> <li>whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.	(a)	have	a remuneration committee which:
<ul> <li>and disclose:         <ul> <li>(ii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> </li> <li>Recommendation 8.2         <ul> <li>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of non-executive disclose the senior executives.</li> </ul> </li> </ul>		(i)	
<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> <b>Recommendation 8.2</b> A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of non-executive disclose the senior executives.		(ii)	is chaired by an independent Director,
<ul> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul> <b>Recommendation 8.2</b> A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of non-executive Directors and the remuneration of executive Directors and the remuneration of executive Directors and the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.		and c	disclose:
<ul> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> <li>Recommendation 8.2</li> <li>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of non-executive disclose the remuneration of executive Directors and the remuneration of executive Directors and the remuneration of non-executive Directors and the remuneration of non-executive Directors and the remuneration of executive Directors and the remuneration directors and the remuneratic</li></ul>		(iii)	the charter of the committee;
<ul> <li>number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> <li>Recommendation 8.2</li> <li>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.</li> </ul>		(iv)	the members of the committee; and
disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		(∨)	number of times the committee met throughout the period and the individual attendances of the members at those
A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives. <b>OpenLear</b> ACN 635 890 390 • Phone: +6	(b)	disclo setting for Di that	se that fact and the processes it employs for g the level and composition of remuneration rectors and senior executives and ensuring such remuneration is appropriate and not
practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives. <b>OpenLear</b> ACN 635 890 390 • Phone: +6			
ACN 635 890 390 • Phone: +6	practio Directo	ces reg ors and	arding the remuneration of non-executive the remuneration of executive Directors and
ACN 635 890 390 • Phone: +6			OpenLea
Address: Level 2, 235 Commo			ACN 635 890 390 • Phone: +6
			Address: Level 2, 235 Commo

YES

COMPLY

YES

(a)

(b)

(C)



The Company does have an equity-based remuneration

scheme. The Company does not have a policy on whether

participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which

A copy of the Remuneration Committee Charter is

contained in the Company's Corporate Governance Plan

limit the economic risk of participating in the scheme.

which is available on the Company's website.

	Recom	mendation 8.3
		d entity which has an equity-based remuneration
		e should:
	(a)	have a policy on whether participants are permitted to enter into transactions (whether
		through the use of derivatives or otherwise) which
		limit the economic risk of participating in the
	(b)	scheme; and disclose that policy or a summary of it
	(b)	disclose that policy or a summary of it.
(15)		
(CD)		
$\bigcirc$		
$\mathcal{C}$		
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**RECOMMENDATIONS (4TH EDITION)** 

COMPLY

NO

(a)

(b)